



**CHILDREN'S SERVICES COUNCIL
OF BROWARD COUNTY
MEMBERS:**

*Dr. David H. Kenton, Chair
Governor Appointee*

*Jeffrey S. Wood, Vice Chair
Governor Appointee*

*Beam Furr, Secretary
Broward County Commission*

*Dawn Liberta, Immediate Past Chair
Community Development
Administrator, Circuit 17
Department of Children & Families*

*Honorable Michael Davis
Judicial Member*

*Cathy Donnelly
Governor Appointee*

*Tom Powers
Governor Appointee*

*Dr. Earlean C. Smiley
Interim Superintendent
Broward County Public Schools*

*Dr. Paula Thaqi
Director
Broward County Health Dept.*

*Dr. Allen Zeman
Board Member
Broward County Public Schools*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

DATE: March 10, 2023
TO: Council Members
FROM: Cindy Arenberg Seltzer, President/CEO
SUBJECT: Information for March 16th Council Meeting

Enclosed is the information packet for the CSC monthly meeting on Thursday, March 16th, at 9:30am, at the CSC Office. As a cost-saving measure, please note that packet tabs begin with Tab 19.

As a meeting quorum is currently tenuous, please know that **if you have previously committed to Amy or me that you are attending in person, your presence at the meeting is absolutely crucial for CSC business to move forward.**

At this meeting we will welcome Dr. Earlean C. Smiley to the Council, hear from the CSC auditors, and review the draft Annual Comprehensive Financial Report. The Council Member Roundtable will feature a presentation on the Summer Youth Employment Program (SYEP) by Ms. Carol Hylton, President and CEO of CareerSource Broward.

If you have any questions or need further explanation on any items in this packet, please feel free to email (cseltzer@cscbroward.org) or call me (954-649-8420).



Children's Services Council of Broward County Monthly Meeting
6600 W. Commercial Blvd., Lauderhill, FL 33319 & Zoom Webinar

March 16, 2023
9:30 a.m.

MEETING AGENDA

- I. **Call to Order** David H. Kenton, *Chair*
- II. **Roll Call** Amy Jacques, *Special Assistant*
- III. **Chair's Report** David H. Kenton, *Chair*
 - a. Moment to Arrive
 - b. Welcome Dr. Earlean C. Smiley
 - c. Chair's Comments
 - d. Approve February 2023 Council Minutes **(Tab 19)**
- IV. **President's Report** Cindy Arenberg Seltzer, *President/CEO*
Good of the Order
- V. **Finance Committee Report** **(Tab 20)** Paula Thaqi, *Committee Chair*
 - a. Accept Auditor's Report & Approve **(Tab 21)** Israel Gomez, CPA
Draft Annual Comprehensive Financial Report
Keefe McCullough
 - b. Accept the Managed Fund Quarterly **(Tab 22)**
Report for Period Ended 12/31/2022
 - c. Approve Revised Investment Policy **(Tab 23)**
- VI. **Chief Program Officer Report** Maria Juarez, *CPO*
 - a. Contingent Approval of OCP4 Match **(Tab 24)**
 - b. FYI – Early Childhood Systems Improvement Update
- VII. **Chief Equity & Community Engagement Officer** Sharetta Remikie, *CECEO*
 - a. Approve Passthrough Revenue & Related **(Tab 25)**
Expenditures from ELC to Kessler Creative
for 2023/24 Family Resource Guides
 - b. FYI -- Children's Literacy Initiative **(Tab 26)**
Reduced Budget Allocation

- VIII. Chief Operating Officer Report** Monti Larsen, COO
- a. Approve Budget Amendments & Interim Financial Statements for February 2023 (Tab 27)
 - b. Accept February Statements for the Managed Fund from PFM and US Bank (Tab 28)
 - c. Approve Monthly/Annual Purchases (Tab 29)
- IX. Agency Capacity Building Committee Report** (Tab 30) Jeffrey S. Wood, *Coalition Member*
- X. Public Comment** David H. Kenton, *Chair*
- XI. Council Members' Roundtable** Cindy Arenberg Seltzer, *President/CEO*
Summer Youth Employment Program (SYEP) Carol Hylton, *President/CEO*
CareerSource Broward
- XII. For Your Information** (Tab 31)
- a. CSC in the News
 - b. Attendance Report

Please complete this form <https://bit.ly/3nbSwe9> for ASL interpreter requests. For all other requests for special accommodations, please reach out to Shae Williams at (954) 377-1667 or shwilliams@cscbroward.org at least one week in advance so that proper arrangements can be made.

TAB 19

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Held @ 6600 W. Commercial Blvd., Lauderdale, FL 33319
and by Zoom Webinar with public access by computer or phone

February 16, 2023

9:30 A.M.

Minutes

Members in Physical Attendance:

Broward County Commissioner Beam Furr; Governor Appointee David H. Kenton (*Chair*); DCF Community Development Administrator Dawn Liberta; Health Department Director Paula Thaqi; Governor Appointee Jeffrey S. Wood; School Board Member Allen Zeman

Council Members Absent:

Judge Michael Davis; Governor Appointee Cathy Donnelly; Governor Appointee Tom Powers

Counsel Present:

Garry Johnson, Esq.

Staff in Attendance:

Cindy Arenberg Seltzer; Monti Larsen; Andrew Leone; Amy Jacques; Sharetta Remikie; Sue Gallagher; Michelle Hamilton; Laura Ganci; Kathleen Campbell; Lisa Bayne; Marissa Aquino; Kyle Jones; Angie Buchter; Keyonia Lawson; Tracy Graham; Jennifer Fletcher; Florence Ukpai; Erin Byrne; Trish Dowell, Lynn Kalmes; Madeline Jones; Clarice Horton; Michelle Hagues; Cynthia Reynoso; Melissa Soza; Jocelin Eubanks; Diane Choi; Silke Angulo; Nelson Giraldo; Andria Dewson; Carl Dasse; Kandys Torrence; Jill Denis-Lay; Shira Fowlkes; Travis Johnson; Ivy Pierre; Betty Dominguez; Shaquoia Wilson; S. Lorenzo Benaine; Colleen Carpenter; Alexandra Lemoine; Yolanda Meadows; Shawanda Spencer; Marissa Greif-Hackett; Roxanne Smith; Alexia Bridges; Jimmy Jean; Marlando Christie; Johnsingh Jeyasingh; Diego Alvarez; Valencia McConnico-Bell; Latora Steel; Meg Wallace; Nicolette Picardi

Guests in Attendance:

See Attachment 1

Agenda:

I. Call to Order

Dr. Kenton called the meeting to order at 9:33 A.M.

II. Roll Call

The roll was called and a quorum was established.

III. Chair's Report

a) Moment to Arrive

Council Members took a moment to allow the body and mind to settle and focus before considering the meeting agenda items.

A moment of silence was held for the recent victims of gun violence.

b) Chair's Comments

As the newly elected Chair, Dr. Kenton thanked the Council for the opportunity and conveyed the personal significance this position has for him by sharing his story of being born to a teen mom and then raised in Broward by his grandmother and how he and his family benefited from programs developed by the CSC.

Dr. Kenton highlighted his attendance at ArtLit 2023, which was held February 4th at the South Regional/Broward College Library and of which CSC was a sponsor. He attended with his family and enjoyed the wonderful performances and activities. He encouraged Members to attend community events whenever they are able to do so.

Dr. Kenton noted that February is Black History Month and encouraged everyone to celebrate and acknowledge it in any way that makes sense to them individually.

c) Council Minutes

ACTION: Ms. Liberta made a motion to approve the January 19, 2023, Council meeting minutes, as presented. The motion was seconded by Commissioner Furr and passed with no opposing votes.

d) TRIM Hearing Date

Dr. Kenton pointed out that due to a conflict with Broward County's first TRIM Hearing on September 7th, the Council needed to reschedule its first TRIM Hearing from September 7th to September 11th at 5:01pm.

ACTION: Dr. Thaqi made a motion to approve rescheduling the first TRIM Hearing date to September 11, 2023, as presented. The motion was seconded by Commissioner Furr and passed with no opposing votes.

IV. President's Report

a) Good of the Order

Ms. Arenberg Seltzer shared a meaningful story of impact, highlighting how Mr. Samuel Metayer, BSO Community Justice Program Counselor in the CSC-funded New DAY program, went above and beyond to locate a juvenile for a missed court hearing and offer much needed services to the family. She cited it as an example of the commitment exhibited by CSC providers, for whom their work in the community is a passion, not just a job.

Ms. Arenberg Seltzer congratulated Ms. Karen Swartzbaugh Ghezzi, CSC's first Chief Programs Officer and former Chair of the Children's Services Board, on receiving a proclamation from the Broward County Commission, initiated by County Commissioner and CSC Council Member Beam Furr, recognizing her service and drawing attention to her commitment and work for children and families throughout Broward County. She added that Ms. Swartzbaugh Ghezzi had an incredibly distinguished career and was an unsung hero who spent 40 years serving children and families.

Ms. Arenberg Seltzer highlighted the activities at Eagles' Haven to honor the families and victims on the 5th year commemoration of the mass shooting at Marjory Stoneman Douglas High School. The afternoon featured wellness activities that reflected upon each of the 17 victims, as well as a moving Dove release ceremony. She explained that CSC funds JAFCO to provide services at the health and wellness center.

Ms. Arenberg Seltzer and Mr. Andrew Leone will be two of 30 honored as a Neighborhood Hero by Neighbors 4 Neighbors during their 30th Anniversary event on April 13th at the Carousel Club at Gulf Stream Park.

Ms. Arenberg Seltzer introduced Nicholas Hessing as CSC's Government Affairs Manager. She also announced that Kenneth King will officially start as the Director of Public Affairs and Organizational Development (PAOD) on March 20th, but that he will be in attendance at the March 16th Council meeting.

b) Gubernatorial Appointees Update

Ms. Arenberg Seltzer shared that on January 25th the County sent 16 names to the Governor from which he is supposed to select for his five appointments to the Council. The names of Council Members David Kenton and Jeffrey Wood, who were the only two current Gubernatorial appointees who applied, were included in the list. The letter from the County to the Governor was included in the meeting information packet.

V. Chief Program Officer (CPO) Report

Mr. Dion Smith, Director of Program Services, highlighted the items under the CPO Report.

a) Family Supports RFP Raters

Ms. Liberta requested to be a rater, specifically for the Supervised Visitation Program.

ACTION: Commissioner Furr made a motion to approve the source experts for the Family Supports 2023 RFP Rating Committees, as presented. The motion was seconded by Ms. Liberta and passed with no opposing votes.

b) FLITE Center HOPE Court Leverage Contract Extension

Ms. Liberta requested data and information on how the 12 youth in the first cohort fared in the program. Ms. Arenberg Seltzer promised to follow up with that information.

ACTION: Dr. Zeman made a motion to approve the FLITE HOPE Court, with KID, Inc., as Fiscal Sponsor, four-month leverage Contract extension with additional funding, as presented. The motion was seconded by Commissioner Furr and passed with no opposing votes.

VI. Chief Innovation Officer (CIO) Report

Dr. Gallagher highlighted the items under her Report.

a) DJJ Data-Sharing Agreement

ACTION: Commissioner Furr made a motion to approve the Data Sharing Agreement with the Department of Juvenile Justice (DJJ), as presented. The motion was seconded by Ms. Liberta and passed with no opposing votes.

b) Youth Baker Act CPAR Project Update

Dr. Gallagher updated the Council on the Youth Baker Act Community Participatory Action Research (CPAR) Project, which launched at the end of January with a three-day workshop for parents, youth, and system professionals. She noted that the robust co-researching process is off to a great start as the co-researchers look for opportunities to change rules, regulations and policies to reduce the trauma of being Baker Acted and to improve care coordination for youth and their families discharged from Baker Act Receiving Facilities.

Dr. Zeman suggested that the research gained from the project would be helpful for school leaders. He offered his assistance in coordinating a presentation to school leaders. He also recommended additional research on multiple options of varying degrees that could be available to school personnel depending upon the situation.

Dr. Kenton noted that he serves on the behavioral intervention team at Broward College and would also like to collaborate on any piece related to post-secondary education.

c) APR Data Stories

Dr. Laura Ganci highlighted MOMS, MOST, and Youth FORCE data stories from the Annual Performance Report.

Dr. Zeman requested talking points on the work of the CSC be sent periodically to Council Members to share as they are out and about in the community.

VII. Chief Equity & Community Engagement Officer (CECEO)

Mr. Andrew Leone, Director of Communications and Community Engagement, highlighted the items under the CECEO Report.

a) Back-to-School Extravaganza (BTSE) Vendors

Dr. Thaqi raised the need for additional uniforms and undergarments, suggesting that 2 uniforms and one pack of underwear per student be provided at the Back-to School Extravaganza. Discussion ensued.

ACTION: Dr. Thaqi made a motion to approve the vendors for the 2023 BTSE as presented, with the addition of a TBD vendor for underwear and additional funds up to \$150,000 to provide for 2 uniforms and one pack of underwear per student. The motion was seconded by Dr. Zeman and passed with no opposing votes.

b) 2023 Legislative Platform

Ms. Arenberg Seltzer drew Members' attention to the legislative priorities in the information packet and gave an update on legislation (SB 698 and HB 731) that would impact the current millage rate process for CSC and Broward County government, specifically the requirement that any millage rate increase or increase in revenue from the previous year would require voter approval via a referendum at the general election. She requested it be added to the legislative agenda.

ACTION: Commissioner Furr made a motion to approve the Florida Alliance of Children's Councils & Trusts (FACCT) 2023 Legislative Priorities, as presented, with the addition of SB698/HB731. The motion was seconded by Mr. Wood and passed with no opposing votes.

VIII. Chief Operating Officer (COO) Report

Ms. Larsen highlighted the items under the COO Report.

- a) Budget Amendments & Interim Financial Statements
- b) Monthly Statements for the Managed Fund
- c) Monthly/Annual Purchases

ACTION: Commissioner Furr made a motion to approve the Budget Amendments and Interim Financial Statements for period ending January 31, 2023; accept monthly statements for the Managed Fund from PFM and US Bank for January 2023; and approve the CSC monthly/annual purchases, all as presented. The motion was seconded by Mr. Wood and passed with no opposing votes.

IX. Special Needs Advisory Coalition (SNAC) Report

Ms. Liberta highlighted the recent meeting of the SNAC on February 2nd, noting that she, Mr. Wood, and Ms. Donnelly all attended. The meeting minutes were included in the information packet.

X. Broward Reads Coalition Report

Commissioner Furr highlighted the recent meeting of the Broward Reads Coalition. The meeting minutes were included in the information packet.

XI. Funders Forum Report

Mr. Dion Smith, Director of Program Services, highlighted the recent meeting of the Funders Forum on February 3rd. The meeting minutes were included in the information packet.

XII. Public Comment

There were none.

XIII. Council Members' Roundtable

Mr. Andrew Leone, Director of Communications & Community Engagement, and Ms. Kimberlee Reid, Programs Manager, gave an overview of CSC's Volunteer Income Tax Assistance (VITA) initiative and the upcoming Request for Proposals (RFP).

Ms. Reid outlined the Goal of the initiative, Service Goal 2.2, which states that children live in financially stable environments, and Objective 027, which is to assist families to achieve financial stability through promoting EITC (Earned Income Tax Credit), workforce development, providing financial coaching, basic needs and supports for the homeless continuum of care. She explained that VITA supports free tax preparation services for low-to moderate-income individuals, persons with disabilities, the elderly, and limited English speakers through various partner organizations. Filers may be eligible for tax credits, such as EITC, providing reimbursements or lower federal taxes owed, and the Child Tax Credit (CTC), a tax break for qualifying children.

She briefly highlighted the upcoming RFP, which would provide up to \$400,000 per year for four years to procure volunteer tax assistance services; recruitment, training, and placement of IRS certified volunteers; VITA services to Spanish, Creole, and other non-English speaking populations; marketing and public information around VITA/EITC/CTC before and during tax season; and referrals to financial literacy and debt management education, as well as saving opportunities.

Mr. Leone summarized the history of CSC's VITA services, which began in 2002 as a means of lifting children and families out of poverty. CSC managed most aspects of the program's early implementation, including procuring and maintaining technical equipment, managing individual contracts with community partners, funding and implement marketing campaigns, supporting the maintenance of a mobile unit, and leading EITC Awareness events. Over time, CSC's funding shifted from outreach to increasing VITA sites numbers and capacity, including referrals to safety net services such as Food Stamps, KidCare, WIC, and financial literacy.

Mr. Leone summarized the impact of VITA & EITC activities over the years, noting that since inception of outreach in 2002, EITC returns in Broward have increased by over \$600 million, with CSC-funded services accounting for over \$62 million. After the first year of the public awareness campaign, Broward families benefitted from an additional \$30 million in tax rebates. Ms. Reid noted that for Tax Year 2021, 2,558 households were served, yielding 2,899 completed tax returns, bringing back \$4.4 million to the community (\$3.4 million in claimed refunds and \$1 million in savings on tax preparation fees).

The Council said farewell to Mr. Leone, who retires February 28th. Ms. Arenberg Seltzer thanked him for 15 years of service that has advanced CSC's work in so many ways and on so many levels, including the professionalization of CSC's television show, as well as his commitment to hunger, literacy, and community outreach. Council members thanked him for his dedication and noted that his extensive institutional knowledge will be missed.

XIV. Adjournment

ACTION: The meeting adjourned at 11:59 A.M. with a motion from Ms. Liberta and a second from Commissioner Furr.

Jeffrey S. Wood, Secretary

ATTACHMENT 1

MEETING ATTENDEES (*denotes speaker)

Name	Organization
Grace Ramos	The M Network
Kirk Brown	HANDY
Alison Bregman-Rodriguez	YMCA of South Florida
Lisa Clements	YMCA of South Florida
Idelma Quintana	Broward County
Mark Reyes	Urban League of Broward County
Megan Turetsky	Broward County Public Schools
Cathea Comiskey	Ann Storck Center

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Finance Committee Meeting

**Virtual Zoom Meeting
February 23, 2023 @ 3:30 p.m.
Minutes**

Finance Committee Members in Attendance:

Health Department Director Paula Thaqi (*Committee Chair*), Governor Appointee Cathy Donnelly; DCF Community Development Administrator Dawn Liberta

CSC Members in Attendance:

Governor Appointee David H. Kenton

Committee Members Absent:

Governor Appointee Tom Powers; School Board Member Allen Zeman

Staff in Attendance:

Cindy Arenberg Seltzer (President/CEO), Monti Larsen (COO), Kathleen Campbell (Director of Finance), Amy Jacques

Guests in Attendance:

Scott Sweeten (PFM Asset Management), Israel Gomez (Keefe McCullough), Roberto Ayala (Keefe McCullough)

Agenda:

I. Call to Order

Dr. Thaqi called the meeting to order at 3:38 p.m.

II. Finance Committee Minutes

ACTION: Ms. Donnelly made a motion to approve the November 18, 2022, meeting minutes as presented. The motion was seconded by Dr. Thaqi and passed with no opposing votes.

III. Investment Quarterly Report

Mr. Scott Sweeten (Sr. Managing Consultant, PFM Asset Management) presented the investment performance for the quarter ended December 31, 2022. For the year in review, he noted that the Fed raised rates by 425 basis points over 2022. Mr. Sweeten provided a brief overview of the macro-economic environment noting higher short-term interest rates and the Fed is expected to

initiate two more rate hikes in the near future. Housing continues to be an issue. In general, CSC's managed fund did well over the fourth quarter and outperformed the benchmark by 11 basis points. However, it was noted that the fund remains less than the initial investment, although that is expected to turn around once the securities mature.

Ms. Liberta joined (3:50pm).

Current Status - Staff reminded the Committee that when the Managed Fund was initially approved in November 2021, it was anticipated that the fund would be \$50 million as that amount was identified as the Core Fund Balance. However, at the time, only \$25 million was available for immediate investment. The additional \$25 million will come due in mid-March and staff recommends leaving it in short-term investments (money-market funds) with PALM and not adding it to the Managed Fund at this time. This recommendation was also agreed upon by PFM since the market is so different now than it was just a year ago. This change will require minor changes to the Investment Policy, which will be brought to the full Council meeting in March for approval.

Action: Cathy Donnelly made a motion and Dawn Liberta seconded to recommend to full Council to keep \$25 million in PALM short-term investments while these favorable interest rates are available rather than move it into Managed Fund. The motion passed with no opposing votes.

IV. Auditor's Required Communications

Mr. Israel Gomez, CPA, Keefe McCullough, began his initial remarks thanking the Finance Committee and saying how happy he was to be back after ten years. This is the first year of the new RFP, which requires a more thorough review and documentation process from staff as well as the prior auditors. Mr. Gomez commented that everything went smoothly. He reviewed the 3-page letter of required communications concerning the audit noting no significant difficulties in dealing with management or staff in completing audit. There were no correcting statements or journal entries and no disagreements or differences of opinion with management during the course of the audit. It was a clean report, well-balanced and summarized information.

Paula commented on the leadership of Cindy, Monti, and Kathleen in making her job easy. Dawn seconded those sentiments. Cathy noted the bar has been set very high and knows that Monti and her team work very hard to achieve that.

V. Draft Annual Comprehensive Financial Report

DRAFT

Cindy noted that staff is still refining the MDA and transmittal letter, but it is close to where it will be. She noted that the providers had higher utilization than the prior year, as the community was coming out of pandemic. It is still not quite where we want it, but on the right track. Some changes in CRA fees saved us some money and Cindy reminded the Committee that the CRAs will go away in over the next five to six years. General admin remained under 5% for the year.

Dr. Thaqi again gave kudos to staff for producing the Annual Comprehensive Financial Report and noted that it is a lot of work and how much she appreciates it. Monti praised Kathleen and the Team for all of their efforts.

Cindy announced that CSC was just notified that the Popular Annual Financial Report (PAFR), Kathleen's initiative, had received the Excellence Certificate. This is a condensed version for the ACFR for the public and is quite easy to read and disseminate the information.

ACTION: Ms. Liberta made a motion to recommend to the full Council to accept the Auditor's Report for FY Ending September 30, 2022 and approve the draft Annual Comprehensive Financial Report for FY Ending September 30, 2022. The motion was seconded by Ms. Donnelly and passed with no opposing votes.

VI. Preliminary Budget Discussion

Ms. Arenberg Seltzer mentioned that she just started the budget visioning with staff and at this preliminary juncture was not clear if an across-the-board COLA was necessary. It was more likely that the budgeted programs would stay level and use their underutilized funds, but where necessary, additional budget increases or decreases would be brought forward on a case-by-case basis.

VII. Public & Members' General Comments

There were none.

VIII. Adjourn

ACTION: The meeting adjourned at 5:00pm.

**For Council Meeting
As Recommended by the
Finance Committee
February 23, 2023
March 16, 2023**

-
- Issue:** Annual Comprehensive Financial Report (“ACFR”) for Fiscal Year Ending September 30, 2022.
- Action:**
1. Accept Auditor’s Report for FY Ending September 30, 2022.
 2. Approve Draft ACFR for FY Ending September 30, 2022.
- Budget Impact:** Not Applicable.
-

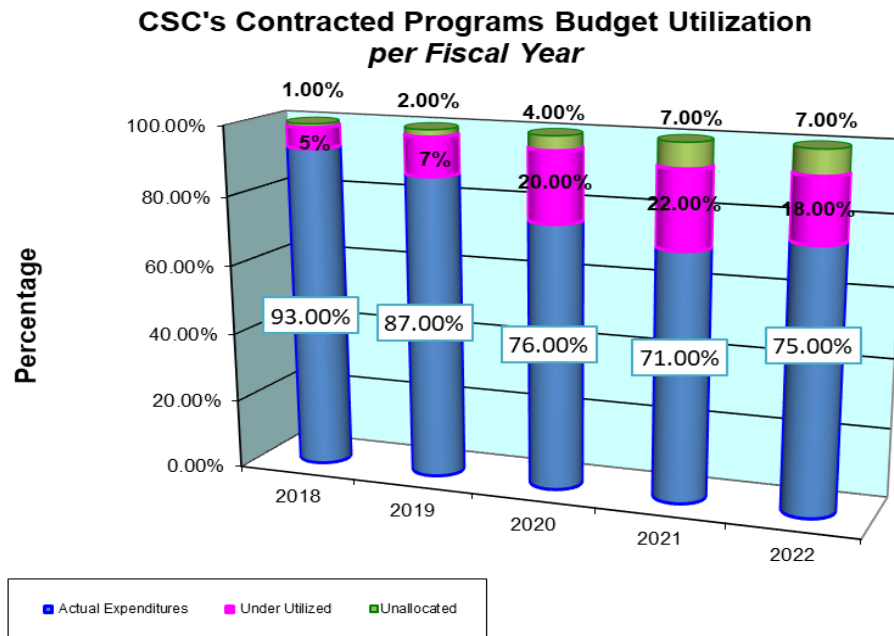
Background: The fiscal year-end 2021/22 Preliminary Financial Statements were reviewed and approved at the November 17th Council meeting. These statements are the basis for the Annual Comprehensive Financial Statements (“ACFR”) for fiscal year ending September 30, 2022. The ACFR presents two perspectives of accounting as required by the Government Accounting Standards Board (“GASB”) to reflect the government’s financial position. One perspective is the Government-Wide Financial Statements which converts the information to an accounting method used by most private-sector companies (see page 14 for a fuller description). The other perspective presents Fund Accounting which is how we operate during the year (see page 15 for more information).

Current Status: The FY 21/22 Draft ACFR is about 120 pages and is attached as a pdf for your review; however, if you prefer a hard copy, we can provide one. The draft report was submitted and discussed at the Finance Committee and was recommended for approval to the full Council in March. The final printed and bound ACFR will be distributed at the Council’s April meeting. The ACFR will be submitted to GFOA before the deadline of March 31st for review for Excellence for Financial Reporting.

Significant financial highlights for the year include:

- The total taxes budgeted through TRIM for Fiscal Year 21/22 totaled \$99.4 million, of which \$99.3 million was collected. The Council adopted the roll-back rate for FY 21/22. Typically, the roll-back rate generates the same revenue as the prior year; however, due to higher property values and Value Board adjustments, this budget included a slight 1% or \$900,000 increase. The total tax revenue received at year-end was under budget by \$168,874; however, this is usually due to timing and may be fully collected in subsequent years.
- Total expenditures for Program Services/Support increased 14.6% or \$10.9 million from the prior year. The corresponding budget also increased \$10.3 million or 10% through the judicious use of fund balance. Providers were able to address many of the service delivery challenges over the past few years and were able to better draw down their contracts. Thus, overall program utilization was higher than last year but less than budgeted. This contributed to an increase of Fund Balance, although not as much as the prior year.

Final program utilization for FY 21/22 was 75%, which is 4% more than last fiscal year, with 18% due to Provider underutilization and 7% in unallocated. Below is a chart that highlights utilization trends over the past five years.



- General Administration, factoring out the Non-Operating Expenditures of CRA and Tax Collector fees, came in under budget with the total actual administrative rate under 5%. Philosophically, while budgeted amounts need to be set slightly

higher to allow for unforeseen events during the year, it is a testament to prudent financial management when the actual expenditures repeatedly come in under budget.

- CSC ended the year with a \$71.2 million total Fund Balance, an increase of \$9.6 million from the prior year. As noted throughout the ACFR, this increase of Fund Balance is due primarily to underutilization. Other contributing factors include \$7 million from various unallocated budgets which included \$2.2 million earmarked for out-of-school salary increases and \$3.5 remained in General Unallocated. Due to the higher Fund Balance, the Council carried forward \$19.1 million for programs to begin FY 22/23. Additionally, the Council took advantage of the additional fund balance and higher property values and reduced the millage rate for FY 22/23 to ease the burden on taxpayers.

During this Finance Committee, the auditors summarized their audit process and audit report necessitated in the Auditor's Required Communications. This is the first year that Keefe McCullough CPAs audited CSC's financial statements and for a first-year audit, it went very smoothly. There were no adjusting entries made from the preliminary financial statements issued in November. The final ACFR will include the Independent Auditors' Report in which the Council received an "unmodified" or clean opinion. Additional ACFR related Audit Reports include their reports on internal controls and compliance reporting related to the grants that the Council receives.

- Recommended Action:**
1. Accept Auditor's Report for FY Ending September 30, 2022.
 2. Approve Draft ACFR for FY Ending September 30, 2022.

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Annual Performance Report | Fiscal Year 2021-2022



Children's
Services
Council

of Broward County
Our Focus is Our Children.



Reinventing Connection,
Rediscovering Community.

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Dawn Liberta, Chair
Community Development
Administrator Circuit 17
Department of Children &
Families



Dr. David H. Kenton, Vice Chair
Governor Appointee



Jeffrey S. Wood, Secretary
Governor Appointee



Cathy Donnelly, Immediate Past Chair
Governor Appointee



Beam Furr
Broward County Commission



Tom Powers
Governor Appointee



Honorable Shari Africk-Olefson
Judicial Member



Dr. Paula Thaqi
Director
Broward County Health Department



Dr. Vickie L. Cartwright
Superintendent
Broward County Public Schools



Ryan Reiter
Board Member
Broward County Public Schools

DRAFT

ANNUAL COMPREHENSIVE FINANCIAL REPORT

**Children's Services Council
Of Broward County, Florida**

for the

Fiscal Year Ended September 30, 2022

Issued By:

Cindy J. Arenberg Seltzer, President/CEO

Prepared By:

Financial Management:

Monti Larsen, Chief Operating Officer

Kathleen Campbell, Director of Finance

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Annual Comprehensive Financial Report For the Fiscal Year Ended September 30, 2022

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INTRODUCTORY SECTION



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**CHILDREN'S SERVICES COUNCIL
OF BROWARD COUNTY
MEMBERS:**

*Dr. David H. Kenton, Chair
Governor Appointee*

*Jeffrey S. Wood, Vice Chair
Governor Appointee*

*Beam Furr, Secretary
Broward County Commission*

*Dawn Liberta, Immediate Past Chair
Community Development
Administrator, Circuit 17
Department of Children & Families*

*Honorable Michael Davis
Judicial Member*

*Cathy Donnelly
Governor Appointee*

*Tom Powers
Governor Appointee*

*Dr. Earlean C. Smiley
Interim Superintendent
Broward County Public Schools*

*Dr. Paula Thaqi
Director
Broward County Health Dept.*

*Dr. Allen Zeman
Board Member
Broward County Public Schools*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

March 16, 2023

Members of the Children's Services Council
of Broward County
6600 West Commercial Boulevard
Lauderhill, Florida 33319

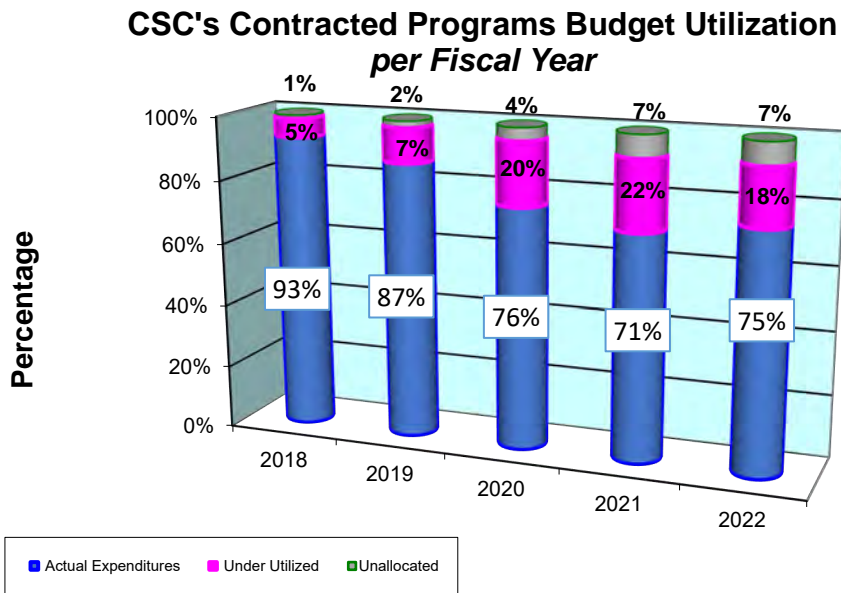
Dear Council Members:

In the spirit of good stewardship, we respectfully submit the Annual Comprehensive Financial Report ("ACFR") of the Children's Services Council of Broward County ("the Council") or ("CSC") for the fiscal year that ended September 30, 2022. Florida Statutes require that our financial statements are prepared in conformance with United States Generally Accepted Accounting Principles ("GAAP") and that an external audit be performed by an independent certified public accounting firm in accordance with generally accepted auditing standards. This report is the primary method of reporting the Council's financial activities and satisfies those requirements.

Responsibility for the integrity, objectivity, accuracy, completeness, and fairness of presentation of these financial statement's rests with management. Prepared in conformity with United States Generally Accepted Accounting Principles ("GAAP") for governmental entities, the financial information is accurate in all material respects and is presented in a manner designed to fairly set forth the financial position and operating results for the Council, on a Government-wide and Fund basis. This report includes all disclosures necessary to enable the reader to gain an understanding of the financial affairs of the Council.

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While the enduring effects of COVID-19 continued to impact the Council's operations, as depicted in the graph below, programmatic utilization was nearly the same as it was in FY20, the year that the pandemic began. The Council's administrative functions continue to maintain a high level of productivity working in a hybrid environment as things begin to rebound to a pre-pandemic level.



Management is responsible for maintaining an internal control framework that is designed to protect the Council's assets from loss, theft, or misuse. The concept of reasonable assurance recognizes that the cost of a control should not exceed the expected benefits, and evaluation of costs and benefits requires management's estimates. The Council Members and management have strategies in place to safeguard assets, validate the reliability of accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies and procedures. We believe these existing internal accounting controls adequately safeguard assets and provide reasonable, but not absolute, assurance of proper recording and reporting of the Council's finances.

The Council's financial statements are audited by Keefe McCullough, CPAs LLP, a firm of licensed certified public accountants competitively selected by the Council Members on June 16, 2022. This is the first year of a five-year term of the audit engagement since Council policy mandates a five-year audit firm rotation. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Council for the fiscal year ended September 30, 2022, are free of material misstatement. The audit was conducted in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The independent audit involved examining on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall basic financial statement presentation. The independent auditors concluded that, based upon the audit, there was a reasonable basis for rendering an unmodified opinion that the Council's basic financial statements for fiscal

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year ended September 30, 2022, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the Council's basic financial statements includes part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. This federal requirement is the result of receiving federal grants as listed on the Schedule of Expenditures of Federal Awards. The standards governing Single Audit engagements require the independent auditors to report not only on the fair presentation of the financial statements, but also on the Council's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. The Council had three federal grants for fiscal year ended September 30, 2022, one from the Antiterrorism and Emergency Assistance Program Grant ("AEAP") through the Florida Attorney General's Office; the second one from the Federal Title IV E for Adoption and Foster Care Assistance through the Florida Department Children and Families; and the third grant was just getting underway is titled PROMISE and it is federal funding through Broward College. The related reports are presented in the Compliance Section of this report.

United States GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter is designed to complement the MD&A and should be read in conjunction with it. The Council's MD&A can be found immediately following the report of the independent auditors.

CSC Profile

The Children's Services Council of Broward County was approved by the voters of Broward County Florida by special referendum on September 5, 2000. Consequently, the Council was established as an Independent Special Taxing District by State Statute (Ch 2000-461 Laws of Florida) on January 2, 2001, and amended July 2004. Further, the Florida Legislature required reauthorization by the voters and in November 2014 the voters overwhelmingly and enthusiastically endorsed the work and worth of the CSC. The Council's mission is to provide the leadership, advocacy, and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning of a continuum of quality care. To accomplish this task, the statute allows for the Council to levy taxes up to .5 mills of the assessed property tax value.

The eleven Member Council is comprised of five (5) individuals recommended by the Broward County Board of County Commissioners and appointed by the Governor and six (6) members appointed by virtue of the office or position they hold within the community. Council Members are responsible for setting policies and prioritizing and approving program and administrative funding. Each member brings an understanding of the diverse and multi-cultural needs of the Broward community and a firm commitment to improving the welfare of children and their families.

The Council is not a component unit of any other governmental unit, nor does it meet the criteria to include any governmental organization as a component unit. The jurisdiction of the Council is contiguous with

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Broward County, the second most populated county in the state and one of the most diverse counties in Florida. Interesting facts from the US Census Bureau include Broward County is a minority-majority county with 34.8% White Non-Hispanic, 30.2% Black Non-Hispanic, 31% Hispanic or Latino and 4% Asian and other. There are an estimated 1.94 million people living in Broward County, of which 408,318 or 21% are children under 18 years old (source: Census 2020).

Children's Strategic Plan Leadership

The Council has established a robust leadership role within the child serving community and continues to build partnerships and children's programs that place an emphasis on prevention and meeting the needs of the community. These efforts are research-driven emphasizing evidence-based practices and performance outcomes. The Council's goals and objectives are very closely connected to the CSC-led Broward County Children's Strategic Plan, which provides a valuable framework for the community to foster public dialog on trends and benchmarks and to develop action plans for system improvements. There are over 40 different working committees and subcommittees comprised of representatives from all facets of the Broward child-serving community including parents and youth who meet both virtually and in-person throughout the year, with the support of Council staff, to fill gaps and lend their voice of lived experience to find more efficient ways to provide services.

The Council utilizes Results Based Accountability ("RBA") to improve collaboration and transparency in reporting results to the community. Using this RBA framework, each Committee produces a one-page "story" (also known as a Turn the Curve Report) of the desired result, providing community indicator data, analysis of the trend and why progress moves up or down. This structure identifies community partners to help achieve the desired results, and action steps using evidence-based research and local wisdom about what works. Additionally, the Committees share their work with the Children's Strategic Plan Leadership Coalition comprised of local policy makers and civic leaders to address barriers that impact quality of life issues for Broward's children and families. This year the Council celebrated its twentieth year of providing Leadership, Advocacy and Resources to support Broward County's children and youth. To mark this milestone, there were five Children's Strategic Plan events highlighting the work of various committees. These events included the Fathers, Men and Boys "Rise Up" Summit, Human Trafficking Awareness "Sound the Alarm," Broward AWARE! Family Fun and Resource Fair, "Our Time, Our Future" Girls Summit and culminated with the once every five years Youth Summit "Co-Creating a Community Where All Children Thrive." The Youth Summit was held September 2022 and was a resounding success! The most widely discussed segment included several youth on stage talking about their lived experiences in the system and how that impact could be improved upon by the funders and providers in the audience. It was quite a moving discussion and will set the stage for the upcoming future.

The Council continually enhances its technology to improve tracking and analysis of various data elements including performance-based outcomes and community impact data which is used to assess the performance of funded programs. A web-enabled database maintains provider and client data and accounts for the reimbursement of expenditures both on a cost reimbursement basis, as well as by units of service. Additionally, the Council collaborates with state and local agencies on data sharing initiatives using an

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integrated data system to enable compilation and analysis of aggregate outcome data. This comprehensive approach allows the Council to evaluate programs to ensure effectiveness.

Budget and Fiscal Policy

The annual budget serves as the foundation for the Council's financial planning and control. Each year, the Council Members hold an annual retreat in May to set the budget for the upcoming fiscal year. At that retreat they consider County-wide trend data, reaffirm existing goals, or establish new goals based on the feedback from the on-going work of the various Committees from the County-wide Children's Strategic Plan. Next, they review the outcome and utilization history of funded goal areas, as well as individual programs. For those contracts that are performing well, they are renewed for the upcoming year. If any new goals or initiatives are identified by the Council or staff, staff researches best practice, evidence-informed programs to address any of these newly identified areas, procures specific services through the social service network, and assesses the performance of programs to ensure the desired results are obtained. The Council revisits the May budget recommendations at their monthly meetings in June and August to ensure the final budget is aligned with the goals and objectives and that sufficient resources can be available in preparation for the Truth-in-Millage ("TRIM") hearings, as discussed below.

By statute, the Council must submit a tentative budget and millage rate to the Broward County Commission by July 1st. Once the final property tax values are determined by the Property Appraiser's Office, the Council must hold two public hearings in September as required under the TRIM Act. Each year, following the required disclosures and the conduct of hearings for taxpayer comments, the Council Members set the final tax rates and adopt a budget. The budget is prepared by function and transfers of appropriation between programs require Council approval. Budget-to-Actual comparisons are provided in this report in the Financial Section. Encumbrance accounting is used to reserve budgeted appropriations for obligations incurred but not yet received. All encumbrances lapse at year end.

Accountability to the taxpayer, as well as to the children and families that are served, remains a high priority of the Council. All funded programs are monitored using a tri-fold approach: PhD researchers analyze outcome measures, program experts including staff with advanced degrees and off-duty teachers and doctoral students, review the quality of the services delivered including client satisfaction; and accountants monitor the administrative/financial functions. This tri-fold methodology has been very successful; ensuring accountability while providing useful information that is used to improve program design, as well as to inform the training and technical assistance needs of funded providers.

In recognition of our fiduciary responsibility to Broward taxpayers and to ensure funded agencies are well-positioned to meet their service obligations, the Council continues to use a fiscal viability test to verify that agencies have the necessary administrative infrastructure to successfully manage CSC funding. Provisions for smaller maximum funding awards and Fiscal Agent partnership opportunities help smaller and niche-organizations succeed in receiving Council funding while maintaining high standards for financial and administrative accountability.

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Long term Financial Planning

Long-term financial planning for a government usually includes those aspects involved with capital budget, revenue, and expenditure forecasts. The Council is limited regarding capital expenditures, as the statute precludes incurring debt in any form. October 2009, the Council moved into its 31,500-square foot Silver LEED (Leadership in Energy and Environmental Design) headquarters building which was completely paid for through Reserves. The building is a central place for community meetings and training, and with things returning to “normal,” training and community meetings are back to being in-person at the building. Due to the growth in demand for CSC leadership and funded services, prior to the pandemic the Council began exploring future space needs and established a Building Fund with \$3 million as an initial reserve. Since the building is past its capacity, the Office Space committee will need to review future office space needs balanced by the successful transition to a largely virtual work environment during the pandemic. There are no specific capital-related expenditures planned at this time.

Economic Conditions and Outlook

South Florida is a wonderful place to live, work and raise a family. Broward County is the second most populous county in Florida, the 17th most populous county in the US and one of the most diverse in the country. It offers 23 miles of beaches coupled with tropical climate, as well as a flourishing melting pot of cultural and multi-ethnic diversity (more than 34% of the County's population are foreign born compared to an average of about 13% nationwide) adds to the richness of the area.

Broward County was spared the direct impact of a hurricane these past few years. The last storm that impacted Broward specifically was September 2017 and before that, it had been twelve years without a major storm. Each storm brings its own set of difficulties and there are usually pockets of the community that suffer from the loss of housing and other basic needs. The County and various local agencies, including CSC, continue to work together to maintain a sense of preparedness and to provide vital community services as necessary to help affected families.

Broward County's economic indicators point towards a robust recovery underway after the past few years' slowdown because of the pandemic. With the mild south Florida climate, no state income taxes, access to world class ports and 200 corporate, regional and international headquarters located in the region, many new businesses are relocating to the area. However, the economic recovery is not spread evenly through all sectors, and there remains a high demand for social service needs throughout the community. For instance, housing costs continue to remain high with studies showing that Broward County is one of the most cost-burdened housing markets in the nation. Cost-burden refers to the gap between wages and housing where 30% of income is spent on housing. People who spend more than 50% are considered "severely cost-burdened" (Habitat for Humanity, 2017). Housing and transportation costs have risen faster than wages creating a disparity and South Florida unfortunately continues to be one of the highest in the nation.

The Council continues to be cognizant of limited resources while striving to maximize services for Broward's children and families, as well as maintain a high level of accountability to the taxpayer. With those guiding

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principles, they carefully use fund balance to maintain and grow needed programs. Thus, the millage rate for the fiscal year was set to the roll-back rate and did **not** use the increased property values even though the program budget increased 10% by judiciously using fund balance.

Expenditures for Program Services increased this past year with the provider agencies drawing down 75% of their budget. The Council's services for children and their families continue to provide great community benefits while also providing an economic gain to the local economy by funding over 2,700 full-time equivalent positions in the social services area.

The chart below illustrates the Program Services Budget.



Major Initiatives

The challenges of the past few years caused by the pandemic of providing social services to children and families are beginning to subside, with specific aspects becoming "normalized" in day-to-day operations. For example, certain providers have found that using a hybrid service delivery method, combining virtual and in-person services, improved programmatic performance. As programs began to emerge from the pandemic cocoon early in the fiscal year, it quickly became apparent that hiring and retaining staff was challenging for the Provider network. The Council helped to address this issue by amending Provider contracts to allow for mid-year staff pay increases. Additionally, the Council continued allowing Providers to invoice on a cost reimbursement basis instead of units of service to allow for one more year of full cost recovery.

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The annual budget allocated solely for children's services and programs totaled \$105 million, 10% more than the prior fiscal year, and serves approximately 100,000 children. Throughout this Annual Comprehensive Financial Report ("ACFR"), there are financial highlights with explanations and analysis for the various programs. For instance, on page 110 is a ten-year trend of programmatic expenditures by goal area and beginning on page 4 in the Management's Discussion and Analysis section there are specific programmatic highlights for some of the larger goal areas.

The Council engages in various community partnerships and system-building initiatives throughout the Community. Over the course of this year, the Council piloted neighborhood initiatives to build connections between system professionals and youth and parents in a way that honors youth and parents' lived experience. Other significant community partnership and system-building highlights include the following:

- ◆ For the past twelve years, the Council, together with the School District, local businesses, other organizations, and residents, supported a Back-to-School Community Extravaganza to provide students with backpacks stuffed with age-appropriate school supplies, uniforms, and shoes. This year the events were able to return in person from the past two years of distribution only through funded providers and school social workers. For this FY, there were three events and Partners distributed 10,000 backpacks, 2,200 pairs of shoes and socks, and 3,000 uniforms. The recipients of the backpacks are students identified by School District Social Workers as being economically disadvantaged and often housing insecure. The new backpacks are filled with all types of grade appropriate school supplies and gently used books. The CSC cost of the event was \$155,000 with \$104,200 donated from the community and in-kind donations.
- ◆ The Council provides backbone support and co-chairs along with other community partners a collaboration known as Broward Reads: The Campaign for Grade Level Reading. Using the Children's Strategic Plan infrastructure as noted on page iv, the Committee is comprised of dozens of active members from business, non-profit, philanthropic, over twenty municipalities and other governmental sectors. Broward has been recognized multiple times in the past few years as a Pacesetter Community by the National Campaign for Grade Level Reading. One of the signature events of the campaign is Broward Reads for the Record which is a national event created by JumpStart. This year's event took place October 27, 2021, with 900 volunteers reading virtually to four- and five-year-old children who also received a copy of the book. The Council, along with other partners, expended \$140,000 and purchased 39,000 English books and 2,500 Spanish books that were provided to children so that they could begin their own library collection. Feedback from volunteer readers and the schools was overwhelmingly positive.
- ◆ Recognizing the hunger needs throughout the community, the Council works closely with various community partners to prevent childhood hunger and funds an array of hunger related programs procured through various ad hoc mechanisms. For the fiscal year 2021/22, expenditures totaled \$518,400; however, the need for a formal, consistent array of program models is needed for the community. Thus, the Council appropriated \$1 million through a formal RFP process for various food insecurity programs beginning fiscal year 2022/23 and will span over five years.

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- ◆ The Council continued its efforts to create a seamless system of care for families with children with physical and developmental disabilities. The Special Needs Advisory Coalition ("SNAC"), as one of the most active committees of the Children's Strategic Plan, works to improve communication and access to services, as well as advocates for the Special Needs population to ensure that needed services are recognized both at the State and local level. Additional areas of focus include meeting the racial/ethnic needs of the Special Needs population, strengthening parent advocacy, and developing a birth to age twenty-two Transition Roadmap service delivery continuum model.
- ◆ In April 2021, the Council approved funding for two Asset Based Community Development (ABCD) pilots in two cities in Broward County. This model provides training and coaching on the core authentic community engagement strategies required to implement an ABCD project; organizes and then competitively selects residents living within the most "at-promise" areas of the two cities to serve on neighborhood Civic Design Teams (CDT); coaches the CDT to implement community listening sessions; facilitates the CDT asset mapping exercise based upon their findings from the community listening campaign; and, guides the CDT funding for small community projects created by residents to build upon the assets in their neighborhoods. Based on the initial success of the ABCD CDTs, the Council approved additional funding for FY 22–23 to sustain and expand ABCD hubs.
- ◆ Recognizing it is necessary for the non-profit community to be strong in order to provide quality programming to our children and families, the Council leads an Agency Capacity Building Committee. The committee is comprised of key community funders and service providers in an open dialog on concerns and issues related to funding and building capacity for emerging, niche, and community-based organizations serving children and their families. Resources are then provided to help address those needs. There are 1,200 members representing over 130 organizations connected to workshops, panel discussions, training, and special events.
- ◆ After using the same financial management system for over twenty years, the Finance staff undertook the ambitious project of procuring and implementing a new system. It was an arduous, and time-consuming process which included establishing a new chart of accounts that aligned with the state; revising many established processes and procedures; mapping and converting all the data; and retraining and learning the new system. The April 1st, 2022 "go-live" date was successful, and the Finance staff closed the year on time to prepare for the audit and this report.

Certificate of Achievement for Excellence on Financial Reporting

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the Children's Services Council of Broward for its annual comprehensive financial report for the fiscal year ended September 30, 2022. This was the twentieth consecutive year that the Council was eligible and received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently

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organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current annual comprehensive financial report will meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.


Acknowledgments

We extend our sincere appreciation to the Council employees who provided countless hours of research in the preparation and production of this report and the day-to-day work of the CSC, especially in these challenging times. Special thanks go to the Council Members for their vision, expertise and dedicated service and support.

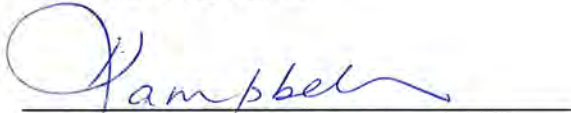
Respectfully Submitted,



Cindy J. Arenberg Seltzer
President/CEO



Monti Larsen
Chief Operating Officer



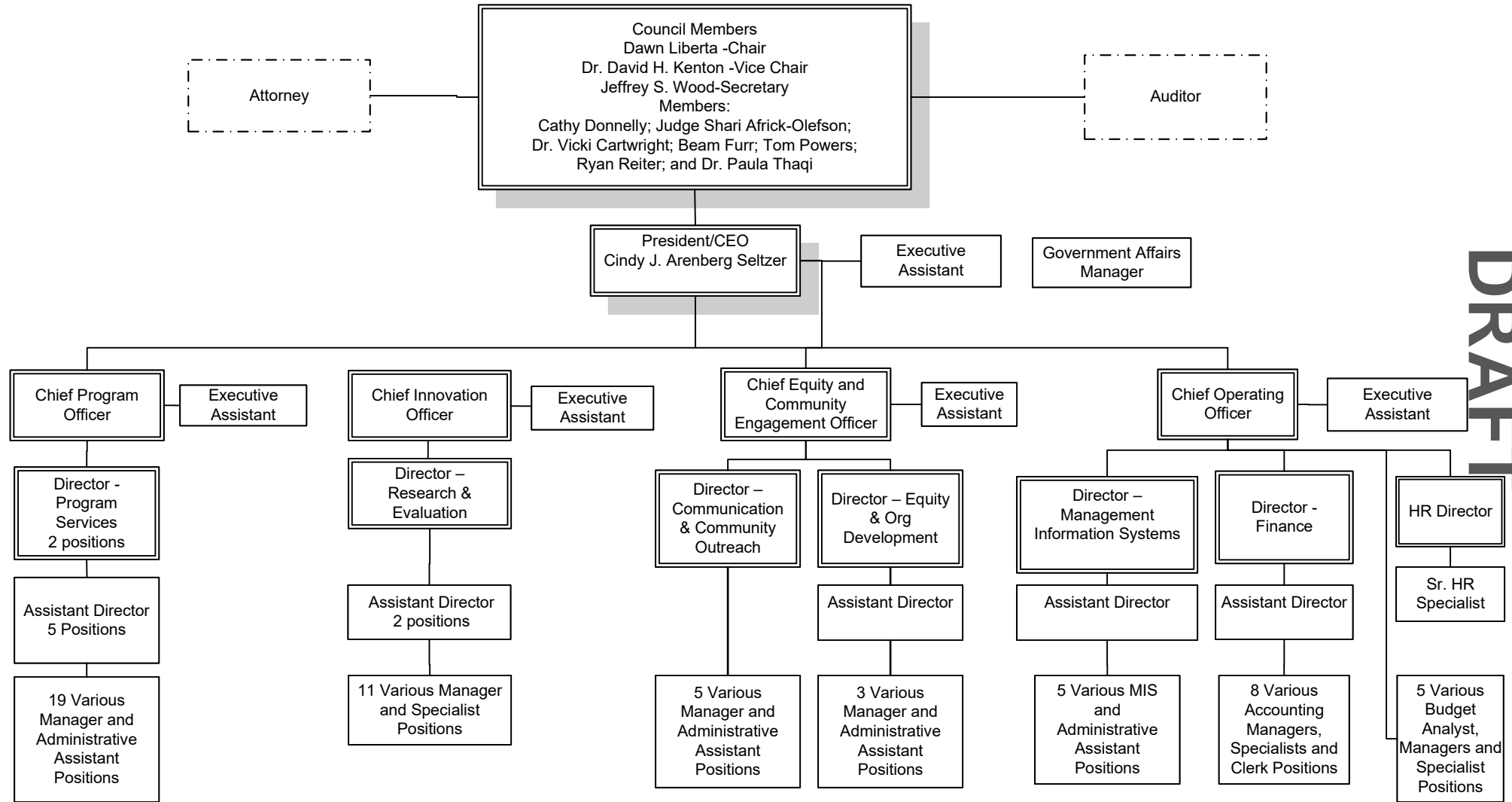
Kathleen Campbell
Director of Finance

Children's Services Council of Broward County

Organizational Chart and List of Principal Officials

Fiscal Year 2021-2022

Broward's Children and their Families



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Government Finance Officers Association

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Presented to

**Children's Services Council of Broward County
Florida**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

September 30, 2021

Christopher P. Morill

Executive Director/CEO

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**FINANCIAL
SECTION**



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INDEPENDENT AUDITOR'S REPORT

To the Members of the Council of
Children's Services Council of Broward County
Lauderhill, Florida

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, and the major fund, of the Children's Services Council of Broward County (the "Council"), as of and for the year ended September 30, 2022, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and the major fund, of the Council, as of September 30, 2022, and the respective changes in financial position, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Council and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedule, Schedules of Proportionate Share of Net Pension Liabilities and Contributions, and the Schedule of Changes in Total OPEB Liability and Related Ratios on pages 4-27 and 74-85 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Council's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 16, 2023, on our consideration of the Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Council's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control over financial reporting and compliance.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
March 16, 2023

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

Our discussion and analysis of the Children's Services Council of Broward County ("the Council") or ("CSC") financial performance provides an overview of the Council's financial activities for the fiscal year ending September 30, 2022. Please read it in conjunction with the transmittal letter on page i and the Council's financial statements, which begin on page 28.

FINANCIAL HIGHLIGHTS

Fiscal year ending September 30, 2022, marks the Council's twenty-first year of funding services to support children and families through programs emphasizing evidence-based prevention strategies. This report highlights how the Council provides leadership, advocacy, and resources working with community partners and investing in evidence-based interventions and services for children and families throughout Broward County. About 175 programs are delivered by about 90 community organizations who share the Council's mission/vision, commitment to children, and expectations for excellence.

The following illustrates some of the financial highlights for the fiscal year:

- ◆ Assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources at the close of fiscal year 2021/22 by \$70.4 million (total net position). Of this amount, \$60.5 million represents unrestricted net position, which may be used to meet the government's ongoing obligations to citizens and providers.
- ◆ The change in the Council's net position significantly decreased by \$11.1 million from last fiscal year for a total of \$9,020,208, but this is seen as a positive development. Revenues were relatively flat, increasing 1.21 percent or \$1.2 million as the Council used the "roll-back" millage rate and did not take advantage of the higher property values. Expenses for program services increased considerably by 15.2% of \$11.3 million after two second consecutive years of reduced expenses. These increased expenses demonstrate that Providers are almost "back to normal" and can deliver services at levels similar to before the pandemic, when Providers were not able to see clients or children were not able to attend after-school programs. The results of how

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programmatic services have turned the curve are highlighted throughout this report.

- ◆ At the close of the fiscal year, the Council's governmental funds reported a fund balance of \$71.2 million, an increase of 15.6% or \$9,634,035 from the prior year. The notable increase is due to increasing the budget by ten percent in anticipation of increased need for services; however, due to the remnants of the ongoing pandemic along with staffing issues when it was time to revamp the programs, many Providers were unable to fully draw down their contracts. Of this \$71.2 million fund balance, \$48.6 million is available for spending at the Council's discretion (*unassigned fund balance*). However, this Unassigned Fund Balance includes \$20.8 million that is maintained as minimum fund balance following best practice policy per the GFOA. Last fiscal year, the Council approved committing \$3 million towards the establishment of a Building Fund to prepare for future growth. The *assigned fund balance* is \$19.4 million, which will be used for budget priorities in FY 22/23.
- ◆ Levied tax revenue generated through the TRIM process totaled \$99.3 million, which was an increase of \$0.9 million or 1% from the prior year. This increase was attributable to higher property values throughout the County even though the Council rolled back the millage rate to theoretically generate the same tax revenue as the prior year. The Council remains cautious with rising property values and is careful to budget accordingly. The favorable economic conditions that led to increased tax revenues help provide additional community resources for those areas that struggle economically.
- ◆ Operating Budget comparisons the between Fiscal Year 20/21 and Fiscal Year 21/22, there was a \$10.8 million or 9.7% increase. This budgetary increase was primarily due to the use of fund balance to maintain and grow necessary programs.
- ◆ The Council appropriated \$19.4 million of fund balance and budget carry-forward in Fiscal Year 21/22 to help offset tax increases while maintaining or expanding much-needed programmatic services. The Council has historically

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used a portion of fund balance for this purpose. With this budget increase, many programmatic goal areas were increased based on specific needs identified with input from the county-wide Children's Strategic Plan Committees. Moreover, all programs funded by the Council remain evidenced-informed and generally demonstrate strong performance outcomes. However, as previously noted, Providers faced ongoing challenges as programs began to re-emerge from the pandemic such a staffing and retention issues, and finding the balance for safe, effective ways to deliver these much-needed services for children and their families. Program service delivery and related performance outcomes continue to be challenging as the community and providers navigate the hybrid in-person and virtual environments.

The following highlights key examples of various initiatives in support of the Council's goals and objectives:

- Literacy and early education services include various literacy initiatives, subsidized childcare for under-served "working poor" and for the immediate placement for children deemed especially vulnerable, and finally, Positive Behavioral Interventions and Supports (PBIS) to improve the quality of childcare as well as support childcare staff to manage challenging child behaviors. Expenditures for all these programs noted above totaled \$8.6 million, a significant increase of 12% or \$944,600 from the prior year, which was primarily due to an increase in available federal funding for subsidized childcare. This increase stems from childcare centers re-opening as the height of the pandemic wanes, and parents feel safer with their children in childcare while returning to the workplace.

Outcomes for Subsidized Childcare demonstrate 98% of parents were satisfied with services, and 98% of clients report a better understanding of childcare options and choosing a quality childcare provider.

- Out of school programs for economically disadvantaged elementary age children, continues to be one of the larger program areas representing

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17.6% or \$18.5 million of the overall program budget. These out-of-school and summer programs serve low income, typically developing children attending priority Title 1 schools with 86% or higher free or reduced lunch.

Since these after-school programs are primarily school-based, they were the most adversely affected over the past two years by the pandemic and the slowest to return to services. As services began to ramp up, enrollment remained a challenge due to parental health concerns, and staffing shortages. The Council provided additional funds mid-year for Provider staff pay increases to help address the problem. Expenditures trended upwards after two consecutive years of substantial decreases. This fiscal year expenditures increased 36% or \$3.2 million.

For the past two years, the usually impressive out-of-school performance outcomes were not reported due to challenges from the pandemic, which interrupted service delivery models and created barriers for collecting the necessary data in which to measure progress. However, this year the providers were able to collect data and the outcomes are reflective of the quality services. To illustrate, 98% of children improved reading and language development; and 93% of children improved homework completion.

Additionally, the Council provides out-of-school time programs for children with Special Needs which includes those children and youth with special physical, developmental, and behavioral conditions. Typically, the programs offer a safe, positive environment afterschool and during the summer, enhance academic achievement, support social, developmental, and physical activities and provide educational field trips and cultural arts opportunities, but these programs also suffered the same issues from the pandemic and the slow recovery back to normal operations. The Special Needs programs provide flexible and individualized staff-to-child ratios promote effective interaction with each child. Expenditures for these programs for this fiscal year totaled

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\$8.6 million, a 21.4% or \$1.5 million increase from the prior year. Performance Outcomes were also positive and include, 97% of children improved reading and language development, and 97% of children improved homework completion.

- The Council funds various youth development programs which were procured through the Positive Youth Development (“PYD”) RFP and encompassed multiple initiatives focusing on after-school programs for youth in middle and high school, along with specialized programs for those hard-to-reach middle school youth and, finally, youth employment and independent living skills for youth with special needs. This goal area also includes Summer Youth Employment that are delivered by the local workforce development agency as a sole source. The pandemic also affected school-based programs for older youth; however, these programs also are beginning to rebound with higher enrollments and youth engagement.

A brief description of the PYD and other youth initiatives include:

- ◆ Middle school programs for youth expanded under the latest PYD procurement to reach those youth transitioning from middle school to high school that are in jeopardy of dropping out. The expansion included adding a success coach for every 35 students enrolled in the program. Services in this goal area target high risk middle school students, including youth with behavioral health and other special needs. This is a challenging age group to keep engaged and these middle school programs do an excellent job of creating environments where youth can learn to make positive choices and develop skills that will serve them for life. These typical year-round programs are located at the highest need middle schools as identified by the School District based on factors such as poverty, school grades, disciplinary actions, delinquency referral rates and unexcused absenteeism. Expenditures for this fiscal year totaled \$6.9 million, a 27.5% increase or \$1.5 million from last fiscal year. Outcomes reflect

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81% of youth demonstrated gains or low risk in Youth Development Competencies, and 99% of youth did not experience bullying.

- ◆ The high-school after-school programs known as LEAP High provide services at low performing high schools and include success coaches; structured academic support services that empower students to meet or exceed state standards and graduation rates; opportunities for comprehensive educational outreach; cultural, recreational and enrichment activities to increase attendance, reduce drug/alcohol abuse, and teen violence. Expenditures for this fiscal year totaled \$3.1 million, an 11.9% increase or \$329,000 from last fiscal year. Outcomes reflect 84.7% of youth improved their reading grade, and 99% of youth decreased external suspensions.
- ◆ Innovative programs that form a continuum of care for high school teens with physical and developmental disabilities known as Supported Training and Employment Program ("STEP"), provide year-round support for youth to learn independence, social skills, daily living skills and provide the chance to explore career opportunities through hands-on learning experiences. Once skills are mastered, youth are given the opportunity to demonstrate those new skills in various work environments. For the majority of youth, it is the first time they experienced the "workplace world" and an opportunity for independence. For the first time, many parents see potential for independence for their children and employers see the benefits for both the youth and business co-workers. Expenditures for this fiscal year totaled \$2.3 million, a 14.6% increase or \$300,000 from last fiscal year. Outcomes reflect 90% of participating youth acquired measurable skills in Work Required Behaviors, and 75% of participating youth acquired measurable skills in Job Duties.
- ◆ The Summer Youth Employment Program ("SYEP"), typically provides young people 16-18 years old who participate in CSC High School programming, are economically disadvantaged or aging out of foster

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care the opportunity to improve their workplace skills with real job experience, earning minimum wage. It is often difficult for youth to find meaningful summer employment opportunities regardless of economic conditions. This year 529 youth completed the program, and expenditures totaled \$2.5 million. Program components include soft-skills training, a streamlined job placement process that considers job preference, proximity to the work site, transportation, work hours and background requirements in the job placement process. 98% of youth were satisfied with their work experience, and 98% employers indicated high satisfaction with the program.

- The Council funds two additional significant youth programs: 1) to divert young offenders with law violations from the juvenile justice system and learn a “life lesson” rather than be stigmatized by the delinquency system—a mark which carries into adulthood; and 2) to help youth aging out of foster care, LGBTQ teens, and youth with delinquency involvement to successfully transition into adulthood. The budget for Juvenile Diversion programs, known as New DAY and Healthy Youth Transition (“HYT”) programs, was \$7.8 million and represents 7.4% of the overall programmatic budget. Many of the providers in the HYT service arenas were able maintain quality hybrid program service delivery with 95% of youth had no new law violations during the program. Expenditures for HYT slightly increased from the prior year by 4% or \$123,500 from the prior year for total expenditures of \$3.6 million. While the New DAY providers were able to offer quality hybrid services, a reduction of referrals from various referring entities led to lower numbers served. Expenditures decreased \$215,000 or 7% from the prior fiscal year. Total expenditures for New DAY were \$2.7 million. On average, 89% of youth had no re-offenses 12 months after program completion.
- The Council’s steadfast commitment for Family Support programs is demonstrated by their long-term funding commitment to this goal. The budget for the multiple Family Support programs comprises 23.2% of the programmatic budget for a total of \$24.4 million annually.

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Within the goal, programmatic funding includes Family Support programs which focus on prevention services for at-risk and high-risk families who receive intensive in-home family therapy, parent training, and case management; Kinship programs provide relative caregiver support and other support services to prevent out-of-home placements. Additionally, this goal supports MOMS (Mothers Overcoming Maternal Stress) programs designed to decrease pre/post-natal depression, promote maternal/child bonding, and other maternal/child education supports including safe sleep. Expenditures for Family Strengthening programs totaled \$9.4 million, Kinship was \$1.2 million, and MOMS expended \$2.8 million.

Another important area supported in this goal includes HEAL Trauma Programs which were co-created and implemented following extensive conversations with community members residing in historically underserved communities that have experienced high levels of gun violence. These programs use a Community Mental Health Worker model to develop trust and promote access to a wide array of services while helping to build upon existing community resiliency. HEAL Trauma is in its first year of implementation with about \$1 million of expenditures.

The Council works closely with a network of community partners involved in the child welfare system to support programs that recruit adoptive families, coordinate resources for young children in the Early Childhood Court, provide legal advocacy and support for children in the dependency and delinquency system. These legal and adoption services were eligible for Federal Title IV-E reimbursement and received \$422,300 for the fiscal year.

These Family Support programs continued to adapt and were able to provide quality services in a hybrid environment. Data for many of the performance measures were collected and analyzed. A sampling of Performance measures for these programs continue to demonstrate strong results: 88% of families improved family functioning; 98% of

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families did not require foster or institutional care while receiving Kinship services; and 95% of mothers demonstrated acceptable level or improvement of attachment or bonding with their infant.

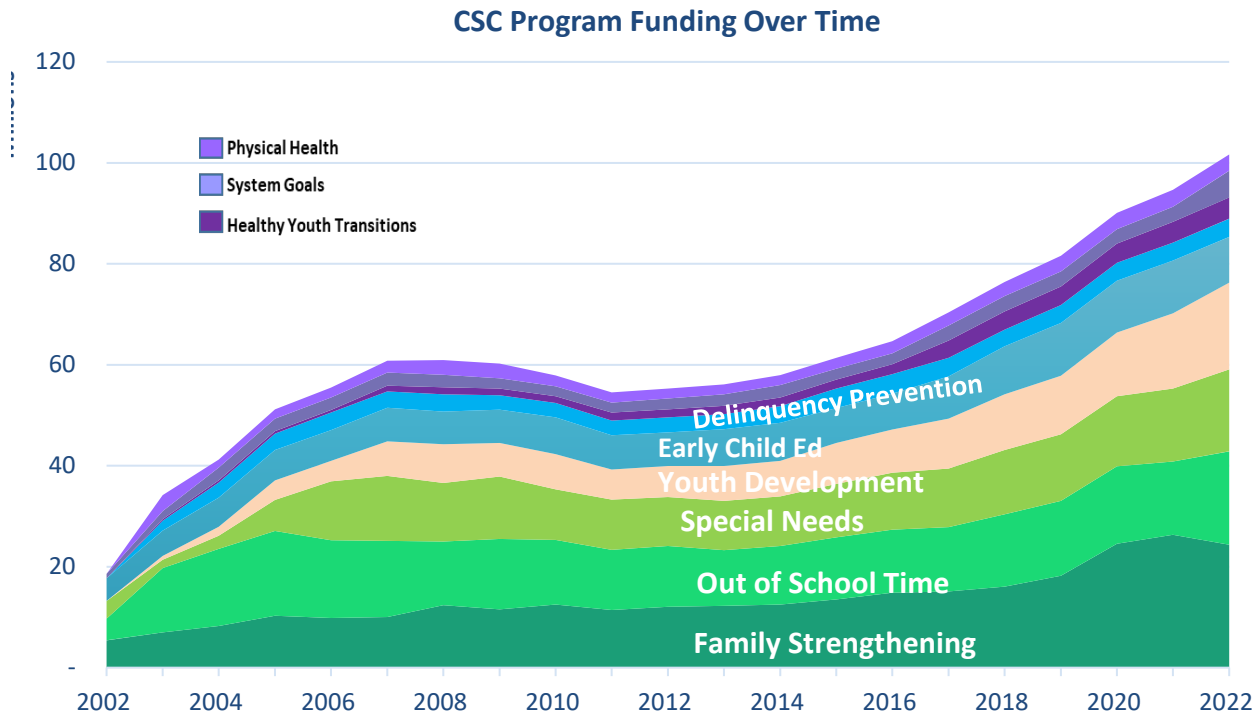
- The Council released five program related procurement documents this past fiscal year including Request for Proposals (“RFP”) and Request for Qualifications (“RFQ”) to continue programmatic services. New procurements provide opportunities for new elements or evidence-based practices identified through “lessons learned” approach to continuous quality improvement. The procurements included: New DAY (Delinquency Alternatives for Youth), MOST (Maximizing Out-Of-School Time), Food Insecurity Mitigation, HEAL Trauma, and ABCD (Asset Based Community Development). Public Affairs procurements include Capacity Building Mini-Grant Applications and Trainer Cadre application. Non-programmatic procurements included Audio/Visual upgrade for the Council Room, a new Web-site development, and Auditing Services.

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The chart below depicts the Program Budget by goal since 2002.



USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position (on pages 28 and 29) and the Statement of Activities (on page 31) provide information about the activities of the Council as a whole and present a long-term view of the Council's finances. Fund financial statements begin on page 32. For governmental activities, these statements depict how services were financed in the short term and what remains for future spending. Fund financial statements also report operations in more detail by providing information about the Council's expenditures. The notes to the financial statements (on pages 37 – 72) provide information that is essential to a full understanding of data provided in the government-wide and fund financial statements and is required by the United States Generally Accepted Accounting Principles ("GAAP").

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This report also contains other required supplementary information in addition to the basic financial statements starting on page 74. The Council remains current in its implementation of all GASB Statements.

OVERVIEW OF THE FINANCIAL STATEMENTS

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Council's finances in a manner similar to a private-sector business. These statements include all assets and deferred outflows of resources and liabilities and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All current year's revenues and expenses are considered regardless of when cash is received or paid.

For financial reporting purposes, the Council is considered a special-purpose government engaged in a single governmental program. As such, the Statement of Activities is presented utilizing an alternative format of a single column that reports expenses first followed by revenues.

The *Statement of Net Position* presents information on the Council's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Council is improving or deteriorating.

The *Statement of Activities* presents information showing how the Council's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). In this Statement, the expenses are presented in two primary categories: Program Services and General Administration. The Program Services category

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includes expenses that directly fund provider agencies for services to children and families, as well as the related support to manage these contracts. The General Administration category is self-explanatory and includes those common support expenses.

These two statements report the Council's net position and changes in net position. You can think of the Council's net position—the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources—as one way to measure the Council's financial health, or financial position. However, a decrease in net position over the next few years is not necessarily an indication of deteriorating financial health. It is anticipated that net position will decrease over the next few years as the Council very carefully weighs the local economic environment with the need for services, and strategically uses fund balance to offset rising millage rates as well as growing programs in areas where the community need is greatest.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Council, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All funds of the Council are categorized as governmental funds.

Governmental funds — All of the Council's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Council's general government operations and the basic services it provides.

Governmental fund information helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the

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Council's programs. The reconciliation statement describes the differences between government-wide activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds (reported in the Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance) at the end of the related fund financial statement.

While some funds are required to be established by State law, the Council only used the General Fund this fiscal year since a Special Revenue Fund is not needed as defined by the Governmental Accounting Standards Board ("GASB"). All governments are required to present consistent fund balance information which will improve financial reporting. More information on fund balance categories and the respective amounts can be found in the Notes to the Financial Statements on page 71.

The Council adopts an annual appropriated budget for all its funds. Budgetary comparison schedules can be found starting on page 74 of the report.

Notes to the Financial Statements

The *Notes to the Financial Statements* provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Financial Statements can be found on pages 37- 72 of this report.

Required Supplementary Information

In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. The individual fund statements with budget to actual comparisons, other postemployment benefits plan information and pension plan information are found on pages 74 to 85 of this report.

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GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve, over time, as a useful indicator of a government's financial position. In the case of the Council's twenty-first year of generating tax revenue, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$70.4 million at the close of the fiscal year.

As property values fluctuate and the Council's ability to increase its millage rate is constrained by State statute, it is anticipated that net position will decrease over time. This is not an indication of the Council's deteriorating financial condition.

This current year there was an increase in total net position as explained below.

CSC's Summary Net Position As of September 30,

	<u>FY 2022</u>	<u>FY 2021</u>	<u>Variance</u>
Current Assets	\$ 82,271,553	\$ 70,150,858	\$ 12,120,695
Capital Assets	6,853,529	6,665,223	188,306
Total Assets	<u>89,125,082</u>	<u>76,816,081</u>	<u>12,309,001</u>
Deferred Outflows of Resources	<u>3,010,331</u>	<u>2,587,456</u>	<u>422,875</u>
Current Liabilities	11,215,895	8,688,567	2,527,328
Noncurrent Liabilities	10,112,397	4,638,569	5,473,828
Total Liabilities	<u>21,328,292</u>	<u>13,327,136</u>	<u>8,001,156</u>
Deferred Inflows of Resources	<u>423,658</u>	<u>4,713,146</u>	<u>(4,289,488)</u>
Net Position:			
Investment in Capital Assets	6,853,529	6,665,223	188,306
Unrestricted	63,529,934	54,698,032	8,831,902
Total Net Position	<u>\$ 70,383,463</u>	<u>\$ 61,363,255</u>	<u>\$ 9,020,208</u>

- ◆ The overall net position of the Council increased for fiscal year 2022 by 14.7%. The net increase of \$9,020,208, is attributable to primarily to cumulative unallocated budget and underutilization of the programs.

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- ◆ The change in current assets from Fiscal Year 2021 to Fiscal Year 2022 totaled \$12,120,695. This increase is due to higher cash and investment balances.
- ◆ Investment in Capital Assets slightly increased 2.8% from the prior year in the amount of \$188,306 and is the result of additional capital purchases for the year. Depreciation of various capital assets is also included in this category. Once it is determined that the capital assets are no longer useful, they are donated to a local organization that recycles/refurbishes electronic equipment to help address the digital divide. As noted in the Transmittal Letter, a new financial management system was implemented during the fiscal year. Embedded in the conversion was a thorough analysis of all the assets and writing off old items.

Total depreciation/amortization expense was \$370,094, of which \$249,959 was building related, \$78,259 was for Intangible software enhancements/lease, and \$41,876 was for computer hardware/software and furniture and equipment.

- ◆ Deferred outflows of resources represent a consumption of net position that is applicable to a future period reporting the FRS and HIS pension liabilities and related components with other funds within the state. The increase from this year and last could be attributable to more staff and higher pension costs. At fiscal year end, the Council recognizes its allocated proportional share of the state's deferred outflows of resources related to applicable pensions, as determined by the Florida Department of Financial Services, Statewide Financial Reporting Section.
- ◆ The current liabilities category is comprised primarily of accounts payable, which increased by \$2,527,328 and is chiefly due to the timing of provider invoices for September services. The noncurrent liabilities category reflects a substantial increase of \$5,473,828 which is primarily due to recognizing the proportionate share of the Florida Retirement System liability, the net OPEB liability for eligible retirees for health insurance "implicit subsidy" premiums that may be paid in the future, as well as compensated absences. The FRS liability substantially increased based on the market losses at the end of the current year. Per the FRS audited financial

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statements, the overall funded ratio was 82.9% as of July 2022 compared to 96.4% the prior year.

- ◆ Deferred inflows of resources represent an acquisition of net position by the division that is applicable to a future reporting period. This amount significantly decreased \$4,289,488 this fiscal year. The Council shares the reported FRS and HIS pension liabilities and related components with other funds within the state. As noted above, market conditions significantly affected the deferred outflows and inflows of the pension and OPEB plans reflected throughout this report. At fiscal year end, the Council recognizes its allocated share of the state's deferred inflows of resources related to applicable pensions, as determined by the Florida Department of Financial Services, Statewide Financial Reporting Section.
- ◆ Unrestricted net position increased by 17% or \$8,831,902 from the prior year primarily because of cumulative unallocated budget and provider underutilization. Included in Unrestricted is \$3 million reserve in which the Council approved an action to set-aside funds for the exploration of a future building. Because the Council is prohibited from incurring debt of any type, this resolution was the first step in setting aside one-time funds for future growth.
- ◆ With respect to debt, the Council is prohibited, per Florida State Statute, from issuing any type of debt instrument including the issuance of bonds of any nature.

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Key elements of the Council's changes in net position are as follows:

	CSC's Summary Changes in Statement of Activities Fiscal Years Ended September 30,		
	FY 2022	FY 2021	Variance
Revenues:			
Property Taxes	\$ 99,302,231	\$ 98,310,585	\$ 991,646
Investment Earnings/(Loss)	(10,338)	116,029	(126,367)
Other	3,284,416	2,920,721	363,695
Total Revenues	<u>102,576,309</u>	<u>101,347,335</u>	<u>1,228,974</u>
Expenses:			
Program Services & Support	85,661,053	74,325,805	11,335,248
General Administration	4,622,517	3,652,156	970,361
Community Redevelopment and Tax Collector Fees	<u>3,272,531</u>	<u>3,241,298</u>	<u>31,233</u>
Total Expenses	<u>93,556,101</u>	<u>81,219,259</u>	<u>12,336,842</u>
Increase (Decrease) Net Position	9,020,208	20,128,076	(11,107,868)
Net Position - Beginning Balance	<u>61,363,255</u>	<u>41,235,179</u>	<u>20,128,076</u>
Net Position - End of Year	<u>\$ 70,383,463</u>	<u>\$ 61,363,255</u>	<u>\$ 9,020,208</u>

- ◆ **Property taxes** are the Council's primary source of revenue. For fiscal year 2022, property tax revenue slightly increased by one percent or \$991,600 from the prior year. The Council used the "roll-back" rate for FY22 which theoretically generates the same level of tax revenue as the prior year. This one percent increase was due to the overall increase of property values that were approved through the Value Adjustment Board in the prior year. The millage rate for FY22 was .4699 with an authorization to levy up to .5 mills. However, Council Members remain quite concerned about millage rate increases and its effect on taxpayers. The Council continues to utilize fund balance to provide services that meet the identified needs for Broward County's children and families.

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- ◆ **Investment earnings/(Loss)** as of September 30, 2022 were negative (\$10,338) due to market conditions at the end of the fiscal year and GASB requirements to recognize gains and losses on investments as of a certain date. The underlying securities were not matured, and it is anticipated that this will become a gain over time. Interest earnings for the year were \$437,269 and the loss on the managed investments was (\$447,607.)
- ◆ **Other revenue** includes grants, local foundations, training registration and miscellaneous revenue and for the current year equals \$3,284,416, which reflects an increase from the prior year. The 12% increase of \$363,700 stems from small increases in various local foundation grants other federal and grant programs.

Within this classification includes \$540,400 from Federal Title IV-E Foster Care, Legal Representation, and other Adoption Programs through an agreement with State of Florida Department of Children and Families. This reflected a 28% increase of \$118,100 from the prior year.

Local Foundations and Grants generated revenue of \$1,504,228, a slight 4% increase of \$57,275 from the prior year. This increase stemmed from a partnership with the DeLuca Foundation funding staff increases of the Youth FORCE middle school programs.

Additionally, local collaborative events such as the Back-to-School Extravaganza, the Racial Equity-Undoing Racism Initiative and Broward Reads program collected revenue of \$275,900, a considerable increase of \$132,400 or 92% from the prior year. This year many of these events were able to be held in-person again and the donations and related expenditures were substantially increased.

Training revenues increased by \$1,900 or 27.6% for a total of \$8,900 for this fiscal year. The Council is able to meet the training needs of the community by offering a mix of in-person and virtually with reduced fees to encourage participation.

- ◆ **Expenses for Program Services and Support**, which includes program related administration, totaled \$85.7 million in fiscal year 2022; an increase of \$11.3 million or

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15.3%. This notable increase reverses a two-year trend of programmatic expense decreases signaling that programmatic expenses are up to slightly over pre-pandemic levels. The need for social services is high as children and families adjust to these extraordinary times. Thus, the budget for program services increased \$9.6 million or 10% from the prior fiscal year, and expenses, as noted above, increased along those same trends. The graph on the following page illustrates that, 91.6% of total expenses support various programs and support services for children and families of Broward County.

- ◆ **Expenses for General Administration** totaled \$4.6 million in fiscal year 2022, an increase of \$970,400 or 26.6% from fiscal year 2021. This sizable increase is the result of more staff and higher salary and benefits including increased FRS costs from the proportional share of the Florida Retirement System plan (see note 6), which resulted in a considerable increase of the pension and OPEB expenses. Additionally, while salaries and benefits increased, most of all the other general administrative expenses such as materials and supplies, building expenses, travel, etc. also increased. General administrative costs represent 4.9% of the overall expenses, which demonstrates the Council's fiscal prudence, a very resourceful staff and effective use of technology. The Council's focus continues to be providing services throughout the community with minimal administration costs.

- ◆ **Community Redevelopment and Tax Collector fees** for fiscal year 2022 remained fairly level with the total for these two functions increasing by \$31,000 for a total of \$3.3 million. The Community Redevelopment (CRA) fees had the majority, \$30,000, of this increase. While property values within the CRA districts continue to rise, the fees did not increase since the Council decreased the millage rate to the roll-back rate. The Tax Collector fees are based on the operating budget of the Property Appraisers Office and are allocated among the taxing districts. These fees slightly increased \$1,000 from the prior year.

The Community Redevelopment Agency tax increment fees are tied to the increased incremental property tax values in specific areas, as well as the Council's established millage rate. Generally, throughout the County, property values within the CRA districts continue to increase. In those districts wherein, the Council and the CRA have

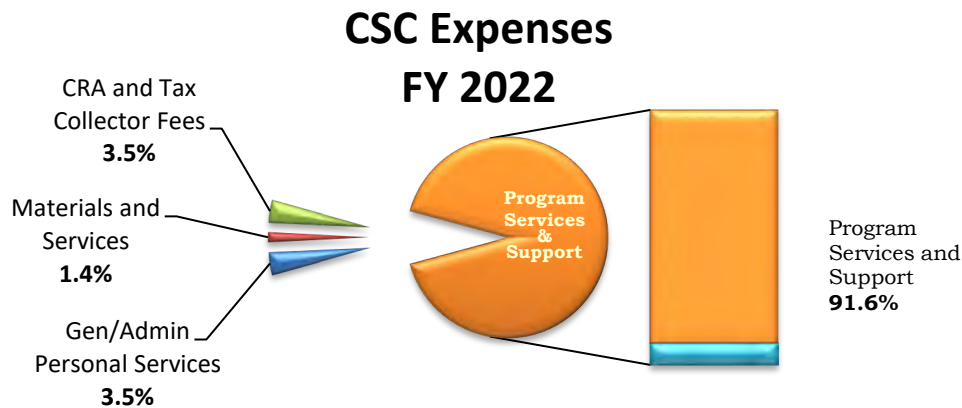
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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

formed a partnership, \$1,361,783 CRA fees were used for programs and services for children in lieu of fees. These successful collaborations between the Council and many of the CRA Districts have been able to place programs and services for children in these targeted communities.

The illustration below depicts the total CSC expenses, by percentage, for fiscal year ended September 30, 2022.



Analysis below separately considers the operations of governmental activities.

FINANCIAL ANALYSIS OF THE GOVERNMENTAL FUND

As the Council completed its twenty-first year of operations, the governmental funds (as presented in the balance sheet on page 32) reported a total fund balance of \$71.2 million. The fund balance categories are fully described in the Notes to the Financial Statements on page 42.

- ◆ **Fund balance** increased a total of \$9,634,035 or 15.6% from the prior year. As noted throughout this report, the primary reason for the increase in Fund Balance stemmed from underutilization of the provider contracts, coupled with additional appropriations for programs predominantly in youth development, special needs, and out-of-school time goal areas, which in turn contributed to an increase in fund balance. Additionally, fund balance included \$217,601 of Non-Spendable funds for prepaid items in FY 2022 and \$3 million Committed to future office space.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

Given this era of ongoing needs within the community and the limitations on raising property taxes, the Council assigned a portion of fund balance to expand services for children and their families. Accordingly, the Council appropriated \$19.1 million of fund balance and budget carry-forward for next FY 22/23. Within Unassigned Fund Balance, the Council voted to maintain a minimum balance of 17% of budgeted operating expenditures or \$20,768,053 to manage cash inflows and outflows until tax revenue is received since the Council is prohibited of issuing short-term debt instruments such as RAN (Revenue Anticipation Notes) or TAN (Tax Anticipation Notes). This minimum amount is based on best practices as outlined by the Government Finance Officers Association (GFOA). This leaves a remaining Unassigned Fund Balance of \$27,683,288.

- ◆ **Budget amendments** are prepared over the course of the year allocating appropriations from one line item to another to prevent budget overruns. Actual charges (expenditures) to appropriations (budget) were \$29.1 million below the final budget amounts.
- ◆ **Budget variances** - The most significant positive variance (\$26.7 million) occurred in Program Services reflected in the Council's General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual found on pages 74-75. This variance is due to several factors related to programs and services as highlighted below:
 - As the beginning of the end of the strictest pandemic protocols began to take hold, providers were able to serve children in the schools again as well as deliver services both in-person and virtually when it made sense. This helped to increase programmatic expenditures and services for children and families. Prior to the pandemic, most of the Council's contracts required the provider's invoice be based on "units of service," not reimbursement of expenses. Consequently, if a provider did not provide all the services that were anticipated, the contract would be under-utilized. This method of invoicing allowed the Council to only pay for services provided. Once the pandemic hit and the providers had to drastically change the service delivery, the Council switched over to a cost-reimbursement method of payment. This helped to ensure that the providers could cover their staff

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

costs while serving the community. This cost-reimbursement method of payment remained in effect for fiscal year 21/22.

Total utilization of the programs increased 4% for a total of 75% from last year's 71%, as compared with an average of 74% over the past three years. The total budget variance affected by unallocated and underutilization of the contracts is 25% or \$26.7 million. See the chart in the Transmittal Letter on page ii for a utilization visualization of all the programs.

- The budget for Fiscal Year 2022 included \$7,144,597 that was not allocated to any specific program and could be appropriated in the subsequent fiscal year. Because various local economic conditions may arise at any time, the Council purposefully left these funds unallocated to have flexibility in meeting unexpected needs of the community.
- The budget variance for Program Support was \$914,151, of which 83% was salary/benefit lapse. General Administration budget variances totaled \$1,293,814 of which \$359,153 or 27.8% was related to the fee reduction for one of the larger Community Redevelopment Agency (CRA). Budget variances for facilities management add to building maintenance reserves. Additionally, \$217,727 of budget variance for Capital Outlay was due to computer purchases not finalized by fiscal year-end.

Alternatively, resources available for appropriation (revenues) were \$38,466 under the final budgeted amount. This variance is primarily the result of not receiving all of the budgeted tax revenues.

OTHER ASSETS and OTHER OBLIGATIONS

At the end of Fiscal Year 2022 the Council had \$6.8 million invested in capital assets including land, building and related infrastructure, as well as computer hardware and software. More detailed information about the Council's policies concerning capital assets is presented in Notes 1 and 5 of the Notes to the Financial Statements.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

As presented in Note 8 of the Notes to the Financial Statements, the Council purchases commercial insurance for property and casualty claims. Other obligations include accrued vacation pay and sick leave, proportionate share of pension costs and the net OPEB liability. More detailed information about the Council's long-term liabilities is presented in Notes 6, 7 and 11 of the Notes to the Financial Statements.

ECONOMIC FACTORS, NEXT YEAR'S BUDGET and TAX RATES

The Council Members considered many factors when setting the subsequent fiscal-year's budget and tax rates during their May 2022 Budget Retreat. Council Members are always very cautious in setting the tax rate, weighing their desire to meet the expanding need for services against property values and voter concern about property tax rates. The Council is also mindful of the present fund balance, the .5 mill maximum tax levy and pressures within the local economy.

Broward County is the second most populous county in the state and comprises 31 different municipalities within an urban/suburban setting. Broward County rebounded from economic effects of the pandemic over the past two years and many things went "back to normal." Broward County unemployment rate was 2.6% in September 2022, down from 4.4% in September 2021. However, high housing costs are unbearable for many residents.

Even with the lower unemployment rates, many families continue to exist in a state of persistent financial insecurity and are one financial emergency away from poverty, cited a recent study conducted by the Corporation for Enterprise Development. Broward continues to have a high percentage of households, 54%, that are considered "cost-burdened" (paying in excess of 30% of their incomes on housing costs) due to the high cost of living, low paying jobs, income stagnation, etc. Broward County is ranked last in Florida's 67 counties in affordable available housing. This includes employed people like teachers, office workers, service industry and retail employees...the backbone of the local economy.

Home values continued to trend upwards with a notable 10% increase over the last year. The median price for a single-family home in Broward County is \$400,000, an increase of

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Management's Discussion and Analysis Fiscal Year Ended September 30, 2022

17.65% since last year. The number of foreclosures substantially decreased from 1,847 in 2019 to 490 in 2020, a steep 73% decline in foreclosure activity; especially since foreclosures in this area were some of the highest in the nation for several years from 2009-2014. There was no data for 2022 foreclosures. Broward County continues to be one of the least affordable places to live in the country.

At present, Council goals and objectives are shaped using the County-wide Children's Strategic Plan, input from the community and staff. The budget is then developed around those identified service and system needs. For the upcoming 2022-2023 fiscal year, local property values had increased; however, because of the increase of fund balance this year, the Council reduced the millage rate by 4.23% to 0.4500 mills from 0.4699 mills last year. Because of the increased property values, the reduction of the millage rate generated a 6% or \$6 million increase of tax revenue of from the prior fiscal year. Additionally, the Council members voted to appropriate a total of \$19 million of fund balance and budget carry forward to grow programs and services to help meet the ever-growing needs within the community.

REQUESTS FOR INFORMATION

This financial report has been designed to provide Broward County's citizens, taxpayers and providers with a general overview of CSC's finances and to show CSC's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Chief Operating Officer at 6600 W Commercial Blvd., Lauderdale, Florida 33319 or visit the Council's website at: www.cscbroward.org.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Statement of Net Position

September 30, 2022

	Governmental Activities
ASSETS	
Current Assets:	
Cash	\$ 4,135,065
Investments	77,698,238
Accounts and Interest Receivable	65,221
Due From Other Governments	155,428
Prepaid Items	217,601
Total Current Assets	<u>82,271,553</u>
Other Assets:	
Capital Assets, Not Being Depreciated/Amortized:	
Land	2,500,000
Intangibles - Work In Progress	298,251
Capital Assets, Being Depreciated/Amortized:	
Building and Related Infrastructure	3,655,057
Intangible Assets	69,808
Computer Hardware/Software	288,338
Intangible Right to Use Leased Equipment	42,075
Total Capital Assets	<u>6,853,529</u>
Total Assets	<u>89,125,082</u>
DEFERRED OUTFLOWS OF RESOURCES	
Pension Plans:	
Florida Retirement System	2,560,323
Health Insurance Subsidy	448,489
Other Post Employment Benefits (OPEB)	1,519
Total Deferred Outflows of Resources	<u>3,010,331</u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Statement of Net Position, (Continued)

September 30, 2022

LIABILITIES

Current Liabilities:

Accounts Payable and Accrued Liabilities	10,987,368
Unearned Revenue	68,312

Expected to be paid within one year:

Compensated Absences	148,431
Lease Liability	11,784

Total Current Liabilities 11,215,895

Noncurrent Liabilities:

Expected to be paid after one year:

Compensated Absences	1,335,880
Lease Liability	30,486
OPEB Liability	42,231

Net Pension Liability:

Florida Retirement System	6,712,273
Health Insurance Subsidy	1,991,527

Total Noncurrent Liabilities 10,112,397

Total Liabilities 21,328,292

DEFERRED INFLOWS OF RESOURCES

Pension Plans:

Health Insurance Subsidy	316,851
Other Post Employment Benefits (OPEB)	106,807

Total Deferred Inflows of Resources 423,658

NET POSITION

Investment in Capital Assets	6,853,529
Unrestricted	63,529,934

Total Net Position \$ 70,383,463

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Statement of Activities
Fiscal Year Ended September 30, 2022

	<u>Governmental Activities</u>
Expenses:	
Program Services:	
Program Services	\$ 78,501,492
Program Support	7,159,561
Total Program Services	<u>85,661,053</u>
General Administration:	
Personal Services	3,307,038
Materials and Services	1,315,479
Community Redevelopment and Tax Collector Fees	3,272,531
Total General Administration	<u>7,895,048</u>
Total Expenses	<u>93,556,101</u>
General Revenues:	
Property Taxes	99,302,231
Investment Earnings (Loss)	(10,338)
Grant Funding, Unrestricted	1,495,351
Miscellaneous Local	1,789,065
Total General Revenues	<u>102,576,309</u>
Change in Net Position	9,020,208
Net Position - Beginning	<u>61,363,255</u>
Net Position - End of the Year	<u>\$ 70,383,463</u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Balance Sheet - Governmental Funds
September 30, 2022

	<u>General Fund</u>
ASSETS	
Current Assets:	
Cash	\$ 4,135,065
Investments	77,698,238
Accounts and Interest Receivable	65,221
Due From Other Governments	155,428
Prepaid Items	217,601
Total Assets	<u>\$ 82,271,553</u>
LIABILITIES and FUND BALANCE	
Liabilities:	
Accounts Payable and Accrued Liabilities	\$ 10,987,368
Unearned Revenue	68,312
Total Liabilities	<u>11,055,680</u>
Fund Balance:	
Nonspendable	217,601
Committed	3,000,000
Assigned	19,366,931
Unassigned	48,631,341
Total Fund Balance	<u>71,215,873</u>
Total Liabilities and Fund Balance	<u>\$ 82,271,553</u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Reconciliation of the Governmental Funds Balance Sheet to
the Government-Wide Statement of Net Position
September 30, 2022

Fund Balance - Total Governmental Funds (page 32) \$ 71,215,873

Amounts reported for governmental activities in the government-wide Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.

Governmental capital assets	\$ 10,228,111	
Less accumulated depreciation/amortization	<u>(3,416,657)</u>	6,811,454
Intangible right to use leased assets	\$ 53,980	
Less accumulated amortization for intangible right to use leased asset	<u>(11,905)</u>	42,075

Deferred outflows of resources related to Pensions and OPEB are recorded in the Statement of Net Position 3,010,331

Deferred inflows of resources related to Pensions and OPEB are recorded in the Statement of Net Position (423,658)

Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.

Compensated Absences	(1,484,311)
Lease Liability	(42,270)
OPEB Liability	(42,231)
Net Pension Liability:	
Florida Retirement System	(6,712,273)
Health Insurance Subsidy	<u>(1,991,527)</u>

Net Position of Governmental Activities (page 29) \$ 70,383,463

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Statement of Revenues, Expenditures and Changes In Fund Balance - Governmental Funds Fiscal Year Ended September 30, 2022

	<u>General Fund</u>
Revenues:	
Ad Valorem Taxes	\$ 99,302,231
Grant Funding	1,495,351
Investment Earnings (Loss)	(10,338)
Miscellaneous Local	1,789,065
Total Revenues	<u>102,576,309</u>
Expenditures:	
Program Services & Support:	
Program Services	78,411,408
Monitoring/Outcome Materials	90,084
Employee Salaries and Benefits	6,719,025
Material and Supplies	537
Printing and Advertising	6,968
Software Maintenance	71,417
Travel and Other Expenditures	55,335
Total Program Services & Support	<u>85,354,774</u>
General Administration:	
Employee Salaries and Benefits	2,997,789
Legal Fees	27,658
Auditors and Other Consultants	52,650
Materials and Supplies	11,900
Printing and Advertising	3,595
Other General Administration	498,201
Telecommunications	51,513
Travel and Other Expenditures	133,964
Tax Collection Fees	620,387
Community Redevelopment Area Fees	2,652,144
Total General Administration	<u>7,049,801</u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Statement of Revenues, Expenditures and
Changes In Fund Balance - Governmental Funds
Fiscal Year Ended September 30, 2022, (Continued)

	<u>General Fund</u>
Capital Outlay:	
Computer Hardware/Software	468,365
Furniture/ Equipment	3,425
Remodeling/Renovations	53,871
Total Capital Outlay	<u>525,661</u>
Lease Expenditures:	
Lease Principal Payment	11,710
Lease Interest Payment	328
Total Lease Expenditures	<u>12,038</u>
Total Expenditures	<u>92,942,274</u>
Net Change in Fund Balance	9,634,035
Beginning Fund Balance	<u>61,581,838</u>
Ending Fund Balance	<u><u>\$ 71,215,873</u></u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Reconciliation of the Statement of Revenues,
Expenditures and Changes in Fund Balance
of Governmental Funds to the
Statement of Activities
Fiscal Year Ended September 30, 2022

Net Change in Fund Balance		
Total Governmental Funds (page 35)	\$	9,634,035

Amounts reported for governmental activities in the government-wide Statement of Activities are different because:

Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated/amortized over their estimated useful lives. This is the amount by which capital outlay exceeded depreciation/amortization expense.

Expenditures for capital assets	\$	506,229	
Less disposed capital assets, net		(1,809)	
Less current year depreciation/amortization		(358,189)	
Less amortization expense for intangible right to use leased assets		<u>(11,905)</u>	134,326

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the Governmental Funds.

Change in Compensated Absences	(288,837)
Change in Lease Liability	11,710
Change in OPEB Liability and related pension items	29,402
Change in Net Pension Liability and related pension items:	
Florida Retirement System	(426,281)
Health Insurance Subsidy	<u>(74,147)</u>
Change in Net Position of Governmental Activities (page 31)	<u>\$ 9,020,208</u>

Notes to the Financial Statements are an integral part of this statement

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

The Children's Services Council of Broward County ("the Council") is a special independent taxing district with a mission to provide leadership, advocacy, and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning of a continuum of quality care. That mission provides the framework through which the Council's vision will be achieved: "That all children in Broward County will have the opportunity to realize their full potential, their hopes and dreams, supported by a nurturing family and community".

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements conform to United States Generally Accepted Accounting Principles ("GAAP") for governmental units as prescribed by the Governmental Accounting Standards Board ("GASB") and other recognized authoritative sources. GASB is the accepted standard-setting body for governmental accounting and financial reporting. The more significant accounting policies are summarized in the following paragraphs.

A. Reporting Entity

The Council is a special independent taxing district authorized under Florida Law, Chapter 2000-461, as amended. The law became effective January 2, 2001, and was reaffirmed by an overwhelmingly positive vote for reauthorization on November 4, 2014. The eleven-member governing board is comprised of five (5) individuals recommended by the Broward County Board of County Commissioners and appointed by the Governor and six (6) members appointed by virtue of the office or position they hold within the community. The five members appointed by the governor serve for a four-year term. The Council Members bring to the Council an understanding of policies and programs affecting children, an understanding of the diverse and multi-cultural needs of the Broward community and a firm commitment to improving the welfare of children and their families. The Council is contiguous with Broward County.

The Children's Services Council of Broward County follows the standards and related amendments promulgated by GASB to define the reporting entity. The financial statements include all operations over which the Council is financially accountable. While the Council provides funding for various agencies, each agency is financially independent. The Council has no authority to appoint or hire management of the agencies nor does it have responsibility for routine operations of the agencies.

Based upon application of these factors, the Council has concluded that it has no financial accountability for the various agencies and therefore, their financial statements are excluded from the reporting entity. The Council has not identified any component units and is not a participant in any joint ventures.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

B. Basis of Presentation

Government-wide Financial Statements - The government-wide financial statements include the statement of net position and the statement of activities and report information on all the activities of the Council. These governmental activities are normally supported by taxes and intergovernmental revenues with any interfund activity removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a function. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements - Separate financial statements are provided for the governmental funds. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Major individual governmental funds are reported as separate columns in the fund financial statements. The *General Fund* is the Council's primary operating fund and accounts for all financial resources not accounted for in another fund.

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

C. Measurement Focus and Basis of Accounting

Government-wide Financial Statements - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

C. Measurement Focus and Basis of Accounting (Continued)

All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the activities of the Council are included on the Statement of Net Position. The Statement of Activities reports revenues and expenses.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

Fund Financial Statements - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Council considers revenues available if they are collected within sixty days of the end of the current fiscal year. Property taxes and net investment earnings are susceptible to accrual. Property taxes are recorded as revenues in the fiscal year in which they are levied, provided they are collected in the current period or within sixty days thereafter. Interest on invested funds is recognized when earned. Thus, accrued property tax and interest have been recognized as revenues of the current fiscal period. All other revenue items are measured and available when earned.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures related to compensated absences, pensions and the total OPEB obligations are recorded only when a payment is due.

Unearned Revenue – Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-wide and the governmental fund financial statements, revenues are recognized when all eligibility requirements are met.

D. Budgets and Budgetary Accounting

Budgets are adopted on a basis consistent with United States GAAP. The reported budgetary data represents the original and the final amended budgets as approved by the Council Members. Budgets are adopted for all funds and transfers of appropriations between functions require Council approval. The level of control at which expenditures may not legally exceed the budget is at the function level.

Appropriations in all budgeted funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executory) contracts for goods or services (i.e., purchase orders, contracts, and commitments). Encumbrance accounting is utilized as an extension of the formal budgetary process to reflect the estimated amount of future expenditures arising from the issuance of purchase orders, contracts or other forms of legal commitments existing at year-end, which will be paid in the future.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

D. Budgets and Budgetary Accounting (Continued)

Encumbrances lapse at year-end; however, the succeeding year's budget provides for the re-appropriation of certain year-end encumbrances. These "open" encumbrances are included in the Assigned Fund Balance at fiscal year-end in accordance with their spending constraint. Encumbrances do not constitute expenditures or liabilities since goods and services are not yet received.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position

Cash and Investments – The Council utilizes pooled cash accounting whereby excess monies are aggregated for investment purposes. Florida Statutes authorize a variety of investment mechanisms, and the Council follows this best practice by diversifying its investments among the Local Government Surplus Funds Trust Fund, and the Florida Public Assets for Liquidity Management. The Local Government Surplus Funds Trust Fund is a state pool managed by the Florida State Board of Administration ("SBA"), which provides regulatory oversight. To accommodate pool participants with readily available cash, a substantial portion of the portfolio is placed in short-term securities ("Florida PRIME"). The Local Government Surplus Funds Trust Fund is governed by the rules of Chapter 19-7 of the Florida Administration code. These rules provide guidance and establish the general operating procedures for the administration of the Local Government Surplus Funds Trust Fund.

Additionally, the Office of the Auditor General performs the operational audit of the activities and investments of the SBA. According to the SBA, the pool follows GASB Statement No. 31 and GASB No. 79 "*Certain External Investment Pools and Pool Participants*" where the Council owns a share of the respective pool, not the underlying securities. Accordingly, the Council's investment in the Florida PRIME is stated at amortized cost. Florida PRIME is exempt from the GASB No. 72 fair value hierarchy disclosures and reports at amortized cost. Additionally, the investments in the Florida PRIME are not insured by FDIC or any other governmental agency.

The Florida Public Assets for Liquidity Management (FL PALM) is a common law trust organized under the laws of the State of Florida. FL PALM was formerly known as the Florida Education Investment Trust Fund (FEITF). The sponsors of the Fund are the Florida School Boards Association and the Florida Association of District School Superintendents. The Fund is designed to meet cash management and short-term investment needs of school districts, political subdivisions of the State of Florida, or instrumentalities of political subdivisions of the State. FL PALM is a local government investment pool (LGIP), which follows GASB Statement No. 79 criteria.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position (Continued)

The Council's funds invested in the FL PALM are exempt from GASB Statement No. 72, and reports are at amortized cost. All other investments are reported at fair value as discussed in Note 2.

Inventory and Prepaid Items – The Council does not utilize any inventory items. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in government-wide and fund statements. The Council utilizes the consumption method to account for these costs.

Capital Assets – Capital assets, which include land, intangibles, building and related infrastructure, computer hardware/software, furniture, and equipment, are reported in the government-wide financial statements. Items purchased or acquired are reported at historical cost or estimated historical cost. Donated capital assets, donated works of art, historical works of art and similar items and capital assets received in a service concession arrangement are recorded at acquisition value. Maintenance, repairs, and minor renovations are not capitalized. Expenditures that significantly increase values or extend useful lives are capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Computer Hardware/Software	3
Intangible Assets (E-learning Courses)	3
Furniture and Equipment	5
Building Infrastructure	20
Building	30

The Council has recorded a right to use lease asset as a result of implementing GASB 87. The right to use asset is initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right to use asset is amortized on a straight-line basis over the life of the related lease.

Depreciation/amortization expense is reflected in the financial statements in accordance with GASB Statement No. 34 requirements for capital assets greater than \$5,000 and an estimated economic life greater than one year.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

E. *Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position (Continued)*

Per Florida State Statutes as well as for internal control purposes, assets with a historical cost greater than \$5,000 and a projected useful life of one year or more, are also tagged and tracked in the capital assets system. Attractive items under the threshold must be tagged and tracked for inventory purposes. Attractive items are officially defined as “tangible personal property used in operations that has a cost less than an established threshold and that requires special attention to ensure legal compliance, protect public safety, and avoid potential liability, or to compensate for a heightened risk of theft”.

Deferred outflows/inflows of resources – In addition to assets, the Statement of Financial Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represent a consumption of net assets that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the Statement of Financial Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

Fund Balance/Net Position – Fund Equity at the governmental fund reporting level is classified as Fund Balance. Fund equity for all other reporting is classified as Net Position.

Fund Balance and Flow Assumptions – Generally, Fund Balance represents the difference between the assets and deferred outflows of resources and liabilities and deferred inflows of resources. In the fund financial statements, governmental funds report fund classifications based on the nature and extent to which the Council is bound to have constraints on the specific purposes for which amounts in those funds can be spent.

The following classifications describe the relative strength of the spending constraints:

- *Nonspendable Fund Balance* – amounts that are not in spendable form (such as prepaid items) or are legally or contractually required to be maintained intact.
- *Restricted Fund Balance* – amounts constrained to specific purposes by external providers (such as grantors) or imposed by law through constitutional provisions, or by enabling legislation.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position (Continued)

- *Committed Fund Balance* – amounts constrained to specific purposes by formal action of the Council itself, using its highest level of decision-making authority (i.e., the Council Members) through an Issue Paper. To be reported as committed, amounts cannot be used for any other purpose unless the Council Members take the same highest-level action (i.e., Issue Paper) to remove or change the constraint.
- *Assigned Fund Balance* – amounts the Council intends to use for a specific purpose but are neither restricted nor committed. Assignments can be made by the Executive Committee or by an official which the Council Members delegate the authority at their direction. Through the Issue Paper process, the Council approves assigned fund balance.
- *Unassigned Fund Balance* – amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned to specific purposes within the general fund. The General Fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available, the Council considers restricted funds to have been spent first. When expenditures are incurred for which committed, assigned or unassigned fund balances are available, the Council considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the Council Members or its delegated official or body has provided otherwise in its commitment or assignment actions.

Minimum Fund Balance Policy – In the General Fund, the Council strives to maintain a minimum unassigned fund balance of 17% or two months of the budgeted operating expenditures. This minimum amount is required to manage cash inflows and outflows until tax revenue is received since the Council is prohibited from issuing short-term debt instruments such as RAN (Revenue Anticipation Notes) or TAN (Tax Anticipation Notes).

This policy strives to maintain additional unassigned fund balance liquidity to mitigate current and future risks such as revenue shortfalls and unanticipated expenditures, maintain reserves due to the vulnerability of being in a hurricane zone, and other unforeseen events. Additional amounts are to be determined each year by the Council during the budget process.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

E. *Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position, (Continued)*

Net Position and Flow Assumptions – The Net Position represents the difference between assets and deferred outflows of resources less liabilities and deferred inflows of resources. The Net Position of the government wide funds are categorized as investment in capital assets, reduced by accumulated depreciation and any the outstanding balances of any borrowing used (i.e., the amount that the Council has not spent) for the acquisition. The net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation or through external restrictions imposed by grantors or laws or regulations of other governments. The balance of net position is reported as unrestricted. In order to report an amount as Restricted Net Position – net position and an unrestricted – net position in the government-wide financial statements, the Council would first use restricted net position before using unrestricted net position.

F. *Revenues and Expenditures/Expenses*

Program Revenues – Amounts reported as miscellaneous local revenue include 1) local grants for various programs, 2) donations and contributions for events and 3) charges to customers for trainings. All taxes are reported as general revenues rather than program revenues.

Property Taxes – Florida laws restrict millage rate increases that a government may levy. In addition to multiple exemptions for most homeowners, a four percent discount is also allowed if the taxes are paid in November, with the discount declining by one percentage point each month thereafter. Taxes become delinquent April 1 of each year. Delinquent property tax certificates are sold to the public beginning June 1, at which time a lien attaches to the property. By fiscal year end, virtually all property taxes are collected either directly or through tax certificate sales. Property tax revenues are recorded by the Council based on the amount of receipts reported by the County Tax Collector.

Use of Estimates – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and deferred outflows and liabilities and deferred inflows, disclosure of contingent assets and deferred outflows of resources and liabilities and deferred inflows of resources at the date of the financial statements, and the reported amount of revenue and expenses/expenditures during the reporting period. Actual results may differ from those estimates.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

F. Revenues and Expenditures/Expenses (Continued)

Compensated Absences – The Council employees are granted a specific number of paid vacation and sick leave days. Employees are permitted to accumulate a maximum of 450 hours (60 days) of vacation as of September 30. Excess time is forfeited if not used by the end of the fiscal year.

Employees can accrue unlimited sick leave but are only reimbursed for a percentage of unused sick leave upon retirement after at least 5 years of service. The costs of vacation and sick leave benefits (compensated absences) are budgeted and expended in the respective fund when payments are made to employees. In addition, the Council will record expenditures at employment termination in the applicable fiscal year at the fund level. The estimated liability for all accrued vacation and vested sick leave benefits is recorded in the government-wide financial statements.

G. Impact of Change in Accounting Principles

In June 2017, the GASB issued Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously we were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this statement will take effect for financial statements starting with the fiscal year that ends June 30, 2022.

The Council implemented GASB 87 in fiscal year 2022 and the changes were incorporated into the Council's 2022 financial statements. There was no effect on the beginning net position of the governmental activities as noted below.

	<u>Governmental Activities</u>	
Net position, September 30, 2021	\$	61,363,255
Adjustments:		
Net book value of leased asset		53,980
Lease liability		(53,980)
Net position, September 30, 2021	\$	<u>61,363,255</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

H. New Accounting Pronouncements

GASB Statement No. 91-In May 2019, the GASB issued Statement No. 91- *Conduit Debt Obligations*. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends December 31, 2022. There is no impact to the Council.

GASB Statement No. 92 – In January 2020, the GASB issued Statement No. 92- *Omnibus 2020*. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. More comparable reporting will improve the usefulness of information for users of state and local government financial statements. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2022. The Council implemented this standard effective October 1, 2021.

GASB Statement No. 93 – In March 2020, the GASB issued Statement No. 93- *Replacement of Interbank Offered Rates*. The objectives of this Statement are to address accounting and financial reporting implications that result from the replacement of an IBOR. The requirements of this Statement, except for paragraphs 11b, 13, and 14 are effective for reporting periods beginning after June 15, 2020. The requirement in paragraph 11b is effective for reporting periods ending after December 31, 2021. The requirements in paragraphs 13 and 14 will take effect for financial statements starting with the fiscal year that ends June 30, 2022. There is no impact to the Council as the Council is prohibited from issuing debt.

GASB Statement No. 94 – In March 2020, the GASB issued Statement No. 94- *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). A PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period in an exchange or exchange-like transaction. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2023. There is no impact to the Council.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

H. New Accounting Pronouncements (Continued)

GASB Statement No. 96 – In May 2020, the GASB issued Statement No. 96-*Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2023. The Council is currently evaluating the implementation requirements of this Statement.

GASB Statement No. 97 – In June 2020, the GASB issued Statement No. 97-*Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans—an amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32*. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans that meet the definition of a pension plan and for benefits provided through those plans. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2022. There is no impact to the Council.

GASB Statement No. 98 - In October 2021, the GASB issued Statement No. 98-*The Annual Comprehensive Financial Report*. This standard establishes the term annual comprehensive financial report and its acronym ACFR. That new term and acronym replace instances of comprehensive annual financial report and its acronym in GAAP for all state and local governments. The Council implemented this standard effective October 1, 2021.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

H. New Accounting Pronouncements (Continued)

GASB Statement No. 99 - In April 2022, the GASB issued Statement No. 99 - *Omnibus 2022*. The objective of this statement is to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. Some requirements of this Statement are effective immediately, and others will take effect for financial statements starting with the fiscal year that ends June 30, 2023, and 2024. There is no impact to the Council.

GASB Statement No. 100 - In June 2022, the GASB issued Statement No. 100 - *Accounting Changes and Error Corrections- an amendment of GASB Statement No. 62*. The primary objective of this Statement is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends June 30, 2024. There is no impact to the Council.

GASB Statement No. 101- In June 2022, the GASB issued Statement No. 101- *Compensated Absences*. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The requirements of this Statement will take effect for financial statements starting with the fiscal year that ends December 31, 2024. The Council is currently evaluating the implementation requirements of this Statement.

2. CASH AND INVESTMENTS

Statement of Policy

The purpose of the Council's investment policy is to set forth the investment objectives and parameters for the management of public funds. The policy is designed to ensure prudent management of public funds, the availability of operating funds when needed, and an investment return competitive with market rates.

The Council's policy is written in accordance with Section 218.415, Florida Statutes, which applies to funds under control of local governments and special districts. The policy and any subsequent revisions are approved by the Council Members.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

2. CASH AND INVESTMENTS (Continued)

Florida statutes authorize the deposit of the Council funds in demand deposits or time deposits of financial institutions approved by the State Treasurer, defined as qualified public depositories. Pursuant to Chapter 280, Florida Statutes, the State Treasurer requires Qualified Public Depositories ("QPD") to deposit with the Treasurer or other banking institution, eligible collateral. In the event of a failure, the remaining public depositories would be responsible for covering any losses. All bank balances of the Council are held in a QPD. As of September 30, 2022, the carrying amount of the Council's deposits was \$4,135,065 with a bank balance of \$4,202,607. The Council's deposits at year-end are considered insured and collateralized for custodial credit risk purposes.

Investments

The Council's investment policy allows management to invest funds in investments permitted under Florida Statutes Section 218.415. This statute explicitly allows deposits and investments in QPD's, intergovernmental investment pools, money market funds, and other investments authorized by law or by resolution for a special district, which are the only vehicles the Council is currently utilizing.

Cash and investments as of September 30, 2022, are composed of the following:

	<u>Reported Amount</u>	<u>Fair Value</u>
Cash Deposits	\$ 4,135,065	\$ 4,135,065
Investments with the SBA:		
Florida PRIME	26,538,116	26,538,116
Investments with FL PALM:		
FL PALM Portfolio	26,607,729	26,607,729
Managed Funds with US Bank:		
Assets	\$ 24,447,984	
Accrued Income	104,409	24,552,393
Total Investments	<u>77,698,238</u>	<u>77,698,238</u>
Total Cash and Investments	<u>\$ 81,833,303</u>	<u>\$ 81,833,303</u>

Credit Risk

Credit risk is the risk that an issuer or other counter party to an investment will not fulfill its obligations. The Council's investment policy limits its investments to high quality investments to control credit risk. For liquidity purposes as well as to control risk, 69% of the Council's operating investments for fiscal year 2022, were invested with the SBA, and the Florida Public Assets for Liquidity Management (FL PALM). The remainder 31% of operating investments was managed by PFM Asset Management and held in trust at US Bank.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

2. CASH AND INVESTMENTS (Continued)

The SBA Florida PRIME investment pool, and the FL PALM are AAAM rated by Standard and Poor's. This rating is the highest creditworthiness rate given by the national agency.

The Managed Funds portfolio is rated by Moody's Investor Services as follows:

Rating	Fair Value
Managed Funds Investments:	
A1	\$ 2,864,274
A2	1,628,034
A3	996,061
AA1	166,376
AA2	577,804
AA3	228,540
AAA	15,228,411
BAA1	222,617
Not Rated	2,535,867
Total	<u>\$ 24,447,984</u>

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Council's investment policy limits investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The dollar weighted average days to maturity (WAM) for the Florida PRIME was 21 days, and 24 days for the FL PALM on September 30, 2022. Next interest rate reset dates for floating rate securities are used in the calculation of the WAM.

The weighted average life (WAL) of Florida PRIME, and FL PALM on September 30, 2022, are 72 days, and 63 days, respectively. As of September 30, 2022, the average maturity in years of the Managed Funds investments held at US Bank are:

Investment Type	Total Fair Value	Average Maturity in Years		Percent Distribution
		Less than 1	1 to 5	
Cash Equivalents	\$ 112,979	\$ 112,979	\$ -	0.46%
U.S Government Securities	15,009,879	2,454,907	12,554,972	61.40%
Corporate Issues	6,953,796	-	6,953,796	28.44%
Foreign Issues	2,142,552	-	2,142,552	8.76%
Municipal Issues	228,778	-	228,778	0.94%
Total	<u>\$ 24,447,984</u>	<u>\$ 2,567,886</u>	<u>\$ 21,880,098</u>	<u>100.00%</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

2. CASH AND INVESTMENTS (Continued)

Concentration Risk

The Council's policy is to maintain a diversified portfolio to minimize the risk of loss resulting from concentration of assets in a specific issuer. Specific limits have been established which limit the percentage of portfolio assets that can be invested with a specific issuer. GASB Statement No. 40, Deposit, and Investment Risk Disclosures, requires disclosure when the percentage is 5% or more in any one issuer. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, or other pooled investments are excluded from this requirement. At September 30, 2022, the Council had no investment in any one issuer of 5% or more requiring disclosure.

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of the failure of the counterparty (e.g., broker dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Council's investment policy requires securities, with the exception of certificates of deposit, to be registered in the Council's name and held with a third-party custodian.

Foreign Credit Risk

For an investment, foreign credit risk is the risk that fluctuations in currency exchange rates may affect transactions conducted in currencies other than U.S. dollars and the carrying value of foreign investments. The Council's is not exposed to foreign credit risk. The total of the investments in foreign issues, which consist of corporate notes and Supra-national agency bonds, was \$ 2,142,552.

Fair Value Measurements

The Council reports investment at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Net appreciation (depreciation) in fair value of investments includes realized and unrealized gains and losses. Realized gains and losses are determined on the basis of specific cost. Purchases and sales of investments are recorded on a trade date basis.

Fair Value Hierarchy - GASB No. 72 "*Fair Value Measurement and Application*" states that investments that meet specific criteria should be measured and reported at fair value and classified according to the following hierarchy:

Level 1 – Investments reflect unadjusted quoted prices in active markets for identical assets.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

2. CASH AND INVESTMENTS (Continued)

Level 2 – Investments reflect prices that are based on inputs that are either directly or indirectly observable for an asset (including quoted prices for similar assets), which may include inputs in markets that are not considered to be active.

Level 3 – Investments reflect prices based upon unobservable inputs for an asset.

The Florida PRIME and FL PALM are not included in the fair value hierarchy as they are reported at amortized cost. At September 30, 2022, the investments by fair value are:

Investment Type	Total Fair Value	Quoted Prices in Active Market for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Cash Equivalents	\$ 112,979	\$ -	\$ 112,979	\$ -
U.S. Government Securities	15,009,879	13,598,470	1,411,409	-
Corporate Issues	6,953,796	-	6,953,796	-
Foreign Issues- Corporate Notes	1,718,762	-	1,718,762	-
Foreign Issues- Supra- National Agency Bonds	423,790	-	423,790	-
Municipal Issues	228,778	-	228,778	-
Total	<u>\$ 24,447,984</u>	<u>\$ 13,598,470</u>	<u>\$ 10,849,514</u>	<u>\$ -</u>

Investment Pools and Pool Participants

With regard to redemption dates, Chapter 218.409(8) (a), Florida Statutes, states, "The principal, and any part thereof, of each account constituting the trust fund is subject to payment at any time from the moneys in the trust fund. However, the Executive Director may, in good faith, on the occurrence of an event that has a material impact on liquidity or operations of the trust fund, for 48 hours limit contributions to or withdrawals from the trust fund to ensure that the Board can invest moneys entrusted to it in exercising its fiduciary responsibility. Such action must be immediately disclosed to all participants, the Trustees, the Joint Legislative Auditing Committee, the Investment Advisory Council, and the Participant Local Government Advisory Council. The Trustees shall convene an emergency meeting as soon as practicable from the time the Executive Director has instituted such measures and review the necessity of those measures.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

2. CASH AND INVESTMENTS (Continued)

If the Trustees are unable to convene an emergency meeting before the expiration of the 48-hour moratorium on contributions and withdrawals, the Executive Director may extend the moratorium until the Trustees are able to meet to review the necessity for the moratorium. If the Trustees agree with such measures, the Trustees shall vote to continue the measures for up to an additional 15 days. The Trustees must convene and vote to continue any such measures before the expiration of the time limit set, but in no case, may the time limit set by the Trustees exceed 15 days."

With regard to liquidity fees, Florida Statute 218.409(4) provides authority for the SBA to impose penalties for early withdrawal, subject to disclosure in the enrollment materials of the amount and purpose of such fees. At present, no such disclosure has been made. As of September 30, 2022, there were no redemption fees or maximum transaction amounts, or any other requirements that serve to limit a participant's daily access to 100 percent of their account value.

3. RECEIVABLES AND PAYABLES

Accounts and Interest Receivable as of September 30, 2022, consists of the following:

	<u>General Fund</u>
Back to School Campaign	\$ 26,867
Interest Receivable	6,819
Other	31,535
Total Accounts and Interest Receivable	<u>\$ 65,221</u>

Accounts Payable, and Accrued Liabilities as of September 30, 2022, consists of the following:

	<u>General Fund</u>
Funded Providers	\$ 10,147,410
Salaries and Wages Payable	436,195
Administrative & Other	402,539
Employee Reimbursements	1,224
Total Accounts Payable and Accrued Liabilities	<u>\$ 10,987,368</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

4. PROPERTY TAXES

Florida Statutes permit the Council to levy taxes up to 0.5 mills per \$1,000 of assessed valuation. The rate levied for the Council for fiscal year 2022 was 0.4699 mills, which was a 4% reduction over the prior fiscal year. However, due to increased property values the tax revenue increased 1.1%. Property taxes are levied each November 1 on the assessed value listed as of the prior January 1 for real and personal property located within Broward County. The adjusted assessed value on July 1, 2021, upon which the fiscal year 2022 levy was based, was approximately \$222.8 billion. There were no material property taxes receivable from the tax collector on September 30, 2022.

5. CAPITAL ASSETS ACTIVITY

The following is a summary of capital asset activity for the fiscal year ended September 30, 2022:

	Balance at Oct. 1, 2021		Balance at Sept. 30, 2022	
	As Restated	Additions	Deletions	
Capital Assets:				
Capital Assets Not Depreciated/Amortized:				
Land	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
Intangibles- Work in Progress	89,478	210,582	(1,809)	298,251
Capital Assets Depreciated/Amortized:				
Building	6,128,230	39,924	(26,992)	6,141,162
Building Infrastructure	351,312	-	(38,180)	313,132
Computer Hardware/Software	873,711	255,723	(472,110)	657,324
Intangible Assets	256,217	-	-	256,217
Furniture and Equipment	452,350	-	(390,325)	62,025
Intangible right to use leased equipment	53,980	-	-	53,980
Total Capital Assets	10,705,278	506,229	(929,416)	10,282,091
Less Accumulated Depreciation/Amortization:				
Building	2,460,934	205,693	(26,992)	2,639,635
Building Infrastructure	153,516	44,266	(38,180)	159,602
Computer Hardware/Software	799,220	41,876	(472,110)	368,986
Intangible Assets	120,055	66,354	-	186,409
Furniture and Equipment	452,350	-	(390,325)	62,025
Intangible right to use leased equipment	-	11,905	-	11,905
Total Accumulated Depreciation/Amortization	3,986,075	370,094	(927,607)	3,428,562
Capital Assets, Net	\$ 6,719,203	\$ 136,135	\$ (1,809)	\$ 6,853,529

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

5. CAPITAL ASSETS ACTIVITY (Continued)

Depreciation and amortization expense was charged to the following functions during the year:

Program Support	\$ 64,438
General Administration	305,656
Total Depreciation & Amortization Expense	<u>\$ 370,094</u>

6. RETIREMENT PLANS

Florida Retirement System

General Information - All the Council's employees participate in the Florida Retirement System (FRS). As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost sharing, multiple employers defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including the FRS Pension Plan ("Pension Plan") and the Retiree Health Insurance Subsidy ("HIS Plan"). Under Section 121.4501, Florida Statutes, the FRS also provides a defined contribution plan ("Investment Plan") alternative to the FRS Pension Plan, which is administered by the State Board of Administration ("SBA").

Various classes of membership include Regular class members, Special Risk Administrative Support class members, Special Risk class members (sworn law enforcement officers, firefighters, and correctional officers), Senior Management Service class members, and Elected Officers' class members. The Council only has employees in two of these classes – Regular Class and Senior Management Service Class. Detailed plan information on the other classes can be found on the website referenced below.

The State of Florida annually issues a publicly available financial report that includes financial statements and required supplementary information for the FRS. The latest available report may be obtained by writing to the State of Florida Division of Retirement, Department of Management Services, P.O. Box 9000, Tallahassee, Florida 32315-9000, or from the Web site:

www.dms.myflorida.com/workforce_operations/retirement/publications.

Generally, membership in the FRS is compulsory for all employees working in a regularly established position for a state agency, county agency, district school board or state university or college within the State of Florida. Participation by cities, municipalities, special districts, charter schools and metropolitan planning organizations is optional. The FRS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes and amendments to the law can be made only by an act of the Florida State Legislature.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

The aggregate net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense as of September 30, 2022, for the FRS Pension and HIS Plans are listed below:

	FRS	HIS	Total
Net Pension Liability	\$ 6,712,273	\$ 1,991,527	\$ 8,703,800
Deferred Outflows of Resources	2,560,323	448,489	3,008,812
Deferred Inflows of Resources	-	316,851	316,851
Pension Expense	426,281	74,147	500,428

The Pension Plan

Plan Description – The Pension Plan is a cost-sharing multiple-employer defined benefit pension plan, with a Deferred Retirement Option Program (“DROP”) for eligible employees.

Benefits Provided - Benefits under the Pension Plan are computed based on age and/or years of service, average final compensation, and service credit. For Pension Plan members enrolled before July 1, 2011, Regular class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age, are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Vested members with less than 30 years of service may retire before age 62 and receive reduced retirement benefits. Senior Management Service class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 2.0% of their final average compensation based on the five highest years of salary for each year of credited service.

For Plan members enrolled on or after July 1, 2011, the vesting requirement is extended to eight years of credited service for all these members and increasing normal retirement to age 65 or 33 years of service regardless of age for Regular and Senior Management Service class members. In addition, the final average compensation for these members will be based on the eight highest years of salary. As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of- living adjustment is three percent per year.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of three percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by three percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

In addition to the above benefits, the DROP program allows eligible members to defer receipt of monthly retirement benefit payments while continuing employment with an FRS employer for a period not to exceed 60 months after electing to participate. Deferred monthly benefits are held in the FRS Trust Fund and accrue interest. There are no required contributions by DROP participants.

The Investment Plan Option: As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. Council employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Senior Management, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.04 percent of payroll and by forfeited benefits of plan members. Allocations to the investment member's accounts through June 30, 2022, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows: Regular class 6.30% and Senior Management Service class 7.67%. Effective July 1, 2022, the allocations increased as follows: Regular class 9.30% and Senior Management Service class 10.67%.

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five-year period, the employee will regain control over their account. If the employee does not return within the five-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended September 30, 2022, the information related to the number of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the Council.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan or remain in the Investment Plan and rely upon that account balance for retirement income.

Contributions – Effective July 1, 2011, all enrolled members of the FRS, other than DROP participants, are required to contribute three percent of their salary to the FRS. In addition to member contributions, governmental employers are required to contribute to the FRS based on statewide contribution rates established by the Florida Legislature. These rates are updated as of July 1 of each year. The employer contribution rates by job class for the periods from October 1, 2021, through June 30, 2022, and from July 1, 2022, through September 30, 2022, respectively, were as follows: Regular—10.82% and 11.91%; Senior Management Service—29.01% and 31.57%; and DROP participants—18.34 % and 18.60%. These employer contribution rates include 1.66% HIS Plan subsidy for the periods October 1, 2021, through June 30, 2022, and from July 1, 2022, through September 30, 2022, respectively. The Council's contributions, including employee contributions to the Pension Plan totaled \$1,173,501 for the fiscal year ended September 30, 2022.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – At September 30, 2022, the Council reported a liability of \$6,712,273 for its proportionate share of the Pension Plan's net pension liability. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2022. The Council's proportionate share of the net pension liability was based on the Council's 2021-22 fiscal year contributions relative to the 2020-21 fiscal year contributions of all participating members. At June 30, 2022, the Council's proportionate share was .018039849 percent, which was an increase of .001012454 percent from its proportionate share measured as of June 30, 2021.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

For the fiscal year ended September 30, 2022, the Council recognized an increase in pension expense of \$426,281. In addition, the Council reported deferred outflows of resources and deferred inflows of resources related to the Pension Plan from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 318,794	-
Change of assumptions	826,645	-
Net difference between projected and actual earnings on Pension Plan investments	443,211	-
Changes in proportion and differences between Council Pension Plan contributions and proportionate share of contributions	769,797	-
Council Pension Plan contributions subsequent to measurement date	201,876	-
Total	<u>\$ 2,560,323</u>	<u>-</u>

The deferred outflows of resources related to the Pension Plan, totaling \$201,876 resulting from Council contributions to the Plan subsequent to the measurement date, but before the end of the Council's reporting period, will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2023.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the Pension Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30:	Amount
2023	\$ 622,498
2024	348,035
2025	50,442
2026	1,251,847
2027	85,625
Thereafter	-

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

Actuarial Assumptions – The total pension liability in the July 1, 2022, actuarial valuation was determined using the following actuarial assumption, applied to all period included in the measurement:

Inflation	2.40 %
Salary increases	3.25%, average, including inflation.
Investment rate of return	6.70%, net of pension plan investment expense, including inflation.

Mortality assumptions for the FRS Pension Plan were based on the PUB-2010 base table, projected generationally with Scale MP-2018. Actuarial assumptions used in the July 1, 2022, valuation, were based on the results of an actuarial experience study for the period July 1, 2013, through June 30, 2018.

Long-Term Expected Rate of Return - The long-term expected rate of return assumption of 6.7 percent consists of two building block components: 1) a long-term average annual inflation assumption of 2.40 percent as selected by the 2022 FRS Actuarial Assumption Conference; and 2) an inferred real (in excess of inflation) return of 4.2 percent, which is consistent with the 4.38 percent real return developed from the 2022 capital market outlook model; and for funding policy purposes, as allowable under governmental accounting standards. In the opinion of the FRS consulting actuary, Milliman, both components and the overall 6.70 percent return assumption were determined to be reasonable and appropriate per the Actuarial Standards of Practice.

The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the long-term target asset allocation. The FRS allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

<u>Asset Class</u>	<u>Target Allocation (1)</u>	<u>Annual Arithmetic Return</u>	<u>Compound Annual (Geometric) Return</u>	<u>Annual Standard Deviation</u>
Cash Equivalents	1.0%	2.6%	2.6%	1.1%
Fixed Income	19.8%	4.4%	4.4%	3.2%
Global Equity	54.0%	8.8%	7.3%	17.8%
Real Estate	10.3%	7.4%	6.3%	15.7%
Private Equity	11.1%	12.0%	8.9%	26.3%
Strategic Investments	3.8%	6.2%	5.9%	7.8%
Assumed Inflation – Mean			2.4%	1.3%

(1) As outlined in the FRS Pension Plan's investment policy available @www.sbafla.com.

Discount Rate - The discount rate used to measure the total pension liability was 6.70%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculation of the total pension liability is equal to the long-term expected rate of return.

Sensitivity of the Council's Proportionate Share of the Net Position Liability to Changes in the Discount Rate - The following represents the Council's proportionate share of the net pension liability calculated using the discount rate of 6.70%, as well as what the Council's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.70%) or one percentage point higher (7.70%) than the current rate:

	<u>1%Decrease (5.70%)</u>	<u>Current Discount Rate (6.70%)</u>	<u>1%Increase (7.70%)</u>
Council's proportionate share of the net pension liability	\$ 11,608,415	\$ 6,712,273	\$ 2,618,516

Pension Plan Fiduciary Net Position - Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

Payables to the Pension Plan - At September 30, 2022, the Council reported a payable in the amount of \$106,789 for outstanding contributions to the Pension Plan required for the fiscal year ended September 30, 2022.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

HIS Plan

Plan Description – The HIS Plan is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided – For the fiscal year ended September 30, 2022, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month. To be eligible to receive these benefits, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions – The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended September 30, 2022, the HIS contribution for the period October 1, 2021, through September 30, 2022, was 1.66%. The Council contributed 100% of its statutorily required contributions for the current and preceding three years. HIS Plan contribution are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or cancelled. The Council's contributions to the HIS Plan totaled \$12,359 for the fiscal year ended September 30, 2022.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – At September 30, 2022, the Council reported a liability of \$1,991,527 for its proportionate share of the HIS Plan's net pension liability. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2022. The Council's proportionate share of the net pension liability was based on the Council's 2021-22 fiscal year contributions relative to the 2020-21 fiscal year contributions of all participating members.

At June 30, 2022, the Council's proportionate share was .018802897 percent, which was an increase of .000622927 percent from its proportionate share measured as of June 30, 2021. For the fiscal year ended September 30, 2022, the Council recognized HIS pension expense of \$74,147.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

In addition, the Council reported deferred outflows of resources and deferred in flows of resources related to the HIS plan from the following sources:

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 60,448	\$ 8,763
Change of assumptions	114,156	308,088
Net difference between projected and actual earnings on HIS Plan investments	2,883	-
Changes in proportion and differences between Council HIS Plan contributions and proportionate share of contributions	241,599	-
Council HIS Plan contributions subsequent to the measurement date	29,403	-
Total	<u>\$ 448,489</u>	<u>\$ 316,851</u>

The deferred outflows of resources related to the HIS Plan, totaling \$29,403 resulting from Council contributions to the Plan subsequent to the measurement date, but before the end of the Council's reporting period, will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2023.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the HIS Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30:	Amount
2023	\$ 41,930
2024	40,131
2025	38,227
2026	19,032
2027	(14,834)
Thereafter	-

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

Actuarial Assumptions – The total pension liability in the July 1, 2022, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.40 %
Salary increases	3.25%, average, including inflation.
Municipal bond rate	3.54%

Mortality rates were based on the PUB-2010 with Projection Scale BB tables. The actuarial assumptions used in the July 1, 2022, valuation was based on the results of an actuarial experience study for the period July 1, 2013, through June 30, 2018.

Discount Rate - The discount rate used to measure the total pension liability was 3.54%. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate adopted by the FRS Actuarial Assumption Conference. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

Sensitivity of the Council's Proportionate Share of the Net Position Liability to Changes in the Discount Rate - The following represents the Council's proportionate share of the net pension liability calculated using the discount rate of 3.54%, as well as what the Council's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.54%) or one percentage point higher (4.54%) than the current rate:

	1%Decrease (2.54%)	Current Discount Rate (3.54%)	1%Increase (4.54%)
Council's proportionate share of the net pension liability	\$ 2,278,471	\$ 1,991,527	\$ 1,754,087

Pension Plan Fiduciary Net Position - Detailed information regarding the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

6. RETIREMENT PLANS-Florida Retirement System (Continued)

Payables to the Pension Plan - At September 30, 2022, the Council reported a payable in the amount of \$1,133 for outstanding contributions to the HIS Plan required for the fiscal year ended September 30, 2022.

Deferred Compensation Plan

The Council offers its employees a deferred compensation plan created in accordance with Internal Revenue Code 457. The Plan is available to all full-time employees and permits them to defer a portion of their salary. Under the provisions of IRC Section 457, all assets and income are managed by a third-party administrator with no relationship to the Council. Accordingly, the assets and liabilities of the Plan are not included in the Council's financial statements.

7. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

General Information about the OPEB Plan

Plan description- The Council's defined benefit OPEB plan, provides OPEB for all permanent full-time employees, and is a single employer benefit plan administered by the Council. Chapter 627 of the Florida Statutes requires that the Council make health coverage available to retirees at the employer's group rate. The Council provides no funding for any portion of the premiums after retirement. However, the Council recognizes that there is an "implicit subsidy" arising because of the blended rate premium since retiree health care costs, on average, are higher than active employee healthcare costs. The plan is not accounted for as a trust fund and an irrevocable trust has not been established to fund this plan. The plan does not issue a separate financial report. It is the Council's current policy to fund the plan on a "pay-as-you-go" basis. There are no assets accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits provided- Employees who retire from the Council and their dependents are eligible to continue to participate in the Council's health insurance, life insurance, and long-term care benefits currently offered through the Council at the "blended" employee group rate, which the Council determines on an annual basis. The retiree must continue to meet all participation requirements and pay all applicable premiums by the specified due date. Life insurance and long-term care benefits are portable, and the retiree must pay premiums to the carrier directly. The Council provides no funding for any portion of the premiums after retirement.

Employees covered by the benefit terms- As of September 30, 2022, there are no retirees participating in the group health program, and eighty (80) active employees with health insurance coverage. There are five (5) active employees without coverage who are assumed not to elect retiree health coverage and do not generate GASB Statement No.75 liabilities.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

7. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)

Total OPEB Liability

The Council's total OPEB liability of \$42,231 was measured as of September 30, 2022, and was determined by an actuarial valuation as of that date.

Actuarial assumptions and other inputs: The total OPEB liability in the September 30, 2022, interim actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Discount Rate:	4.40%
Inflation Rate:	2.40%
Healthcare Trend Rate	7.50%
Retiree's Cost Sharing	Borne by the retiree

The payroll growth assumption is based on the Florida Retirement Systems actuarial valuation as of July 1, 2020. Mortality rates used for healthy retirees were based on Pub 2010 General Employee Mortality Table, Headcount weighted, Fully Generational using scale MP-2020, while rates for Surviving Spouses were based on Pub 2010 Contingent Survivor Mortality Table, Headcount weighted, Fully Generational using scale MP-2020.

Changes in the Total OPEB Liability

	<u>Total OPEB Liability</u>
Balance as at 9/30/2021	<u>\$ 46,369</u>
Changes for the fiscal year:	
Service Cost	3,898
Interest	1,081
Differences between expected and actual experience	(3,590)
Changes in assumptions for other inputs	(5,527)
Benefit payments	-
Net changes	<u>(4,138)</u>
Balance at 9/30/2022	<u><u>\$ 42,231</u></u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

7. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)

Sensitivity of the Total OPEB Liability to changes in the Discount Rate.

The following presents the total OPEB liability of the Council, as well as what the Council's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (3.40%), or one percentage higher (5.40%) than the current discount rate:

	1%Decrease (3.40%)	Discount Rate (4.40%)	1%Increase (5.40%)
Total OPEB Liability	\$44,733	\$42,231	\$39,719

Sensitivity of the Total OPEB Liability to changes in the Healthcare Trend Rate-The following presents the total OPEB liability of the Council, as well as what the Council's total OPEB liability would be if it were calculated using a healthcare trend rate that is one percentage point lower (6.50%), or one percentage higher (8.50%) than the current healthcare trend rate:

	1%Decrease (6.50%)	Healthcare Trend Rate (7.50%)	1%Increase (8.50%)
Total OPEB Liability	\$36,886	\$42,231	\$48,516

OPEB Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB-For the fiscal year ended September 30, 2022; the Council recognized a decrease in OPEB expense of \$29,402. The Council reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Description:	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 23,695
Changes of assumptions or other inputs	1,519	83,112
Total	\$ 1,519	\$ 106,807

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

7. POST-EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending September 30:	<u>Amount</u>
2023	\$ (34,381)
2024	(34,374)
2025	(19,854)
2026	(16,679)
2027	-
Thereafter	-

8. INSURANCE ACTIVITIES

The Council is exposed to the various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The Council purchases commercial insurance to cover the various risks. Retention of risks is limited to the excess of those that are insured, those that are uninsurable, and deductibles ranging generally from \$1,000 to \$2,500 per occurrence. There were no settled claims, which exceeded insurance coverage since inception of the Council. The Council is required by Florida Statute to provide a surety bond in the sum of at least \$1,000 for each \$1 million portion thereof of the Council's budget for the Chair, Vice-Chair, Secretary and President/CEO. This surety bond is included in the insurance coverage purchased through commercial carriers.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

9. LEASES PAYABLE

For the year ended September 30, 2022, the financial statements include the adoption of GASB Statement No. 87, Leases. The primary objective of this statement is to enhance the relevance and consistency of information about governments' leasing activities. This statement establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. For additional information, refer to the disclosures below.

Previously, the Council, entered into a 29-month lease as Lessee for the use of Postage Meter. An initial lease liability was recorded in the amount of \$5,282. As of September 30, 2022, the value of the lease liability is \$3,173. The Council is required to make quarterly fixed payments of \$530. The lease has an interest rate of 0.3280%. The Equipment estimated useful life was 29 months as of the contract commencement. The value of the right to use asset as of September 30, 2022, of \$5,282 with accumulated amortization of \$2,165 is included with Equipment on the Lease Class activities table found below.

Previously, the Council entered into a 60-month lease as Lessee for the use of Toshiba E-Studio. An initial lease liability was recorded in the amount of \$48,698. As of September 30, 2022, the value of the lease liability is \$39,097. The Council is required to make monthly fixed payments of \$826. The lease has an interest rate of 0.7120%. The Equipment estimated useful life was 60 months as of the contract commencement. The value of the right to use asset as of September 30, 2022, of \$48,698 with accumulated amortization of \$9,740 is included with Equipment on the Lease Class activities table found below.

Amount of Lease Assets by Major Class of Underlying Asset

<u>Asset Class</u>	<u>As of Fiscal Year-end</u>	
	<u>Lease Asset</u> <u>Value</u>	<u>Accumulated</u> <u>Amortization</u>
Equipment	<u>\$ 53,980</u>	<u>\$ 11,905</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

9. LEASES PAYABLE (Continued)

At September 30, 2022, the lease principal and interest requirements to maturity are:

Fiscal Year	Governmental Activities		
	Principal Payments	Interest Payments	Total Payments
2023	\$ 11,784	\$ 255	\$ 12,039
2024	10,798	179	10,977
2025	9,809	108	9,917
2026	9,879	38	9,917
Total	<u>\$ 42,270</u>	<u>\$ 580</u>	<u>\$ 42,850</u>

The Council is prohibited by statute from having debt, therefore lease principal and interest payments are reported in the financials as lease expenditures and not debt service expenditures.

10. COMMITMENTS AND CONTINGENCIES

Encumbrances:

Purchase orders are issued throughout the fiscal year to encumber budgets in the governmental funds. Significant encumbrances as of September 30, 2022, that will be re-appropriated in the subsequent year are as follows:

General Fund:	
Program Services	\$ 810,669
Program Support & General Administration	179,920
Facilities Reserves	328,011
Capital Outlay	218,831
Total Encumbrances	<u>\$ 1,537,431</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements September 30, 2022

11. LONG-TERM LIABILITIES

The following is a summary of long-term liabilities for fiscal year ended September 30, 2022:

	Beginning Balance 1, 2021	Oct Increases	Decreases	Ending Balance Sept 30, 2022	Amount Due Within One Year
Absences:					
Vacation Accrual	\$ 1,001,645	\$ 670,690	\$ (420,743)	\$ 1,251,592	\$ 125,159
Sick Leave Accrual	193,829	186,254	(147,364)	232,719	23,272
Net Pension Liability:					
Florida Retirement System	1,286,226	5,426,047	-	6,712,273	-
Health Insurance Subsidy	2,230,047	-	(238,520)	1,991,527	-
OPEB Liability	46,369	-	(4,138)	42,231	-
Lease	53,980	-	(11,710)	42,270	11,784
Total	\$ 4,812,096	\$ 6,282,991	\$ (822,475)	\$ 10,272,612	\$ 160,215

For governmental activities, compensated absences and Net OPEB obligations are generally liquidated by the General Fund.

12. FUND BALANCE

In accordance with GASB No. 54, fund balances (Note 1) are classified as follows:

- *Nonspendable Fund Balance* – amounts that are not in spendable form or are legally or contractually required to be maintained intact. The Council classified \$217,601 of prepaid items as Nonspendable since these items are not expected to be converted to cash.
- *Restricted Fund Balance* – amounts constrained to specific purposes by external providers (such as grantors) or imposed by law through constitutional provisions, or by enabling legislation. The Council does not have any Restricted Fund Balance.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Notes to the Financial Statements

September 30, 2022

12. FUND BALANCE (Continued)

- *Committed Fund Balance* – amounts constrained to specific purposes by the formal action of the Council itself, using its highest level of decision-making authority. To be reported as committed, amounts cannot be used for any other purpose unless the Council Members take the same highest-level action (i.e., Resolution or Issue Paper) to remove or change the constraint. The Council committed \$3,000,000 to Fund Balance for Building Fund to prepare for future growth.
- *Assigned Fund Balance* – amounts the Council intends to use for a specific purpose but are neither restricted nor committed. Intent can be expressed by the Council Members or by an official to which the Council Members delegates authority. The Council has a total of \$19,366,931 in Assigned Fund Balance, which can be further classified as follows: (1) Assigned for Outstanding Encumbrances, \$1,537,431, and (2) Assigned for Subsequent Year's Budget, \$17,829,500. This latter amount was assigned for programmatic purposes and appropriated in the subsequent year's budget to offset additional ad valorem taxes.
- *Unassigned Fund Balance* – amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned to specific purposes within the general fund. The Council adopted a minimum fund balance policy to be used for unanticipated emergencies of approximately 17% or two months of the annual operating budget. This minimum fund amount of Unassigned Fund Balance for the FY22 is \$20,768,053. The remaining Unassigned Fund Balance is \$27,863,288.

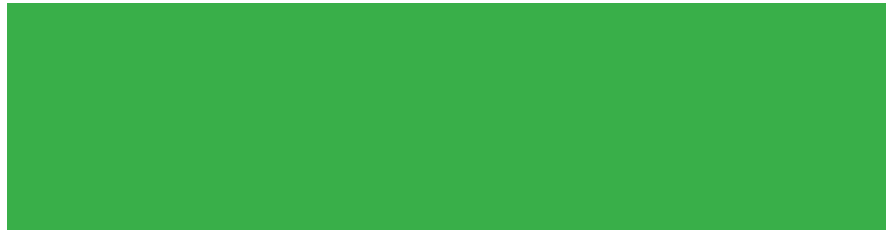
13. GRANT FUNDING

Funding agreements for grants are executed on an annual basis. The release of funds is subject to terms and deliverables agreed upon with the grantor agencies. As of September 30, 2022, the Council reported \$1,495,351 of grant funding which includes \$540,385 of State matching funds from the State of Florida Department of Children and Families, \$930,548 grant funding from the Antiterrorism and Emergency Assistance Program (AEAP) as well as \$24,418 Promise Neighborhood federal pass-through grant with Broward College. The State matching funds are not subject to Florida Single Audit. In the opinion of management, all grant expenditures are in compliance with the terms of the grant agreements and applicable federal and state laws and regulations.

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REQUIRED SUPPLEMENTARY SECTION



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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
General Fund
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Budget to Actual Comparison
Fiscal Year Ended September 30, 2022

	Original Budget	Final Budget	Actual	Variance with Final Budget
Revenues:				
Ad Valorem Taxes	\$ 99,471,105	\$ 99,471,105	\$ 99,302,231	\$ (168,874)
Grant Funding	1,009,067	1,309,067	1,495,351	186,284
Investment Earnings (Loss)	100,000	100,000	(10,338)	(110,338)
Miscellaneous Local	1,551,380	1,734,603	1,789,065	54,462
Total Revenues	<u>102,131,552</u>	<u>102,614,775</u>	<u>102,576,309</u>	<u>(38,466)</u>
Expenditures:				
Program Services and Support:				
Program Services	104,527,115	105,010,338	78,411,408	26,598,930
Monitoring/Outcome Materials	152,000	152,000	90,084	61,916
Employee Salaries and Benefits	7,481,183	7,481,192	6,719,025	762,167
Other Consultants	15,000	15,000	-	15,000
Material and Supplies	6,750	5,798	537	5,261
Printing and Advertising	7,000	7,952	6,968	984
Software Maintenance	112,138	112,138	71,417	40,721
Travel and Other Expenditures	145,353	145,353	55,335	90,018
Total Program Services and Support	<u>112,446,539</u>	<u>112,929,771</u>	<u>85,354,774</u>	<u>27,574,997</u>
General Administration:				
Employee Salaries and Benefits	3,249,100	3,249,091	2,997,789	251,302
Legal Fees	40,000	40,000	27,658	12,342
Auditors and Other Consultants	113,900	113,900	52,650	61,250
Materials and Supplies	53,009	53,009	11,900	41,109
Printing and Advertising	22,000	22,000	3,595	18,405
Other General Administration	872,539	909,539	498,201	411,338
Telecommunications	62,400	62,400	51,513	10,887
Travel and Other Expenditures	298,992	261,992	133,964	128,028
Tax Collection Fees	630,523	630,523	620,387	10,136
Community Redevelopment Area Fees	3,001,161	3,001,161	2,652,144	349,017
Total General Administration	<u>8,343,624</u>	<u>8,343,615</u>	<u>7,049,801</u>	<u>1,293,814</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY General Fund

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual Comparison Fiscal Year Ended September 30, 2022, (Continued)

	Original Budget	Final Budget	Actual	Variance with Final Budget
Capital Outlay:				
Computer Hardware/Software	487,388	678,093	468,365	209,728
Furniture/ Equipment	216,000	11,423	3,425	7,998
Remodeling/Renovations	40,000	53,872	53,871	1
Total Capital Outlay	<u>743,388</u>	<u>743,388</u>	<u>525,661</u>	<u>217,727</u>
Lease Expenditures:				
Lease Principal Payment	11,710	11,710	11,710	-
Lease Interest Payment	328	328	328	-
Total Lease Expenditures	<u>12,038</u>	<u>12,038</u>	<u>12,038</u>	<u>-</u>
Total Expenditures	<u>121,545,589</u>	<u>122,028,812</u>	<u>92,942,274</u>	<u>29,086,538</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (19,414,037)</u>	<u>\$ (19,414,037)</u>	9,634,035	<u>\$ 29,048,072</u>
Beginning Fund Balance			<u>61,581,838</u>	
Ending Fund Balance			<u>\$ 71,215,873</u>	

Notes to Schedule:

Note 1 : An annual appropriated budget is adopted for the General Fund on a basis consistent with accounting principles generally accepted in the United States (GAAP). The Council follows these procedures in establishing the budgetary data reflected in the financial statements.

- a) Program budget discussions are held by the Council in May. The total tentative budget is approved by the Council in June.
- b) The Council submits a tentative budget and millage rate to the Broward County Commission by July 1st.
- c) The Council holds two public hearings in September as required under the Truth in Millage (TRIM) Act to obtain taxpayers comments.
- d) Prior to October 1, usually at the last TRIM hearing held in September, a budget is legally enacted through the passage of a resolution.
- e) The Council, by approval of an Issue Paper, may make supplemental appropriations during the year.
- f) The level of control at which expenditures may not legally exceed the budget is at the function level. Transfer of appropriations between functions require Council approval.
- g) Appropriations in all budgeted funds lapse at fiscal year-end. Encumbered amounts are re-appropriated in the following year's budget. Encumbrances are commitments related to unperformed (executory) contracts or services.
- h) Budgeted amounts are as originally adopted or as amended.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Schedule of Proportionate Share of the Council's Net Pension Liability
Florida Retirement System - Pension Plan
Last Nine Years*

	<u>2022</u>	<u>2021</u>	<u>2020</u>
Children's Services Council of Broward County's proportion of the net pension liability	0.0180398486%	0.0170273950%	0.0151395620%
Children's Services Council of Broward County's proportionate share of the net pension liability	\$ 6,712,273	\$ 1,286,226	\$ 6,561,709
Children's Services Council of Broward County's covered payroll	\$ 6,852,359	\$ 6,435,890	\$ 5,902,575
Children's Services Council of Broward County's proportionate share of the net pension liability as a percentage of its covered payroll	97.96%	19.99%	111.17%
Plan fiduciary net position as a percentage of the total pension liability	82.89%	96.40%	78.85%

Notes to Schedule:

* The amounts presented for each fiscal year were determined as of 6/30.

** The Council's NPL at 2017 increased by \$1,327, due to implementation of GASB 75.

*** The Council's NPL at 2019 decreased by \$137, due to restatement as a result of a correction.

Note 1: GASB 68 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

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2019***	2018	2017**	2016	2015	2014
0.0146091890%	0.0141696770%	0.0130672500%	0.0113309120%	0.011379789%	0.010583942%
\$ 5,031,064	\$ 4,267,980	\$ 3,866,532	\$ 2,861,064	\$ 1,469,852	\$ 645,776
\$ 5,599,625	\$ 5,261,889	\$ 4,911,095	\$ 4,331,964	\$ 4,008,874	\$ 3,599,507
89.85%	81.11%	78.73%	66.05%	36.66%	17.94%
82.61%	84.26%	83.89%	84.88%	92.00%	96.09%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Schedule of the Council's Contributions
Florida Retirement System - Pension Plan
Last Nine Years*

	2022	2021	2020
Contractually required contribution	\$ 972,332	\$ 862,779	\$ 699,118
Contributions in relation to the contractually required contribution	(972,332)	(862,779)	(699,118)
Contribution deficiency (excess)	\$ -	\$ -	\$ -
Children's Services Council of Broward County's covered payroll	\$ 6,931,431	\$ 6,605,554	\$ 6,009,485
Contribution as a percentage of covered payroll	14.03%	13.06%	11.63%

Notes to Schedule:

* The amounts presented for each fiscal year were determined as of 9/30.

Note 1: GASB 68 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

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2019	2018	2017	2016	2015	2014
\$ 620,901	\$ 565,166	\$ 509,611	\$ 432,047	\$ 383,964	\$ 331,683
(620,901)	(565,166)	(509,611)	(432,047)	(383,964)	(331,683)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 5,651,279	\$ 5,347,394	\$ 5,047,763	\$ 4,482,724	\$ 4,060,069	\$ 3,634,125
10.99%	10.57%	10.10%	9.64%	9.46%	9.13%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Schedule of Proportionate Share of the Council's Net Pension Liability
Florida Retirement System-Health Insurance Subsidy Program
Last Nine Years*

	2022	2021	2020
Children's Services Council of Broward County's proportion of the net pension liability	0.0188028973%	0.0181799700%	0.0170067690%
Children's Services Council of Broward County's proportionate share of the net pension liability	\$ 1,991,527	\$ 2,230,047	\$ 2,076,499
Children's Services Council of Broward County's covered payroll	\$ 6,852,359	\$ 6,435,890	\$ 5,902,575
Children's Services Council of Broward County's proportionate share of the net pension liability as a percentage of its covered payroll	29.06%	34.65%	35.18%
Plan fiduciary net position as a percentage of the total pension liability	4.81%	3.56%	3.00%

Notes to Schedule:

* The amounts presented for each fiscal year were determined as of 6/30.

Note 1: GASB 68 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

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2019	2018	2017	2016	2015	2014
0.0167376030%	0.0161103680%	0.0154074380%	0.0140325690%	0.0132139230%	0.012114771%
\$ 1,872,770	\$ 1,705,139	\$ 1,647,434	\$ 1,635,438	\$ 1,347,612	\$ 1,132,761
\$ 5,599,625	\$ 5,261,889	\$ 4,911,095	\$ 4,331,964	\$ 4,008,874	\$ 3,599,507
33.44%	32.41%	33.55%	37.75%	33.62%	31.47%
2.63%	2.15%	1.64%	0.97%	0.50%	0.99%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Schedule of the Council's Contributions
Florida Retirement System-Health Insurance Subsidy Program
Last Nine Years*

	2022	2021	2020
Contractually required contribution	\$ 12,359	\$ 10,991	\$ 8,720
Contributions in relation to the contractually required contribution	(12,359)	(10,991)	(8,720)
Contribution deficiency (excess)	\$ -	\$ -	\$ -
Children's Services Council of Broward County's covered payroll	\$ 6,931,431	\$ 6,605,554	\$ 6,009,485
Contribution as a percentage of covered payroll	0.18%	0.17%	0.15%

Notes to Schedule:

* The amounts presented for each fiscal year were determined as of 9/30.

Note 1: GASB 68 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

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	2019		2018		2017		2016		2015		2014
\$	7,635	\$	7,049	\$	5,708	\$	4,756	\$	3,494	\$	3,666
	(7,635)		(7,049)		(5,708)		(4,756)		(3,494)		(3,666)
\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
\$	5,651,279	\$	5,347,394	\$	5,047,763	\$	4,482,724	\$	4,060,069	\$	3,634,125
	0.14%		0.13%		0.11%		0.11%		0.09%		0.10%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Schedule of Changes in Total OPEB Liability and Related Ratios
Fiscal Year Ended September 30, 2022

	2022	2021	2020	2019
Total OPEB Liability:				
Service cost	\$ 3,898	\$ 16,638	\$ 15,691	\$ 13,883
Interest	1,081	3,240	3,255	4,654
Differences between expected and actual experience	(3,590)	(1,800)	(2,012)	(23,396)
Changes in assumptions	(5,527)	(87,329)	1,851	1,387
Benefit payments	-	(4,314)	(3,023)	-
Net Change in total OPEB liability	(4,138)	(73,565)	15,762	(3,472)
Total OPEB liability- beginning	46,369	119,934	104,172	107,644
Total OPEB liability- ending	\$ 42,231	\$ 46,369	\$ 119,934	\$ 104,172
Covered employee payroll	\$ 6,998,835	\$ 6,450,612	\$ 6,042,702	\$ 5,664,873
 Total OPEB liability as a percentage of covered-employee payroll	 0.60%	 0.72%	 1.98%	 1.84%

Notes to Schedule:

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2022	4.40%
2021	2.15%
2020	2.41%
2019	2.75%
2018	3.83%
2017	3.50%

Note 1: GASB 75 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

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<u>2018</u>		<u>2017</u>	
\$	14,183	\$	28,867
	3,887		5,505
	(3,751)		(30,071)
	(1,980)		(79,636)
	(3,095)		(7,611)
	<u>9,244</u>		<u>(82,946)</u>
	<u>98,400</u>		<u>181,346</u>
\$	<u>107,644</u>	\$	<u>98,400</u>
\$	5,117,551	\$	4,987,866
	2.10%		1.97%

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STATISTICAL SECTION



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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Annual Comprehensive Financial Report For the Fiscal Year Ended September 30, 2022

STATISTICAL SECTION

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Net Position by Component
Last Ten Fiscal Years
(accrual basis of accounting)

Fiscal Year	Investment in Capital Assets	<u>Governmental Activities</u>		Total primary government net position
		Restricted	Unrestricted	
2013	\$ 8,207,025	\$ -	\$ 13,179,921	\$ 21,386,946
2014	7,998,742	-	12,582,381	20,581,123
2015	7,755,161	-	10,030,009	17,785,170
2016	7,420,106	-	10,527,935	17,948,041
2017	7,284,713	-	12,130,721	19,415,434
2018	7,510,054	-	13,648,440	21,158,494
2019	7,335,452	-	19,157,118	26,492,570
2020	7,004,338	-	34,230,841	41,235,179
2021	6,665,223	-	54,698,032	61,363,255
2022	6,853,529	-	63,529,934	70,383,463

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Changes in Net Position

Last Ten Fiscal Years

(accrual basis of accounting)

	Fiscal Year			
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Expenses				
Governmental activities:				
Program Services:				
Program Services	\$ 53,775,633	\$ 56,159,891	\$ 58,931,114	\$ 61,201,151
Program Administration	3,298,033	3,610,414	4,263,718	6,178,792
Total Program Services	<u>57,073,666</u>	<u>59,770,305</u>	<u>63,194,832</u>	<u>67,379,943</u>
General Administration:				
Personal Services	1,425,869	1,588,115	1,704,943	2,004,709
Materials and Services	974,491	1,042,529	945,109	937,488
Community Redevelopment and Tax Collector Fees	1,716,448	1,856,081	2,043,045	2,393,301
Total General Administration	<u>4,116,808</u>	<u>4,486,725</u>	<u>4,693,097</u>	<u>5,335,498</u>
Total primary government expenses	<u>\$ 61,190,474</u>	<u>\$ 64,257,030</u>	<u>\$ 67,887,929</u>	<u>\$ 72,715,441</u>
Program Revenues				
Governmental activities:				
Grant Funding, Restricted	\$ 824,043	\$ 710,891	\$ 1,084,831	\$ 1,362,375
Total primary government program revenue	<u>\$ 824,043</u>	<u>\$ 710,891</u>	<u>\$ 1,084,831</u>	<u>\$ 1,362,375</u>
Net (Expense)/Revenue				
Total primary government net expense	<u>\$ 60,366,431</u>	<u>\$ 63,546,139</u>	<u>\$ 66,803,098</u>	<u>\$ 71,353,066</u>
General Revenues & Other Changes in Net Position				
Governmental activities:				
Property Taxes	\$ 59,584,505	\$ 61,362,297	\$ 65,140,776	\$ 70,246,887
Investment Earnings (Loss)	90,651	16,012	90,344	155,748
Grant Funding, Unrestricted	340,968	391,872	181,858	261,131
Miscellaneous	794,695	970,135	859,668	852,171
Total primary government	<u>\$ 60,810,819</u>	<u>\$ 62,740,316</u>	<u>\$ 66,272,646</u>	<u>\$ 71,515,937</u>
Changes in Net Position				
Total primary government	<u>\$ 444,388</u>	<u>\$ (805,823)</u>	<u>\$ (530,452)</u>	<u>\$ 162,871</u>

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Fiscal Year						
<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	
\$ 65,126,956	\$ 71,309,031	\$ 72,311,772	\$ 68,686,479	\$ 67,915,030	\$ 78,501,492	
6,460,890	6,378,356	6,451,480	6,850,451	6,410,775	7,159,561	
<u>71,587,846</u>	<u>77,687,387</u>	<u>78,763,252</u>	<u>75,536,930</u>	<u>74,325,805</u>	<u>85,661,053</u>	
2,341,237	2,547,538	2,873,911	3,252,753	2,667,846	3,307,038	
928,985	948,319	1,077,493	1,112,279	984,310	1,315,479	
2,782,040	3,016,175	2,875,492	3,518,995	3,241,298	3,272,531	
6,052,262	6,512,032	6,826,896	7,884,027	6,893,454	7,895,048	
<u>\$ 77,640,108</u>	<u>\$ 84,199,419</u>	<u>\$ 85,590,148</u>	<u>\$ 83,420,957</u>	<u>\$ 81,219,259</u>	<u>\$ 93,556,101</u>	
\$ 1,209,290	\$ 1,112,377	\$ -	\$ -	\$ -	\$ -	
<u>\$ 1,209,290</u>	<u>\$ 1,112,377</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>\$ 76,430,818</u>	<u>\$ 83,087,042</u>	<u>\$ 85,590,148</u>	<u>\$ 83,420,957</u>	<u>\$ 81,219,259</u>	<u>\$ 93,556,101</u>	
\$ 75,990,468	\$ 82,432,099	\$ 88,063,546	\$ 93,181,490	\$ 98,310,585	\$ 99,302,231	
419,042	857,633	1,388,744	955,209	116,029	(10,338)	
189,655	253,591	152,956	2,794,195	1,323,315	1,495,351	
1,199,909	1,288,106	1,318,978	1,232,535	1,597,406	1,789,065	
<u>\$ 77,799,074</u>	<u>\$ 84,831,429</u>	<u>\$ 90,924,224</u>	<u>\$ 98,163,429</u>	<u>\$ 101,347,335</u>	<u>\$ 102,576,309</u>	
<u>\$ 1,368,256</u>	<u>\$ 1,744,387</u>	<u>\$ 5,334,076</u>	<u>\$ 14,742,472</u>	<u>\$ 20,128,076</u>	<u>\$ 9,020,208</u>	

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Fund Balance, Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

General Fund

<u>Fiscal Year</u>	<u>Nonspendable Fund Balance</u>	<u>Committed Fund Balance</u>	<u>Assigned Fund Balance</u>	<u>Unassigned Fund Balance</u>	<u>Total General Fund</u>
2013	\$ 92,520	\$ -	\$ 3,797,311	\$ 9,970,735	\$ 13,860,566
2014	76,899	-	4,291,669	8,957,185	13,325,753
2015	88,763	-	4,233,858	8,815,025	13,137,646
2016	86,691	-	5,507,406	8,506,123	14,100,220
2017	187,407	-	5,470,758	10,533,309	16,191,474
2018	225,777	-	6,815,653	11,388,991	18,430,421
2019	228,307	-	7,824,448	17,022,631	25,075,386
2020	185,322	3,000,000	10,293,454	27,991,534	41,470,310
2021	247,417	3,000,000	19,414,037	38,920,384	61,581,838
2022	217,601	3,000,000	19,366,931	48,631,341	71,215,873

Note: The Special Revenue fund balance is zero for all years.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY Changes in Fund Balance, Governmental Funds Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year			
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Revenues				
Ad Valorem Taxes	\$ 59,584,505	\$ 61,362,297	\$ 65,140,776	\$ 70,246,887
Investment Earnings (Loss)	1,165,011	1,102,763	1,266,689	1,623,506
Miscellaneous Local	90,651	16,012	90,344	155,748
Grant Funding	794,695	970,135	859,668	852,171
Total revenues	<u>61,634,862</u>	<u>63,451,207</u>	<u>67,357,477</u>	<u>72,878,312</u>
Expenditures				
Program Services and Support	57,002,621	59,683,292	63,077,687	67,032,175
General Administration	3,764,685	4,087,449	4,289,213	4,759,810
Capital Outlay	111,417	215,279	178,684	123,753
Lease Expenditures	-	-	-	-
Total expenditures	<u>60,878,723</u>	<u>63,986,020</u>	<u>67,545,584</u>	<u>71,915,738</u>
Net change in fund balance	<u>\$ 756,139</u>	<u>\$ (534,813)</u>	<u>\$ (188,107)</u>	<u>\$ 962,574</u>

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Fiscal Year					
<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
\$ 75,990,468	\$ 82,432,099	\$ 88,063,546	\$ 93,181,490	\$ 98,310,585	\$ 99,302,231
1,398,945	1,365,968	152,956	955,209	116,029	(10,338)
419,042	857,633	1,388,744	1,232,535	1,597,406	1,789,065
1,199,909	1,288,106	1,318,978	2,794,195	1,323,315	1,495,351
79,008,364	85,943,806	90,924,224	98,163,429	101,347,335	102,576,309
71,271,782	77,678,631	78,030,206	74,777,670	74,468,614	85,354,774
5,426,467	5,859,409	5,951,181	6,848,621	6,643,357	7,049,801
218,861	166,819	297,872	142,214	123,836	525,661
-	-	-	-	-	12,038
76,917,110	83,704,859	84,279,259	81,768,505	81,235,807	92,942,274
\$ 2,091,254	\$ 2,238,947	\$ 6,644,965	\$ 16,394,924	\$ 20,111,528	\$ 9,634,035

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY **Assessed Value and Actual Value of Taxable Property,** **Last Ten Fiscal Years**

(In thousands of dollars)

Fiscal Year Ended September 30,	Residential Property	Commercial Property	Industrial Property	Other (1)
2013	\$ 114,660,766	\$ 25,878,787	\$ 8,542,371	\$ 21,246,559
2014	122,019,311	26,028,235	8,669,350	21,273,472
2015	140,193,523	26,740,443	9,285,153	21,699,215
2016	156,152,081	28,616,976	9,397,569	21,820,864
2017	170,153,348	32,393,689	10,119,028	22,101,669
2018	183,297,977	34,796,819	11,300,024	22,649,372
2019	196,493,535	36,132,281	12,280,938	23,053,273
2020	208,284,424	38,272,374	13,500,718	23,484,703
2021	215,913,345	39,947,198	13,968,801	24,108,135
2022	229,202,878	40,197,491	15,094,570	24,927,905

Source: Broward County Property Appraiser

(1) Agricultural property, vacant property of non-profit agricultural use and miscellaneous.

(2) The Council's maximum tax rate is \$.50 per \$1,000 of assessed taxable value.

Note: The basis of assessed value is approximately one hundred percent (100%) of actual value.
Property in Broward County is reassessed annually.

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<u>Less: Tax-Exempt Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Council Tax Rate (2)</u>
\$ 37,637,272	\$ 132,691,211	0.4902
37,747,627	140,242,741	0.4882
38,053,693	159,864,641	0.4882
38,455,766	177,531,724	0.4882
38,895,548	195,872,186	0.4882
40,062,909	211,981,283	0.4882
41,013,989	226,946,038	0.4882
41,925,149	241,617,070	0.4882
43,090,367	250,847,112	0.4882
44,471,526	264,951,318	0.4699

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY **Direct and Overlapping Property Tax Rates,** **Last Ten Fiscal Years**

(rate per \$1,000 of assessed value)

Fiscal Year	Council			Overlapping Rates (a)		
	Basic Direct Rate	Debt Service Rate	Total Rate	Broward County (a)	School Board of Broward County	South Florida Water Management District
2013	0.4902	-	0.4902	5.5530	7.4560	0.4289
2014	0.4882	-	0.4882	5.7230	7.4800	0.4110
2015	0.4882	-	0.4882	5.7230	7.4380	0.3842
2016	0.4882	-	0.4882	5.7230	7.2740	0.3551
2017	0.4882	-	0.4882	5.6690	6.9063	0.3307
2018	0.4882	-	0.4882	5.6690	6.5394	0.3100
2019	0.4882	-	0.4882	5.6690	6.4029	0.2936
2020	0.4882	-	0.4882	5.6690	6.7393	0.2795
2021	0.4882	-	0.4882	5.6690	6.5052	0.2675
2022	0.4699	-	0.4699	5.6690	6.4621	0.2572

Source: Broward County Revenue Collection Division

(a) Includes levies for operating and debt service costs.

Note: The Council's maximum tax rate is \$.50 per \$1,000 of assessed taxable value.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Principal Property Taxpayers,
Current Year and Nine Years Ago
(Dollars in Thousands)

Taxpayer	2013		
	Taxes Levied	Rank	Percent to Aggregate Taxes Levied
Florida Power & Light Company	\$ 37,397	1	1.22%
Sunrise Mills Ltd	8,417	3	0.28%
Diplomat Properties Ltd.	5,647	6	0.18%
Wal-Mart Stores East	6,156	4	0.20%
Publix Supermarkets, Inc.	5,088	7	0.17%
NXRT Pembroke LLC.	-	-	0.00%
City of Fort Lauderdale	-	-	0.00%
Harbor Beach Property LLC	-	-	0.00%
PMG-Greybrook Riverfront LLC	-	-	0.00%
TAF GG Las Olas LP	-	-	0.00%
Bellsouth Telecommunications Inc.	9,191	2	0.30%
City National Bank of Florida	6,037	5	0.20%
Sunbeam Development Corp	3,622	8	0.12%
SPUSV5 Pembroke Pines LLC	3,519	9	0.12%
Pembroke Lakes Mall Ltd.	3,030	10	0.10%
Total principal taxpayers	<u>\$ 88,104</u>		<u>2.88%</u>

Source: Broward County Revenue Collector

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2022

<u>Taxes Levied</u>	<u>Rank</u>	<u>Percent to Aggregate Taxes Levied</u>
\$ 78,692	1	1.55%
14,942	2	0.29%
8,078	3	0.16%
6,782	4	0.13%
6,113	5	0.12%
5,970	6	0.12%
4,729	8	0.09%
4,271	7	0.08%
4,239	9	0.08%
3,858	10	0.08%
-	-	0.00%
-	-	0.00%
-	-	0.00%
-	-	0.00%
-	-	0.00%
<u>\$ 137,674</u>		<u>2.72%</u>

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY **Property Tax Levies and Collections,** **Last Ten Fiscal Years**

Fiscal Year Ended September 30,	Total Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2013	\$ 62,564,907	\$ 59,460,641	95.0%	\$ (186,986)
2014	64,738,551	61,482,355	95.0%	(150,708)
2015	69,070,390	65,274,088	94.5%	70,174
2016	73,794,596	70,095,209	95.0%	82,338
2017	79,787,967	75,867,788	95.1%	50,354
2018	86,905,516	82,347,473	94.8%	63,420
2019	92,864,670	87,982,591	94.7%	40,639
2020	98,373,350	93,116,487	94.7%	117,438
2021	103,562,690	98,131,640	94.8%	99,638
2022	104,706,427	99,186,314	94.7%	-

Source: Property Appraisers Office
The Children's Services Council - Finance Administration

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Total Collections to Date

<u>Amount</u>	<u>Percentage of Levy</u>
\$ 59,273,655	94.7%
61,331,647	94.7%
65,344,262	94.6%
70,177,547	95.1%
75,918,142	95.1%
82,410,892	94.8%
88,023,230	94.8%
93,233,926	94.8%
98,231,278	94.9%
99,186,314	94.7%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY **Demographic and Economic Statistics** **Last Ten Calendar Years**

Year	Population (1)	Personal Income (2)	Per Capita Personal Income (2)	Median Age (3)
2013	1,838,844	\$ 80,525,783	\$ 43,792	39.9
2014	1,869,235	80,905,552	43,283	39.9
2015	1,896,425	85,167,498	44,909	40.0
2016	1,909,632	89,572,271	46,906	40.0
2017	1,935,878	94,239,376	48,680	40.1
2018	1,951,260	98,087,689	50,269	40.5
2019	1,952,778	102,145,579	52,308	40.4
2020	1,944,375	109,473,926	55,908	40.5
2021	1,930,983	124,458,321	64,453	N/A
2022	N/A	N/A	N/A	N/A

Source:

- (1) US Department of Commerce, Bureau of the Census
- (2) US Department of Commerce, Bureau of Economic Analysis
- (3) US Census Bureau, American Community Survey (ACS)
- (4) School Board of Broward County
- (5) U.S. Department of Labor, Bureau of Labor Statistics

N/A Not Available

* Includes Charter Schools

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* Public School Enrollment (4)	Unemployment Rate (5)
260,564	5.60%
262,563	5.20%
265,401	4.70%
268,836	4.60%
271,105	3.30%
271,517	2.80%
270,550	2.80%
267,970	7.80%
260,715	4.40%
256,021	2.60%

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Principal Employers
Current Year and Nine Years Ago

2013

Employer (1)	Employees (1)	Rank	Percentage of Total County Employment (2)
Broward School Board*	31,174	1	3.2%
Memorial Healthcare System*	11,025	2	1.1%
Motorola	10,900	3	1.1%
Broward County Government*	8,227	4	0.8%
American Express	4,037	5	0.4%
The Continental Group	3,376	6	0.3%
Holy Cross Hospital	3,000	7	0.3%
Broward County Sheriff's Office*	2,800	8	0.3%
Broward College*	2,800	9	0.3%
Citrix Systems	2,456	10	0.3%
Total	<u>79,795</u>		<u>8.1%</u>

* Includes both full time and part time employees

Sources:

- (1) The Broward Alliance
- (2) Labor Market Statistics, Local Area Unemployment Statistics Program

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Principal Employers
Current Year and Nine Years Ago

2022

Employer (1)	Employees (1)	Rank	Percentage of Total County Employment (2)
Broward School Board*	30,417	1	2.9%
Memorial Healthcare System*	14,000	2	1.3%
Broward County Government*	12,764	3	1.2%
Broward Health*	7,812	4	0.7%
Nova Southeastern	6,387	5	0.6%
FirstService Residential	6,387	6	0.6%
HEICO	4,532	7	0.4%
Broward College*	4,159	8	0.4%
American Express	3,500	9	0.3%
JM Family Enterprises	2,950	10	0.3%
Total	<u>92,908</u>		<u>8.7%</u>

* Includes both full time and part time employees

Sources:

- (1) The Broward Alliance
- (2) Labor Market Statistics, Local Area Unemployment Statistics Program

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Full-time Equivalent Employees by Function
Last Ten Fiscal Years

Full-time Equivalent Employees as of September 30,	Program Support	General Administration	Grand Total
2013	42	16	58
2014	45	17	62
2015	48	15	63
2016	49	17	66
2017	51	18	69
2018	56	20	76
2019	55	20	75
2020	57	21	78
2021	57	22	79
2022	61	24	85

Source: Children's Services Council, Finance Administration

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY Operating Indicators Last Ten Fiscal Years

Utilization

Contract/Program Services

<u>Fiscal Year</u>	<u>Amount Under Contract (a)</u>	<u>Actual Expenditures (b)</u>	<u>Under-utilized (c)</u>	<u>Unallocated (d)</u>
2013	99%	94%	5%	1%
2014	100%	96%	4%	0%
2015	99%	94%	5%	0%
2016	100%	94%	6%	0%
2017	99%	92%	7%	0%
2018	100%	93%	7%	0%
2019	98%	87%	11%	1%
2020	100%	76%	24%	0%
2021	100%	71%	29%	0%
2022	100%	75%	25%	0%

- (a) Percentage of contract/program services budget under contract.
- (b) Percentage of contract/program services budget spent.
- (c) Percentage of contract/program services budget contracted but not spent.
- (d) Percentage of contract/program services budget not allocated/contracted.

General Fund Total Expenditures as a percentage of revenues

<u>Fiscal Year</u>	<u>Budget (e)</u>	<u>Actual (f)</u>
2013	105%	99%
2014	106%	101%
2015	106%	100%
2016	106%	99%
2017	107%	97%
2018	106%	97%
2019	108%	90%
2020	108%	83%
2021	110%	80%
2022	119%	91%

- (e) Budgeted expenditures as a percent of budgeted revenue
- (f) Actual expenditures as a percent of actual revenue

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Program Budget Indicators

Last Ten Fiscal Years

	Fiscal Year			
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
	Budget	Budget	Budget	Budget
Family Strengthening	\$ 12,083,464	\$ 12,342,529	\$ 13,368,082	\$ 14,634,489
Child Welfare/Adoption Promotion	160,000	160,000	160,000	201,425
Youth Development	6,892,313	7,061,103	8,105,573	8,565,486
Delinquency Prevention	3,018,398	3,299,074	3,819,116	3,882,289
Independent Living	1,620,200	1,705,743	1,793,734	1,938,078
Special Needs	9,732,320	9,826,260	10,544,491	11,262,154
Out of School Time	11,057,680	11,595,555	12,305,000	12,510,258
Early Child Education	7,306,189	7,527,142	6,964,718	7,101,288
Physical Health	1,952,276	1,973,941	2,169,334	2,413,343
System Goals	2,298,712	2,444,562	2,147,989	2,176,270
Unallocated	8,154	63,074	78,262	183,623
TOTAL	\$ 56,129,706	\$ 57,998,983	\$ 61,456,299	\$ 64,868,703

Source: Children's Services Council, Finance Administration

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Fiscal Year					
<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Budget	Budget	Budget	Budget	Budget	Budget
\$ 14,625,683	\$ 14,625,683	\$ 16,781,607	\$ 22,197,880	\$ 23,966,670	\$ 21,775,568
449,023	449,023	1,422,920	2,400,259	2,400,259	2,639,168
9,913,146	9,913,146	11,558,299	12,525,294	14,838,909	17,162,625
3,693,789	3,693,789	3,506,464	3,601,728	3,601,728	3,604,678
3,453,678	3,453,678	3,716,788	3,803,739	4,081,500	4,229,618
11,615,565	11,615,565	13,210,547	13,915,052	14,449,226	16,245,696
12,739,048	12,739,048	14,829,189	15,323,467	14,509,357	18,473,374
8,331,244	8,331,244	10,509,308	10,266,787	10,462,389	9,031,784
2,579,085	2,579,085	3,121,270	3,194,475	3,357,049	3,229,359
2,945,616	2,945,616	2,946,182	2,835,684	3,012,368	5,273,447
177,863	177,863	1,074,857	12,939	871,477	3,497,021
\$ 70,523,740	\$ 70,523,740	\$ 82,677,431	\$ 90,077,304	\$ 95,550,932	\$ 105,162,338

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COMPLIANCE SECTION



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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Members of the Council of
Children's Services Council of Broward County
Lauderhill, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, and the major fund, of the Children's Services Council of Broward County (the "Council") as of and for the year ended September 30, 2022, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements, and have issued our report thereon dated March 16, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Councils' internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion on the effectiveness of the Council's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

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Children's Services Council of Broward County

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
March 16, 2023

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM
AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Members of the Council of
Children's Services Council of Broward County
Lauderhill, Florida

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited the Children's Services Council of Broward County (the "Council") compliance with the types of compliance requirement identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the Council's major federal programs for the year ended September 30, 2022. The Council's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Council complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Council and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Council's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Council's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Council's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Council's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Council's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Council's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

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Children's Services Council of Broward County

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
March 16, 2023

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Children's Services Council of Broward County Schedule of Expenditures of Federal Awards For the Fiscal Year Ended September 30, 2022

<u>Federal Agency, Pass-through Entity, Federal Program</u>	<u>Federal Assistance Listing Number</u>	<u>Contract/Grant Number</u>	<u>Expenditures</u>	<u>Transfers to Subrecipients</u>
Federal Agency Name:				
Department of Justice				
Victims of Crime Act-Antiterrorism				
Emergency Reserve				
Pass-through:				
Florida Department of Legal Affairs,				
Office of the Attorney General				
Antiterrorism And Emergency Assistance Program Grant	16.321	2020-V7-GX-0004/ #K04885	\$ 930,548	\$ 804,305
Total Department of Justice Antiterrorism Emergency Reserve			<u>930,548</u>	<u>804,305</u>
Department of Education				
Pass-through:				
Broward College				
Broward UP (Unlimited Potential) Promise Neighborhoods Project	84.215N	S215N210041	24,418	24,418
Total Department of Education			<u>24,418</u>	<u>24,418</u>
Department of Health and Human Services				
Pass-through:				
Florida Department of Children and Families				
Foster Care - Title IV-E	93.658	# YLJ74	433,541	-
Adoption Assistance	93.659	# YLJ74	106,844	-
Total Department of Health and Human Services			<u>540,385</u>	<u>-</u>
Total Expenditures of Federal Awards			<u>\$ 1,495,351</u>	<u>\$ 828,723</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY Notes to Schedule of Expenditures of Federal Awards For the Fiscal Year Ended September 30, 2022

NOTE 1 – BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the schedule) includes the federal grant activity of the Children's Services Council of Broward County (the Council) under programs of the federal government for the fiscal year ended September 30, 2022. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the Council, it is not intended to and does not present the financial position or changes in net position of the Council.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported in the schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as a reimbursement. Pass-through entity identifying numbers are presented where available.

NOTE 3 – INDIRECT COST RATE

The Council has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

NOTE 4 -PRIOR YEAR EXPENDITURES

The Schedule includes financial assistance from the Antiterrorism and Emergency Assistance Program (AEAP) Grant. A total of \$269,209 of the \$930,548 AEAP expenditures reported, was incurred in prior years and the remainder of \$661,339 for expenditures incurred in the current fiscal year.

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**Children's Services Council of Broward County, Florida
Schedule of Findings and Questions Costs
For the Year Ended September 30, 2022**

SECTION I - SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued:

Unmodified Opinion

Internal control over financial reporting:

Material weakness(es) identified?

_____ yes X no

Significant deficiency(ies) identified?

_____ yes X none reported

Noncompliance material to financial statements noted?

_____ yes X no

Federal Programs

Internal control over major federal programs:

Material weakness(es) identified?

_____ yes X no

Significant deficiency(ies) identified?

_____ yes X none reported

Type of auditor's report issued on compliance for major federal programs:

Unmodified Opinion

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

_____ yes X no

Identification of major federal program(s):

Assistance

Listing No.

Federal Program(s)

16.321

Department of Justice - Victims of Crime Act -
Antiterrorism Emergency Reserve

Dollar threshold used to distinguish between Type A and Type B programs:

\$ 750,000

Auditee qualified as low-risk auditee?

 X yes _____ no

SECTION II - FINANCIAL STATEMENTS FINDINGS

None Reported.

SECTION III - FEDERAL PROGRAMS FINDINGS AND QUESTIONED COSTS

None Reported.

SECTION IV - PRIOR YEAR AUDIT FINDINGS

None Reported.

SECTION V - OTHER

No management letter is required because there were no findings required to be reported in a separate management letter.

MANAGEMENT LETTER IN ACCORDANCE WITH THE RULES OF THE AUDITOR
GENERAL OF THE STATE OF FLORIDA

To the Members of the Council of
Children's Services Council of Broward County
Lauderhill, Florida

Report on the Financial Statements

We have audited the financial statements of the Children's Services Council of Broward County (the "Council"), as of and for the fiscal year ended September 30, 2022, and have issued our report thereon dated March 16, 2023.

Auditors' Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and Chapter 10.550, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*, Independent Auditors' Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance; Schedule of Findings and Questioned Costs; and Independent Accountants' Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports and schedule, which are dated March 16, 2023, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. There were no recommendations made in the preceding financial audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. This information is disclosed in Note 1 to the notes financial statements.

Financial Condition and Management

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the Council has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the Council did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the Council. It is management's responsibility to monitor the Council's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Specific Information

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)6, Rules of the Auditor General, the Council reported:

- a. The total number of Council employees compensated in the last pay period of the Council's fiscal year as 85.
- b. The total number of independent contractors to whom nonemployee compensation was paid in the last month of the Council's fiscal year as 26.
- c. All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency as \$ 9,716,814.
- d. All compensation earned by or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency as \$ 350,785.
- e. No construction project with a total cost of at least \$65,000 approved by the Council that is scheduled to begin on or after October 1 of the fiscal year ended September 30, 2022.
- f. A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year being reported if the Council amends a final adopted budget under Section 189.016(6), Florida Statutes. Refer to the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual Comparison – General Fund on page 74.

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)7, Rules of the Auditor General, the Council reported:

- a. The mileage rate or rates imposed by the Council as .04699 mils.
- b. The total amount of ad valorem taxes collected by or on behalf of the district as \$ 99,302,231.
- c. The total amount of outstanding bonds issued by the district and the terms of such bonds as none.

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Children's Services Council of Broward County

Additional Matters

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Council members and management of the Council, and is not intended to be and should not be used by anyone other than these specified parties.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
March 16, 2023

INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH THE REQUIREMENTS OF
SECTION 218.415 FLORIDA STATUTES

To the Members of the Council of
Children's Services Council of Broward County
Lauderhill, Florida

We have examined Children's Services Council of Broward County's (the "Council") compliance with the requirements of Section 218.415 Florida Statutes, *Local Government Investment Policies*, during the year ended September 30, 2022. Management of the Council is responsible for the Council's compliance with the specified requirements. Our responsibility is to express an opinion on the Council's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the Council complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the Council complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on the Council's compliance with specified requirements. In our opinion, the Council complied, in all material respects, with the requirements of Section 218.415 Florida Statutes for the year ended to September 30, 2022.

This report is intended solely for the information and use of management of the Council, Council members, and the State of Florida Auditor General, and is not intended to be and should not be used by anyone other than these specified parties.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
March 16, 2023

CPA's + Trusted Advisors

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Reinventing Connection, Rediscovering Community

MISSION

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality of care.

VISION

The children of Broward County shall have the opportunity to realize their full potential, their hopes and dreams, supported by a nurturing family and community.



TAB 22

For Council Meeting

As Recommended by the
Finance Committee
February 23, 2023

March 16, 2023

Issue:	Managed Fund Quarterly Performance Report
Action:	Accept the Managed Fund Quarterly Performance Report for period ended December 31, 2022
Budget Impact:	N/A

Background: At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities using the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the fund which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

Current Status: In accordance with the Investment policy, a month following each quarter end, PFM presents a fund performance report to the Finance Committee using established benchmarks. This 52-page report is divided in a couple of sections including a summarized snapshot of current economic Market conditions such as inflation and labor indicators, what the Federal reserve is doing and projections of upcoming actions, and current trends for the security and bond markets. The next section of the report details the performance of CSC's Managed Funds and highlights the quarterly performance of the fund against specific industry benchmarks. The remaining report details diversification, the sector allocation, and the details of each security in the fund.

The full quarterly performance report was distributed to each Council Member with the Finance Committee packet; therefore, only an excerpt of the portion of the report which relates to the performance of CSC's Managed Fund is included here. The Council Members are welcome to attend the quarterly Finance Committee when this report is presented in detail and there are opportunities to ask PFM any questions.

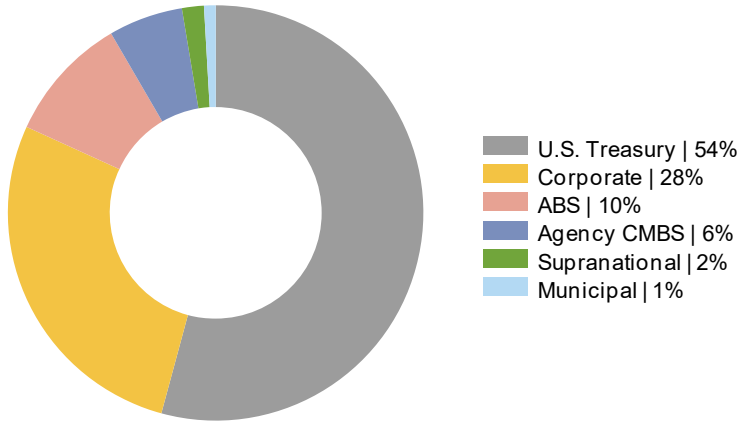
Recommended Action: Accept the Managed Fund Quarterly Performance Report for period ended December 31, 2022.

Portfolio Snapshot - CSC BROWARD COUNTY CORE PORTFOLIO¹

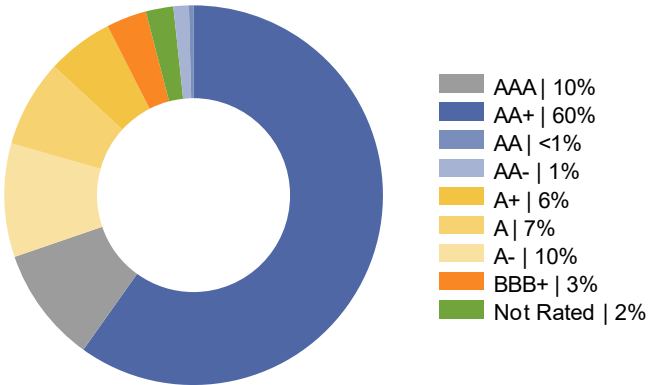
Portfolio Statistics

Total Market Value	\$24,766,001.43
<i>Securities Sub-Total</i>	\$24,520,778.04
<i>Accrued Interest</i>	\$121,284.77
<i>Cash</i>	\$123,938.62
Portfolio Effective Duration	1.69 years
Benchmark Effective Duration	1.74 years
Yield At Cost	2.99%
Yield At Market	4.65%
Portfolio Credit Quality	AA

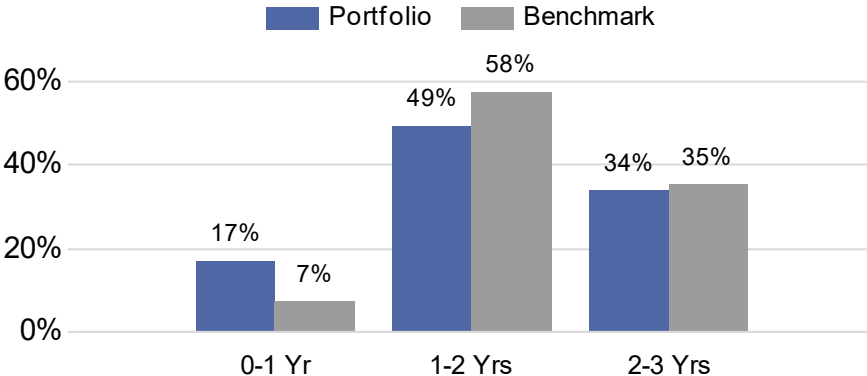
Sector Allocation



Credit Quality - S&P



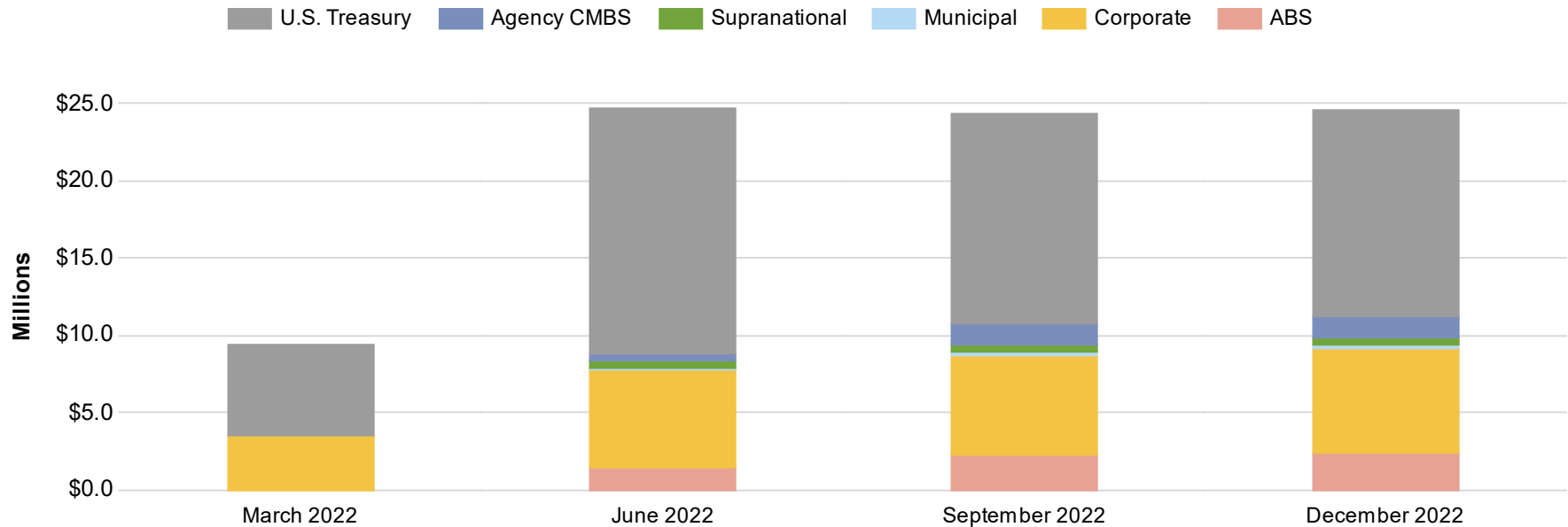
Duration Distribution



1. Yield and duration calculations exclude cash and cash equivalents. Sector allocation includes market values and accrued interest. The portfolio's benchmark is the ICE BofAML 1-3 Year U.S. Treasury Index. Source: Bloomberg. An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

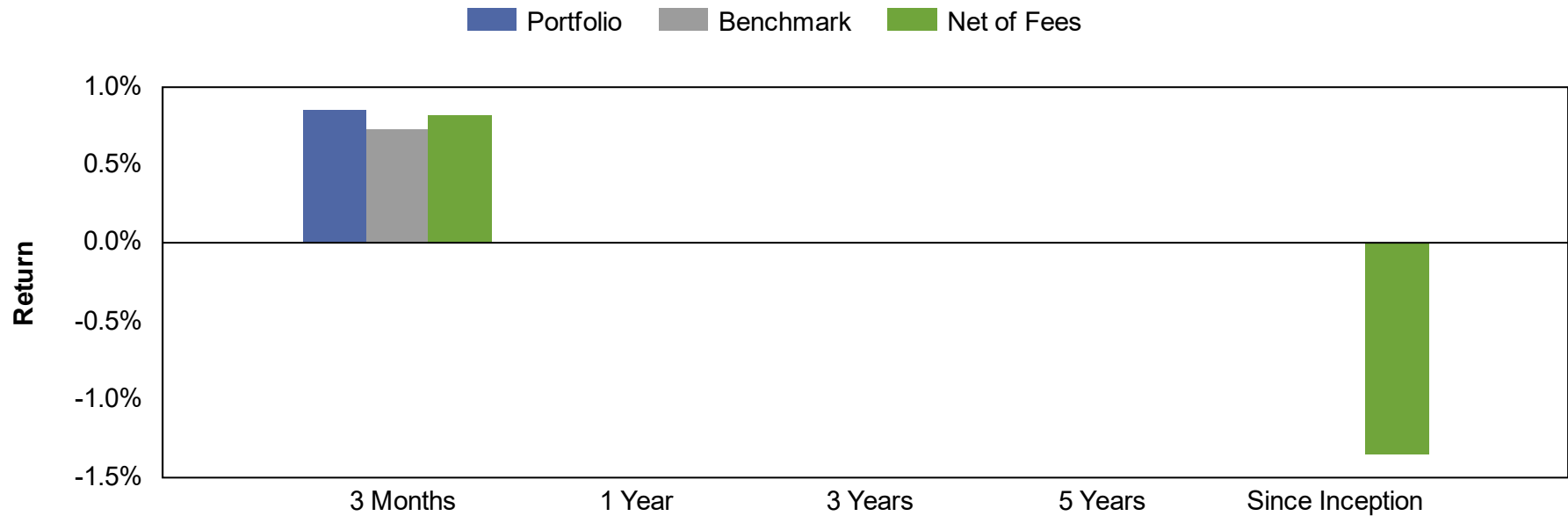
Sector Allocation Review - CSC BROWARD COUNTY CORE PORTFOLIO

Security Type	Mar-22	% of Total	Jun-22	% of Total	Sep-22	% of Total	Dec-22	% of Total
U.S. Treasury	\$5.8	62.2%	\$15.9	64.2%	\$13.6	56.0%	\$13.3	54.2%
Agency CMBS	\$0.0	0.0%	\$0.5	2.0%	\$1.4	5.8%	\$1.4	5.8%
Supranational	\$0.0	0.0%	\$0.4	1.8%	\$0.4	1.7%	\$0.4	1.7%
Municipal	\$0.0	0.0%	\$0.1	0.3%	\$0.2	0.9%	\$0.2	0.9%
Corporate	\$3.6	37.8%	\$6.4	25.7%	\$6.5	26.5%	\$6.8	27.6%
ABS	\$0.0	0.0%	\$1.5	6.0%	\$2.2	9.1%	\$2.4	9.8%
Total	\$9.4	100.0%	\$24.7	100.0%	\$24.3	100.0%	\$24.5	100.0%



Market values, excluding accrued interest. Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM. Detail may not add to total due to rounding.

Portfolio Performance



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception ¹
Interest Earned ²	\$141,977	-	-	-	\$362,337
Change in Market Value	\$66,441	-	-	-	(\$599,216)
Total Dollar Return	\$208,418	-	-	-	(\$236,879)
Total Return³					
Portfolio	0.85%	-	-	-	-
Benchmark ⁴	0.74%	-	-	-	-
Basis Point Fee	0.02%	-	-	-	0.10%
Net of Fee Return	0.82%	-	-	-	-0.10%

1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2022.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is the ICE BofAML 1-3 Year U.S. Treasury Index. Source: Bloomberg.

TAB 23

For Council Meeting

As Discussed at the
Finance Committee
February 23, 2023

March 16, 2023

Issue:	Revise CSC Investment Policy
Action:	Approve Revised Investment Policy
Budget Impact:	None

Background: The current Investment Policy was last updated in November 2021. The primary revisions were made to reflect statutory changes since 2010; while always maintaining the priorities of Safety, Liquidity and Yield to meet the objectives of the Council. The new policy allowed staff to open a Managed Fund, which allows for a portion of the core fund balance to be used to purchase securities with longer maturity dates in order to possibly increase yields beyond the extraordinarily low rates that have been offered for the last few years. It also requires quarterly Finance Committee meetings to review all Investments.

Excess funds are now invested between the Managed Fund, the Local Government Surplus Funds Trust Fund managed by the State Board of Administration (Florida PRIME) and PFM managed Florida Public Assets for Liquidity Management (PALM). The two latter funds are classified as pools and follow GASB Statement No. 31 and GASB No. 79 "*Certain External Investment Pools and Pool Participants*" where the Council owns a share of the respective pool, not the underlying securities. Thus, the funds are highly liquid, short-term, money-management funds and are designed to meet cash management and short-term investment needs.

Current Status: When the Investment Policy was updated in 2021, categorical investment limits were established with an expectation that \$50 million would be invested in a Managed Fund. However, only \$25 million was available at that time for investment as the remaining funds were invested in securities that mature March 20, 2023. The Finance Committee discussed options for this maturing \$25 million since the economic environment is vastly different than it was just a year ago.

At the time the investment policy was updated, both the Federal Reserve and market projections were for short-term interest rates to remain near zero for several years. However, in response to historically high inflation, the Federal Reserve significantly increased interest rates last year. These proposed policy changes will allow CSC

Broward more flexibility in allocating its liquid funds among investment categories to *safely* improve returns based on the current and forecasted market environment.

The Finance Committee agreed that given the current market environment, it was more prudent to maintain these funds as short-term investments in the Investment Pool with PFM and ladder the short-term maturity dates to maintain flexibility. This requires minor revisions to the Investment Policy to increase the limits in Investment Pools.

The entire policy is attached in the electronic version but for your convenience, the two relevant revisions are excerpted below. They can be found on pages 11 and 15 of the document.

Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement	Maximum Maturity
Intergovernmental Pools (LGIPs)	50%	50% 25%	Highest Fund Quality and Volatility Rating Categories by all NRSROs who rate the LGIP, (AAAm/AAAf, S1, or equivalent)	N/A
Florida Local Government Surplus Funds Trust Funds ("Florida Prime")	50%	N/A	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A

[**The Florida Local Government Surplus Funds Trust Fund \("Florida PRIME"\) - A thorough investigation of the Florida PRIME is required prior to investing, Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus or portfolio report must be obtained.**](#)

Although Florida PRIME is in the broad category of a local government investment pool (LGIP), it is implemented a little differently under state statutes. Most Florida local government investment policies list Florida PRIME as its own category separate from other LGIPs in the state like FL PALM. The change being recommended allows CSC the ability to allocate a larger proportion of the funds between Florida PRIME and FL PALM because they are no longer limited by being combined within the broader LGIP category. It is noted that the new recommended language is essentially the same for the Florida PRIME as for the LGIP category.

Recommended Action: Approve Revised Investment Policy.



Investment Policy



Revised Investment Policy For the Children's Services Council of Broward County

Presented to the Council March 16, 2023~~November-18, 2021~~

As Recommended by the Finance Committee February 23, 2023~~November 8, 2021~~



Investment Policy

Children's Services Council
6600 W Commercial Blvd
Lauderhill, FL 33319
Phone: (954)377-1000
Fax: 377-1683
377-1683

Created: November 2021
Edited: February 2023
Page 1 of 475



Investment Policy

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Investment Policy

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY INVESTMENT POLICY

I. PURPOSE

The purpose of this Investment Policy ("Policy") is to set forth the investment objectives and parameters for the management of public funds of the Children's Services Council of Broward County, Florida (hereinafter "CSC"). This Policy is designed to ensure the prudent management of public funds, the availability of operating funds when needed, and an investment return competitive with comparable funds and financial market indices. The Policy includes the attached Appendix A (Glossary) and Appendix B (Investment Pool/Fund Questionnaire). Words or terms in the Policy contained in the Glossary shall have the meaning set forth in the Glossary.

II. SCOPE

In accordance with § 218.415, Florida Statutes, this Policy applies to all cash and investments held or controlled by the CSC and shall be identified as (hereafter "Portfolios") of the CSC.

III. INVESTMENT OBJECTIVES

A. Safety of Principal

The foremost objective of this investment program is the safety of the principal of those funds within the Portfolios. Investment transactions shall seek to keep capital losses at a minimum, whether they are from securities defaults or erosion of market value. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the



Investment Policy

Portfolios.

B. **Maintenance of Liquidity**

The second highest priority is liquidity of funds. The Portfolios shall be managed in such a manner that funds are available to meet reasonably



Investment Policy

anticipated cash flow requirements in an orderly manner. Periodically cash flow analyses will be completed in order to ensure that the Portfolios are positioned to provide sufficient liquidity.

C. **Return on Investment**

The third highest priority is investment income. The Portfolios shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. However, return is attempted through active management where the investment manager utilizes a total return strategy (which includes both realized and unrealized gains and losses in the Portfolios). This total return strategy seeks to increase the value of the Portfolios through reinvestment of income and capital gains. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Despite this, an investment manager may trade to recognize a loss from time to time to achieve a perceived relative value based on its potential to enhance the total return of the Portfolios.

IV. DELEGATION OF AUTHORITY

The responsibility for providing oversight and direction regarding the management of the investment program resides with the CSC's Chief Operating Officer (COO). The management responsibility for all CSC funds in the investment program and investment transactions is delegated to the Finance Director.

A. **Written Procedures**

The COO shall establish written procedures for the operation of the



Investment Policy

Portfolios and a system of internal accounting and administrative controls to regulate the activities of employees.

I

B. **Investment Manager**



Investment Policy

The CSC may employ an investment manager to assist in managing some of the CSC's Portfolios. Such Investment Manager must be registered under the Investment Adviser's Act of 1940.

V. STANDARDS OF PRUDENCE

- A. The standard of prudence to be used by investment officials shall be the "prudent person rule" and shall be applied in the context of managing the overall investment program.
- B. Investment officers acting in accordance with written procedures and this Policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectation are reported to the COO in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this Policy.
- C. While the standard of prudence to be used by investment officials who are officers or employees is the "prudent person rule", any person or firm hired or retained to invest, monitor, or advise concerning these assets shall be held to the higher standard of "prudent expert rule."

- VI. The standard shall be that in investing and reinvesting moneys and in acquiring, retaining, managing, and disposing of investments of these funds, the responsible person or firm shall exercise: the judgment, care, skill, prudence, and diligence under the circumstances then prevailing, which persons of prudence, discretion, and intelligence, acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims by diversifying the investments of the funds, so as to minimize the risk, considering the probable income as well as the probable safety of their capital.



Investment Policy

VII. ETHICS AND CONFLICTS OF INTEREST

- A. Employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the



Investment Policy

investment program, or which could impair their ability to make impartial investment decisions.

- B. Also, employees involved in the investment process shall disclose to the Council any material financial interests in financial institutions that conduct business with CSC, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the CSC's investment program.

VIII. INTERNAL CONTROLS AND INVESTMENT PROCEDURES

- A. The COO shall establish a system of internal controls and operational procedures that are in writing and made a part of the CSC's operational procedures. The internal controls should be designed to prevent losses of funds, which might arise from fraud, employee error, and misrepresentation, by third parties, or imprudent actions by employees.
- B. The written procedures should include reference to safekeeping, bonding, repurchase agreements, and separation of transaction authority from accounting and record keeping, wire transfer agreements, banking service contracts and collateral/depository agreements.
- C. No person may engage in an investment transaction except as authorized under the terms of this Policy.
- D. Independent auditors as a normal part of the annual financial audit to the CSC shall conduct a review of the system of internal controls to ensure compliance with policies and procedures.

IX. CONTINUING EDUCATION

The COO and appropriate staff shall each annually complete eight (8) hours of



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continuing education in subjects or courses of study related to investment practices and products.

X. AUTHORIZED INVESTMENT INSTITUTIONS AND DEALERS

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- A. Authorized CSC staff and investment managers only purchase securities from financial institutions, which are qualified as public depositories by the Treasurer of the State of Florida, or institutions designated as "primary dealers" by the Federal Reserve Bank of New York. Qualified public depositories may provide the services of a securities dealer through a Section 20 subsidiary of the financial institution or from direct issuers of commercial paper and bankers' acceptances.
- B. Authorized CSC staff and investment managers shall only enter into repurchase agreements with financial institutions that are state qualified public depositories and primary securities dealers as designated by the Federal Reserve Bank of New York.
- C. CSC's investment manager shall utilize and maintain its own list of approved primary and non-primary dealers.

XI. MATURITY AND LIQUIDITY REQUIREMENTS

- A. **Operating Funds**
To the extent possible, investment maturities will be matched with known cash needs and anticipated cash flow requirements. Investments of current operating funds ("Short Term Portfolio") shall have maturities of no longer than twenty-four (24) months.
- B. **Core Funds**
Investments of reserves, project funds and other non-operating funds ("Core Funds" or "Long Term Portfolio") shall have a term appropriate to the need for funds, but in no event shall exceed five and one-half (5.50) years and the maximum effective duration of the funds as a whole may not exceed three (3) years.
- C. The maturities of the underlying securities of a repurchase agreement will follow the requirements of the master repurchase agreement.

XII. RISK AND DIVERSIFICATION

Assets held shall be diversified to control risks resulting from over concentration of assets in a specific maturity, issuer, instruments, dealer, or bank through which these instruments are bought and sold. The COO shall determine diversification strategies within the established guidelines.

XIII. MASTER REPURCHASE AGREEMENT

The COO will require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Securities Industry and Financial Markets Association (SIFMA) Master Repurchase Agreement. All repurchase agreement transactions will adhere to the requirements of the SIFMA Master Repurchase Agreement.

XIV. COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS

- A. After the COO or the investment manager has determined the approximate maturity date based on cash flow needs and market conditions and has analyzed and selected one or more optimal types of investments, a minimum of three (3) qualified banks and/or approved broker/dealers must be contacted and asked to provide bids/offers on securities in question. Bids will be held in confidence until the bid deemed to best meet the investment objectives is determined and selected.
- B. However, if obtaining bids/offers are not feasible and appropriate, securities may be purchased utilizing the comparison to current market price method on an exception basis. Acceptable current market price providers include, but are not limited to:
1. Bloomberg Information Systems
 2. Wall Street Journal or a comparable nationally recognized financial publication providing daily market pricing
 3. Daily market pricing provided by the CSC's custodian or their correspondent institutions

- C. The COO or the investment manager shall utilize the competitive bid process to select the securities to be purchased or sold. Selection by comparison to a current market price, as indicated above, shall only be utilized when, in judgment of the COO or the investment manager, competitive bidding would inhibit the selection process.
- D. Examples of when this method may be used include:
 - 1. When time constraints due to unusual circumstances preclude the use of the competitive bidding process
 - 2. When no active market exists for the issue being traded due to the age or depth of the issue
 - 3. When a security is unique to a single dealer, for example, a private placement
 - 4. When the transaction involves new issues or issues in the "when issued" market
- E. Overnight sweep repurchase agreements will not be bid but may be placed with the CSC's depository bank relating to the demand account for which the repurchase agreement was purchased.

XV. AUTHORIZED INVESTMENTS AND PORTFOLIO COMPOSITION

- A. Investments should be made subject to the cash flow needs and such cash flows are subject to revisions as market conditions and CSC's needs change. However, when the invested funds are needed in whole or in part for the purpose originally intended or for more optimal investments, the CSC may sell the investment at the then-prevailing market price and place the proceeds into the proper account at the CSC's custodian.
- B. The following are the investment requirements and allocation limits on security types, issuers, and maturities as established by the Council. The CEO, COO, and the Finance Committee shall have the option to further restrict investment percentages from time to time based on market conditions, risk and diversification investment



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strategies.

- C. The percentage allocation requirements for investment types and issuers are calculated based on the original cost of each investment, at the time of purchase. Investments not listed in this Policy are prohibited.



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Permitted Investments

Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement ¹	Maximum Maturity
U.S. Treasury	100%	100%	N/A	5.50 Years (5.50 Years avg. life ⁴ for GNMA)
GNMA		40%		
Other U.S. Government Guaranteed (e.g., AID, GTC)		10%		
Federal Agency/GSE: FNMA, FHLMC, FHLB, FFCEB*	80%	40% ³	N/A	5.50 Years
Federal Agency/GSE other than those above		10%		
Supranationals where U.S. is a shareholder and voting member	10%	5%	Highest ST or Highest LT Rating Categories (A-1/P-1, AAA/Aaa, or equivalent)	5.50 Years
Corporates	35% ²	5%	Highest ST or Three Highest LT Rating Categories (A-1/P-1, A-/A3 or equivalent)	5.50 Years
Municipals	25%	5%	Highest ST or Three Highest LT Rating Categories (SP-1/MIG 1, A-/A3, or equivalent)	5.50 Years
Agency Mortgage-Backed Securities (MBS)	25%	40% ³	N/A	5.50 Years Avg. Life ⁴
Asset-Backed Securities (ABS)	10%	5%	Highest ST or LT Rating (A-1+/P-1, AAA/Aaa, or equivalent)	5.50 Years Avg. Life ⁴
Non-Negotiable Collateralized Bank Deposits or Savings Accounts	50%	25%	Secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes	2 Years
Overnight Bank Deposit Account	100%	N/A	Secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes	N/A
Commercial Paper (CP)	35% ²	5%	Highest ST Rating Category (A-1/P-1, or equivalent)	270 Days
Repurchase Agreements (Repo or RP)	25%	10%	Counterparty (or if the counterparty is not rated by an NRSRO, then the counterparty's parent) must be rated in the Highest ST Rating Category (A-1/P-1, or equivalent) If the counterparty is a Federal Reserve Bank, no rating is required	1 Year
Money Market Funds (MMFs)	50%	25%	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A
Intergovernmental Pools (LGIPs)	50%	50% 25%	Highest Fund Quality and Volatility Rating Categories by all NRSROs who rate the LGIP, (AAAm/AAAF, S1, or equivalent)	N/A

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<u>Florida Local Government Surplus Funds Trust Funds ("Florida Prime")</u>	<u>50%</u>	<u>N/A</u>	<u>Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)</u>	<u>N/A</u>
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Notes:

¹ Rating by at least one SEC-registered Nationally Recognized Statistical Rating Organization ("NRSRO"), unless otherwise noted. ST=Short-term; LT=Long-term.

² Maximum allocation to all corporate and bank credit instruments is 50% combined.

³ Maximum exposure to any one Federal agency, including the combined holdings of Agency debt and Agency MBS, is 40%.

⁴ The maturity limit for MBS and ABS is based on the expected average life at time of settlement, measured using Bloomberg or other industry standard methods.

* Federal National Mortgage Association (FNMA); Federal Home Loan Mortgage Corporation (FHLMC); Federal Home Loan Bank or its District banks (FHLB); Federal Farm Credit Bank (FFCB).

- 1) **U.S. Treasury & Government Guaranteed** - U.S. Treasury obligations, and obligations the principal and interest of which are backed or guaranteed by the full faith and credit of the U.S. Government.
- 2) **Federal Agency/GSE** - Debt obligations, participations or other instruments issued or fully guaranteed by any U.S. Federal agency, instrumentality, or government-sponsored enterprise (GSE).
- 3) **Suprationals** – U.S. dollar denominated debt obligations of a multilateral organization of governments where U.S. is a shareholder and voting member.
- 4) **Corporates** – U.S. dollar denominated corporate notes, bonds or other debt obligations issued or guaranteed by a corporation, financial institution, non-profit, or other entity.
- 5) **Municipals** – Obligations, including both taxable and tax-exempt, issued or guaranteed by any State, territory or possession of the United States, political subdivision, public corporation, authority, agency board, instrumentality, or other unit of local government of any State or territory.
- 6) **Agency Mortgage-Backed Securities** - Mortgage-backed securities (MBS), backed by residential, multi-family or commercial mortgages, that are issued or fully guaranteed as to principal and interest by a U.S. Federal agency or government sponsored enterprise, including but not limited to pass-throughs, collateralized mortgage obligations (CMOs) and REMICs.
- 7) **Asset-Backed Securities** - Asset-backed securities (ABS) whose underlying collateral consists of loans, leases, or receivables, including but not limited to auto loans/leases, credit card receivables, student loans, equipment loans/leases, or home-equity loans.
- 8) **Non-Negotiable Certificate of Deposit and Savings Accounts** - Non-negotiable

interest bearing time certificates of deposit, or savings accounts in banks organized under the laws of this state or in national banks organized under the laws of the United States and doing business in this state, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes.

- 9) **Overnight Bank Deposit Account** – depository accounts in banks organized under the laws of this state or in national banks organized under the laws of the United States and doing business in this state, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes.
- 10) **Commercial Paper** – U.S. dollar denominated commercial paper issued or guaranteed by a domestic corporation, company, financial institution, trust or other entity, only unsecured debt permitted.
- 11) **Repurchase Agreements** - Repurchase agreements (Repo or RP) that meet the following requirements:
 - a. Must be governed by a written SIFMA Master Repurchase Agreement which specifies securities eligible for purchase and resale, and which provides the unconditional right to liquidate the underlying securities should the Counterparty default or fail to provide full timely repayment.
 - b. Counterparty must be a Federal Reserve Bank, a Primary Dealer as designated by the Federal Reserve Bank of New York, or a nationally chartered commercial bank.
 - c. Securities underlying repurchase agreements must be delivered to a third-party custodian under a written custodial agreement and may be of deliverable or tri-party form. Securities must be held in the CSC's custodial account or in a separate account in the name of the CSC.
 - d. Acceptable underlying securities include only securities that are direct obligations of, or that are fully guaranteed by, the United States or any agency of the United States, or U.S. Agency-backed mortgage related securities.
 - e. Underlying securities must have an aggregate current market value of at least 102% (or 100% if the counterparty is a Federal Reserve Bank) of the

purchase price plus current accrued price differential at the close of each business day.

- f. Final term of the agreement must be 1 year or less.

- 12) **Money Market Funds** - Shares in open-end and no-load money market mutual funds, provided such funds are registered under the Investment Company Act of 1940 and operate in accordance with Rule 2a-7.

A thorough investigation of any money market fund is required prior to investing. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

- 13) **Local Government Investment Pools** – State, local government or privately-sponsored investment pools that are authorized pursuant to state law.

A thorough investigation of any intergovernmental investment pool is required prior to investing. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

- 14) **The Florida Local Government Surplus Funds Trust Fund ("Florida Prime")** - A thorough investigation of the Florida Prime is required prior to investing. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus or portfolio report must be obtained.

General Investment and Portfolio Limits

1. General investment limitations:
 - a. Investments must be denominated in U.S. dollars and issued for legal sale in U.S. markets.
 - b. Minimum ratings are based on the highest rating by any one Nationally



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Recognized Statistical Ratings Organization ("NRSRO"), unless otherwise specified.

- c. All limits and rating requirements apply at time of purchase.
- d. Should a security fall below the minimum credit rating requirement for purchase, the investment manager will notify the COO.
- e. The maximum maturity (or average life for MBS/ABS) of any investment is

5.50 years. Maturity and average life are measured from settlement date.
The final maturity date can be based on any mandatory call, put, pre-refunding date, or other mandatory redemption date.

2. General portfolio limitations:
 - a. The maximum effective duration of the aggregate portfolio is 3 years.
3. Investment in the following is permitted, provided they meet all other Policy requirements: Callable, step-up callable, called, pre-refunded, puttable and extendable securities, as long as the effective final maturity meets the maturity limits for the sector
 - a. Variable-rate and floating-rate securities
 - b. Subordinated, secured and covered debt, if it meets the ratings requirements for the sector
 - c. Zero coupon issues and strips, excluding agency mortgage-backed Interest-only structures (I/Os)
 - d. Treasury TIPS
4. The following are **NOT PERMITTED** investments, unless specifically authorized by statute and with prior approval of the governing body:
 - a. Trading for speculation
 - b. Derivatives (other than callables and traditional floating or variable-rate instruments)
 - c. Mortgage-backed interest-only structures (I/Os)
 - d. Inverse or leveraged floating-rate and variable-rate instruments
 - e. Currency, equity, index and event-linked notes (e.g., range notes), or other structures that could return less than par at maturity
 - f. Private placements and direct loans, except as may be legally permitted by Rule 144A or commercial paper issued under a 4(2) exemption from registration
 - g. Convertible, high yield, and non-U.S. dollar denominated debt
 - h. Short sales

- i. Use of leverage
- j. Futures and options
- k. Mutual funds
- l. Equities, commodities, currencies, and hard assets
- m. Reverse repurchases agreements

XVI. PERFORMANCE MEASUREMENTS

In order to assist in the evaluation of the portfolio's performance, the CSC will use performance benchmarks for short-term and long-term Portfolios. The use of benchmarks will allow the CSC to measure its returns against other investors in the same markets.

- A. The short-term portfolio shall be designed with the annual objective of exceeding the weighted average return (net book value rate of return) of the S&P Rated GIP Index Government 30-Day Gross of Fees Yield.
- B. Investment performance of funds designated as core funds, long term portfolio, or other non-operating funds that have a longer-term investment horizon will be compared to either the ICE BAML 1-year U.S. Treasury Index or the ICE BAML 1–3-year U.S. Treasury Index. This will be utilized as a benchmark to be compared to the portfolio's total rate of return.

XVII. REPORTING

- A. The COO shall provide timely transaction data as necessary to record and document investment activity.
- B. The COO shall provide a monthly report including the listing of holdings in the Portfolios at market value to the CEO, Finance Committee, and the Council.
- C. The COO and/or investment manager shall provide the CEO and Finance Committee with quarterly investment reports. Once reviewed by

the Finance Committee this report shall be submitted to the Council.

- D. Schedules in the quarterly report should include, but not be limited to the following:
1. A listing of individual securities held at the end of the reporting period
 2. Percentage of available funds represented by each investment type
 3. Coupon, discount or earning rate, total return performance (if applicable)
 4. Average life or duration and final maturity of all investments
 5. Par value, and market value
- E. On an annual basis, the COO and/or the investment manager shall prepare and submit to the CEO, Finance Committee, and the Council a written report on all invested funds. The annual report shall provide all, but not limited to, the following for each investment:
1. A complete list of all invested funds
 2. Name or type of security in which the funds are invested
 3. Amount invested
 4. Maturity date
 5. Income earned
 6. Book value
 7. Market value
 8. Yield
- F. The annual report will show performance on both a book value and total return basis (if applicable) and will compare the results to the above-stated performance benchmarks. All investments shall be reported at fair value per GASB standards. Investment reports shall be available to the public.

XVIII. THIRD-PARTY CUSTODIAL AGREEMENTS

- A. All securities, with the exception of certificates of deposits, shall be held with a third-party custodian; and all securities purchased by, and all



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collateral obtained by the CSC should be properly designated as an asset of the CSC.

- B. The securities must be held in an account separate and apart from the assets of the financial institution.
- C. A third party custodian is defined as any bank depository chartered by the federal government, the state of Florida, or any other state or territory of the United States which has a branch or principal place of business in the state of Florida as defined in § 658.12, F.S., or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in the state of Florida.
- D. Certificates of deposits will be placed in the provider's safekeeping department for the term of the deposit.
- E. The custodian shall accept transaction instructions only from those persons who have been duly authorized by CSC and which authorization has been provided, in writing, to the custodian. No withdrawal of securities, in whole or in part, shall be made from safekeeping, shall be permitted unless by such a duly authorized person.
- F. The custodian shall provide the COO with safekeeping receipts that provide detail information on the securities held by the custodian.
- G. Security transactions between a broker/dealer and the custodian involving the purchase or sale of securities by transfer of money or securities must be made on a "delivery vs. payment" basis, if applicable, to ensure that the custodian will have the security or money, as appropriate, in hand at the conclusion of the transaction.
- H. Securities held as collateral shall be held free and clear of any liens



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XIX. INVESTMENT POLICY ADOPTION

The CEO, COO and the Finance Committee shall review the Policy annually and the Council shall approve any modification made thereto.

Appendix A

Glossary of Cash and Investment Management Terms

The following is a glossary of key investing terms, many of which appear in CSC's Policy. This glossary clarifies the meaning of investment terms generally used in cash and investment management. This glossary has been adapted from the GFOA Sample Investment Policy and the Association of Public Treasurers of the United States and Canada's Model Investment Policy.

Accrued Interest. Interest earned but which has not yet been paid or received.

Agency. See "Federal Agency Securities."

Ask Price. Price at which a broker/dealer offers to sell a security to an investor. Also known as "offered price."

Asset Backed Securities (ABS). A fixed-income security backed by notes or receivables against assets other than real estate. Generally issued by special purpose companies that "own" the assets and issue the ABS. Examples include securities backed by auto loans, credit card receivables, home equity loans, manufactured housing loans, farm equipment loans, and aircraft leases.

Average Life. The average length of time that an issue of serial bonds and/or term bonds with a mandatory sinking fund feature is expected to be outstanding.

Bankers' Acceptance (BA's). A draft or bill of exchange drawn upon and accepted by a bank. Frequently used to finance shipping of international goods. Used as a short-term credit instrument, bankers' acceptances are traded at a discount from face value as a money market instrument in the secondary market on the basis of the credit quality of the guaranteeing bank.

Basis Point. One hundredth of one percent, or 0.01%. Thus 1% equals 100 basis points.

Bearer Security. A security whose ownership is determined by the holder of the physical security. Typically, there is no registration on the issuer's books. Title to bearer



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securities are transferred by delivery of the physical security or certificate. Also known as "physical securities."

Benchmark Bills: In November 1999, FNMA introduced its Benchmark Bills program, a short-term debt securities issuance program to supplement its existing discount note program. The program includes a schedule of larger, weekly issues in three- and six-month maturities and biweekly issues in one-year for Benchmark Bills. Each issue is brought to market via a Dutch (single price) auction. FNMA conducts a weekly auction for each Benchmark Bill maturity and accepts both competitive and non-competitive bids through a web-based auction system. This program is in addition to the variety of other discount note maturities, with rates posted on a daily basis, which FNMA offers. FNMA's Benchmark Bills are unsecured general obligations that are issued in book-entry form through the Federal Reserve Banks. There are no periodic payments of interest on Benchmark Bills, which are sold at a discount from the principal amount and payable at par at maturity. Issues under the Benchmark program constitute the same credit standing as other FNMA discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Benchmark Notes/Bonds: Benchmark Notes and Bonds are a series of FNMA "bullet" maturities (non-callable) issued according to a pre-announced calendar. Under its Benchmark Notes/Bonds program, 2, 3, 5, 10, and 30-year maturities are issued each quarter. Each Benchmark Notes new issue has a minimum size of \$4 billion, 30-year new issues having a minimum size of \$1 billion, with re-openings based on investor demand to further enhance liquidity. The amount of non-callable issuance has allowed FNMA to build a yield curve in Benchmark Notes and Bonds in maturities ranging from 2 to 30 years. The liquidity emanating from these large size issues has facilitated favorable financing opportunities through the development of a liquid overnight and term repo market. Issues under the Benchmark program constitute the same credit standing as other FNMA issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Benchmark. A market index used as a comparative basis for measuring the performance of an investment portfolio. A performance benchmark should represent a close correlation to investment guidelines, risk tolerance, and duration of the actual



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portfolio's investments.

Bid Price. Price at which a broker/dealer offers to purchase a security from an investor.

Bond. Financial obligation for which the issuer promises to pay the bondholder (the purchaser or owner of the bond) a specified stream of future cash-flows, including periodic interest payments and a principal repayment.

Book Entry Securities. Securities that are recorded in a customer's account electronically through one of the financial markets electronic delivery and custody systems, such as the Fed Securities wire, DTC, and PTC (as opposed to bearer or physical securities). The trend is toward a certificate-free society in order to cut down on paperwork and to diminish investors' concerns about the certificates themselves. The vast majority of securities are now book entry securities.

Book Value. The value at which a debt security is reflected on the holder's records at any point in time. Book value is also called "amortized cost" as it represents the original cost of an investment adjusted for amortization of premium or accretion of discount. Also called "carrying value." Book value can vary over time as an investment approaches maturity and differs from "market value" in that it is not affected by changes in market interest rates.

Broker/Dealer. A person or firm transacting securities business with customers. A "broker" acts as an agent between buyers and sellers and receives a commission for these services. A "dealer" buys and sells financial assets from its own portfolio. A dealer takes risk by owning inventory of securities, whereas a broker merely matches up buyers and sellers. See also "Primary Dealer."

Bullet Notes/Bonds. Notes or bonds that have a single maturity date and are non-callable.

Call Date. Date at which a call option may be or is exercised.

Call Option. The right, but not the obligation, of an issuer of a security to redeem a security at a specified value and at a specified date or dates prior to its stated maturity date. Most fixed-income calls are a par but can be at any previously established price.



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Securities issued with a call provision typically carry a higher yield than similar securities issued without a call feature. There are three primary types of call options (1) European - one-time calls, (2) Bermudan - periodically on a predetermined schedule (quarterly, semi-annual, annual), and (3) American - continuously callable at any time on or after the call date. There is usually a notice period of at least 5 business days prior to a call date.

Callable Bonds/Notes. Securities which contain an imbedded call option giving the issuer the right to redeem the securities prior to maturity at a predetermined price and time.

Certificate of Deposit (CD). Bank obligation issued by a financial institution generally offering a fixed rate of return (coupon) for a specified period of time (maturity). Can be as long as 10 years to maturity, but most CDs purchased by public agencies are one year and under.

Collateral. Investment securities or other property that a borrower pledges to secure repayment of a loan, secure deposits of public monies, or provide security for a repurchase agreement.

Collateralization. Process by which a borrower pledges securities, property, or other deposits for securing the repayment of a loan and/or security.

Collateralized Mortgage Obligation (CMO). A security that pools together mortgages and separates them into short, medium, and long-term positions (called tranches). Tranches are set up to pay different rates of interest depending upon their maturity. Interest payments are usually paid monthly. In "plain vanilla" CMOs, principal is not paid on a tranche until all shorter tranches have been paid off. This system provides interest and principal in a more predictable manner. A single pool of mortgages can be carved up into numerous tranches each with its own payment and risk characteristics.

Commercial Paper. Short term unsecured promissory note issued by a company or financial institution. Issued at a discount and matures for par or face value. Usually, a maximum maturity of 270 days and given a short-term debt rating by one or more NRSROs.



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Convexity. A measure of a bond's price sensitivity to changing interest rates. A high convexity indicates greater sensitivity of a bond's price to interest rate changes.

Corporate Note. A debt instrument issued by a corporation with a maturity of greater than one year and less than ten years.

Counterparty. The other party in a two-party financial transaction. "Counterparty risk" refers to the risk that the other party to a transaction will fail in its related obligations. For example, the bank or broker/dealer in a repurchase agreement.

Coupon Rate. Annual rate of interest on a debt security, expressed as a percentage of the bond's face value.

Current Yield. Annual rate of return on a bond based on its price. Calculated as (coupon rate / price) but does not accurately reflect a bond's true yield level.

Custody. Safekeeping services offered by a bank, financial institution, or trust company, referred to as the "custodian." Service normally includes the holding and reporting of the customer's securities, the collection and disbursement of income, securities settlement, and market values.

Dealer. A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

Delivery Versus Payment (DVP). Settlement procedure in which securities are delivered versus payment of cash, but only after cash has been received. Most security transactions, including those through the Fed Securities Wire system and DTC, are done DVP as a protection for both the buyer and seller of securities.



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Depository Trust Company (DTC). A firm through which members can use a computer to arrange for securities to be delivered to other members without physical delivery of certificates. A member of the Federal Reserve System and owned mostly by the New York Stock Exchange, the Depository Trust Company uses computerized debit and credit entries. Most corporate securities, commercial paper, CDs, and BAs clear through DTC.

Derivatives. (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts whose value is derived from an underlying index or security (interest rates, foreign exchange rates, equities, or commodities). For hedging purposes, common derivatives are options, futures, interest rate swaps, and swaptions.

Derivative Security. Financial instrument created from, or whose value depends upon, one or more underlying assets or indexes of asset values.

Designated Bond. FFCB's regularly issued, liquid, non-callable securities that generally have a 2- or 3-year original maturity. New issues of Designated Bonds are \$1 billion or larger. Re-openings of existing Designated Bond issues are generally a minimum of \$100 million. Designated Bonds are offered through a syndicate of two to six dealers. Twice each month the Funding Corporation announces its intention to issue a new Designated Bond, reopen an existing issue, or to not issue or reopen a Designated Bond. Issues under the Designated Bond program constitute the same credit standing as other FFCB issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Discount Notes. Unsecured general obligations issued by Federal Agencies at a discount. Discount notes mature at par and can range in maturity from overnight to one year. Very large primary (new issue) and secondary markets exist.

Discount Rate. Rate charged by the system of Federal Reserve Banks on overnight loans to member banks. Changes to this rate are administered by the Federal Reserve and closely mirror changes to the "fed funds rate."



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Discount Securities. Non-interest-bearing money market instruments that are issued at discount and redeemed at maturity for full face value. Examples include U.S. Treasury Bills, Federal Agency Discount Notes, Bankers' Acceptances, and Commercial Paper.

Discount. The amount by which a bond or other financial instrument sells below its face value. See also "Premium."

Diversification. Dividing investment funds among a variety of security types, maturities, industries, and issuers offering potentially independent returns.

Dollar Price. A bond's cost expressed as a percentage of its face value. For example, a bond quoted at a dollar price of 95 ½, would have a principal cost of \$955 per \$1,000 of face value.

Duff & Phelps. One of several NRSROs that provide credit ratings on corporate and bank debt issues. **Duration.** The weighted average maturity of a security's or portfolio's cash-flows, where the present values of the cash-flows serve as the weights. The greater the duration of a security/portfolio, the greater its percentage price volatility with respect to changes in interest rates. Used as a measure of risk and a key tool for managing a portfolio versus a benchmark and for hedging risk. There are also different kinds of duration used for different purposes (e.g., MacAuley Duration, Modified Duration).

Effective Duration. A measure of the sensitivity of a security's price to a change in interest rates, stated in years.

Fannie Mae. See "Federal National Mortgage Association."

Fed Money Wire. A computerized communications system that connects the Federal Reserve System with its member banks, certain U. S. Treasury offices, and the Washington D.C. office of the Commodity Credit Corporation. The Fed Money Wire is the book entry system used to transfer cash balances between banks for themselves and for customer accounts.

Fed Securities Wire. A computerized communications system that facilitates book entry transfer of securities between banks, brokers and customer accounts, used



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primarily for settlement of U.S. Treasury and Federal Agency securities.

Fed. See "Federal Reserve System."

Federal Agency Security. A debt instrument issued by one of the Federal Agencies. Federal Agencies are considered second in credit quality and liquidity only to U.S. Treasuries.

Federal Agency. Government sponsored/owned entity created by the U.S. Congress, generally for the purpose of acting as a financial intermediary by borrowing in the marketplace and directing proceeds to specific areas of the economy considered to otherwise have restricted access to credit markets. The largest Federal Agencies are GNMA, FNMA, FHLMC, FHLB, FFCB, SLMA, and TVA.



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Federal Deposit Insurance Corporation (FDIC). Federal agency that insures deposits at commercial banks, currently to a limit of \$250,000 per depositor per bank.

Federal Farm Credit Bank (FFCB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system that is a network of cooperatively owned lending institutions that provides credit services to farmers, agricultural cooperatives and rural utilities. The FFCBs act as financial intermediaries that borrow money in the capital markets and use the proceeds to make loans and provide other assistance to farmers and farm-affiliated businesses. Consists of the consolidated operations of the Banks for Cooperatives, Federal Intermediate Credit Banks, and Federal Land Banks. Frequent issuer of discount notes, agency notes and callable agency securities. FFCB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and agricultural industry. Also issues notes under its "designated note" program.

Federal Funds (Fed Funds). Funds placed in Federal Reserve Banks by depository institutions in excess of current reserve requirements, and frequently loaned or borrowed on an overnight basis between depository institutions.

Federal Funds Rate (Fed Funds Rate). The interest rate charged by a depository institution lending Federal Funds to another depository institution. The Federal Reserve influences this rate by establishing a "target" Fed Funds rate associated with the Fed's management of monetary policy.

Federal Home Loan Bank System (FHLB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system, consisting of wholesale banks (currently twelve district banks) owned by their member banks, which provides correspondent banking services and credit to various financial institutions, financed by the issuance of securities. The principal purpose of the FHLB is to add liquidity to the mortgage markets. Although FHLB does not directly fund mortgages, it provides a stable supply of credit to thrift institutions that make new mortgage loans. FHLB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes and callable



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agency securities. Also issues notes under its "global note" and "TAP" programs.

Federal Home Loan Mortgage Corporation (FHLMC or "Freddie Mac"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides stability and assistance to the secondary market for home mortgages by purchasing first mortgages and participation interests financed by the sale of debt and guaranteed mortgage-backed securities. FHLMC debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities, and MBS. Also issues notes under its "reference note" program.

Federal National Mortgage Association (FNMA or "Fannie Mae"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides liquidity to the residential mortgage market by purchasing mortgage loans from lenders, financed by the issuance of debt securities and MBS (pools of mortgages packaged together as a security). FNMA debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities and MBS. Also issues notes under its "benchmark note" program.

Federal Reserve Bank. One of the 12 distinct banks of the Federal Reserve System.

Federal Reserve System (the Fed). The independent central bank system of the United States that establishes and conducts the nation's monetary policy. This is accomplished in three major ways: (1) raising or lowering bank reserve requirements, (2) raising or lowering the target Fed Funds Rate and Discount Rate, and (3) in open market operations by buying and selling government securities. The Federal Reserve System is made up of twelve Federal Reserve District Banks, their branches, and many national and state banks throughout the nation. It is headed by the seven-member Board of Governors known as the "Federal Reserve Board" and headed by its Chairman.



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Financial Industry Regulatory Authority, Inc. (FINRA). A private corporation that acts as a self-regulatory organization (SRO). FINRA is the successor to the National Association of Securities Dealers, Inc. (NASD). Though sometimes mistaken for a government agency, it is a non-governmental organization that performs financial regulation of member brokerage firms and exchange markets. The government also has a regulatory arm for investments, the Securities and Exchange Commission (SEC).

Fiscal Agent/Paying Agent. A bank or trust company that acts, under a trust agreement with a corporation or municipality, in the capacity of general treasurer. The agent performs such duties as making coupon payments, paying rents, redeeming bonds, and handling taxes relating to the issuance of bonds.

Fitch Investors Service, Inc. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Floating Rate Security (FRN or "floater"). A bond with an interest rate that is adjusted according to changes in an interest rate or index. Differs from variable-rate debt in that the changes to the rate take place immediately when the index changes, rather than on a predetermined schedule. See also "Variable Rate Security."

Freddie Mac. See "Federal Home Loan Mortgage Corporation."

Ginnie Mae. See "Government National Mortgage Association."

Global Notes: Notes designed to qualify for immediate trading in both the domestic U.S. capital market and in foreign markets around the globe. Usually large issues that are sold to investors worldwide and therefore have excellent liquidity. Despite their global sales, global notes sold in the U.S. are typically denominated in U.S. dollars.

Government National Mortgage Association (GNMA or "Ginnie Mae"). One of the large Federal Agencies. Government-owned Federal Agency that acquires, packages, and resells mortgages and mortgage purchase commitments in the form of mortgage-backed securities. Largest issuer of mortgage pass-through securities. GNMA debt is guaranteed by the full faith and credit of the U.S. government (one of the few agencies that are actually full faith and credit of the U.S. government).



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Government Securities. An obligation of the U.S. government, backed by the full faith and credit of the government. These securities are regarded as the highest quality of investment securities available in the U.S. securities market. See "Treasury Bills, Notes, Bonds, and SLGS."

Government Sponsored Enterprise (GSE). Privately owned entity subject to federal regulation and supervision, created by the U.S. Congress to reduce the cost of capital for certain borrowing sectors of the economy such as students, farmers, and homeowners. GSEs carry the implicit backing of the U.S. government, but they are not direct obligations of the U.S. government. For this reason, these securities will offer a yield premium over U.S. Treasuries. Examples of GSEs include: FHLB, FHLMC, FNMA, and SLMA.

Government Sponsored Enterprise Security. A security issued by a Government Sponsored Enterprise. Considered Federal Agency Securities.

Index. A compilation of statistical data that tracks changes in the economy or in financial markets.

Interest-Only (IO) STRIP. A security based solely on the interest payments from the bond. After the principal has been repaid, interest payments stop and the value of the security falls to nothing. Therefore, IOs are considered risky investments. Usually associated with mortgage-backed securities.

Internal Controls. An internal control structure ensures that the assets of the entity are protected from loss, theft, or misuse. The internal control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that 1) the cost of a control should not exceed the benefits likely to be derived and 2) the valuation of costs and benefits requires estimates and judgments by management. Internal controls should address the following points:

1. **Control of collusion** - Collusion is a situation where two or more employees are working in conjunction to defraud their employer.
2. **Separation of transaction authority from accounting and record keeping**
- A separation of duties is achieved by separating the person who authorizes

or performs the transaction from the people who record or otherwise account for the transaction.

3. **Custodial safekeeping** - Securities purchased from any bank or dealer including appropriate collateral (as defined by state law) shall be placed with an independent third party for custodial safekeeping.
4. **Avoidance of physical delivery securities** - Book-entry securities are much easier to transfer and account for since actual delivery of a document never takes place. Delivered securities must be properly safeguarded against loss or destruction. The potential for fraud and loss increases with physically delivered securities.
5. **Clear delegation of authority to subordinate staff members** - Subordinate staff members must have a clear understanding of their authority and responsibilities to avoid improper actions. Clear delegation of authority also preserves the internal control structure that is contingent on the various staff positions and their respective responsibilities.
6. **Written confirmation of transactions for investments and wire transfers** - Due to the potential for error and improprieties arising from telephone and electronic transactions, all transactions should be supported by written communications and approved by the appropriate person. Written communications may be via fax if on letterhead and if the safekeeping institution has a list of authorized signatures.
7. **Development of a wire transfer agreement with the lead bank and third-party custodian** - The designated official should ensure that an agreement will be entered into and will address the following points: controls, security provisions, and responsibilities of each party making and receiving wire transfers.

Inverse Floater. A floating rate security structured in such a way that it reacts inversely to the direction of interest rates. Considered risky as their value moves in the opposite direction of normal fixed-income investments and whose interest rate can fall to zero.

Investment Advisor (Investment Manager). A company that provides professional advice managing portfolios, investment recommendations, and/or research in exchange



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for a management fee.

Investment Adviser Act of 1940. Federal legislation that sets the standards by which investment companies, such as mutual funds, are regulated in the areas of advertising, promotion, performance reporting requirements, and securities valuations.

Investment Grade. Bonds considered suitable for preservation of invested capital, including bonds rated a minimum of Baa3 by Moody's, BBB- by Standard & Poor's, or BBB- by Fitch. Although "BBB" rated bonds are considered investment grade, most public agencies cannot invest in securities rated below "A."

Liquidity. Relative ease of converting an asset into cash without significant loss of value. Also, a relative measure of cash and near-cash items in a portfolio of assets. Additionally, it is a term describing the marketability of a money market security correlating to the narrowness of the spread between the bid and ask prices.

Local Government Investment Pool (LGIP). An investment by local governments in which their money is pooled as a method for managing local funds, (e.g., Florida State Board of Administration's Florida Prime Fund).

Long-Term Core Investment Program. Funds that are not needed within a one-year period.

Market Value. The fair market value of a security or commodity. The price at which a willing buyer and seller would pay for a security.

Mark-to-market. Adjusting the value of an asset to its market value, reflecting in the process unrealized gains or losses.

Master Repurchase Agreement. A widely accepted standard agreement form published by the Securities Industry and Financial Markets Association (SIFMA) that is used to govern and document Repurchase Agreements and protect the interest of parties in a repo transaction.

Maturity Date. Date on which principal payment of a financial obligation is to be paid.

Medium Term Notes (MTN's). Used frequently to refer to corporate notes of medium



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maturity (5-years and under). Technically, any debt security issued by a corporate or depository institution with a maturity from 1 to 10 years and issued under an MTN shelf registration. Usually issued in smaller issues with varying coupons and maturities, and underwritten by a variety of broker/dealers (as opposed to large corporate deals issued and underwritten all at once in large size and with a fixed coupon and maturity).

Money Market. The market in which short-term debt instruments (bills, commercial paper, bankers' acceptance, etc.) are issued and traded.

Money Market Mutual Fund (MMF). A type of mutual fund that invests solely in money market instruments, such as: U.S. Treasury bills, commercial paper, bankers' acceptances, and repurchase agreements. Money market mutual funds are registered with the SEC under the Investment Company Act of 1940 and are subject to "rule 2a-7" which significantly limits average maturity and credit quality of holdings. MMF's are managed to maintain a stable net asset value (NAV) of \$1.00. Many MMFs carry ratings by a NRSRO.

Moody's Investors Service. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Mortgage Backed Securities (MBS). Mortgage-backed securities represent an ownership interest in a pool of mortgage loans made by financial institutions, such as savings and loans, commercial banks, or mortgage companies, to finance the borrower's purchase of a home or other real estate. The majority of MBS are issued and/or guaranteed by GNMA, FNMA, and FHLMC. There are a variety of MBS structures with varying levels of risk and complexity. All MBS have reinvestment risk as actual principal and interest payments are dependent on the payment of the underlying mortgages which can be prepaid by mortgage holders to refinance and lower rates or simply because the underlying property was sold.

Mortgage Pass-Through Securities. A pool of residential mortgage loans with the monthly interest and principal distributed to investors on a pro-rata basis. The largest issuer is GNMA.

Municipal Note/Bond. A debt instrument issued by a state or local government unit or



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public agency. The vast majority of municipals are exempt from state and federal income tax, although some non-qualified issues are taxable.

Mutual Fund. Portfolio of securities professionally managed by a registered investment company that issues shares to investors. Many different types of mutual funds exist (e.g., bond, equity, and money market funds); all except money market funds operate on a variable net asset value (NAV).

Negotiable Certificate of Deposit (Negotiable CD). Large denomination CDs (\$100,000 and larger) that are issued in bearer form and can be traded in the secondary market.

Net Asset Value. The market value of one share of an investment company, such as a mutual fund. This figure is calculated by totaling a fund's assets including securities, cash, and any accrued earnings, then subtracting the total assets from the fund's liabilities, and dividing this total by the number of shares outstanding. This is calculated once a day based on the closing price for each security in the fund's portfolio. (See below.)

$$\frac{[(\text{Total assets}) - (\text{Liabilities})]}{(\text{Number of shares outstanding})}$$

NRSRO. A "Nationally Recognized Statistical Rating Organization" (NRSRO) is a designated rating organization that the SEC has deemed a strong national presence in the U.S. NRSROs provide credit ratings on corporate and bank debt issues. Only ratings of a NRSRO may be used for the regulatory purposes of rating. Includes Moody's, S&P, Fitch, and Duff & Phelps.

Offered Price. See also "Ask Price."

Open Market Operations. A Federal Reserve monetary policy tactic entailing the purchase or sale of government securities in the open market by the Federal Reserve System from and to primary dealers in order to influence the money supply, credit conditions, and interest rates.

Par Value. The face value, stated value, or maturity value of a security.



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Physical Delivery. Delivery of readily available underlying assets at contract maturity.

Portfolio. Collection of securities and investments held by an investor.

Premium. The amount by which a bond or other financial instrument sells above its face value. See also "Discount."

Primary Dealer. A designation given to certain government securities dealer by the Federal Reserve Bank of New York. Primary dealers can buy and sell government securities directly with the Fed. Primary dealers also submit daily reports of market activity and security positions held to the Fed and are subject to its informal oversight. Primary dealers are the largest buyers and sellers by volume in the U.S. Treasury securities market.



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Prime Paper. Commercial paper of high quality. Highest rated paper is A-1+/A-1 by S&P and P-1 by Moody's.

Principal. Face value of a financial instrument on which interest accrues. May be less than par value if some principal has been repaid or retired. For a transaction, principal is par value times price and includes any premium or discount.

Prudent Expert Rule. Standard that requires that a fiduciary manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. This statement differs from the "prudent person" rule in that familiarity with such matters suggests a higher standard than simple prudence.

Prudent Investor Standard. Standard that requires that when investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency. More stringent than the "prudent person" standard as it implies a level of knowledge commensurate with the responsibility at hand.

Prudent Person Rule. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

Qualified Public Depository - Per Subsection 280.02(26), F.S., "qualified public depository" means any bank, savings bank, or savings association that:

1. Is organized and exists under the laws of the United States, the laws of this state or any other state or territory of the United States.



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2. Has its principal place of business in this state or has a branch office in this state which is authorized under the laws of this state or of the United States to receive deposits in this state.
3. Has deposit insurance under the provision of the Federal Deposit Insurance Act, as amended, 12 U.S.C. ss.1811 et seq.
4. Has procedures and practices for accurate identification, classification, reporting, and collateralization of public deposits.
5. Meets all requirements of Chapter 280, F.S.
6. Has been designated by the Chief Financial Officer as a qualified public depository.

Range Note. A type of structured note that accrues interest daily at a set coupon rate that is tied to an index. Most range notes have two coupon levels; a higher accrual rate for the period the index is within a designated range, the lower accrual rate for the period that the index falls outside the designated range. This lower rate may be zero and may result in zero earnings.

Rate of Return. Amount of income received from an investment, expressed as a percentage of the amount invested.

Realized Gains (Losses). The difference between the sale price of an investment and its book value. Gains/losses are "realized" when the security is actually sold, as compared to "unrealized" gains/losses which are based on current market value. See "Unrealized Gains (Losses)."

Reference Bills: FHLMC's short-term debt program created to supplement its existing discount note program by offering issues from one month through one year, auctioned on a weekly or on an alternating four-week basis (depending upon maturity) offered in sizeable volumes (\$1 billion and up) on a cycle of regular, standardized issuance. Globally sponsored and distributed, Reference Bill issues are intended to encourage active trading and market-making and facilitate the development of a term repo market. The program was designed to offer predictable supply, pricing transparency, and liquidity, thereby providing alternatives to U.S. Treasury bills. FHLMC's Reference Bills are unsecured general corporate obligations. This program supplements the corporation's existing discount note program. Issues under the Reference program



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constitute the same credit standing as other FHLMC discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Reference Notes: FHLMC's intermediate-term debt program with issuances of 2, 3, 5, 10, and 30-year maturities. Initial issuances range from \$2 - \$6 billion with re-openings ranging \$1 - \$4 billion.

The notes are high-quality bullet structures securities that pay interest semiannually. Issues under the Reference program constitute the same credit standing as other FHLMC notes; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Repurchase Agreement (Repo). A short-term investment vehicle where an investor agrees to buy securities from a counterparty and simultaneously agrees to resell the securities back to the counterparty at an agreed upon time and for an agreed upon price. The difference between the purchase price and the sale price represents interest earned on the agreement. In effect, it represents a collateralized loan to the investor, where the securities are the collateral. Can be DVP, where securities are delivered to the investor's custodial bank, or "tri-party" where the securities are delivered to a third party intermediary. Any type of security can be used as "collateral," but only some types provide the investor with special bankruptcy protection under the law. Repos should be undertaken only when an appropriate Securities Industry and Financial Markets Association (SIFMA) approved master repurchase agreement is in place.

Reverse Repurchase Agreement (Reverse Repo). A repo from the point of view of the original seller of securities. Used by dealers to finance their inventory of securities by essentially borrowing at short-term rates. Can also be used to leverage a portfolio and in this sense, can be considered risky if used improperly.

Safekeeping. Service offered for a fee, usually by financial institutions, for the holding of securities and other valuables. Safekeeping is a component of custody services.

Secondary Market. Markets for the purchase and sale of any previously issued financial instrument.



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Securities Industry and Financial Markets Association (SIFMA). The bond market trade association representing the largest securities markets in the world. In addition to publishing a Master Repurchase Agreement, widely accepted as the industry standard document for Repurchase Agreements, the SIFMA also recommends bond market closures and early closes due to holidays.

Securities Lending. An arrangement between an investor and a custody bank that allows the custody bank to "loan" the investor's investment holdings, reinvest the proceeds in permitted investments, and share any profits with the investor. Should be governed by a securities lending agreement. Can increase the risk of a portfolio in that the investor takes on the default risk on the reinvestment at the discretion of the custodian.

Sinking Fund. A separate accumulation of cash or investments (including earnings on investments) in a fund in accordance with the terms of a trust agreement or indenture, funded by periodic deposits by the issuer (or other entity responsible for debt service), for the purpose of assuring timely availability of moneys for payment of debt service. Usually used in connection with term bonds.

Spread. The difference between the price of a security and similar maturity U.S. Treasury investments, expressed in percentage terms or basis points. A spread can also be the absolute difference in yield between two securities. The securities can be in different markets or within the same securities market between different credits, sectors, or other relevant factors.

Standard & Poor's. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

STRIPS (Separate Trading of Registered Interest and Principal of Securities). Acronym applied to U.S. Treasury securities that have had their coupons and principal repayments separated into individual zero-coupon Treasury securities. The same technique and "strips" description can be applied to non-Treasury securities (e.g., FNMA strips).

Structured Notes. Notes that have imbedded into their structure options such as step-



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up coupons or derivative-based returns.

Supranational. Supranational organizations are international financial institutions that are generally established by agreements among nations, with member nations contributing capital and participating in management. These agreements provide for limited immunity from the laws of member countries. Bonds issued by these institutions are part of the broader class of Supranational, Sovereign, and Non-U.S. Agency (SSA) sector bonds. Supranational bonds finance economic and infrastructure development and support environmental protection, poverty reduction, and renewable energy around the globe. For example, the World Bank, International Finance Corporation (IFC), and African Development Bank (AfDB) have “green bond” programs specifically designed for energy resource conservation and management. Supranational bonds, which are issued by multi-national organizations that transcend national boundaries. Examples include the World Bank, African Development Bank, and European Investment Bank.

Swap. Trading one asset for another.

TAP Notes: Federal Agency notes issued under the FHLB TAP program. Launched in 6/99 as a refinement to the FHLB bullet bond auction process. In a break from the FHLB’s traditional practice of bringing numerous small issues to market with similar maturities, the TAP Issue Program uses the four most common maturities and reopens them up regularly through a competitive auction. These maturities (2, 3, 5, and 10 year) will remain open for the calendar quarter, after which they will be closed and a new series of TAP issues will be opened to replace them. This reduces the number of separate bullet bonds issued, but generates enhanced awareness and liquidity in the marketplace through increased issue size and secondary market volume.

Tennessee Valley Authority (TVA). One of the large Federal Agencies. A wholly owned corporation of the United States government that was established in 1933 to develop the resources of the Tennessee Valley region in order to strengthen the regional and national economy and the national defense. Power operations are separated from non-power operations. TVA securities represent obligations of TVA, payable solely from TVA’s net power proceeds, and are neither obligations of nor guaranteed by the United States. TVA is currently authorized to issue debt up to \$30



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billion. Under this authorization, TVA may also obtain advances from the U.S. Treasury of up to \$150 million. Frequent issuer of discount notes, agency notes, and callable agency securities.

Total Return. Investment performance measured over a period of time that includes coupon interest, interest on interest, and both realized and unrealized gains or losses. Total return includes, therefore, any market value appreciation/depreciation on investments held at periodend.

Treasuries. Collective term used to describe debt instruments backed by the U.S. government and issued through the U.S. Department of the Treasury. Includes Treasury bills, Treasury notes, and Treasury bonds. Also a benchmark term used as a basis by which the yields of non-Treasury securities are compared (e.g., "trading at 50 basis points over Treasuries").

Treasury Bills (T-Bills). Short-term direct obligations of the United States government issued with an original term of one year or less. Treasury bills are sold at a discount from face value and do not pay interest before maturity. The difference between the purchase price of the bill and the maturity value is the interest earned on the bill. Currently, the U.S. Treasury issues 4-week, 13-week, and 26-week T-Bills.

Treasury Bonds. Long-term interest-bearing debt securities backed by the U.S. government and issued with maturities of ten years and longer by the U.S. Department of the Treasury.

Treasury Inflation Protected Securities (TIPS). A treasury security that is indexed to inflation in order to protect investors from the negative effects of inflation.

Treasury Notes. Intermediate interest-bearing debt securities backed by the U.S. government and issued with maturities ranging from one to ten years by the U.S. Department of the Treasury. The Treasury currently issues 2-year, 3-year, 5-year, and 10-year Treasury Notes.

Trustee. A bank designated by an issuer of securities as the custodian of funds and official representative of bondholders. Trustees are appointed to insure compliance with



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the bond documents and to represent bondholders in enforcing their contract with the issuer.

Uniform Net Capital Rule. SEC Rule 15c3-1 that outlines the minimum net capital ratio (ratio of indebtedness to net liquid capital) of member firms and non-member broker/dealers.

Unrealized Gains (Losses). The difference between the market value of an investment and its book value. Gains/losses are "realized" when the security is actually sold, as compared to "unrealized" gains/losses which are based on current market value. See also "Realized Gains(Losses)."

Variable-Rate Security. A bond that bears interest at a rate that varies over time based on a specified schedule of adjustment (e.g., daily, weekly, monthly, semi-annually, or annually). See also "Floating Rate Note."

Weighted Average Maturity (or just "Average Maturity"). The average maturity of all securities and investments of a portfolio, determined by multiplying the par or principal value of each security or investment by its maturity (days or years), summing the products, and dividing the sum by the total principal value of the portfolio. A simple measure of risk of a fixed-income portfolio.

Weighted Average Maturity to Call. The average maturity of all securities and investments of a portfolio, adjusted to substitute the first call date per security for maturity date for those securities with call provisions.

Yield Curve. A graphic depiction of yields on like securities in relation to remaining maturities spread over a time line. The traditional yield curve depicts yields on U.S. Treasuries, although yield curves exist for Federal Agencies and various credit quality corporates as well. Yield curves can be positively sloped (normal) where longer-term investments have higher yields, or "inverted" (uncommon) where longer-term investments have lower yields than shorter ones.

Yield to Call (YTC). Same as "Yield to Maturity," except the return is measured to the first call date rather than the maturity date. Yield to call can be significantly higher or



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lower than a security's yield to maturity.

Yield to Maturity (YTM). Calculated return on an investment, assuming all cash-flows from the security are reinvested at the same original yield. Can be higher or lower than the coupon rate depending on market rates and whether the security was purchased at a premium or discount. There are different conventions for calculating YTM for various types of securities.

Yield. There are numerous methods of yield determination. In this glossary, see also "Current Yield," "Yield Curve," "Yield to Call," and "Yield to Maturity."



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Appendix B: **Investment Pool/Fund Questionnaire**

1. Describe the eligible investment securities.
2. Does the pool have a stable net asset value or floating net asset value?
3. What are the liquidity gates and fees?
4. What is the pool/fund currently rated?
5. What are the pool/fund's total assets?
6. Describe how interest is calculated, how it will be distributed, and how gains and losses will be treated.
7. Describe how the securities are safeguarded (including the settlement processes), and how often the securities are priced and the program audited.
8. Describe who may invest in the program, how often, what size deposit and withdrawal are allowed.
9. Will the CSC be provided a schedule for receiving statements and portfolio listings?
10. Are reserves, retained earnings, etc. utilized by the pool/fund?
11. Will the CSC be provided a fee schedule, and when and how is it assessed?
12. Is the pool/fund eligible for bond proceeds and/or will it accept such proceeds?
13. Does the fund follow GASB 79 standards?

TAB 24

For Council Meeting March 16, 2023

Service Goal SYS 1.1 Improve the coordination of provision of children's services.

Objective: 013 Promote collaboration between funders & stakeholders to improve the delivery of children's services across local systems.

Issue: Broward Behavioral Health Coalition's (BBHC) Substance Abuse and Mental Health Services Administration (SAMSHA) Expansion One Community Partnership (OCP4) Letter of Support for In-kind Match Funding.

Action: Contingent Approval of In-Kind Match Support for BBHC's SAMSHA Expansion OCP4 Grant Application.

Budget Impact: None.

Background: Since 2001, Broward County and Broward Behavioral Health Coalition (BBHC) have successfully been awarded multiple multi-year SAMHSA planning and system of care grants to implement three iterations of One Community Partnership – OPC, OCP2, and OCP3. As a result of these initiatives, BBHC has effectively implemented various System of Care infrastructure improvements, provided professional training, and innovative mental health intervention strategies to improve the lives of youth and young adults. CSC has been a partner and provided in-kind match as well as participation in leadership and training in each of these initiatives.

Under all three federal projects, BBHC has met or exceeded all outcome measures.

Current Status: Broward Behavioral Health Coalition in partnership with Broward County is once again applying for the SAMHSA's System of Care Grant to be known locally as One Community Partnership 4 (OCP4). If awarded funding, OCP4 will build on the learning and system improvements from OCP 1-3 and now focus on children 4-11. They will work with the Early Learning Coalition and Broward County Public Schools to provide universal mental health screening services to 1,500 children per year in Voluntary Prekindergarten Education Programs (VPK) and elementary schools (K-5) beginning in designated underserved and predominantly minority population areas. The goal for starting with four-year olds is to intervene early so that they will be better prepared to succeed in school.

Building on the systems developed for children 11-21 through the previous OCP grants,

a total of 200 children at risk of or presenting with serious emotional disturbance (SED) will be provided with Wraparound Case Management, through which they and their families will access child and family services and supports, tailored to each family's unique needs and strengths, health beliefs, language, and customs. OCP4's core service array will include Parent Child Interactive Therapy, Trauma-Focused and Equestrian Trauma Therapies, Parent Education, and youth and family peer support. Children who do not meet the SED threshold will be referred to CSC programs for other supportive services.

BBHC requested that CSC once again provide in-kind match for this important initiative. The four-year grant would require \$334,000 / year for years 1-3 and \$1 million in year 4. Staff reviewed current Council funding that could be appropriate for this purpose and found that the contract with Smith Community Mental Health for MOST services which was competitively procured last fiscal year for a 4-year cycle would be perfect for that purpose. That contract is designed to benefit the identified population, has 3 more years of renewals available and is over \$1M / year. Due to the federal application timeline, BBHC required this commitment be put in writing prior to the Council meeting. Since the Council had already approved this funding, staff submitted a letter in support of the BBHC SAMSHA application. The letter of support is attached for reference.

Recommended Action: Contingent Approval of In-Kind Match Support for BBHC's SAMSHA Expansion OCP4 Grant Application.



**CHILDREN'S SERVICES COUNCIL
OF BROWARD COUNTY
MEMBERS:**

*Dr. David H. Kenton, Chair
Governor Appointee*

*Jeffrey S. Wood, Vice Chair
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Broward County Public Schools*

*Dr. Paula Thaqi
Director
Broward County Health Dept.*

*Dr. Allen Zeman
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Broward County Public Schools*

*Vacant
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

March 8, 2023

Ms. Monica Cepero
County Administrator
Broward County
115 S Andrews Ave, Room 409
Fort Lauderdale, FL 33301

Subject: In-kind Match Letter Commitment

Dear Ms. Cepero:

This letter is to inform you that the **Children's Services Council of Broward County (CSC)** is committed to providing program services as In-kind match to the One Community Partnership 4 (OCP4) SAMHSA Expansion Grant over the course of the 4-year Grant. The CSC agrees to provide a \$1-\$3 match during years 1-3 of the grant. During the 4th year of the grant, the CSC commits to a \$1-\$1 match. The OCP4 SAMHSA Expansion grant is focused on improving mental health outcomes for at-risk children aged 4 through 11 with serious emotional disturbances (SED), and their families, particularly underserved populations. Through this expansion grant, Broward County's children and families System of Care will sustain cross-systems infrastructure and evidence-based service capacity.

The CSC will be using our Maximizing Out-of-School Time (MOST) Contract with Smith Community Mental Health to meet the In-kind match requirements. Please note that these funds are subject to budget availability and CSC continuation of stated goal priorities. See the chart on the next page for details.

Category	Agency	Program Description	Methodology	Amount
Direct Services	Smith Mental Health	The CSC Maximizing Out-of-School Time (MOST) programs provides school-year and summer programming that enhances academic achievement, supports social and physical development, and strengthens children's relationships with adults and peers within their families, schools, and communities, thereby strengthening children's protective factors and reducing risk factors. Services shall be provided in the most inclusive and least restrictive environment where all children can be successful.	100% of youth meet OCP4 target population	\$334,000*
				Years 1-3
				\$1,000,000*
				Year 4
Total In-Kind				\$2,002,000

*These funds are subject to budget availability and CSC continuation of stated goal priorities.

We wish you, and our community, much success with this critical OCP4 initiative. Please do not hesitate to contact me with any questions and/or concerns. We look forward to continued collaboration on this and many other projects.

Sincerely,

Cindy Arenberg Seltzer

Cindy Arenberg Seltzer, M.P.A., J.D.
President/CEO

TAB 25

For Council Meeting March 16, 2023

System Goal	SYS 2 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Objective:	SYS 932 Educate Broward's taxpayers about issues, resources, and services available for Broward's children and families using the full spectrum of media and community outreach tools to improve the community's awareness of available resources.
Issue:	Accept Early Learning Coalition (ELC) Contribution for the 2023/24 Family Resource Guide
Action:	Approve Passthrough Revenue and Related Expenditures from ELC to Kessler Creative for the 2023/24 Family Resource Guide.
Budget Impact:	\$ 25,000 Of \$25,000 Available in SYS Goal 932 for FY 22/23.

Background: Since CSC began, staff have endeavored to educate the community about the resources available to improve the lives of children and families in Broward County. One of the most effective tools shared in print at community events, as well as online on the CSC website, is the Broward County Family Resource Guide, a multi-lingual publication produced with CSC support since 2001. Over the years, CSC has been the primary funder of the publication with Kessler Creative being responsible for selling ad space to raise the balance of the funding needed. Since FY 2018-19, ELC resumed partial funding as well as continuing to provide relevant content for the publication. Other entities such as the Broward School District and local source experts also provide content so that comprehensive information remains helpful to our families.

Current Status: Production of the next issue of the Family Resource Guide has begun, with articles being sourced and layout and design being completed to meet a target distribution date of mid-July 2023. Over the past few years, the cost of translating articles, printing, and distributing 175,000 copies of the publication has risen consistently. Because it recognizes the value to its target audience, the Early Learning Coalition of Broward has agreed to continue to underwrite some of the cost by providing \$25,000 in FY 22/23 for the 2023/24 Guide. Staff recommends approving acceptance of ELC's revenue to help offset the \$140,700 total cost of the publication.

Recommended Action: Approve Revenue from ELC and Related Expenditures to Kessler Creative for the 2023/24 Family Resource Guide.

TAB 26

For Council Meeting

March 16, 2023

Service Goal	5 Improve the educational success of young children.
Objective:	053 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents, and teachers.
Issue:	Reduced Leverage Required for Children's Literacy Initiative (CLI).
Action:	FYI Reduced Budget Allocation for CLI.
Budget Impact:	\$78,380 will be Moved to Unallocated in Goal 053 for FY 22/23.

Background: The Children's Literacy Initiative (CLI), is a national non-profit focused on improving education systems by ensuring students in under-resourced schools can read by third grade. CLI brought new federal investment to Broward in 2021, through its federally funded Pre-K project, to achieve improved kindergarten readiness. The objective of this intervention is to improve Pre-K students' early language and math skills in an urban district that serves a high-need and racially diverse student population. The \$2M in multi-year federal Education Innovation and Research (EIR) investment, required \$300,000 of local match of which CSC provided \$50,000 in year one (FY 20-21) and \$35,000 in year two (FY21-22). Broward County Public Schools (BCPS) was to provide the balance of the required match.

Current Status: Unfortunately, for the 2022-2023 school year, the BCPS partnership did not continue, which means the current project has been scaled down to only focus on non-BCPS Pre-K sites. In order to continue that portion of the grant funded work, CLI only needs \$23,970 from CSC rather than the \$102,350 which was approved last May contingent upon continuation of the leverage. The remainder will move to Unallocated within the literacy goal. The federal funding more than exceeds CSC's 3:1 leverage requirement.

Recommended Action: FYI Reduced Budget Allocation for CLI.

TAB 27

For Council Meeting

March 16, 2023

Issue: Budget Amendments and Interim Financial Statements for the Period Ending February 28, 2023.

Action: Approve Budget Amendments and Interim Financial Statements for Period Ending February 28, 2023.

Budget Impact: None

Background: The Budget Amendments and Interim Financial Statements are attached for review and approval. Programmatic billing runs a month behind; the administrative costs are presented through February 28, 2023.

Current Status: The major financial highlights of the period include:

- **91% of Revenue Collected:** As of February 28, 2023, CSC has collected \$96M in tax revenue, which is approximately 91% of the of the \$105M annual tax revenue budget. This rate is 1% less than at this time last fiscal year. Most of the tax revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly.
- **Program Services Expenditures on Track:** The Program Goals report, (starting on page 7) shows that utilization for most programs is on track. For those programs that have a red indicator due to a variance of over 20% between Percent of Budget and Ideal, comments are noted outlining the individual circumstances for that program.

Recommended Action: Approve Budget Amendments Interim Financial Statements for Period Ending January 31, 2023.



**BUDGET AMENDMENTS and
INTERIM FINANCIAL STATEMENTS
For The Five Month Period Ended
February28 , 2023**

Submitted to Council Meeting March 16, 2023



**Children's Services
Council of Broward County
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February 28, 2023**

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Children's Services Council of Broward County
 Budget Amendments
 for Period Ended February 28, 2023.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
Budget Amendments reflected in the financial statements.				
<u>Service Goals:</u>				
Independent Living, Goal 041	\$ 4,836,031	\$ 43,981	\$ 4,880,012	Additional funding FLITE HOPE Count with KID - CA 02/16/23
Out of School, Goal 072	\$ 19,394,162	\$ 75,000	\$ 19,469,162	Support Back to School Extravaganza - CA 02/16/23
Unallocated	\$ 1,884,310	\$ (118,981)	\$ 1,765,329	Reallocated to goals, as noted above - CA 02/16/23



Children's Services Council of Broward County
Balance Sheet
at February 28, 2023

	General Fund	Prior Year General Fund
ASSETS		
Current Assets:		
Cash	\$ 4,238,580.24	\$ 2,650,955.19
Investments (Note #3)	111,427,817.75	125,775,151.21
Investments -Managed Funds	24,801,708.61	-
Accounts and Interest Receivable	6,286.60	-
Due From Other Governments	167,747.60	121,137.84
Prepaid Items	367,163.25	307,977.18
Total Assets	\$ 141,009,304.05	\$ 128,855,221.42
 LIABILITIES and FUND BALANCE		
Liabilities:		
Accounts Payable and Accrued Liabilities	4,109,672.50	1,770,129.58
Salaries and Fringe Benefits Payable	344,782.74	396,480.32
Unearned Revenue	676,879.21	534,589.35
Total Liabilities	5,131,334.45	2,701,199.25
Fund Balance: (Note #4)		
Nonspendable	367,163.25	307,977.18
Committed for Building Fund	6,000,000.00	3,000,000.00
Assigned for Contracts & Encumbrances	89,519,737.48	84,752,410.57
Assigned for Administration	4,469,247.18	6,788,565.75
Unassigned - Minimum Fund Balance	21,457,084.00	11,678,821.00
Unassigned Fund Balance	14,064,737.69	19,626,247.67
Total Fund Balance	135,877,969.60	126,154,022.17
Total Liabilities and Fund Balance	\$ 141,009,304.05	\$ 128,855,221.42

Notes to the Financial Statements are an integral part of this statement.

Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)
Annualized - Fiscal Year Ended September 30, 2023

	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
Revenues:				
Ad Valorem Taxes	\$ 105,489,302.00	\$ 96,250,517.48	\$ 9,238,784.52	91.24%
Federal & State Grant Funding:				
Title IVE Legal Supports	425,000.00	67,757.63	357,242.37	15.94%
Title IVE Adoption	105,000.00	16,989.83	88,010.17	16.18%
Promise Neighborhood	775,580.00	82,974.76	692,605.24	10.70%
Investment Earnings (Note #3)	250,000.00	847,405.90	(597,405.90)	338.96%
Investment-Gain(Loss)Managed Funds (Note #3)	-	249,315.92	(249,315.92)	
Local Foundation Grants	1,609,337.00	972,159.71	637,177.29	60.41%
Local Collaborative Events & Resources	74,700.00	11,570.66	63,129.34	15.49%
Training	10,000.00	4,690.00	5,310.00	46.90%
Budgeted Fund Balance & Carry Forward	19,091,351.00	-	19,091,351.00	0.00%
Total Revenues	\$ 127,830,270.00	\$ 98,503,381.90	\$ 29,326,888.10	77.06%
Expenditures:				
Program Services and Support:				
Program Services	109,276,564.00	25,585,690.87	83,690,873.13	23.41%
Monitoring	140,000.00	51,577.50	88,422.50	36.84%
Outcome Materials	55,500.00	16,645.84	38,854.16	29.99%
Total Program Services	109,472,064.00	25,653,914.21	83,818,149.79	
Employee Salaries	5,943,845.00	2,304,568.02	3,639,276.98	38.77%
Employee Benefits	2,705,626.00	884,711.79	1,820,914.21	32.70%
Consulting	15,000.00	-	15,000.00	0.00%
Material and Supplies	7,200.00	3,229.52	3,970.48	44.85%
Printing and Advertising	11,000.00	4,304.00	6,696.00	39.13%
Software Maintenance	123,370.00	33,692.54	89,677.46	27.31%
Telecommunications	26,000.00	6,071.02	19,928.98	23.35%
Travel / Dues & Fees	91,500.00	10,044.72	81,455.28	10.98%
Other Expenditures	29,863.00	5,194.70	24,668.30	17.40%
Total Program Support	8,953,404.00	3,251,816.31	5,701,587.69	
Total Program Services and Support	118,425,468.00	28,905,730.52	89,519,737.48	24.41%

Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)- continued

	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
General Administration:				
Employee Salaries	2,467,578.00	957,546.50	1,510,031.50	38.81%
Employee Benefits	1,135,432.00	401,118.34	734,313.66	35.33%
Legal Fees	40,000.00	8,306.50	31,693.50	20.77%
Auditors	40,000.00	17,500.00	22,500.00	43.75%
Other Consultants	174,594.00	2,792.50	171,801.50	1.60%
Insurance	91,117.00	29,302.23	61,814.77	32.16%
Materials and Supplies	65,248.00	6,383.76	58,864.24	9.78%
Printing and Advertising	21,200.00	270.00	20,930.00	1.27%
Facilities Management & Bldg Operations	613,113.00	44,836.85	568,276.15	7.31%
Software Maintenance	315,820.00	79,964.47	235,855.53	25.32%
Telecommunications	53,670.00	17,939.90	35,730.10	33.43%
Travel / Dues & Fees	98,875.00	8,452.80	90,422.20	8.55%
Other Expenditures	225,152.00	43,348.07	181,803.93	19.25%
Total General Administration	5,341,799.00	1,617,761.92	3,724,037.08	
Non-Operating:				
Tax Collection Fees	672,416.00	318,609.82	353,806.18	47.38%
Community Redevelopment Area Fees	3,011,756.00	2,993,931.43	17,824.57	99.41%
Total Non-Operating	3,684,172.00	3,312,541.25	371,630.75	
Total General Administration & Non-Operating	9,025,971.00	4,930,303.17	4,095,667.83	54.62%
Capital Outlay:				
Computer Hardware/Software	368,831.00	5,251.65	363,579.35	1.42%
Furniture/ Equipment	10,000.00	-	10,000.00	0.00%
Total Capital Outlay	378,831.00	5,251.65	373,579.35	1.39%
Total Expenditures	\$ 127,830,270.00	\$ 33,841,285.34	\$ 93,988,984.66	26.47%
Excess (Deficiency) of Revenues Over Expenditures	-	\$ 64,662,096.56		
Beginning Fund Balance		\$ 71,215,873.04		
Ending Fund Balance		\$ 135,877,969.60		

Notes to the Financial Statements are an integral part of this statement.



**Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the Five Months Ended February 28, 2023**

Fiscal Year 2022 - 2023						
	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan	Comments
Services Goals:						
<i>Training/Technical Assistance</i>						
Training	81,184.00	25,708.30	55,475.70	31.67%		
Unallocated - Training	18,816.00	-	18,816.00	0.00%		
Total Training/Technical Assistance	100,000.00	25,708.30	74,291.70	25.71%		
<i>Organization & Program Quality</i>						
HEAL Trauma Coaching	56,000.00	7,625.00	48,375.00	13.62%		
Equity Initiatives	35,209.00	8,909.00	26,300.00	25.30%		
Leadership Initiatives	44,000.00	12,600.00	31,400.00	28.64%		
Mini Grants	114,500.00	68,700.00	45,800.00	60.00%		
Training & Coaching	99,179.00	20,084.38	79,094.62	20.25%		
Unallocated - HEAL Trauma Coaching/Consulting	79,150.00	-	79,150.00	0.00%		
Unallocated - Capacity Building	167,283.00	-	167,283.00	0.00%		
Total Organization & Program Quality	595,321.00	117,918.38	477,402.62	19.81%		
<i>Fiscal Support</i>						
FLITE-FS KIDS CWSYOP	5,513.00	1,837.64	3,675.36	33.33%	33.33%	✓
FLITE-FS KIDS - HOPE COURT	3,551.00	1,420.40	2,130.60	40.00%	33.33%	✓
FLITE-FS KIDS Community Collaboration	15,936.00	-	15,936.00	0.00%	33.33%	✗ Late contract execution. Pending invoices Oct-present.
Healing Art Inst/FS KIDS	25,000.00	8,333.32	16,666.68	33.33%	33.33%	✓
Unallocated-Fiscal Support	50,000.00	-	50,000.00	0.00%		
Total Fiscal Support	100,000.00	11,591.36	88,408.64	11.59%		
<i>Volunteers</i>						
Volunteer Broward	326,159.00	99,005.89	227,153.11	30.36%	33.33%	✓
Total Volunteers	326,159.00	99,005.89	227,153.11	30.36%		
Total Agency Capacity						
	1,121,480.00	254,223.93	867,256.07	22.67%		
<i>Reduce Abuse & Neglect</i>						
Advocacy Network on Disabilities	243,064.00	82,328.68	160,735.32	33.87%	33.33%	✓
ARC, INC - PAT	725,716.00	182,025.40	543,690.60	25.08%	33.33%	✓
Boys & Girls Club	468,381.00	182,284.40	286,096.60	38.92%	33.33%	✓
Boys Town South Florida	364,455.00	78,060.65	286,394.35	21.42%	33.33%	⚠
Broward Children's Center	149,811.00	14,117.66	135,693.34	9.42%	33.33%	✗ Staff turn over. T/A provided.
Children's Harbor	581,891.00	92,530.56	489,360.44	15.90%	33.33%	⚠
Community Based Connections	318,635.00	96,454.06	222,180.94	30.27%	33.33%	✓
Ctr for Hearing & Comm	187,107.00	31,476.05	155,630.95	16.82%	33.33%	⚠
Family Central w/KID-Nurturing	496,615.00	169,810.56	326,804.44	34.19%	33.33%	✓
Gulf Coast CC	1,015,563.00	340,443.23	675,119.77	33.52%	33.33%	✓
Henderson Beh Hlth-HOMEBUILDER	523,419.00	102,097.86	421,321.14	19.51%	33.33%	⚠

Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Five Months Ended February 28, 2023

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan		Comments
Henderson Beh Hlth-MST	816,585.00	163,884.19	652,700.81	20.07%	33.33%	!	
Hispanic Unity	526,233.00	160,360.90	365,872.10	30.47%	33.33%	✓	
Jack and Jill Children's Center	181,412.00	110,909.00	70,503.00	61.14%	33.33%	✗	Increased need for therapeutic services.
JAFCO-MST	640,185.00	124,395.92	515,789.08	19.43%	33.33%	!	
Juliana Gerner & Assoc. Program	356,513.00	75,308.31	281,204.69	21.12%	33.33%	!	
KIDS in Distress-HOMEBUILDERS	543,165.00	111,228.42	431,936.58	20.48%	33.33%	!	
KIDS in Distress-KID First	1,440,450.00	330,609.38	1,109,840.62	22.95%	33.33%	!	
Memorial Healthcare Sys-Teens	445,828.00	142,813.18	303,014.82	32.03%	33.33%	✓	
Memorial Healthcare Sys- Family Ties	957,820.00	274,804.98	683,015.02	28.69%	33.33%	✓	
PACE	284,393.00	82,441.23	201,951.77	28.99%	33.33%	✓	
Smith Mental Health Assoc-CBT	652,063.00	214,485.64	437,577.36	32.89%	33.33%	✓	
Unallocated - Family Strengthening	54,849.00	-	54,849.00	0.00%			
Total Reduce Abuse & Neglect	11,974,153.00	3,162,870.26	8,811,282.74	26.41%			
Kinship Care/Non-Relative Care	-						
Harmony Development Center	184,262.00	70,921.40	113,340.60	38.49%	33.33%	✓	
KIDS in Distress-KISS	648,297.00	127,418.83	520,878.17	19.65%	33.33%	!	
Legal Aid Service-KISS	338,625.00	107,705.16	230,919.84	31.81%	25.00%	✓	
Mental Health America of So FL-contract extension	65,622.00	27,884.38	37,737.62	42.49%	67.00%	✗	Pending January (final) invoice.
Mental Health America of So FL	163,987.00	-	163,987.00	0.00%			Contract starts Feb 2023.
Training	80,000.00	50,000.00	30,000.00	62.50%			
Total Kinship Care/Non-Relative Care	1,480,793.00	383,929.77	1,096,863.23	25.93%			
Negative Impact of Trauma							
Broward Behavioral Health Coalition	500,000.00	81,984.80	418,015.20	16.40%	33.33%	!	Payor of last resort.
Center For Mind Body Medicine	122,000.00	6,700.00	115,300.00	5.49%			Summer training & yr.-round supervision.
Community Based Connections /HEAL	570,600.00	73,735.49	496,864.51	12.92%	33.33%	✗	Pending January invoice. Staff vacancies.
Healing Arts Inst of South FL FS KIDS-HEAL	488,250.00	134,275.15	353,974.85	27.50%	33.33%	✓	
JAFCO-Community Wellness Center	479,798.00	106,606.22	373,191.78	22.22%	33.33%	!	
Memorial Healthcare System / HEAL	638,400.00	173,720.41	464,679.59	27.21%	33.33%	✓	
Mental Health America of SE FL / HEAL	488,250.00	74,574.66	413,675.34	15.27%	33.33%	!	
Smith Mental Health Associates / HEAL	514,500.00	90,736.66	423,763.34	17.64%	33.33%	!	
HEAL Trauma Performance Consultants	39,139.00	-	39,139.00	0.00%			
Unallocated - HEAL Trauma Performance Consultants	305,711.00	-	305,711.00	0.00%			
Unallocated - Trauma	132,900.00	-	132,900.00	0.00%			
Total Negative Impact of Trauma	4,279,548.00	742,333.39	3,537,214.61	17.35%			
Hunger	-						
Community Enhancement Collaboration	168,577.00	57,626.16	110,950.84	34.18%	33.33%	✓	
FLIPANY, Inc.	145,000.00	34,060.19	110,939.81	23.49%	33.33%	✓	
Harvest Drive	78,678.00	26,730.92	51,947.08	33.98%	33.33%	✓	

Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Five Months Ended February 28, 2023

	Revised	YTD Actual	Remaining	% of	Ideal @		Comments
	Budget	Expenditures	Budget	Budget	Jan		
LifeNet4Families	300,000.00	168,336.61	131,663.39	56.11%	33.33%	✘	CSC's funding utilized first.
SFL Hunger Coal-Break Spot	150,000.00	14,479.79	135,520.21	9.65%	33.33%	✘	Summer program mostly.
SFL Hunger Coal-Markets Pantry	240,000.00	69,499.74	170,500.26	28.96%	33.33%	✔	
Total Hunger	1,082,255.00	370,733.41	711,521.59	34.26%			
Financial Stability							
Hispanic Unity	357,764.00	113,290.15	244,473.85	31.67%	33.33%	✔	
HOPE S FL - Leverage	92,500.00	13,841.70	78,658.30	14.96%	33.33%	!	
HOPE S FL - Broward County Leverage	320,000.00	-	320,000.00	0.00%	33.33%	✘	TA on invoicing. C-level organizational changes.
4EveryKid	25,000.00	-	25,000.00	0.00%			One time event March.
Unallocated - Fin Stability	655,000.00	-	655,000.00	0.00%			
Total Financial Stability	1,450,264.00	127,131.85	1,323,132.15	8.77%			
Total Family Strengthening	20,267,013.00	4,786,998.68	15,480,014.32	23.62%			
Youth Development							
Community Access Ctr, Inc	212,389.00	56,412.54	155,976.46	26.56%	33.33%	✔	
Community Reconstruct Inc	522,013.00	141,962.11	380,050.89	27.20%	33.33%	✔	
Crockett Foundation, Inc	630,378.00	221,724.30	408,653.70	35.17%	33.33%	✔	
Crockett Foundation, Inc - DeLuca Foundation	313,877.00	95,887.08	217,989.92	30.55%	33.33%	✔	
Ctr for Hearing	188,454.00	60,632.24	127,821.76	32.17%	33.33%	✔	
Firewall Center	246,456.00	75,667.49	170,788.51	30.70%	33.33%	✔	
Firewall Center- BROWARD UP	209,606.00	26,358.93	183,247.07	12.58%	33.33%	✘	Includes calendar year contract not yet executed.
Firewall Ctr-DeLuca Foundation	329,755.00	123,567.39	206,187.61	37.47%	33.33%	✔	
HANDY	520,900.00	192,443.68	328,456.32	36.94%	33.33%	✔	
Hanley Ctr Foundation	30,545.00	10,181.68	20,363.32	33.33%	33.33%	✔	
Harmony Development Ctr, Inc	585,580.00	144,050.57	441,529.43	24.60%	33.33%	✔	
Hispanic Unity	1,929,835.00	708,330.13	1,221,504.87	36.70%	33.33%	✔	
Memorial Healthcare Sys	624,309.00	124,970.86	499,338.14	20.02%	33.33%	!	
Memorial Healthcare System - DeLuca Foundation	259,004.00	49,699.22	209,304.78	19.19%	33.33%	!	
Opportunities Ind Ctrs/OIC	695,363.00	225,397.50	469,965.50	32.41%	33.33%	✔	
Our Children Our Future	214,389.00	94,147.10	120,241.90	43.91%	33.33%	✔	
Urban League of BC	485,820.00	93,156.09	392,663.91	19.18%	33.33%	!	
Urban League of BC -BROWARD UP	176,870.00	28,309.76	148,560.24	16.01%	33.33%	!	
West Park, City of	273,867.00	32,162.24	241,704.76	11.74%	33.33%	✘	Low enrollment.
Wyman TOP Training	25,300.00	17,300.00	8,000.00	68.38%			
YMCA of South FL	914,162.00	104,549.05	809,612.95	11.44%	33.33%	✘	Formal amendment pending.
YMCA of South FL -BROWARD UP	389,104.00	36,092.69	353,011.31	9.28%	33.33%	✘	Includes calendar year contract not yet executed.
Training	25,000.00	-	25,000.00	0.00%			PATHS and PBL training spring/summer.
Unallocated - Yth Force	12,417.00	-	12,417.00	0.00%			
Total Youth Development	9,815,393.00	2,663,002.65	7,152,390.35	27.13%			

Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Five Months Ended February 28, 2023

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan		Comments
<i>LEAP High School</i>							
Community Based Connections	169,943.00	47,292.02	122,650.98	27.83%	33.33%	✓	
Firewall Ctr	502,754.00	147,096.66	355,657.34	29.26%	33.33%	✓	
Hispanic Unity	1,022,695.00	252,432.85	770,262.15	24.68%	33.33%	✓	
Motivational Edge	50,909.00	5,314.34	45,594.66	10.44%	33.33%	✗	Enrollment challenges..
Museum of Discovery/Science	126,632.00	75,306.87	51,325.13	59.47%	33.33%	✗	CSC's leverage utilized first.
YMCA of S FL	2,785,288.00	929,939.86	1,855,348.14	33.39%	33.33%	✓	
Total LEAP High School	4,658,221.00	1,457,382.60	3,200,838.40	31.29%			
<i>Youth Employment</i>							
CareerSource Broward	2,815,656.00	59,069.76	2,756,586.24	2.10%	33.33%	✗	Summer program.
Total Youth Employment	2,815,656.00	59,069.76	2,756,586.24	2.10%			
<i>PEACE</i>							
Community Based Connections	525,756.00	155,442.50	370,313.50	29.57%	33.33%	✓	
Crockett Foundation, Inc	261,566.00	70,295.32	191,270.68	26.87%	33.33%	✓	
Harmony Development Ctr, Inc	215,161.00	46,927.43	168,233.57	21.81%	33.33%	!	
Smith Community MH	609,441.00	162,660.70	446,780.30	26.69%	33.33%	✓	
Total PEACE	1,611,924.00	435,325.95	1,176,598.05	27.01%			
<i>Youth Leadership Development</i>							
Brwd Ed Found-B2L	30,000.00	10,000.00	20,000.00	33.33%	33.33%	✓	
FL Children's 1st	7,164.00	1,825.00	5,339.00	25.47%	33.33%	✓	
FLITE-FS KIDS CWSYOP	78,750.00	19,560.29	59,189.71	24.84%	33.33%	✓	
Community Foundation (CASI Grant Match)	10,000.00	10,000.00	-	100.00%	100.00%	✓	
Total Youth Leadership Development	125,914.00	41,385.29	84,528.71	32.87%			
Subtotal Youth Development	19,027,108.00	4,656,166.25	14,370,941.75	24.47%			
<i>Diversion Programs</i>							
Broward Sheriff's Office	704,131.00	107,147.25	596,983.75	15.22%	33.33%	!	
Camelot CC	332,994.00	73,618.75	259,375.25	22.11%	33.33%	!	
Community Reconstruction	267,536.00	56,821.60	210,714.40	21.24%	33.33%	!	
Harmony Development Ctr, Inc	341,677.00	76,066.61	265,610.39	22.26%	33.33%	!	
Henderson Behavioral Health	219,350.00	123,117.35	96,232.65	56.13%	33.33%	✓	
Juliana Gerena & Assoc. Program	390,275.00	122,837.09	267,437.91	31.47%	33.33%	✓	
Memorial Healthcare Sys	736,549.00	134,602.48	601,946.52	18.27%	33.33%	!	
PACE Center for Girls	172,045.00	41,353.01	130,691.99	24.04%	33.33%	✓	
Smith Mental Health Assoc	395,586.00	138,999.24	256,586.76	35.14%	33.33%	✓	
Urban League of BC	275,222.00	32,013.75	243,208.25	11.63%	33.33%	✗	Staff vacancies.
Training	25,000.00	4,483.33	20,516.67	17.93%			
Total Diversion Programs	3,860,365.00	911,060.46	2,949,304.54	23.60%			
Total Yth Development & Juvenile Div	22,887,473.00	5,567,226.71	17,320,246.29	24.32%			

Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Five Months Ended February 28, 2023

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan		Comments
<i>Independent Living</i>							
Camelot CC	468,702.00	124,649.53	344,052.47	26.59%	33.33%	✓	
FLITE-FS KIDS	587,818.00	-	587,818.00	0.00%	33.33%	✗	Pending Oct-present invoices
FLITE-FS KIDS - HOPE COURT	50,729.00	28,017.82	22,711.18	55.23%	60.00%	✓	
Gulf Coast CC	555,946.00	93,288.98	462,657.02	16.78%	33.33%	!	
HANDY	864,455.00	247,967.83	616,487.17	28.68%	33.33%	✓	
Harmony Development Ctr, Inc	454,741.00	114,157.98	340,583.02	25.10%	33.33%	✓	
Henderson Beh Hlth -Wilson Grd	230,246.00	54,087.61	176,158.39	23.49%	33.33%	✓	
HOMES	112,636.00	26,071.45	86,564.55	23.15%	33.33%	!	
Memorial Healthcare Sys	750,157.00	213,771.82	536,385.18	28.50%	33.33%	✓	
PACE Center for Girls	290,677.00	73,205.46	217,471.54	25.18%	33.33%	✓	
SunServe	469,924.00	173,228.98	296,695.02	36.86%	33.33%	✓	
Unallocated - FLITE Hope Court	43,981.00	-	43,981.00	0.00%		✓	
<i>Total Independent Living</i>	4,880,012.00	1,148,447.46	3,731,564.54	23.53%			
Total Independent Living	4,880,012.00	1,148,447.46	3,731,564.54	23.53%			
<i>Subsidized Childcare</i>							
Early Learning Coalition	3,592,850.00	1,378,628.06	2,214,221.94	38.37%	33.33%	✓	
Early Learning Coalition - Vul	2,434,171.00	986,359.39	1,447,811.61	40.52%	33.33%	✓	
<i>Total Subsidized Childcare</i>	6,027,021.00	2,364,987.45	3,662,033.55	39.24%			
<i>Training/PBIS</i>							
Family Central w KID	964,093.00	310,359.11	653,733.89	32.19%	33.33%	✓	
<i>Total Training/PBIS</i>	964,093.00	310,359.11	653,733.89	32.19%			
<i>Grade Level Reading</i>							
Broward Reads for Record	309,700.00	140,000.00	169,700.00	45.21%			
Campaign for Grade Level Reading	81,556.00	7,000.00	74,556.00	8.58%			Event held in the summer.
Children's Literacy Initiative	102,350.00	-	102,350.00	0.00%			
Volunteer Broward	119,097.00	36,490.93	82,606.07	30.64%	33.33%	✓	
Kidvision	150,000.00	75,000.00	75,000.00	50.00%			
Reading & Math	300,000.00	124,876.84	175,123.16	41.63%	33.33%	✓	
<i>Total Grade Level Reading</i>	1,062,703.00	383,367.77	679,335.23	36.07%			
Total Literacy Early Education	8,053,817.00	3,058,714.33	4,995,102.67	37.98%			
<i>Adoptive/Foster Parent Recruit</i>							
Forever Families/Gialogic	189,263.00	63,087.64	126,175.36	33.33%	33.33%	✓	
Heart Gallery of Broward	47,094.00	15,698.00	31,396.00	33.33%	33.33%	✓	
<i>Total Adoptive/Foster Parent Recruit</i>	236,357.00	78,785.64	157,571.36	33.33%			
<i>Legal Supports / Adoption</i>							
Legal Aid of Broward County	2,616,676.00	507,957.48	2,108,718.52	19.41%	33.33%	!	
<i>Total Legal Supports / Adoption</i>	2,616,676.00	507,957.48	2,108,718.52	19.41%			

Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Five Months Ended February 28, 2023

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan		Comments
Total Child Welfare System Support	2,853,033.00	586,743.12	2,266,289.88	20.57%			
<i>Leadership/Quality in OOS Prog</i>							
FLCSC / MOTT	10,000.00	10,000.00	-	100.00%			One time payment
<i>Total Leadership/Quality in OOS Prog</i>	10,000.00	10,000.00	-	100.00%			
<i>Out-of-School Time</i>							
Advocacy Network on Disabilities	117,582.00	23,402.57	94,179.43	19.90%	33.33%	!	
After School Program	2,684,763.00	680,602.18	2,004,160.82	25.35%	33.33%	✓	
Broward County Parks - LOA	13,200.00	13,191.53	8.47	99.94%	100.00%	✓	
City of Hallandale	265,600.00	52,538.54	213,061.46	19.78%	33.33%	!	
City of Hollywood	951,040.00	39,863.94	911,176.06	4.19%	33.33%	✗	Invoices pending
City of Miramar	200,480.00	39,019.58	161,460.42	19.46%	33.33%	!	
City of Oakland Park	510,584.00	121,490.34	389,093.66	23.79%	33.33%	✓	
Community After School	888,148.00	203,650.20	684,497.80	22.93%	33.33%	!	
Community Based Connections	372,696.00	28,627.81	344,068.19	7.68%	33.33%	✗	Prog. started late, enrollment challenges
Deerfield CRA w/YMCA	234,022.00	38,890.71	195,131.29	16.62%	33.33%	!	
Firewall	2,192,562.00	570,681.30	1,621,880.70	26.03%	33.33%	✓	
FL International University	907,247.00	62,440.24	844,806.76	6.88%	33.33%	✗	Robust summer component
FLIPANY	50,000.00	13,519.07	36,480.93	27.04%	33.33%	✓	
Hallandale CRA	680,740.00	680,739.13	0.87	100.00%	100.00%	✓	CRA one time payment
Hollywood Beach CRA	228,665.00	228,665.00	-	100.00%	100.00%	✓	CRA one time payment
Jack and Jill	334,369.00	29,317.64	305,051.36	8.77%	33.33%	✗	Lower enrollment due to available subsidized childcare.
Kids In Distress	225,144.00	30,332.19	194,811.81	13.47%	33.33%	!	
Margate CRA/w Comm After School	548,959.00	108,358.30	440,600.70	19.74%	33.33%	!	
Soref JCC	704,734.00	174,094.37	530,639.63	24.70%	33.33%	✓	
Sunshine Aftercare Program	2,099,819.00	381,819.61	1,717,999.39	18.18%	33.33%	!	
United Community Options	177,632.00	29,856.63	147,775.37	16.81%	33.33%	!	
YMCA /w Deerfield CRA	4,756,139.00	1,019,177.37	3,736,961.63	21.43%	33.33%	!	
Back to School Supplies	230,000.00	-	230,000.00	0.00%			
Consultant	81,200.00	16,700.00	64,500.00	20.57%		✓	PATHS and PBL training spring/summer.
Unallocated MOST GP	13,837.00	-	13,837.00	0.00%			
<i>Total Out-of-School Time</i>	19,469,162.00	4,586,978.25	14,882,183.75	23.56%			
<i>Summer Program</i>							
<i>Total Summer Program</i>	1,094,610.00	-	1,094,610.00	0.00%			Summer only programs
Total Out-of-School Time	20,573,772.00	4,596,978.25	15,976,793.75	22.34%			
<i>School Health</i>							
Sierra/w Coral Springs CRA	231,247.00	50,219.51	181,027.49	21.72%	33.33%	!	
Sierra Lifecare	1,156,237.00	338,494.62	817,742.38	29.28%	33.33%	✓	
Miami Lighthouse for the Blind	37,142.00	16,882.83	20,259.17	45.45%	33.33%	✓	

Children's Services Council of Broward County
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	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan		Comments
Unallocated School Health	359,726.00	-	359,726.00	0.00%			
Total School Health	1,784,352.00	405,596.96	1,378,755.04	22.73%			
<i>Water Safety/Drowning Prevention</i>							
Brow Health-Prevent Infant/Toddler Drowning	286,239.00	59,812.42	226,426.58	20.90%	33.33%	!	
Swim Central/Broward County	687,782.00	34,684.00	653,098.00	5.04%	33.33%	✗	Pending invoices/robust summer
Total Water Safety/Drowning Prevention	974,021.00	94,496.42	879,524.58	9.70%			
<i>Kid Care Insurance Outreach</i>							
Kid Care Outreach / BC Health	524,530.00	48,756.25	475,773.75	9.30%	33.33%	✗	Pending formal amendment for December invoice.
Total Kid Care Insurance Outreach	524,530.00	48,756.25	475,773.75	9.30%			
Total Physical Health Services	3,282,903.00	548,849.63	2,734,053.37	16.72%			
<i>Screening/Assessment/Support</i>							
BRHPC-Healthy Families Broward	2,303,074.00	368,738.38	1,934,335.62	16.01%	33.33%	!	
Total Screening/Assessment/Support	2,303,074.00	368,738.38	1,934,335.62	16.01%			
<i>Support Mothers w/Maternal Dep</i>							
Healthy Mothers/ Babies	667,819.00	179,814.88	488,004.12	26.93%	33.33%	✓	
Memorial Healthcare System.	594,804.00	188,270.81	406,533.19	31.65%	33.33%	✓	
Total Support Mothers w/Maternal Dep	1,262,623.00	368,085.69	894,537.31	29.15%			
<i>Improve Fetal/Infant Mortality</i>							
Broward Hlthy Start-SAFE SLEEP	212,768.00	81,742.57	131,025.43	38.42%	33.33%	✓	
Total Improve Fetal/Infant Mortality	212,768.00	81,742.57	131,025.43	38.42%			
Total Maternal & Child Health	3,778,465.00	818,566.64	2,959,898.36	21.66%			
<i>After School/Summer Program/Special Needs</i>							
Memorial Healthcare System	133,546.00	-	133,546.00	0.00%			Summer only program.
After School Programs	434,517.00	59,142.78	375,374.22	13.61%	33.33%	!	
Ann Storck Center	357,180.00	124,577.87	232,602.13	34.88%	33.33%	✓	
ARC Broward	2,022,313.00	359,495.43	1,662,817.57	17.78%	33.33%	!	
Broward Children's Center	808,260.00	156,154.46	652,105.54	19.32%	33.33%	!	
Center for Hearing and Communication	334,709.00	25,779.68	308,929.32	7.70%	33.33%	✗	Low enrollment-TA provided/Robust summer programming
JAFCO Children's Ability Center	361,913.00	-	361,913.00	0.00%			Summer only program.
Pembroke Pines, City of	161,587.00	-	161,587.00	0.00%			Summer only program.
Smith Community MH	1,060,752.00	244,376.03	816,375.97	23.04%	33.33%	!	
United Cerebral Palsy	1,029,036.00	188,987.50	840,048.50	18.37%	33.33%	!	
YMCA of S FL	5,588,731.00	1,299,567.98	4,289,163.02	23.25%	33.33%	!	
Unallocated After School/Summer Program	129,787.00	-	129,787.00	0.00%		✓	
Total After School/Summer Program/Special Needs	12,422,331.00	2,458,081.73	9,964,249.27	19.79%			
STEP	-	-	-	-			
ARC, INC	543,314.00	150,332.43	392,981.57	27.67%	33.33%	✓	
Ctr for Hearing	299,664.00	60,154.98	239,509.02	20.07%	33.33%	!	

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Smith Community MH	381,972.00	79,892.54	302,079.46	20.92%	33.33%	!	
United Cerebral Palsy	971,853.00	237,458.78	734,394.22	24.43%	33.33%	✓	
YMCA of S FL	843,512.00	218,258.80	625,253.20	25.88%	33.33%	✓	
Unallocated STEP	10,542.00	-	10,542.00	0.00%			
Total STEP	3,050,857.00	746,097.53	2,304,759.47	24.46%			
<i>Information/Referral Ntwk</i>							
First Call for Help BH	710,687.00	112,460.20	598,226.80	15.82%	33.33%	!	
First Call for Help SN	1,010,802.00	233,161.35	777,640.65	23.07%	33.33%	!	
Total Information/Referral Ntwk	1,721,489.00	345,621.55	1,375,867.45	20.08%			
<i>Respite Services-BREAK</i>							
JAFCO	92,326.00	22,495.11	69,830.89	24.36%	33.33%	✓	
Memorial Healthcare Sys (BH)	123,090.00	42,558.63	80,531.37	34.58%	33.33%	✓	
Smith Community MH	102,237.00	28,870.68	73,366.32	28.24%	33.33%	✓	
Total Respite Services-BREAK	317,653.00	93,924.42	223,728.58	29.57%			
Total Physical/Developmental/BH Need	17,512,330.00	3,643,725.23	13,868,604.77	20.81%			
<i>Eliminate Bullying and Choose</i>							
United Way - Choose Peace	61,760.00	2,617.76	59,142.24	4.24%	33.33%	✗	Staff vacancy
Total Eliminate Bullying and Choose	61,760.00	2,617.76	59,142.24	4.24%			
Total Child Safety	61,760.00	2,617.76	59,142.24	4.24%			
Grand Total Service Goals	105,272,058.00	25,013,091.74	80,258,966.26	23.76%			
System Goals:							
<i>Single Point of Entry</i>							
First Call for Help GP	568,228.00	139,164.38	429,063.62	24.49%	33.33%	✓	
Total Single Point of Entry	568,228.00	139,164.38	429,063.62	24.49%			
<i>Leadership/Resources-Strategic</i>							
CCB	10,000.00	10,000.00	-	100.00%			
Children Strategic Plan Initiatives	21,137.00	14,814.02	6,322.98	70.09%			
Unallocated-Strategic Plan	80,613.00	-	80,613.00	0.00%			
Total Leadership/Resources-Strategic	111,750.00	24,814.02	86,935.98	22.20%			
<i>Improve Provider Reporting</i>							
Data Systems	120,580.00	45,140.00	75,440.00	37.44%			
Software maintenance	29,000.00	3,106.84	25,893.16	10.71%			
Web hosting Fee	98,329.00	62,104.00	36,225.00	63.16%			
Other Purchased Services	135.00	135.00	-	100.00%			
Unallocated	66,265.00	-	66,265.00	0.00%			
Total Improve Provider Reporting	314,309.00	110,485.84	203,823.16	35.15%			
<i>Promote Research Initiatives</i>							
ABCD Consultant	107,930.00	16,830.00	91,100.00	15.59%			



**Children's Services Council of Broward County
 Program Expenditures By Goals
 Budget to Actual (Budgetary Basis)
 For the Five Months Ended February 28, 2023**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jan	Comments
Various Emancipatory Consultants	86,738.00	800.00	85,938.00	0.92%		
UPENN - AISP	55,000.00	5,265.66	49,734.34	9.57%		
A Little Help Never Hurt LLC	58,900.00	-	58,900.00	0.00%		
Unallocated	1,432.00	-	1,432.00	0.00%		
<i>Total Promote Research Initiatives</i>	310,000.00	22,895.66	287,104.34	7.39%		
Total Improve Coordination/Child Ser	1,304,287.00	297,359.90	1,006,927.10	22.80%		
<i>Sponsorships</i>						
<i>Sponsorship-High Traffic</i>	40,000.00	32,500.00	7,500.00	81.25%		
Sponsorship	35,000.00	14,000.00	21,000.00	40.00%		
<i>Total Sponsorships</i>	75,000.00	46,500.00	28,500.00	62.00%		
<i>Educate Taxpayers</i>						
Broward Education Comm Network	31,600.00	200.00	31,400.00	0.63%		
MNetwork	105,000.00	33,225.00	71,775.00	31.64%		
Marketing	463,000.00	87,645.10	375,354.90	18.93%		
Other Purchased Services	5,000.00	1,038.84	3,961.16	20.78%		
Printing	4,000.00	495.29	3,504.71	12.38%		
Sponsorships	140,700.00	-	140,700.00	0.00%		
Outreach Materials	28,000.00	19,840.00	8,160.00	70.86%		
<i>Total Educate Taxpayers</i>	777,300.00	142,444.23	634,855.77	18.33%		
<i>Advocacy/Outreach</i>						
FLCSC Dues	80,000.00	80,000.00	-	100.00%		
Travel	20,000.00	-	20,000.00	0.00%		
<i>Total Advocacy/Outreach</i>	100,000.00	80,000.00	20,000.00	80.00%		
<i>Pub Communication w/ Sp Pop</i>						
ADA remediation	5,000.00	-	5,000.00	0.00%		
Special Needs Interpreter	19,000.00	3,145.00	15,855.00	16.55%		
Special Needs Communications	3,150.00	3,150.00	-	100.00%		
Unallocated - Public Comm w/ Special Population	16,850.00	-	16,850.00	0.00%		
<i>Total Pub Communication w/ Sp Pop</i>	44,000.00	6,295.00	37,705.00	14.31%		
Total Public Awareness & Advocacy	996,300.00	275,239.23	721,060.77	27.63%		
<i>Maximize Leveraged Funds</i>						
Consultant	30,000.00	-	30,000.00	0.00%		To be used as needed.
<i>Total Maximize Leveraged Funds</i>	30,000.00	-	30,000.00	0.00%		
Total Leveraging Resources	30,000.00	-	30,000.00	0.00%		
Grand Total System Goals	2,330,587.00	572,599.13	1,757,987.87	24.57%		
Unallocated General	1,673,919.00	-	1,673,919.00	0.00%		
Program Goals Grand Total	\$ 109,276,564.00	\$ 25,585,690.87	\$ 83,690,873.13	23.41%		

Children's Services Council of Broward County
Notes to the Financial Statements
February 28, 2023

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida PALM accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.
The Managed Investment Fund consists of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy. US Bank provides the custodial cash services. The investments are reported at Market Value. This longer-term portfolio maintains safety while adding additional yield to the overall investments. The Finance committee receives quarterly updates on this portfolio. The gain or loss on the Managed Investment Fund is reported separately in the monthly statements for ease of reference.

In the prior fiscal year, ended September 30, 2022, we reported an investment loss of \$447,269 on the Managed Fund Investments. As of February 28, 2023 the reported gain on said funds is \$249,316.

- (4) Fund Balance is broken out into the following categories:

Nonspendable-Represents amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to remain intact. Balance includes Prepaid expenses and FSA deposits.

Committed for Building Fund- represents Fund Balance committed for Building Fund to prepare for future growth.

Assigned for Contracts/Encumbrances-In addition to encumbrances this category includes pending contracts not yet encumbered such as new initiatives, Summer 2023 programs, and new RFP's occurring during the year.

Assigned for Administration-Includes the projected expenditure for salary, fringe, travel, supplies etc., for FY23.

Unassigned Fund Balance includes Minimum Fund Balance of 17% or two months of the annual operating budget. GASB recognizes this as a Best Practice model for governments. The Council approved the increase in Minimum Fund Balance from 10% to 17% in June 2022. The remaining unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.

TAB 28

For Council Meeting March 16, 2023

Issue: Monthly Statements for the Managed Fund.

Action: Accept Monthly Statements for the Managed Fund from PFM and US Bank for February 2023.

Budget Impact: N/A.

Background: At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the fund which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

Current Status: In accordance with the Investment policy, the Council approved at the June 2022 meeting, that staff would bring forth a summary of the monthly statements from both PFM and US Bank to the Council; however, if any Council Member has questions or wants additional information, the entire statement is available for review. It is important to note that these two statements reflect the activities of the overall portfolio and do not indicate the performance of the fund. A month following each quarter end, PFM will present a fund performance report to the Finance Committee of which any Council Member is welcome to attend.

Recommended Action: Accept Monthly Statements for the Managed Fund from PFM and US Bank for February 2023.

Managed Account Summary Statement

For the Month Ending **February 28, 2023**

CSC BROWARD COUNTY CORE PORTFOLIO - 0000

Transaction Summary - Managed Account

Opening Market Value	\$24,745,315.39
Maturities/Calls	(757.63)
Principal Dispositions	0.00
Principal Acquisitions	0.00
Unsettled Trades	74,913.00
Change in Current Value	(197,831.42)
Closing Market Value	\$24,621,639.34

Cash Transactions Summary - Managed Account

Maturities/Calls	0.00
Sale Proceeds	684,953.01
Coupon/Interest/Dividend Income	51,574.73
Principal Payments	757.63
Security Purchases	(724,535.14)
Net Cash Contribution	(291.67)
Reconciling Transactions	0.00

Earnings Reconciliation (Cash Basis) - Managed Account

Interest/Dividends/Coupons Received	53,832.42
Less Purchased Interest Related to Interest/Coupons	(1,319.32)
Plus Net Realized Gains/Losses	(6,753.30)
Total Cash Basis Earnings	\$45,759.80

Cash Balance

Closing Cash Balance **\$137,177.37**

Earnings Reconciliation (Accrual Basis)

	Total
Ending Amortized Value of Securities	25,321,208.11
Ending Accrued Interest	128,426.60
Plus Proceeds from Sales	0.00
Plus Proceeds of Maturities/Calls/Principal Payments	757.63
Plus Coupons/Dividends Received	51,574.73
Less Cost of New Purchases	(74,913.00)
Less Beginning Amortized Value of Securities	(25,238,032.28)
Less Beginning Accrued Interest	(126,149.41)
Total Accrual Basis Earnings	\$62,872.38

Portfolio Summary and Statistics

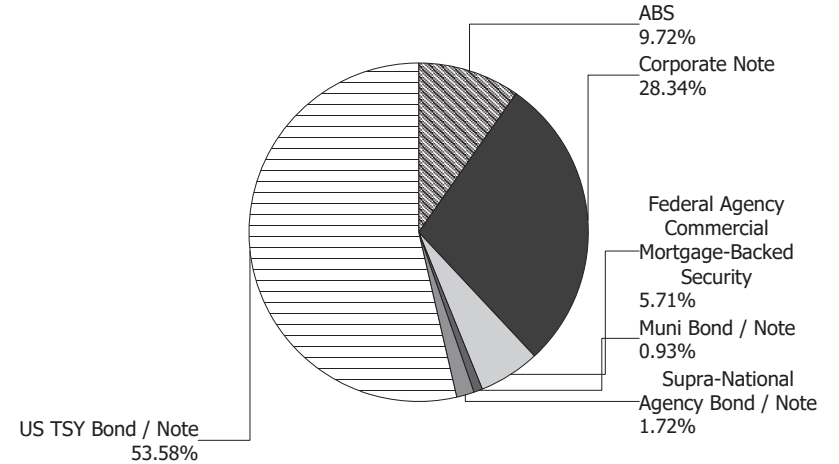
For the Month Ending **February 28, 2023**

CSC BROWARD COUNTY CORE PORTFOLIO - 0000

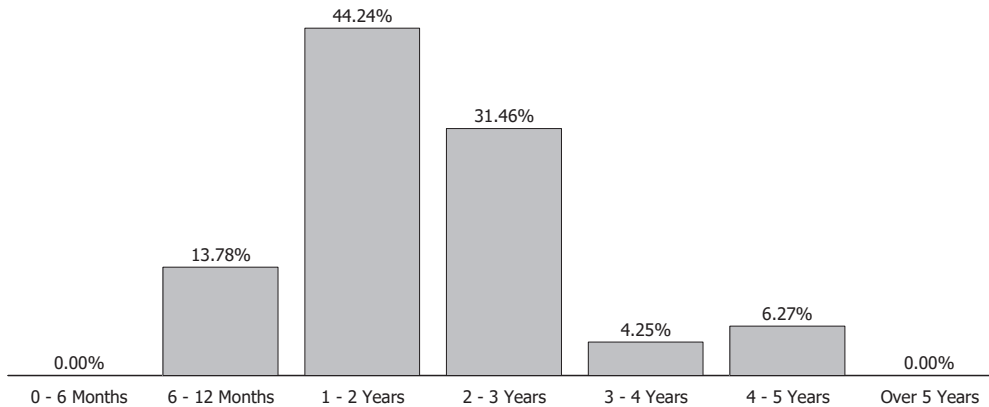
Account Summary

Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	13,610,000.00	13,193,137.34	53.58
Supra-National Agency Bond / Note	440,000.00	422,306.28	1.72
Municipal Bond / Note	235,000.00	228,399.90	0.93
Federal Agency Commercial Mortgage-Backed Security	1,458,395.53	1,405,057.02	5.71
Corporate Note	7,265,000.00	6,978,694.49	28.34
Asset-Backed Security	2,465,000.00	2,394,044.31	9.72
Managed Account Sub-Total	25,473,395.53	24,621,639.34	100.00%
Accrued Interest		128,426.60	
Total Portfolio	25,473,395.53	24,750,065.94	
Unsettled Trades	75,000.00	74,637.98	

Sector Allocation



Maturity Distribution



Characteristics

Yield to Maturity at Cost	3.12%
Yield to Maturity at Market	4.94%
Weighted Average Days to Maturity	725

Managed Account Issuer Summary

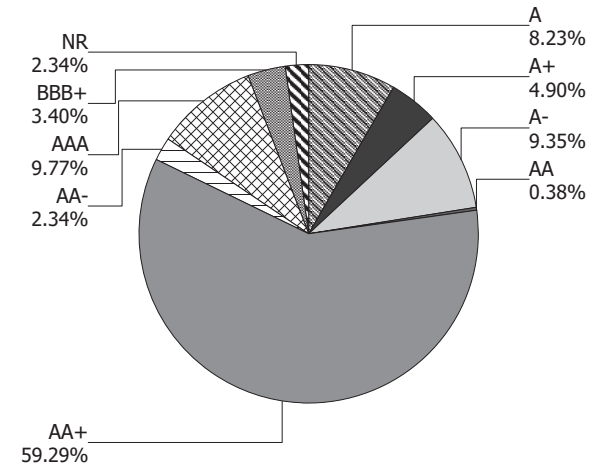
For the Month Ending **February 28, 2023**

CSC BROWARD COUNTY CORE PORTFOLIO - 0000

Issuer Summary

Issuer	Market Value of Holdings	Percent
ADOBE INC	94,481.40	0.38
ALLY AUTO RECEIVABLES TRUST	155,495.07	0.63
AMERICAN EXPRESS CO	327,491.11	1.33
AMERICAN HONDA FINANCE	169,736.40	0.69
ASIAN DEVELOPMENT BANK	422,306.28	1.72
BANK OF AMERICA CO	427,607.61	1.73
BANK OF MONTREAL	187,981.10	0.76
BANK OF NOVA SCOTIA	186,767.20	0.76
BMW VEHICLE OWNER TRUST	68,024.43	0.28
CANADIAN IMPERIAL BANK OF COMMERCE	141,598.65	0.58
CAPITAL ONE FINANCIAL CORP	313,862.46	1.27
CARMAX AUTO OWNER TRUST	454,166.22	1.83
CATERPILLAR INC	185,880.80	0.75
CINTAS CORPORATION NO. 2	52,978.48	0.22
CITIGROUP INC	181,271.51	0.74
CNH EQUIPMENT TRUST	43,635.64	0.18
COLGATE-PALMOLIVE COMPANY	98,630.83	0.40
COMCAST CORP	96,509.10	0.39
Commonwealth of Massachusetts	165,535.80	0.67
DEERE & COMPANY	171,374.76	0.70
DISCOVER FINANCIAL SERVICES	323,473.34	1.31
EXXON MOBIL CORP	95,425.70	0.39
FORD CREDIT AUTO OWNER TRUST	68,066.64	0.28
FREDDIE MAC	1,405,057.02	5.70
GENERAL DYNAMICS CORP	144,871.35	0.59
GM FINANCIAL CONSUMER AUTOMOBILE TRUST	57,871.70	0.24
GOLDMAN SACHS GROUP INC	144,636.45	0.59
HARLEY-DAVIDSON MOTORCYCLE TRUST	96,984.50	0.39
HOME DEPOT INC	19,556.40	0.08
HONDA AUTO RECEIVABLES	38,962.76	0.16
HORMEL FOODS CORP	188,625.40	0.77
HYUNDAI AUTO RECEIVABLES	107,155.96	0.44

Credit Quality (S&P Ratings)



Managed Account Issuer Summary

For the Month Ending **February 28, 2023**

CSC BROWARD COUNTY CORE PORTFOLIO - 0000

Issuer	Market Value of Holdings	Percent
IBM CORP	97,138.80	0.39
INTEL CORPORATION	173,932.92	0.71
JOHN DEERE OWNER TRUST	67,818.89	0.28
JP MORGAN CHASE & CO	368,059.16	1.49
LOCKHEED MARTIN CORP	39,993.64	0.16
MERCK & CO INC	95,891.40	0.39
MORGAN STANLEY	176,232.70	0.72
NATIONAL RURAL UTILITIES CO FINANCE CORP	117,746.45	0.48
PACCAR FINANCIAL CORP	178,670.33	0.73
PEPSICO INC	143,156.10	0.58
PNC FINANCIAL SERVICES GROUP	9,823.62	0.04
PRAXAIR INC	184,977.99	0.75
PROCTER & GAMBLE CO	176,993.64	0.72
RABOBANK NEDERLAND	245,160.00	1.00
ROYAL BANK OF CANADA	279,554.90	1.14
ROYAL DUTCH SHELL PLC	144,211.20	0.59
STATE OF CONNECTICUT	62,864.10	0.26
STATE STREET CORPORATION	65,202.84	0.26
SUMITOMO MITSUI FINANCIAL GROUP INC	192,507.00	0.78
TEXAS INSTRUMENTS INC	24,835.88	0.10
THE BANK OF NEW YORK MELLON CORPORATION	372,488.38	1.51
TORONTO-DOMINION BANK	286,408.40	1.16
TOYOTA MOTOR CORP	280,422.40	1.14
TRUIST FIN CORP	174,702.76	0.71
UNILEVER PLC	140,425.80	0.57
UNITED PARCEL SERVICE INC	97,702.40	0.40
UNITED STATES TREASURY	13,193,137.34	53.57
WAL-MART STORES INC	93,015.83	0.38
WELLS FARGO & COMPANY	143,620.80	0.58
WESTPAC BANKING CORP	142,065.60	0.58
WORLD OMNI AUTO REC TRUST	216,856.00	0.88
Total	\$24,621,639.34	100.00%

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CSC BROWARD COUNTY - CORE PORTFOLIO
ACCOUNT 0000000-000

Page 3 of 47
Period from February 1, 2023 to February 28, 2023

MARKET AND COST RECONCILIATION

	02/28/2023 MARKET	02/28/2023 FEDERAL TAX COST
Beginning Market And Cost	24,950,768.25	25,340,186.35
Investment Activity		
Interest	52,513.10	52,513.10
Realized Gain/Loss	4.51	4.51
Change In Unrealized Gain/Loss	- 200,816.85	.00
Net Accrued Income (Current-Prior)	- 468.73	- 468.73
Total Investment Activity	- 148,767.97	52,048.88
Plan Expenses		
Trust Fees	- 291.67	- 291.67
Total Plan Expenses	- 291.67	- 291.67
Net Change In Market And Cost	- 149,059.64	51,757.21
Ending Market And Cost	24,801,708.61	25,391,943.56

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CSC BROWARD COUNTY - CORE PORTFOLIO
ACCOUNT 0000000-000

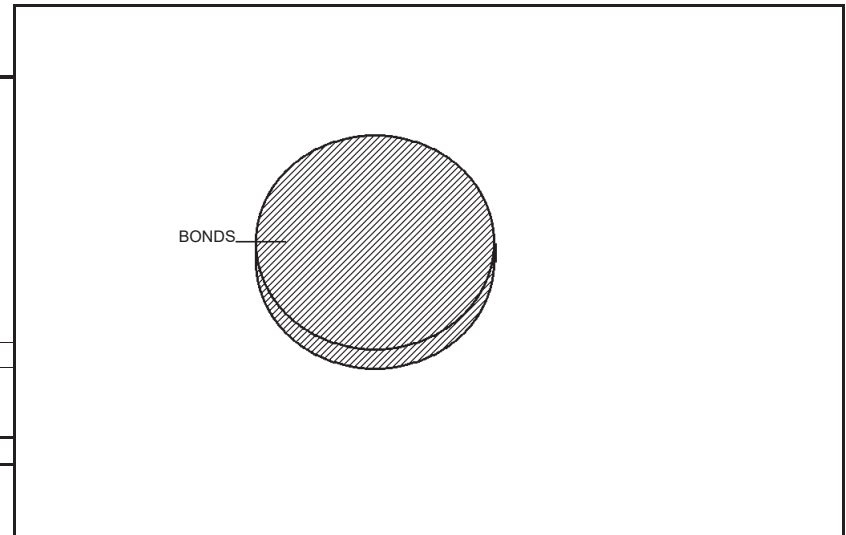
Page 4 of 47
Period from February 1, 2023 to February 28, 2023

CASH RECONCILIATION

Beginning Cash	- 40,520.50
Investment Activity	
Interest	52,513.10
Cash Equivalent Purchases	- 51,090.69
Purchases	- 74,913.00
Cash Equivalent Sales	38,632.13
Sales/Maturities	757.63
Total Investment Activity	- 34,100.83
Plan Expenses	
Trust Fees	- 291.67
Total Plan Expenses	- 291.67
Net Change In Cash	- 34,392.50
Ending Cash	- 74,913.00

ASSET SUMMARY

ASSETS	02/28/2023 MARKET	02/28/2023 FEDERAL TAX COST	% OF MARKET
Cash And Equivalents	62,264.37	62,264.37	0.25
U.S. Government Issues	14,598,515.41	14,888,339.06	58.86
Corporate Issues	7,643,669.30	7,868,305.55	30.82
Foreign Issues	2,154,814.50	2,224,073.50	8.69
Municipal Issues	228,483.95	235,000.00	0.92
Total Assets	24,687,747.53	25,277,982.48	99.54
Accrued Income	113,961.08	113,961.08	0.46
Grand Total	24,801,708.61	25,391,943.56	100.00



Estimated Annual Income **670,998.31**

ASSET SUMMARY MESSAGES

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

TAB 29



For Council Meeting March 16, 2023

Issue: CSC Monthly Purchases for Administrative Operations.

Action: Approve CSC Monthly/Annual Purchases.

Budget Impact: See attached Report.

Background: The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

Current Status: In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of March 2023. To facilitate reviewing the various purchases, staff has segregated the items into various categories. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for **any** expenditure is available upon request.

Recommended Action: Approve CSC Monthly/Annual Purchases.

Budget Impact: See attached Report.



**List of Invoices, Travel, Purchase orders, Sponsorships, etc.
Submitted to the Children's Services Council
March 16, 2023**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Purchase Orders (greater than \$10,000):Backup documentation is attached:			
Hill York	Lennox units 4-7 condenser coil change out in the AC units	\$76,315.00	See Attachment "A"
DollarDays	Purchase of Undergarments for Back 2 School event FY 23	\$32,500.00	System Goal 072 - See Attachment "B"
Purchase Orders (less than \$10,000):			
Display To Go	Name door-tags for offices	\$ 223.00	
Prodigy	DUO MFA License - Annual renewal	\$ 3,312.00	
Prodigy	Microsoft Office 365 Cloud Backups -Unlimited - Annual renewal	\$ 2,484.00	
Ring Central	Annual fax line renewal	\$ 250.00	
Zoho	5 Additional manage Engine - licenses thru 9/30/2023	\$ 670.00	
Program Related Purchases:			
CDP Communications, Inc	Axes PDF and Axes Word Training for 5 Staff	\$ 3,000.00	Service Goal 934
Facilities Operations:			
All County Maintenance	Furnish / Install 3 Ballast	\$ 1,408.00	
Broward Backflow / TBD	Annual - Drainage test, certify and permit	\$ 380.00	
Broward County	Annual - Elevator certification	\$ 200.00	
Broward Fire Equip - Pyru Barker	Annual - Fire extinguisher maintenance	\$ 200.00	
Employee Travel and Training:			
Tracy Graham; Diane Choi; Gabi Tabib; Shantigra Williams; Kandys Torrence	ALICE Summit; 2/28/2023; Davie	\$ 250.00	
Fern Phillips	Nation Afterschool Association; 3/19-3/22/2023; Orlando	\$ 2,035.00	
Kimberlee Reid	Public Library Youth Services Leadership Summit; 3/30-3/31/23; Fort Lauderdale	\$ 40.00	



**List of Invoices, Travel, Purchase orders, Sponsorships, etc.
Submitted to the Children's Services Council
March 16, 2023**

Sponsorship			
African American Research Library and Cultural Center (AARLCC)	Celebrating Freedom: Haiti and Florida; 5/18-5/20/23	\$ 1,000.00	The mission of AARLCC is to collect, preserve, and provide access to resources focusing on the history and culture of people of African, African American, and Caribbean descent. In carrying out our mission, we produce outreach programs targeting both youth and adults with an emphasis on community engagement through the arts, education, and access to information and technology resources.
Broward County School Social Work Association (BCSSWA)	Carnival of Care; 3/16/23; Atlantic Technical College – Arthur Ashe, Jr. Campus	\$ 1,000.00	The overall purpose of this year's conference is to increase self-awareness, promote professional and personal growth, and highlight resources, services, and local business within the Broward County community.
Broward Healthy Start Coalition	Shower2Empower; 5/26/23; 9/9/23; 10/13/23	\$ 3,000.00	Educating new/expecting parents, caregivers, and family supports about health, wellbeing, and safety issues involving pregnancy, infants, and toddlers. These events are held annually in English, Spanish, and Haitian Creole to assure we are inclusive of all families by eliminating language as a barrier. (High Traffic Event)
Unified Central Neighborhoods Alliance	Community Cries All Male Symposium; 3/17-3/19/23; Ft Lauderdale	\$ 1,000.00	A two-day symposium and workshop for males age 8 through 18 who have experienced gun violence or who may do so in the future. The event offers team building and conflict resolution exercises while providing access to one-on-one professional practitioners who are working to prevent gun violence and others who are skilled in mitigating its traumatic after-effects.
United Way of Broward County	5th Annual Latino Conference - Rising Above the Stigma; 3/4/23; Davie	\$ 1,000.00	The Latino Conference is a vital resource for parents. This year it brings a fresh agenda with speakers who discuss the importance of raising happy, healthy, and drug-free youth, by empowering families to rise above the stigmas of mental health and substance use.
Memberships:			
Coral Springs Chamber of Commerce	2023 Membership	\$ 280.00	

For Council Meeting

March 16, 2023

Issue: Repair Air Conditioning Units.

Action: Approve Hill York to repair four Air Conditioning Units.

Budget Impact: \$ 76,315 Of \$ 326,709 Available in Facility Reserves for FY 22/23.

Background: Lennox was the AC system initially installed in this building 14 years ago. There are seven Lennox Air Conditioning (AC) units throughout the building, which require proprietary parts and Lennox certified companies for all repairs. Hill York has been servicing CSC's AC for the past several years.

Current Status: There are currently four AC units that are no longer functioning well. Staff worked closely with Elias Porras, our facilities management company from McGuire Real Estate Services, to analyze repair verses replacement of the AC units. After weighing options, staff recommends repairing the units by replacing the coils of the four AC units. These coils should provide an additional 15+ years for the four units. The other 3 will likely need replacement in the future but are fully functional at this time. The cost above includes labor and materials.

Recommended Action: Approve Hill York to repair four Air Conditioning Units.

For Council Meeting

March 16, 2023

Service Goal	7 Improve the availability and quality of out-of-school time programs to promote the school's success of children living in economically disadvantaged neighborhoods.
Objective:	072 Provide quality out-of-school programs to support school success for children living in economically disadvantaged neighborhoods.
Issue:	2023 Back to School Extravaganza (BTSE)-Underwear Purchases.
Action:	Approve Purchase of Underwear from DollarDays for BTSE 2023.
Budget Impact:	\$32,491 of \$1,673,919 Available in Unallocated for FY 22/23.

Background: This will be the thirteenth year that the Council provides a challenge grant to fund back-to-school supplies, shoes, and school uniforms for Broward County students, recruited by the School Board's social workers and community partners as living in economically disadvantaged households. A request was made during the February Council meeting to add underwear for the participants of the Back-to-School Events.

Current Status: CSC staff conducted an analysis of the participation data and concluded the underwear need is a total of 6,000 units. This amount is comprised of 4,000 for each uniform distributed as well as an additional 2,000 to accommodate other children in the family who may not require a uniform (preschool and high school students). Due diligence was done to source the most cost-effective, quality vendor for the underwear, and DollarDays estimate was accepted. Based on the quantity needed the estimated cost for the underwear is \$32,491.

Recommended Action: Approve Purchase of Underwear from DollarDays for BTSE 2023.

DRAFT

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
6600 WEST COMMERCIAL BOULEVARD, LAUDERHILL, FL 33319**

**Agency Capacity Building (ACB) Committee Meeting Minutes
February 22, 2023
2:00 PM – 4:00 PM**

Participants in Attendance: Mary Kinirons, **Heart Gallery of Broward**, Barbara Jean, **Be Strong International**; Co-Chair–David Kenton, **Broward College**; Angine Moss, **Hosanna 4 Youth**; Alvin Armstead, **Big Children's Foundation**; Jolene Mullins, Michael Farver, **SFHC**; Orvill Dwyer, **Love Our Nation**; Patricia Zeiler, **FLHC**; Katy Meagher, **Neighbors 4 Neighbors**; Francisco Isaza, **211-Broward**; Theresa Spurlock, Julnyca Cadet, **BCC Kids**; Daniela Mesquita, Christine Ruiz, **Boys Town**; Kettia Duperval, **Blue Couch Therapy**; Carlisle Anderson, **Career Source Broward**; Hanna Brethower, **Health Planet**; Noelia Suarez, **Heal The Planet**; Anna Diaz, **Epilepsy Alliance Florida**; Shanteria Randall, **Gang Alternative, Inc.**; Janet Ward, **Parent's Information & Resource Center Inc.**; Tiffany Sanders; Douglene Jackson, **Gifts Institute**; Yalyen Savignon, **Volta Music Foundation**; Juliana Santos, **Ellie Mental Health**; Belinda Paulicin, **Gilda's Club South Florida**; Fabio Naranjo; Phyllis Harris, **Broward Health**; Liz Meyers, **MHASEFL**

Community Resource: Shantigra Williams, **Broward Strategic Planning Committees**

Guest Speakers and Panel: Co-Chair-Jeffrey Woods, **Tripp Scott**; Nicholas Hessian, **CSC of Broward County**; John Sullivan, **Broward County Public Schools**; Monica Figueroa-King, **Broward Healthy Start Coalition**

CSC Staff in Attendance: Dr. Sharetta Remikie, Roxanne Smith, Kandys Torrence, Diane Choi, and Yolanda Meadows

Agenda:

Welcome:

Dr. Sharetta Remikie, Children's Services Council's Chief Equity and Community Engagement Officer called the meeting to order and welcomed everyone to the February meeting. She asked each participant to introduce themselves and advised that today's panelists and committee members would be in-person as well as virtually.

Approval of the Minutes:

Co-Chair, Mr. Jeffrey Wood, motioned to approve the November 2, 2022, meeting minutes. The motion was seconded by Dr. Mary Kinirons and passed unanimously.

DRAFT

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
6600 WEST COMMERCIAL BOULEVARD, LAUDERHILL, FL 33319**

Community Resource:

Shantigra "Shae" Williams from the Children's Services Council of Broward County introduced themselves and gave a brief overview of their role within the CSC organization. Shantigra began their presentation by providing an overview of the Broward Strategic Planning Committee, its goals, and the support they receive from CSC and other organizations. They talked about how the committees operate and the various systems produced to service the children and families of Broward across a broad spectrum of needs. They advised the group on the process to get additional information on CSC's website www.cscbroward.org and how someone can get involved with these committees. The presentation concluded with a brief Q&A session.

Introduction of the Panel:

A panel discussion was conducted that focused on "Legislative Updates & Advocacy". The discussion was conducted as an education only strategy to share how legislation and advocacy impacts nonprofit organizations. The name, organization, title, and a brief overview of the role of each panelist were given prior to the discussion.

Panel discussion:

Dr. Sharetta Remikie initiated the conversation by informing the participants that voting is not the end of a person's responsibility and that nonprofit organizations have an even more prominent role in legislation. The panelist shared their personal experiences and passions with nonprofit organizations. They educated the participants on the process it takes to get a thought or issue to become law. Shared also was the many steps and the length of time it may take along the advocating journey. Attendees were advised an essential part of the advocacy journey is knowing who your local and state legislators are and what a pivotal role networking and partnerships play with nonprofits and government. ACB committee members were actively engaged throughout the discussion and had several inquiries. The panelists shared a wealth of information in response to the committee's questions.

Closing:

Dr. Sharetta Remikie thanked the panelists and participants for being present. The meeting was adjourned at 3:30 pm.

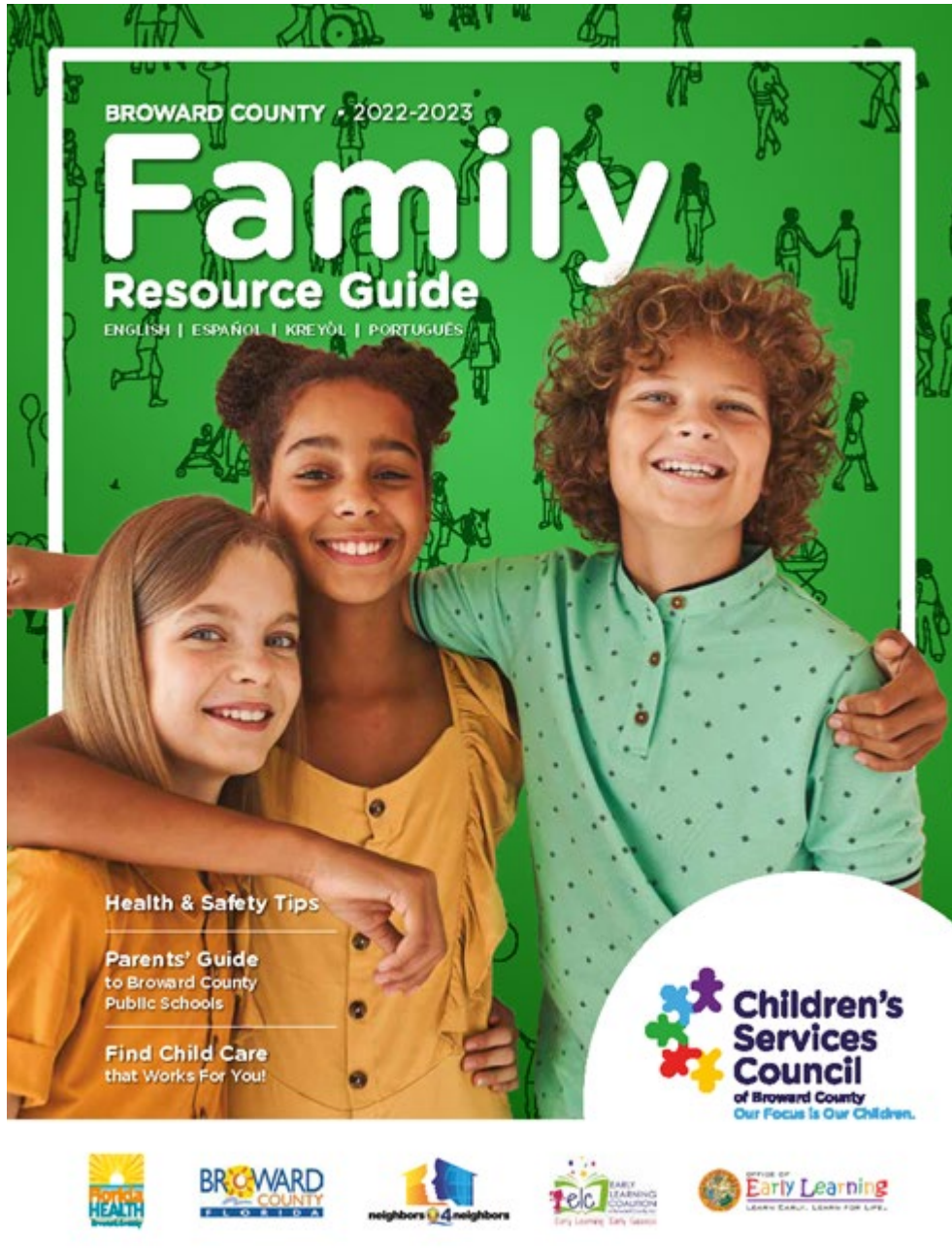
CSC In The NEWS



In the Loop - February 2023 Edition

[New CSC Site](#)

The Children's Services Council has launched their [new website](#), making it easier than ever for families to find resources and locate the help they need! Each year, the CSC helps thousands of children and families here in Broward County on everything from literacy improvement to fiscal and material needs. This website has all of the great assistance provided in the [Family Resource Guide](#) in easily accessible form, as well as interesting news about exciting events and opportunities here in Broward County. No matter what your family status, this website is worth [checking out](#) for the abundance of information it provides!



The Family Resource Guide is just one of the many great services the CSC provides!



In the Loop - February 2023 Edition

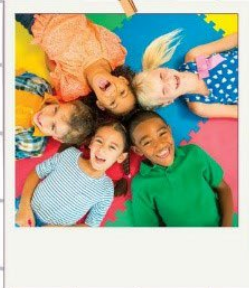
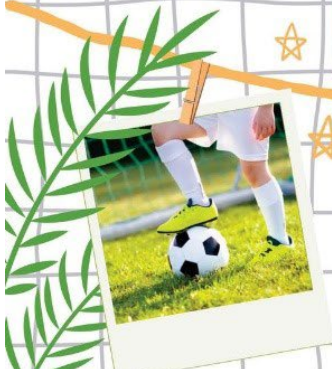
West Park Summer Camp

Summer camp season is almost here, as hard as that is to believe! To that end, the **City of West Park** has announced registrations for their summer camp have already begun! This will be a summer of fun for children aged 5-12 featuring all kinds of activities, like field trips, and more. Please see the flyer to learn more. You can call **954-985-1990** or email youthprograms@cityofwestpark.org for additional information.



CITY OF WEST PARK SUMMER PROGRAM

REGISTRATION
IS NOW
OPEN



FUN & CREATIVE OUTDOOR ACTIVITIES

CAMP SCHEDULE:

JUNE 12TH - AUGUST 11TH
ON SITE PROGRAMMING

INCLUDES:

- DAILY MEALS AND SNACKS
- ARTS AND CRAFTS
- FIELD TRIPS
- OUTDOOR FITNESS
- SWIM SAFETY LESSONS
- CULTURAL ACTIVITIES
- CERTIFIED TEACHERS
- TUTORING
- COMPUTER LAB

FREE REGISTRATION



MARY SAUNDERS PARK
4750 SW 21 Street
West Park, FL. 33023

For more information call: 954-985-1990
or email

Youthprograms@cityofwestpark.org

www.cityofwestpark.org

AGES
5-12



Children's Services Council
of Broward County
Our Focus is Our Children.

Sign your child up for a summer of fun!

BOOKS

Spring book events: A Feast and a Love of Literacy, a Festival of Arts and of Words

By Oline H. Cogdill
Correspondent

•

Mar 06, 2023 at 12:22 pm

Our Voices: Festival of Words

A new book-focused festival launches on Earth Day in Fort Lauderdale.

Our Voices: Festival of Words, a free family friendly community event celebrating the diversity and joy of literature, will feature performances, author readings, children's activities, a meditation garden, food trucks, music and more, from 11 a.m. to 5 p.m. April 22 at Roosevelt Gardens Park, 2841 NW 11th St., Fort Lauderdale.

The festival host is Art Prevails Project, a Broward-based cultural arts organization working to strengthen communities through creative and performing arts. The project, founded in 2015, is in partnership with local community groups and businesses such as The Community Foundation of Broward, the National Endowment for the Arts, city of Fort Lauderdale, Starbucks, South Arts, Broward County Libraries, the Children's Services Council of Broward, among others.

Visit ourvoicesfest.com for more information. For more information on Art Prevails Project, visit artprevailsproject.org or contact Darius V. Daughtry at darius@artprevailsproject.org or call 954-336-5015.

Source: Spring book events: A Feast and a Love of Literacy, a Festival of Arts and of Words – Sun Sentinel (sun-sentinel.com)

EWS

Tax season is here: Here's how to get free filing help in South Florida

By Kari Barnett

South Florida Sun-Sentinel

•

Feb 17, 2023 at 9:53 am

Broward Tax Pro/Volunteer in Tax Assistance (VITA)

For two decades, [Hispanic Unity of Florida](#) has provided free tax preparation assistance to Broward County residents by working with partner organizations and enlisting the help of volunteers. The Hollywood-based nonprofit that serves diverse working families rebranded its Volunteer in Tax Assistance, or VITA, program to include Broward Tax Pro in 2020.

“Everyone called about the tax program but never called it by its name,” said Alpha Balde, Hispanic Unity’s VITA program manager. “With the help of internal focus groups and some inspiration from our neighboring county, we decided on Broward Tax Pro... The name has been received very well and we intentionally use VITA to continue to educate the community.”

The volunteers, who become IRS-certified tax professionals to prepare clients’ tax returns, include financial professionals, students, social service field employees and retirees, among others.

“We’re fortunate to have a culturally and linguistically diverse group of volunteers,” Balde said.

The average taxpayer using the service saves about \$350 in tax prep fees, he said, “but we are aware that this is a conservative estimate based on reports from customers who have paid for tax preparation services.”

Each tax filing session takes about 30 to 45 minutes, depending on the simplicity or complexity of the client’s situation, Balde said.

“One of the main reasons is that we conduct a thorough interview before the taxes are prepared and a quality review after the tax return is prepared to ensure that the return

was completed correctly,” he said. “Taxpayers also come with questions and may want some additional information about other programs and services.”

When: Now through April 18

Where: In-person filing is available at 11 sites throughout Broward County, including libraries, community centers and nonprofit organizations. Some locations require an appointment. Hispanic Unity of Florida has partnered with United Way, which offers the [Myfreetaxes.com](https://www.myfreetaxes.com) digital platform, for free virtual filing.

Eligibility: A family or an individual must have an annual household income of less than \$66,000 in 2022.

Information: Call the VITA hotline at 954-964-8884, ext. 3 or Broward 211, or visit vitataxesfree.org for general information, a map of locations and hours, and a list of required documents. The program is available in English, Spanish, Haitian–Creole and Portuguese.

Source: [Tax season is here: Here’s how to get free filing help in South Florida – Sun Sentinel \(sun-sentinel.com\)](#)



LO LIVE

SUMMER CAMPS SNEAK PEEK

STAFF REPORT— FEBRUARY 23, 2023

The choices are exhaustive as options return at schools, libraries and community centers in the wake of the coronavirus pandemic. Here's sneak peek at some of our Best Bets.

Broward Center Summer Theater Camp – Two sessions are available at Broward Center in Fort Lauderdale, Aventura Arts & Cultural Center in Aventura and the Rose & Alfred Miniaci Performing Arts Center at Nova Southeastern University in Davie. Youths can see old friends and make new ones, be taught by professional performing arts teachers, and have fun putting on a show on the Amaturio stage. The camp offers students the chance to study singing, dancing and acting while rehearsing for a theatrical production culminating in a final performance on stage at the Broward Center for the Performing Arts. As part of enrollment, each camper will receive a Summer Theater Camp 2023 T-Shirt and cast photo. visit browardcenter.org/summer-theater-camp.

Summer at the Y – Campers make friends, have fun, get active and discover who they are and what they can achieve, whether through singing or swimming, through sports or dance, or field trips or social activities, to help them grow as individuals and leaders. Programs will participate in Project Based Learning and support summer learning loss in core subjects such as reading math and science. Programs are in partnership with Broward County Schools and The [Children's Services Council of Broward County](http://www.childrenservices.org). Visit ymcasouthflorida.org.

Source: [Summer camps sneak peek | South Florida Times \(sfltimes.com\)](https://www.sfltimes.com)

FLORIDA SCHOOL SHOOTING

Community observes ‘a day of service and love’ five years after Stoneman Douglas shooting

By **Spencer Norris, Shira Moolten and Angie DiMichele**
South Florida Sun-Sentinel

•

Feb 14, 2023 at 7:57 pm

Anwar Thompson was 9 years old when the Parkland mass shooting happened. A student at the neighboring elementary school at the time, he hid under a table in the cafeteria and shared Valentine’s Day candy with his classmates.

He’s now in his first year of high school at Marjory Stoneman Douglas High School.

[Five years have passed](#) since the mass shooting that killed 17 students and injured 17 more at Stoneman Douglas. On Tuesday, Parkland and other communities across South Florida came together to mark the day and honor the victims.

“We feel like we had to come out here today,” said Thompson’s mother, Cari, who has lived in the area for 20 years. “To pay tribute to the victims, and also the survivors.”

17, the count of those lost in the tragedy, is a number that ran through the commemorations. At 10:17 a.m. Tuesday, 17 Stoneman Douglas staff members placed flowers on plaques for each of the 17 victims who died at the school in 2018.

Pine Trails Park is where the community came to grieve the loss of the 14 students and three teachers at vigils in the immediate aftermath of the shooting. Hundreds have since come on Feb. 14 each year to remember them.

People strolled through two rows of black and white portraits of the 17 victims, a hallway of their faces. Each portrait was paired with a clear box for people to drop notes and cards written to remember them.

Lauren Laski, a longtime Parkland resident, graduated from Stoneman Douglas in 1994. Her son was in eighth grade the day of the shooting, now in his senior year at Stoneman Douglas. Her daughter will soon attend Stoneman Douglas.

Laski said she worked with victim Nicholas Dworet's dad and taught at the preschool victim Jaime Guttenberg attended. At commemoration events, Laski said it feels like she's gone back in time to the day in 2018.

"Unfortunately, I think that as a society we've become numb to mass shootings and when it hit home here, it brought an awareness to everything. And it's heartbreaking," she said.

While the wounds remain deep five years later, for some people, time has made them less raw.

Two teachers, Felicia Burgin and Cindi Helverson, stopped by a small public commemoration at a garden outside of the school Tuesday morning, at the corner of Holmberg and Pine Island roads. It was the first time either had decided to spend Feb. 14 on campus since the attack.

Burgin, an English teacher, said she wasn't sure how she would feel once she stepped onto the property, but it felt like it was the right next step in the healing process.

"It's year five, and it seems like a very [momentous] year for some reason, like a shift of sorts," she said. It's the first year since the tragedy that she plans to celebrate Valentine's Day.

"For a long time, we just felt like that was disrespectful or sad, or like somehow we weren't remembering them by celebrating," she said. "But it feels like it's come to a point where maybe we can celebrate them on Valentine's Day."

The school district's "Day of Service and Love" was designated as a day for students, staff and volunteers "to come together to support each other through a variety of community service activities at schools across the county," the district said.

For Diane Wolk-Rogers, a former AP world history teacher at Stoneman Douglas who retired in 2020, healing has been about the word "and." She allows herself to feel pain and grief as well as love and joy; one emotion doesn't negate the others.

"I think when people get stuck and frozen, it's when they can't feel that 'and,'" Wolk-Rogers said.

While the five-year mark holds significance for some, for many in the Parkland community, the milestone is arbitrary when it comes to their trauma and grief.

Zurine Iza still can't sit with her back to the door.

“I didn’t realize it was five years,” said Iza, a Stoneman Douglas student on the day of the shooting who graduated in 2020. “I was like, five? It feels like it was one year ago.”

She stood outside of Eagles’ Haven on Tuesday afternoon, a wellness center created by the Children’s Services Council of Broward County for students and the surrounding community. The center held a ceremony to mark the day of the tragedy, as it has done since 2021, with therapy ponies and dogs, a candle-lighting and the release of 17 doves.

Families of the victims, former students, teachers, law enforcement officers and community leaders hugged and talked around stations for bicycle machines that make smoothies, butterfly face painting, and massage, while a group of Irish dancers performed in the center, in honor of Cara Loughran, one of the 17 victims.

“It’s important to have these communal times,” said James Gordon, a psychiatrist who helped lead a district-wide wellness program in the immediate aftermath of Parkland. “It deepens and enhances and in some ways makes easier the healing process.”

“It meant so much to us, to come together as a community,” said Mitch Dworet, whose 17-year-old son Nick was killed in the shooting. “The love, support and kindness — it’s beautiful.”

Scott Amos, who was a freshman at Stoneman Douglas during the shooting, has come to the event every year. He said it seemed much bigger this year, with many new faces. And he’s never seen the Irish dancers and ponies before.

“They’re definitely a nice set of gestures,” he said of the wellness stations. But the community is why he comes: “I’m really just here for the people.”

Five years later, Amos said, he’s still “chipping away at PTSD.” It always flares up in the weeks ahead of Valentine’s Day. On the anniversary itself, he mostly tries to keep himself distracted.

“I don’t know that the day gets easier,” he said.

And as it does get easier, at least for some, there’s a sorrow that comes with that, too.

“It’s a bittersweet feeling,” said Arianna Basted, a former Stoneman Douglas student who attended the event with Iza, and also graduated in 2020. “People are healing, forgetting. But people who went there don’t forget. They feel left behind.”

Reece Sharek was 5 years old, hiding in a bathroom at Heron Heights Elementary School five years ago today. Tuesday was the first commemoration at Pine Trails Park his mother, Sarah Sharek, brought him to. Victim Peter Wang was a neighbor of theirs, Sharek said.

The children affected by the shooting “changed that day,” she said.

“They lost their innocence. So since then, it’s just something that we mark as a family because even though we weren’t there we, didn’t have kids there — it impacted us. It impacted him,” she said.

Having raised money to be awarded to three senior ROTC students at Stoneman Douglas after the shooting in honor of Wang, Sharek has taught her son to “take our pain and turn it into something positive.”

Tuesday also marked the first commemoration since the conclusion of the Parkland trial, where the gunman was sentenced to life in prison.

For Iza, the trial brought up a lot of memories: “It was like we went back.”

But she isn’t sure what it accomplished.

“He went to jail; now what?” she said. “They haven’t done anything with the guns.”

Broward Commissioner Michael Udine and Congressmen Maxwell Frost and Jared Moskowitz stopped on Tuesday to make remarks at news conferences at the school and neighboring Pine Trails Park.

“This community is still not healed, and it is a scab that constantly gets picked off every time there is another mass shooting in another community,” Moskowitz said. His comments come on the heels of an attack Monday night, when a gunman opened fire at Michigan State University, killing three students and wounding five.

“My heart bleeds for them — I know what those [Michigan State] families are going to go through,” said Max Schachter, whose 14-year-old son Alex died at Stoneman Douglas. “It is just horrible.” Schachter attended the Eagles’ Haven ceremony.

President Joe Biden issued a video statement Tuesday mourning Parkland, saying that “to some of you, it seemed like yesterday,” and saluting the victims’ families and the survivors.

“What I admire most about you is how [you found purpose through your pain](#). The world has already seen how strong you are, how resilient you are and [how giving you are](#),” Biden said.

He then called for a ban on military-style semi-automatic rifles like the AR-15 the Parkland shooter used.

“We must say enough is enough,” Biden said.

The elected officials visiting Stoneman Douglas stopped to answer questions about the legislative proposals. Moskowitz, who was a state representative at the time of the massacre, is among those who’ve [opposed Florida’s move toward allowing people to](#)

carry concealed weapons without having to get a permit. Supporters of the bill have said it protects people's right to protect themselves.

But Moskowitz said Florida allowing permitless carry is "obviously a step backward. It's a solution in search of a problem that does not exist."

Shortly after 6 p.m. at the park, religious leaders of different faiths led prayers. One pastor read out all of the victims' names, their family members sitting in rows in front of the stage as their loved ones names were spoken: Alyssa Alhadeff. Scott Beigel. Martin Duque Anguiano. Nicholas Dworet. Aaron Feis. Jaime Guttenberg. Chris Hixon. Luke Hoyer. Cara Loughran. Gina Montalto. Joaquin Oliver. Alaina Petty. Meadow Pollack. Helena Ramsay. Alex Schachter. Carmen Schentrup. Peter Wang.

Each of the 17 were shown in a tribute video, photos of them doing what they loved — dancing, running or playing soccer. Photos of them with their family and friends who have grown older while they are frozen in time. And photos of the acts of service people have dedicated time to in their honor.

The vigil ended with a pastor instructing the crowd to break glow sticks that were handed out. Like the community's ability to do good in honor of the lives lost, the lights couldn't shine without being broken, the pastor said.

Eric and Margaret Lipetz, 86 and 83, stopped to visit the memorial garden. Eric, a Belgian Holocaust survivor, said a brief prayer before taking a seat next to his wife. He had lectured at the school previously, including a week before the shooting, he said. Their youngest grandchild will start school at Stoneman Douglas next year.

"When we came here, I thought that was the end of this kind of stuff. These mass killings, these genocides, the stupidity of wars and all. But it starts all over again," Eric said.

"My generation is getting too old to continue," he said. "But you've got to pick up the flame. You've gotta do something to stop all this stupidity."

This report was supplemented by information from the Associated Press.

Source: Community observes 'a day of service and love' five years after Stoneman Douglas shooting – Sun Sentinel (sun-sentinel.com)

MONTHLY COUNCIL MEETING ATTENDANCE

October 2022–September 2023 (FY 22/23)

Council Member	Oct'22	Nov'22	Dec'22	Jan'23	Feb'23	Mar'23	Apr'23	May'23	Jun'23	Jul'23	Aug'23	TRIM I	Sep'23	TRIM II
Shari Africk-Olefson*	P	P	N/A	N/A	N/A									
Vickie L. Cartwright***	A	P	N/A	P	N/A									
Michael Davis*	N/A	N/A	N/A	P	A									
Cathy Donnelly	P	P	N/A	P	A									
Beam Furr	P	P	N/A	P	P									
David H. Kenton	P	P	N/A	P	P									
Dawn Liberta	P	P	N/A	P	P									
Tom Powers	P	A	N/A	A	A									
Ryan Reiter**	P	P	N/A	N/A	N/A									
Paula Thaqi	A	P	N/A	A	P									
Jeffrey S. Wood	A	P	N/A	P	P									
Allen Zeman**	N/A	N/A	N/A	P	P									

* Michael Davis was appointed as the new judicial representative on 1/17/23, replacing Shari Africk-Olefson

** Allen Zeman was appointed as the new school board representative on 11/22/23, replacing Ryan Reiter

*** Dr. Cartwright separated from BCPS as Superintendent on 2/7/23