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**CHILDREN'S SERVICES COUNCIL  
OF BROWARD COUNTY  
MEMBERS:**

*Dr. David H. Kenton, Chair  
Governor Appointee*

*Jeffrey S. Wood, Vice Chair  
Governor Appointee*

*Beam Furr, Secretary  
Broward County Commission*

*Honorable Michael Davis  
Judicial Member*

*Cathy Donnelly  
Governor Appointee*

*Debra Hixon  
Board Member  
Broward County Public Schools*

*Dr. Peter B. Licata  
Superintendent  
Broward County Public Schools*

*Dennis Miles  
Community Director, Southeast &  
Southern Regions  
Department of Children & Families*

*Dr. Paula Thaqi  
Director  
Broward County Health Dept.*

*Vacant  
Governor Appointee*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

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**DATE:** January 12, 2024  
**TO:** Council Members  
**FROM:** Cindy Arenberg Seltzer, President/CEO  
**SUBJECT:** Information for January 18<sup>th</sup> Council Meeting

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Enclosed is the information packet for the CSC monthly meeting on Thursday, January 18<sup>th</sup>, at 9:30am, at the CSC Office. As a cost-saving measure, please note that packet tabs start with 20-31 and end with N-W. If you normally receive a hard packet via courier to your office or residence, it should arrive this afternoon. In addition, all Members will receive the Annual Performance Report book via courier.

At this meeting you will elect officers and committee assignments will be made. There are also several action items. The Council Member Roundtable this month will feature a staff presentation on the Annual Report & Annual Performance Report.

If you have any questions or need further explanation on any items in this packet, please feel free to email ([cseltzer@cscbroward.org](mailto:cseltzer@cscbroward.org)) or call me (954-649-8420).



**Children's Services Council of Broward County Monthly Meeting**  
6600 W. Commercial Blvd., Lauderdale, FL 33319 & Zoom Webinar

Thursday, January 18, 2024  
9:30 a.m.

**MEETING AGENDA**

- I. **Call to Order** David H. Kenton, *Chair*
- II. **Roll Call** Amy Jacques, *Special Assistant*
- III. **Chair's Report** David H. Kenton, *Chair*
  - a. Moment to Arrive
  - b. State of the CSC
  - c. Approve Dec 8, 2023, Council Minutes **(Tab 20)**
- IV. **Election of Officers** Garry Johnson, Esq.
  - a. Nominations from the Floor
    - i. Chair
    - ii. Vice Chair
    - iii. Secretary
  - b. Committee Assignments **(Tab 21)** Chair
- V. **President's Report** Cindy Arenberg Seltzer, *President/CEO*
  - a. Good of the Order
  - b. Legislative Update
- VI. **Finance Committee Meeting Report** **(Tab 22)** Paula Thaqi, *Committee Chair*  
Accept Quarterly Investment Report **(Tab 23)**
- VII. **Program Planning Committee Meeting Rpt** **(Tab 24)** David Kenton, *Committee Member*
  - a. Approve Revised Sponsorship Policy **(Tab 25)**
  - b. Approve Broward Behavioral Health **(Tab 26)**  
Coalition's (BBHC) Contract Amendment
  - c. CSC Statute Related to Funding BCPS **(Tab 27)**
- VIII. **Chief Program Officer Report** Maria Juarez, *CPO*
  - a. Approve Renewal of Hope South **(Tab 28)**  
Florida Leverage Contract
  - b. Approve PYD RFP Raters **(Tab 29)**
- IX. **Chief Innovation Officer Report** Sue Gallagher, *CIO*  
Approve Receipt of Community Care Plan **(Tab 30)**  
Funding for We Are Supported Integrated  
Data System (IDS) and MOU, Pending Legal  
Review

- |   |                 |   |
|---|-----------------|---|
| <b>X. Chief Equity &amp; Community Engagement Officer Report</b>                                  |                 | Sharetta Remikie, <i>CECEO</i>  |
| a. Approve Re-allocation of Frederick A. DeLuca Foundation Funding                                | <b>(Tab 31)</b> |   |
| b. FYI – Read for the Record 2023 Recap   | <b>(Tab N)</b>  |   |
| <b>XI. Chief Operating Officer Report</b>   |                 | Monti Larsen, <i>COO</i>  |
| a. Approval of Disposal of Intangible Assets  | <b>(Tab O)</b>  |   |
| b. Approve Raters for Insurance Broker/Agent Services RFQ   | <b>(Tab P)</b>  |   |
| c. Approve Budget Amendments and Interim Financial Statements for Period Ending December 31, 2023 | <b>(Tab Q)</b>  |   |
| d. Accept Monthly Statements for the Managed Fund from PFM and US Bank                            | <b>(Tab R)</b>  |   |
| e. Approve Monthly Purchases  | <b>(Tab S)</b>  |   |
| <b>XII. Broward Reads Coalition Report</b>  | <b>(Tab T)</b>  | Beam Furr, <i>Committee Co-Chair</i>  |
| <b>XIII. Funders Forum Report</b>   | <b>(Tab U)</b>  | Maria Juarez, <i>CPO</i>  |
| <b>XIV. Public Comment</b>  |                 | Chair   |
| <b>XV. Council Members' Roundtable</b>  |                 | Cindy Arenberg Seltzer, <i>President/CEO</i><br>Kenneth King, <i>Director, Public Affairs &amp; Organizational Development</i><br>Marissa Greif-Hackett, <i>Director, Program Evaluation</i><br>Dion Smith, <i>Director, Program Services</i><br>Lisa Bayne, <i>Director, Program Services</i><br>Kathleen Campbell, <i>Director, Finance</i> |
| <b>XV. Annual Report &amp; Annual Performance Report</b>  | <b>(Tab V)</b>  |   |
| <b>XVI. For Your Information</b>  | <b>(Tab W)</b>  |   |
| a. CSB Minutes  |                 |   |
| b. CSC Community Impact   |                 |   |
| c. Attendance Report  |                 |   |

Please complete this form <https://bit.ly/3nbSwe9> for ASL interpreter requests. For all other requests for special accommodations, please reach out to Shae Williams at (954) 377-1667 or [shwilliams@cscbroward.org](mailto:shwilliams@cscbroward.org) at least one week in advance so that proper arrangements can be made.



## CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319  
and by Zoom Webinar with public access by computer or phone

November 16, 2023 Meeting Postponed to December 8, 2023  
9:30 A.M.

### Minutes

#### **Council Members in Physical Attendance:**

School Board Member Debra Hixon; Governor Appointee David H. Kenton (*Chair*); DCF Community Director Dennis Miles; Health Department Director Paula Thaqi; Governor Appointee Jeffrey S. Wood

#### **Council Members Absent:**

Judge Michael Davis; Governor Appointee Cathy Donnelly; Broward County Commissioner Beam Furr; School Superintendent Peter B. Licata

#### **Counsel Present:**

Garry Johnson, Esq.

#### **Staff in Attendance:**

Cindy Arenberg Seltzer; Monti Larsen; Sharetta Remikie; Sue Gallagher; Dion Smith; Lisa Bayne; Kenneth King; Michelle Hamilton; Marissa Greif-Hackett; Marlando Christie; Amy Jacques; Angie Buchter; Tracy Graham; Shaquoia Wilson; Jimmy Jean; Johnsingh Jeyasingh; Diego Alvarez; Fern Phillip; Nelson Giraldo; Jill Denis-Lay; Yolanda Meadows; Liza Khan; Jennifer Fletcher; Priscilla Cole; Julie Toscano; Cristina Castellanos; Jocelin Eubanks; Carlos Campos; Keyonia Lawson; Radoika Pilarte; Alexia Bridges; Ashley Cole; Astrid Cantos; Erin Byrne; Ileana Blanco; Jonathan Corado; Kandyss Torrence; Lynn Kalmes; Travis Johnson; Valencia McConnico-Bell; Shantigra "Shae" Williams; Florence Ukpai; S. Lorenzo Benaine; Trisha Dowell; Michelle Hagues; Natalie Gomes; Jessica Rincon; Karen Franceschini; Ivy Pierre; Melissa Soza; Madeline Jones; Nicolette Picardi; Kimberlee Reid; Camila Romero; Roxanne Smith; Cynthia Reynoso; Jennifer Wennberg; Yolanda Meadows; Betty Dominguez; Alexandra Lemoine; Clarice Horton; Mina Razavi; Shawanda Spencer; Nancy Adjohan; Shira Fowlkes; Andria Dewson; Pooja Yajnik; Gaby Carbonell; Silke Angulo; Maxine Goldson; Nicholas Hessing

#### **Guests in Attendance:**

See Attachment 1

## Agenda:

### I. Call to Order

Dr. Kenton called the meeting to order at 9:31 A.M.

### II. Roll Call

The roll was called and a quorum was established.

### III. Chair's Report

#### Moment to Arrive

Council Members took a moment to allow the body and mind to settle and focus before considering the meeting agenda items.

Dr. Kenton welcomed Ms. Debra Hixon as the school board representative to the CSC.

Council members thanked School Board Member Zeman for his service on the Council and presented him with a photo plaque. Dr. Zeman thanked the Council for the plaque and for the opportunity to serve. He expressed his support for the work of the Council and challenged Council Members and staff to keep looking for ways to do more to support Broward's children and families.

October 19, 2023, Council Minutes

**ACTION: Ms. Hixon made a motion to approve the Council meeting minutes from October 19, 2023, as presented. The motion was seconded by Mr. Wood and passed with no opposing votes.**

#### Reminder – December 2023 Meeting Cancellation

Dr. Kenton reminded Members that the December 21<sup>st</sup> monthly meeting had previously been cancelled.

#### Crockett Foundation Plaque Presentation

Mr. Matt Arellano, on behalf of the Crockett Foundation, presented CSC with a plaque in appreciation of CSC's funding and support of their programs and youth.

### IV. Executive Committee Meeting Report

#### President/CEO FY 23/24 Salary Adjustment & New Contract Term

Dr. Kenton briefly highlighted the recent meeting of the Executive Committee and

referred Members to the meeting information and minutes in the packet which included each Council Members scores and comments on Ms. Arenberg Seltzer's evaluation.

**ACTION: Mr. Wood made a motion to approve the President/CEO salary adjustment for FY 2023/24 and new Contract terms for FY 23/24 through FY 27/28, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.**

V. President's Report

a) Good of the Order

Ms. Arenberg Seltzer announced that for the 22nd year in row, CSC received the Certificate of Achievement for Excellence in Financial Reporting for its Annual Comprehensive Financial Report.

Ms. Arenberg Seltzer announced that Broward's Campaign for Grade Level Reading received multiple recognitions. The Campaign received 2022-2023 Pacesetter Honors for the implementation of the Reading Explorers program. Fifty-nine stories were submitted and 33 were recognized. In the Communications Expo, which is designed to highlight and honor recent communications tools created by Campaign communities, Broward's Campaign was recognized as Exceptional for the *Literacy League Newsletter* by HandsOn Broward. Broward's Campaign also received Brightspot recognition for the *Read for the Record* Future First Episode, the Read for the Record promo, and the Read for the Record event.

Ms. Arenberg Seltzer shared that CSC was recently recognized for its partnership with the Commission on Behavioral Health and Drug Prevention, which just celebrated 35 years. Ms. Arenberg Seltzer displayed the poster plaque that was presented to CSC at the Commission's anniversary event.

Ms. Arenberg Seltzer announced that CSC has been selected to receive the Friendship Journey's "Community Hero" Award at tomorrow's gala.

Ms. Arenberg Seltzer highlighted several community events and partnerships, including the Junior Achievement Store Fronts Ribbon Cutting for two CSC-sponsored store fronts highlighting wellness and social service careers; the Volta Music Foundation distribution of violins and a year-end performance by children in CSC-funded MOST programs; the Lights on Afterschool celebration attended by 684 youth and 65 adults; the Choose Peace Poster Contest; the FLITE Heroes Luncheon; NSU's Day for Children; the International Welcome Center Ribbon-Cutting; Celebrate Babies Week; the PBS Town Hall on Mental Health;

the Haitian Family Celebration; the Fathers, Men & Boys Action Committee's Rise Up Summit – Making Waves of Change; and the City of Plantation parade.

Ms. Arenberg Seltzer encouraged Members to attend the January 10<sup>th</sup> Program Planning Committee (PPC) meeting, which will feature a substantive discussion and policy decision around Youth Employment services and related RFP.

b) Native American Heritage Month

Ms. Arenberg Seltzer recognized November as National Native American Heritage Month and a time to recognize and honor the contributions, achievements, sacrifices, and cultural and historical legacy of the original inhabitants of what is now the United States and their descendants.

c) National Adoption Month

Ms. Arenberg Seltzer also recognized November as National Adoption Month, a time to increase national awareness of adoption issues and bring attention to the need for adoptive families for teens in the U.S. foster care system. She also highlighted National Adoption Day, which encourages cities to open their courts on the Saturday around or before Thanksgiving to finalize and celebrate adoptions from foster care. Broward's Adoption Day is hosted by the Heart Gallery and finalized 26 adoptions this year.

d) December Office Schedule

Ms. Arenberg Seltzer noted that, as has been done in past years, the CSC office will be closed between December 25 – January 1<sup>st</sup>. She further noted that staff will use leave for the four non-holiday days during that time.

VI. Program Planning Committee Report

Ms. Seltzer briefly highlighted the items under the PPC Report.

a) Junior Achievement Leverage Funding Request

**ACTION: Dr. Thaqi made a motion to approve leverage funding for Junior Achievement to provide summer youth employment opportunities to economically-disadvantaged youth, as presented. The motion was seconded by Mr. Wood and passed with no opposing votes.**

b) David Posnack JCC Leverage Funding Request

**ACTION: Dr. Thaqi made a motion to approve leverage funding for David Posnack JCC to provide a Winter Break day camp, Spring Break day camp, and in-hospital year-round recreational activities to children with Cancer**



**and their siblings, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.**

c) MOST Expansion

Ms. Arenberg Seltzer explained that she had hoped to expand CSC-funded MOST programming to schools that did not demonstrate need (86% or more students qualifying for Free & Reduced School Lunch) at the time of the RFP a couple of years ago, but do so now. She further explained that Legal Counsel had advised it would violate the procurement and the RFP would need to be re-issued. As that is not tenable at this time, she stated we would wait for the next RFP cycle. Mr. Wood asked CSC Counsel, Garry Johnson, to look for ways in the RFP process to gain more flexibility to meet the needs of children during an RFP cycle.

VII. Chief Program Officer (CPO) Report

Broward UP Promise Neighborhood Grant

Mr. Dion Smith, Director of Program Services, briefly highlighted the Broward UP Promise Neighborhood Grant.

Dr. Kenton asked Legal Counsel if he needed to abstain from this vote due to his employment at Broward College. Mr. Johnson responded that he does not have to abstain because it is in his official capacity and he doesn't gain favor personally, but he could abstain out of an abundance of caution and to address public perception.

**ACTION: Ms. Hixon made a motion to approve receipt of 2024 Broward UP Promise Neighborhood Grant funding, pending legal approval of the amendment with Broward College; and approve 2024 provider allocations for Broward Up Contracts, as presented. The motion was seconded by Mr. Wood and passed with no opposing votes and an abstention from Dr. Kenton.**

VIII. Chief Innovation Officer (CIO) Report

Department of Juvenile Justice (DJJ) Data Sharing Update

Dr. Gallagher updated the Council on data sharing with the Department of Juvenile Justice, stating that DJJ had expressed a concern with providing identifiable data. To address that concern, they will only provide unidentifiable data, which is similar to the recent agreement we reached with Broward County Public Schools (BCPS).

IX. Chief Equity & Community Engagement Officer (CECEO) Report

Dr. Remikie briefly highlighted the items under the CECEO Report.

a) Capacity Building Grant RFA Awards

**ACTION: Mr. Wood made a motion to approve recommendations for Capacity Building Grant RFA awards, as presented. The motion was seconded by Ms. Hixon and passed with no opposing votes.**

b) Broward: Read for the Record Recap

Dr. Remikie briefly highlighted the successful Broward: Read for the Record event, noting that she will share final numbers and information in January. Members viewed videos of the event.

X. Chief Operating Officer Report

Ms. Larsen briefly highlighted the items under the COO Report. She noted a slight revision in the year-end Financials that had previously been sent to Members, with copies at the dais. She emphasized that it was not material and did not impact Carryforward or the bottom line, but was revised and released in the spirit of full transparency. She also noted that staff planned to switch out the tree vendor on Purchases in order to save money.

a) Budget Carryforward

b) Facilities Management Services RFQ Award

c) Budget Amendments and Preliminary Financial Statements for Fiscal Year Ending September 30<sup>th</sup>

d) Monthly Statements for the Managed Fund from PFM and US Bank

e) Monthly Purchases

**ACTION: Mr. Wood made a motion to approve all items under the COO Report, as presented. The COO items included approval of Budget Carry Forward from FY 22/23 into FY 23/24, approval of the Rating Committee selection of McGuire Development Company to continue to provide Facilities Management Services, approval of Budget Amendments and Preliminary Financial Statements for the Fiscal Year Ending September 30, 2023, approval of the monthly statement for the Managed Fund from PFM and US Bank for October 2023, and approval of the CSC monthly Purchases. The motion was seconded by Dr. Thaqi and passed with no opposing votes.**

XI. Special Needs Advisory Coalition (SNAC) Meeting Report

Dr. Gallagher highlighted the recent meeting of the SNAC and referred Members to the minutes in the information packet. The next meeting is scheduled for February 2<sup>nd</sup> at 9:30 A.M. and will be hosted by BCPS.

XII. Funders Forum Report

Dr. Kenton referred Members to the minutes in the information packet.

XIII. Public Comment

Ms. Laurie Sallarulo, President/CEO of Junior Achievement and former CSC Member, thanked the Council for its partnership on the new store fronts. She said they are now fully completed and invited them to come visit. She also thanked them for the confidence in their vote to provide youth career services. She said they plan to place between 300-400 youth in jobs this summer.

Ms. Ana Valladares, Mujeres Latinas Empowering Women and former CSC Member, thanked the Council for its support and the Capacity Building Grant award, noting that it will help the organization build a strong infrastructure and better position itself.

XIV. Council Members' Roundtable

Ms. Arenberg Seltzer introduced members of the Girls Coordinating Council of Broward (GCC) for a presentation on the healthy development of girls in Broward. Presenters were Sara Nunez (*Executive Director of Pace Center for Girls*), Ali Cagnetta (*Pace Center for Girls Board Member*), Dr. Ciara Bostick (*CEO of God's Gifts*), and Shae Williams (*CSC's Strategy Manager*). Sara Nunez talked about the success of the GCC. She noted that while they lost momentum during COVID, the group was actively growing.

Shae Williams presented data showing an increase in the number of girls arrested post-COVID, as well as an increase in the number of girls reporting feeling sad or hopeless and the number of reported suicide attempts. Sara noted that the data provided a starting point to re-engage community stakeholders in their work. They increased from 10 partners in the Fall of 2022 to 30 active partners currently. She said they are taking an in-depth, relational approach to bridge gaps by educating one another and showing that the lived experiences and stories of the girls in Broward are enhancing the quantitative and qualitative data to inform the actions of the Girls Coordinating Council.

Ciara Bostick highlighted the three impact teams. The Girls Voice Impact Team puts girls in charge in positions of leadership. The Community Engagement &

Education Impact Team puts together events based on the data. The Data and Research Impact Team disseminates data relating to GCC priorities.

Members were invited to the Queen for a Day event on February 24<sup>th</sup>. The event will focus on self-care and career development. Sara noted that this event came about from surveys and a GCC community meeting.

Shae promised to share the Turn the Curve Report with Members, as well as Access to Padlet where they will be able to review the surveys and other information related to GCC.

XV. Adjournment

**ACTION: The meeting adjourned at 11:07 A.M.**

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Beam Furr, Secretary

## ATTACHMENT 1

### MEETING ATTENDEES (\*denotes speaker)

Name	Organization
Erica Herman	Voices for Children
Carol Aubrun	City of West Park
Jacqueline Figueroa Morales	Broward Sheriff's Office
Jill Reipsa	Junior Achievement
Alison Rodriguez	YMCA of South Florida
Andy Fernandez	Firewall Centers
Karen Kassebeer	Children's Bereavement Center
Ana Valladares*	Mujeres Latinas Empowering Women
Peter Rose	David Posnack Jewish Community Center
Bonnie Rayman	David Posnack Jewish Community Center
Lisa Clements	YMCA of South Florida
Keisha Grey	Grey & Associates
Alice-Lydia Bird	YMCA of South Florida
Kimberly Gales	HRI
Traci Schweitzer	Department of Children & Families
Sara Nunez	Pace Center for Girls/Girls Coordinating Council
Laurie Sallarulo*	Junior Achievement
Matt Arellano*	Crockett Foundation
Grace Ramos	The M Network
Dr. Ciara Bostick	Broward Sheriff's Office
Audrey Ljung	Broward County FSAD/CHA
Allison Cagnetta*	Pace Center for Girls
Sophia Smart	BCPS – 21 <sup>st</sup> CCLC

# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Kenton - David H.	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 3501 Davie Rd.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Davie	COUNTY Broward
DATE ON WHICH VOTE OCCURRED 12/8/2023	NAME OF POLITICAL SUBDIVISION: MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

**PRIOR TO THE VOTE BEING TAKEN** by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

**WITHIN 15 DAYS AFTER THE VOTE OCCURS** by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

**IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:**

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

**APPOINTED OFFICERS (continued)**

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

**DISCLOSURE OF LOCAL OFFICER'S INTEREST**

I, David H. Kenton, hereby disclose that on December 8, 20 23 :

(a) A measure came or will come before my agency which (check one or more)

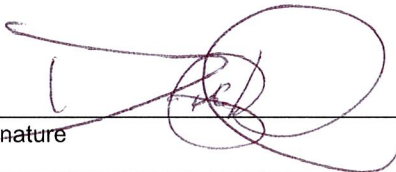
- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- inured to the special gain or loss of Broward College, by whom I am retained; or
- inured to the special gain or loss of \_\_\_\_\_, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

Out of an abundance of caution and for public perception, I abstained from voting on Agenda Item VII (Tab 28), " Approve Receipt of 2024 Broward UP Promise Neighborhood Grant Funding and 2024 Provider Allocations for Broward UP Contracts." I am Dean of Student Services at Broward College and Broward College was awarded the 5-year Promise Neighborhood Grant.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

12/8/2023  
Date Filed

  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.





## For Council Meeting January 18, 2024

**Issue:** Appointment of Committee Members for 2024

**Action:** Chair to Confirm/Appoint Committee Members for 2024

**Budget Impact:** N/A

**Background:** Every year, the Council holds its organizational meeting in January to elect officers and update committee appointments for the new year.

**Current Status:** Upon approval of the 2024 officers, the newly-elected Chair will confirm/appoint Members to the 2024 committees and designate committee chairs. All Members are encouraged to serve on at least one committee.

<b>COMMITTEES</b>	<b>2023</b>	<b>2024</b>
Executive	Kenton, Wood, Furr	2024 Officers
Finance	Thaqi (Chair), Donnelly	Need additional Members
Program Planning	Donnelly (Chair), Kenton, Wood, Davis	Any changes?
Nominating	Donnelly (Chair), Furr, Kenton	Any changes?
Office Space	Furr (Chair), Donnelly, Wood	Any changes?
By-Laws	Donnelly, Wood	Need Chair and additional Members
Special Needs Advisory Committee (SNAC) CSP Committee	Wood, Donnelly (alternate)	Add Ms. Hixon (Co-Chair). Any other changes?
Agency Capacity Bldg. Community Support Committee	Kenton (Co-Chair), Wood (Co-Chair)	Any changes?
Broward Reads: Campaign for Grade Level Reading CSP Committee	Furr (Co-Chair), Seltzer (Co-Chair), ELC Co-Chair, BCPS Co-Chair	Any changes?

**Recommended Action:** Chair to Confirm/Appoint Committee Members for 2024

**TAB 22**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

**Finance Committee Meeting**

Virtual Zoom Meeting  
November 28, 2023 @ 2:30 p.m.

**Minutes**

**Finance Committee Members in Attendance:**

Health Department Director Paula Thaqi (*Finance Committee Chair*), Governor Appointee Cathy Donnelly

**Staff in Attendance:**

Cindy Arenberg Seltzer (President/CEO), Monti Larsen, Kathleen Campbell, Amy Jacques

**Guests in Attendance:**

Scott Sweeten (*PFM Asset Management*)

**Agenda:**

**I. Call to Order**

Dr. Thaqi (*Finance Committee Chair*) called the meeting to order at 2:34 P.M.

**II. Finance Committee Minutes**

Members reviewed the August 2023 meeting minutes and did not have any edits.

**III. Investment Quarterly Report**

Mr. Scott Sweeten, BCM, CFS, Sr. Managing Consultant for PFM Asset Management, delivered an investment performance review for the Quarter Ended September 30, 2023. He gave a brief market update, noting that the U.S. economy continues to be very strong, inflation is trending downward, the labor market continues to be strong, and the GDP remains robust. He also noted that interest rates reached their highest levels since 2006-2007.

Mr. Sweeten then highlighted the CSC portfolio, stating that it was in an ideal position moving forward and had positive yields across the board.

**IV. Public & Members' Comments**

Ms. Arenberg Seltzer announced the hiring of a new Budget Director, Alicia Williams, who was previously Assistant Director to the Finance Director.

## ***DRAFT***

Ms. Arenberg Seltzer also announced that CSC's Annual Comprehensive Financial Report received a Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting. She explained that this Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management.

### **V. Adjourn**

The meeting adjourned at 3:25 P.M.

**TAB 23**

## For Council Meeting

As Discussed by the  
Finance Committee  
November 28, 2023

**January 18, 2024**

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<b>Issue:</b>	Managed Fund Quarterly Performance Report
<b>Action:</b>	Accept the Managed Fund Quarterly Performance Report for period ended September 30, 2023
<b>Budget Impact:</b>	N/A

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**Background:** At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities using the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the fund which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

**Current Status:** In accordance with the Investment policy, a month following each quarter end, PFM presents a fund performance report to the Finance Committee using established benchmarks. This 52-page report is divided in a couple of sections including a summarized snapshot of current economic Market conditions such as inflation and labor indicators, what the Federal reserve is doing and projections of upcoming actions, and current trends for the security and bond markets. The next section of the report details the performance of CSC's Managed Funds and highlights the quarterly performance of the fund against specific industry benchmarks. The remaining report details diversification, the sector allocation, and the details of each security in the fund.

The full quarterly performance report was distributed to each Council Member with the Finance Committee packet; therefore, only an excerpt of the portion of the report which relates to the performance of CSC's Managed Fund is included here. The Council Members are welcome to attend the quarterly Finance Committee when this report is presented in detail and there are opportunities to ask PFM any questions.

**Recommended Action:** Accept the Managed Fund Quarterly Performance Report for period ended September 30, 2023.

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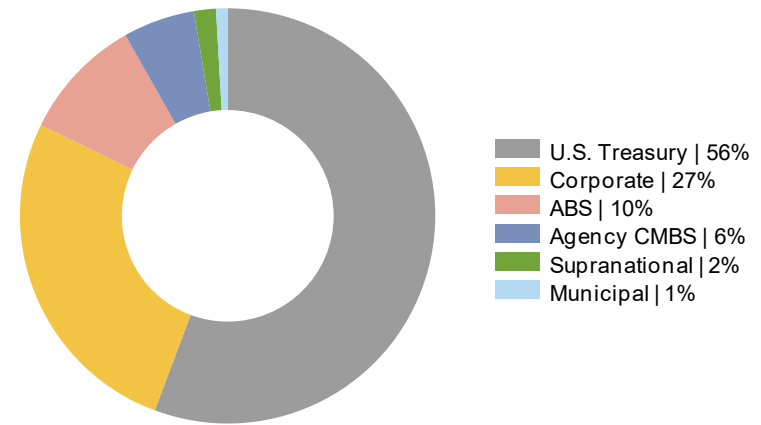
Portfolio Review:  
CSC BROWARD COUNTY CORE PORTFOLIO

## Portfolio Snapshot - CSC BROWARD COUNTY CORE PORTFOLIO<sup>1</sup>

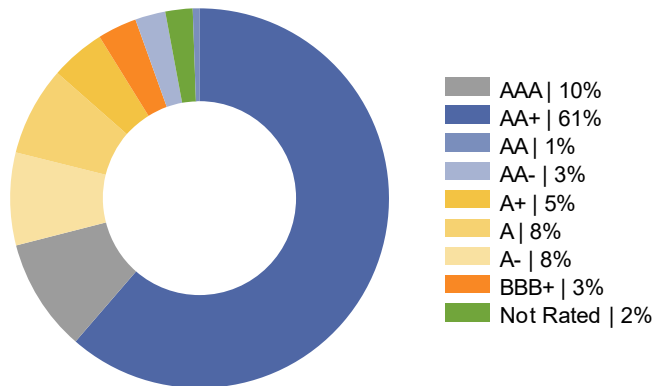
### Portfolio Statistics

<b>Total Market Value</b>	\$25,298,075.95
<i>Securities Sub-Total</i>	\$25,048,227.09
<i>Accrued Interest</i>	\$207,201.89
<i>Cash</i>	\$42,646.97
<b>Portfolio Effective Duration</b>	1.73 years
<b>Yield At Cost</b>	3.74%
<b>Yield At Market</b>	5.20%
<b>Portfolio Credit Quality</b>	AA

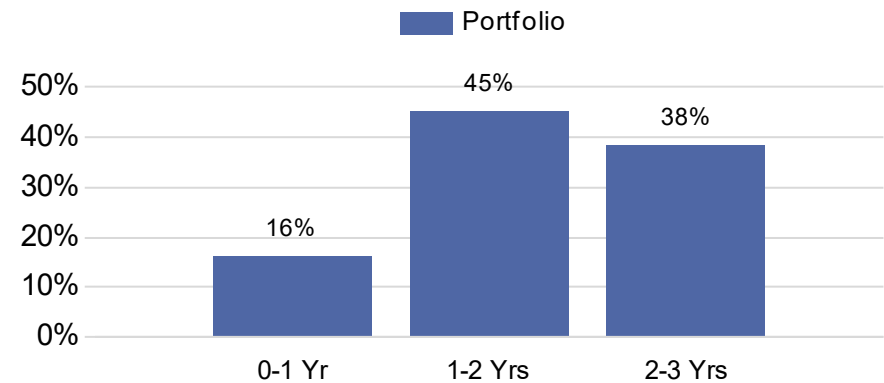
### Sector Allocation



### Credit Quality - S&P



### Duration Distribution



1. Yield and duration calculations exclude cash and cash equivalents. Sector allocation includes market values and accrued interest. An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.



## Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>U.S. Treasury</b>	<b>55.9%</b>	
UNITED STATES TREASURY	55.9%	AA / Aaa / AA
<b>Agency CMBS</b>	<b>5.6%</b>	
FREDDIE MAC	5.6%	AA / Aaa / AA
<b>Supranational</b>	<b>1.7%</b>	
ASIAN DEVELOPMENT BANK	1.7%	AAA / Aaa / AAA
<b>Municipal</b>	<b>0.9%</b>	
Commonwealth of Massachusetts	0.7%	NR / Aa / AAA
STATE OF CONNECTICUT	0.3%	AA / Aa / AA
<b>Corporate</b>	<b>26.4%</b>	
ADOBE INC	0.4%	A / A / NR
AMERICAN EXPRESS CO	0.6%	BBB / A / A
AMERICAN HONDA FINANCE	0.7%	A / A / NR
BANK OF AMERICA CO	1.5%	BBB / A / A
BANK OF MONTREAL	0.8%	A / A / AA
BANK OF NOVA SCOTIA	0.7%	A / A / AA
CANADIAN IMPERIAL BANK OF COMMERCE	0.6%	A / A / AA
CATERPILLAR INC	0.8%	A / A / A
CINTAS CORPORATION NO. 2	0.2%	A / A / NR
CITIGROUP INC	0.7%	BBB / A / A
COLGATE-PALMOLIVE COMPANY	0.4%	AA / Aa / NR
COMMONWEALTH BANK OF AUSTRALIA	1.0%	AA / Aa / A
DEERE & COMPANY	0.7%	A / A / A
EXXON MOBIL CORP	0.4%	AA / Aa / NR
GENERAL DYNAMICS CORP	0.6%	A / A / NR
GOLDMAN SACHS GROUP INC	0.6%	BBB / A / A

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>Corporate</b>	<b>26.4%</b>	
HOME DEPOT INC	0.1%	A / A / A
INTEL CORPORATION	0.7%	A / A / A
JP MORGAN CHASE & CO	0.9%	A / A / AA
LOCKHEED MARTIN CORP	0.2%	A / A / A
MERCK & CO INC	0.4%	A / A / NR
MORGAN STANLEY	0.7%	A / A / A
NATIONAL RURAL UTILITIES CO FINANCE CORP	0.5%	A / A / A
PACCAR FINANCIAL CORP	0.4%	A / A / NR
PEPSICO INC	0.6%	A / A / NR
PNC FINANCIAL SERVICES GROUP	0.0%	A / A / A
PRAXAIR INC	0.7%	A / A / NR
RABOBANK NEDERLAND	1.0%	A / Aa / AA
ROYAL BANK OF CANADA	1.2%	A / A / AA
ROYAL DUTCH SHELL PLC	0.6%	A / Aa / AA
STATE STREET CORPORATION	1.2%	A / A / AA
SUMITOMO MITSUI FINANCIAL GROUP INC	0.8%	A / A / NR
TEXAS INSTRUMENTS INC	0.1%	A / Aa / NR
THE BANK OF NEW YORK MELLON CORPORATION	0.8%	A / A / AA
TORONTO-DOMINION BANK	1.2%	A / A / AA
TOYOTA MOTOR CORP	0.7%	A / A / A
TRUIST FIN CORP	0.7%	A / A / A
UNILEVER PLC	0.6%	A / A / A
UNITED PARCEL SERVICE INC	0.4%	A / A / NR
WAL-MART STORES INC	0.6%	AA / Aa / AA
WELLS FARGO & COMPANY	0.6%	BBB / A / A

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

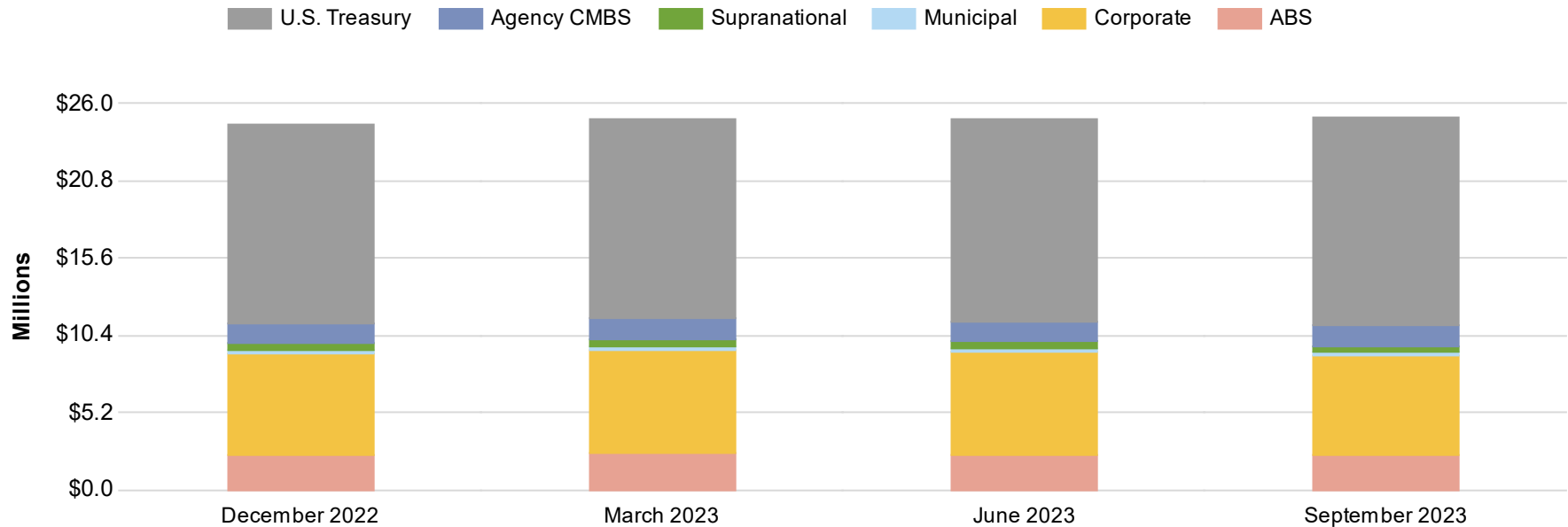
## Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>Corporate</b>	<b>26.4%</b>	
WESTPAC BANKING CORP	0.6%	AA / Aa / A
<b>ABS</b>	<b>9.5%</b>	
ALLY AUTO RECEIVABLES TRUST	0.6%	AAA / Aaa / NR
AMERICAN EXPRESS CO	0.7%	AAA / NR / AAA
BANK OF AMERICA CO	0.2%	NR / Aaa / AAA
BMW VEHICLE OWNER TRUST	0.3%	AAA / Aaa / NR
CAPITAL ONE FINANCIAL CORP	1.2%	AAA / Aaa / AAA
CARMAX AUTO OWNER TRUST	1.8%	AAA / Aaa / AAA
CNH EQUIPMENT TRUST	0.2%	NR / Aaa / AAA
DISCOVER FINANCIAL SERVICES	1.3%	AAA / Aaa / AAA
FORD CREDIT AUTO OWNER TRUST	0.3%	NR / Aaa / AAA
GM FINANCIAL CONSUMER AUTOMOBILE TRUST	0.2%	AAA / Aaa / NR
HARLEY-DAVIDSON MOTORCYCLE TRUST	0.4%	AAA / Aaa / NR
HONDA AUTO RECEIVABLES	0.2%	AAA / NR / AAA
HYUNDAI AUTO RECEIVABLES	0.4%	AAA / NR / AAA
JOHN DEERE OWNER TRUST	0.3%	NR / Aaa / AAA
TOYOTA MOTOR CORP	0.6%	AAA / Aaa / AAA
WORLD OMNI AUTO REC TRUST	0.9%	AAA / NR / AAA
<b>Total</b>	<b>100.0%</b>	

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

### Sector Allocation Review - CSC BROWARD COUNTY CORE PORTFOLIO

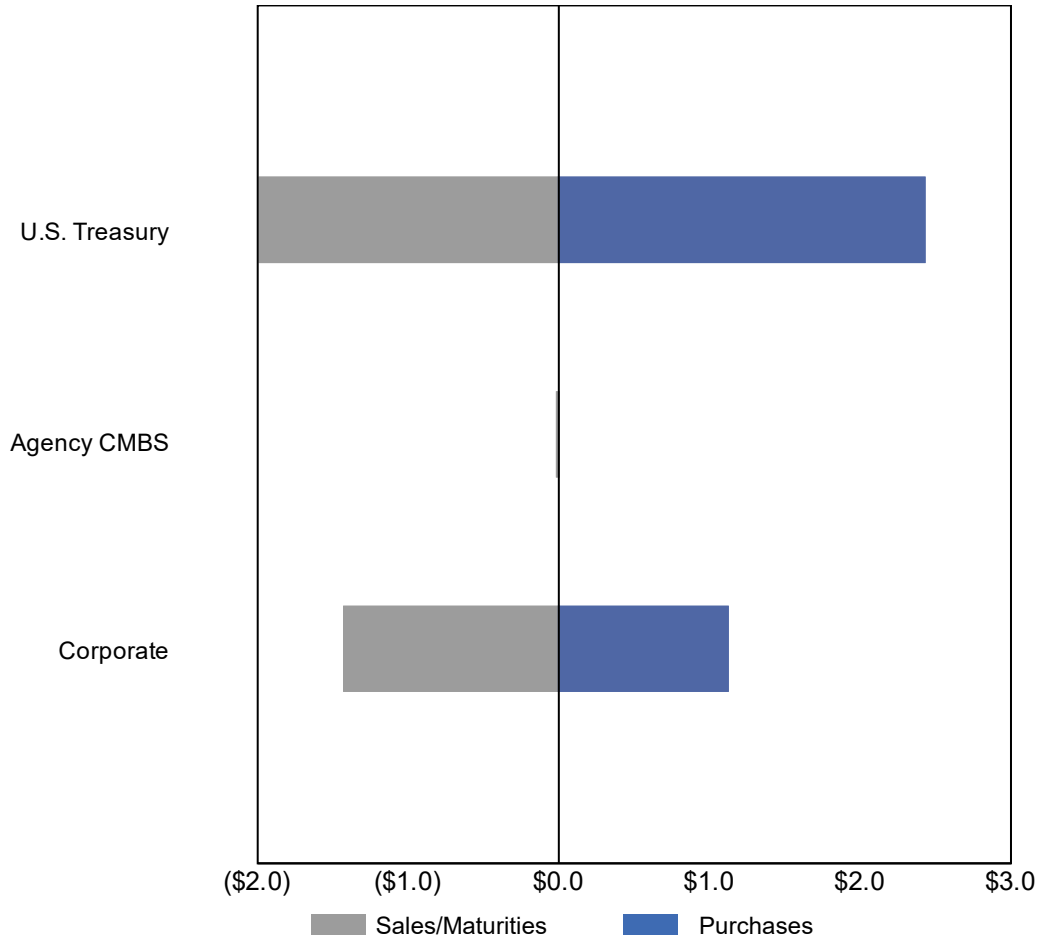
Security Type	Dec-22	% of Total	Mar-23	% of Total	Jun-23	% of Total	Sep-23	% of Total
U.S. Treasury	\$13.3	54.2%	\$13.4	53.7%	\$13.5	54.4%	\$14.0	55.7%
Agency CMBS	\$1.4	5.8%	\$1.4	5.7%	\$1.4	5.6%	\$1.4	5.6%
Supranational	\$0.4	1.7%	\$0.4	1.7%	\$0.4	1.7%	\$0.4	1.7%
Municipal	\$0.2	0.9%	\$0.2	0.9%	\$0.2	0.9%	\$0.2	0.9%
Corporate	\$6.8	27.6%	\$7.0	28.3%	\$6.9	27.8%	\$6.6	26.5%
ABS	\$2.4	9.8%	\$2.4	9.7%	\$2.4	9.6%	\$2.4	9.6%
<b>Total</b>	<b>\$24.5</b>	<b>100.0%</b>	<b>\$24.9</b>	<b>100.0%</b>	<b>\$24.9</b>	<b>100.0%</b>	<b>\$25.0</b>	<b>100.0%</b>



Market values, excluding accrued interest. Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM. Detail may not add to total due to rounding.

## Portfolio Activity - CSC BROWARD COUNTY CORE PORTFOLIO

**Net Activity by Sector**  
(\$ millions)

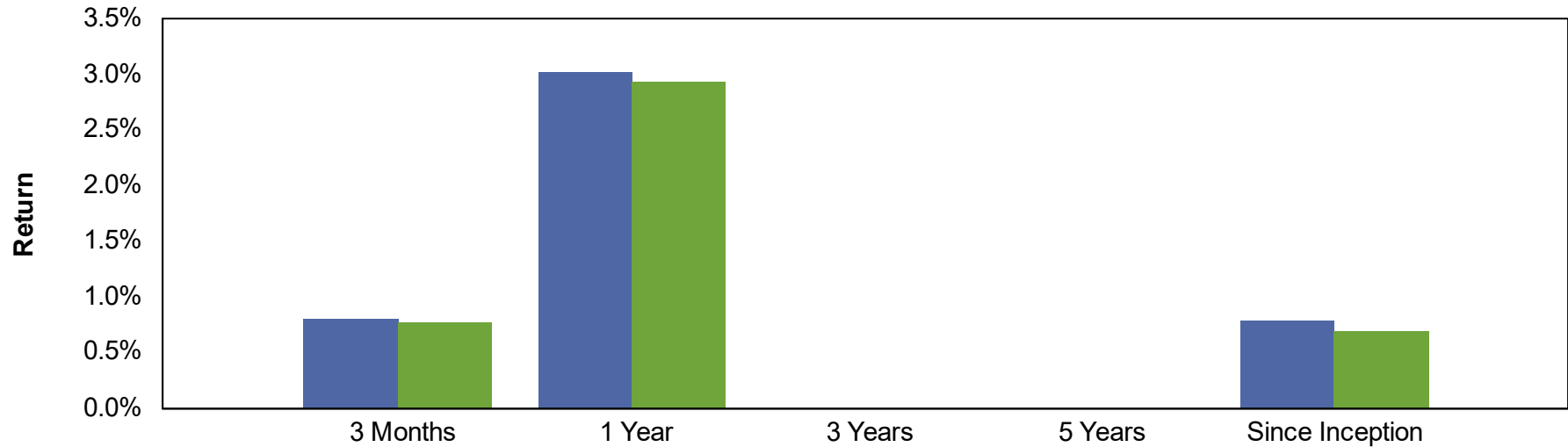


Sector	Net Activity
U.S. Treasury	\$455,735
Agency CMBS	(\$3,191)
Corporate	(\$297,440)
<b>Total Net Activity</b>	<b>\$155,104</b>

Based on total proceeds (principal and accrued interest) of buys, sells, maturities, and principal paydowns. Detail may not add to total due to rounding.

### Portfolio Performance

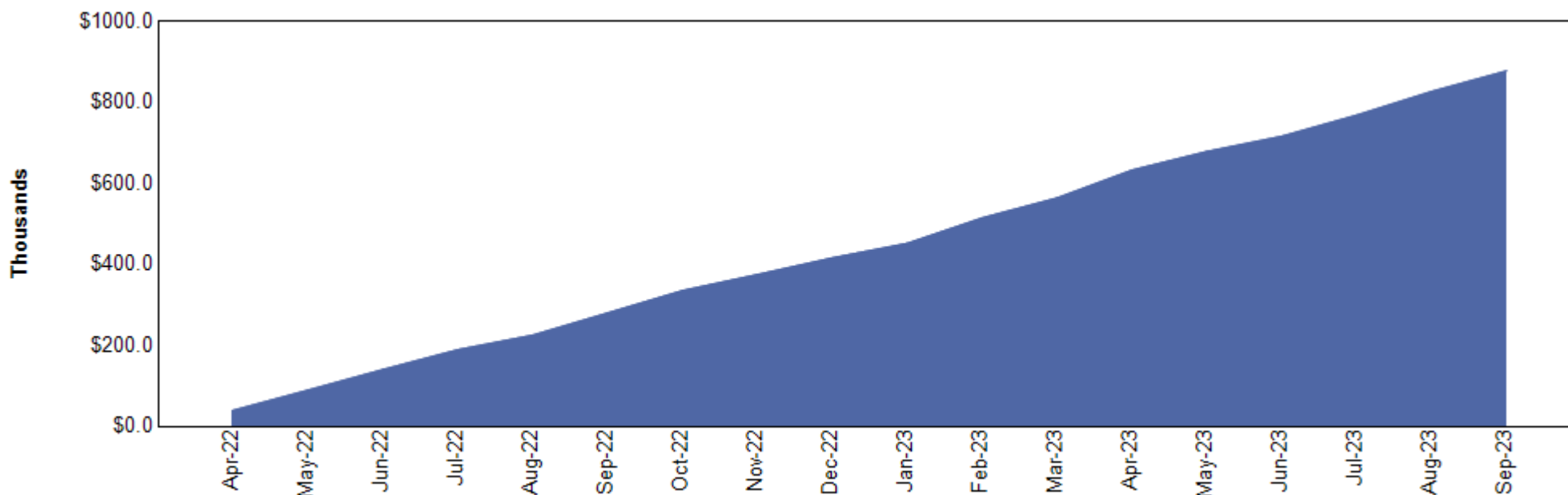
Portfolio Net of Fees



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception <sup>1</sup>
Interest Earned <sup>2</sup>	\$207,605	\$699,311	-	-	\$919,672
Change in Market Value	(\$6,188)	\$43,806	-	-	(\$621,851)
<b>Total Dollar Return</b>	<b>\$201,417</b>	<b>\$743,117</b>	-	-	<b>\$297,821</b>
<b>Total Return<sup>3</sup></b>					
Portfolio	0.80%	3.03%	-	-	0.79%
Benchmark <sup>4</sup>	0.74%	2.47%	-	-	0.24%
<b>Basis Point Fee</b>	<b>0.02%</b>	<b>0.10%</b>	-	-	<b>0.10%</b>
<b>Net of Fee Return</b>	<b>0.78%</b>	<b>2.93%</b>	-	-	<b>0.69%</b>

1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2022.  
 2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.  
 3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.  
 4. The portfolio's benchmark is . Source: Bloomberg.

### Accrual Basis Earnings - CSC BROWARD COUNTY CORE PORTFOLIO



Accrual Basis Earnings	3 Months	1 Year	3 Years	5 Year	Since Inception <sup>1</sup>
Interest Earned <sup>2</sup>	\$207,605	\$699,311	-	-	\$919,672
Realized Gains / (Losses) <sup>3</sup>	(\$68,736)	(\$220,084)	-	-	(\$253,201)
Change in Amortized Cost	\$22,522	\$118,173	-	-	\$210,765
<b>Total Earnings</b>	<b>\$161,391</b>	<b>\$597,400</b>	-	-	<b>\$877,236</b>

1. The lesser of 10 years or since inception is shown. Performance inception date is March 31, 2022.  
 2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.  
 3. Realized gains / (losses) are shown on an amortized cost basis.

**TAB 24**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

**Program Planning Committee Meeting**

**CSC Office & Virtual Zoom Meeting**

**January 10, 2023 @ 12:00 P.M.**

**Minutes**

**Program Planning Committee Members Physically in Attendance:**

Governor Appointee David Kenton, Governor Appointee Jeffrey Wood

**Program Planning Committee Members Virtually in Attendance:**

Governor Appointee Cathy Donnelly

**Program Planning Committee Members Absent:**

Judge Michael Davis

**Staff in Attendance:**

Cindy Arenberg Seltzer (*President/CEO*), Monti Larsen, Maria Juarez, Sue Gallagher, Ken King, Lisa Bayne, Dion Smith, Carl Dasse, Kathleen Campbell, Pooja Yajnik, Shira Fowlkes, Melissa Soza, Amy Jacques

**Guests in Attendance:**

Traci Schweitzer (*Department of Children & Families*), Laurie Sallarulo (*Junior Achievement*), Lisa Martinez (*Talent Forge*), Izadora K. Isidore

**Agenda:**

**I. Call to Order**

Dr. Kenton called the meeting to order at 12:00 P.M. Ms. Donnelly departed due to a family emergency and she joined virtually when she was able to do so.

**II. Program Planning Committee Minutes**

**ACTION: Mr. Wood made a motion to approve the Program Planning Committee Minutes from October 31, 2023, as presented. The motion was seconded by Dr. Kenton and passed with no opposing votes.**

**III. Revised Sponsorship Policy**

Mr. Ken King, CSC's Director of Public Affairs & Organizational Development, briefly highlighted the proposed revised sponsorship policy. He noted that the revisions better define both the general sponsorship events and the High Traffic events, increase the general sponsorship amount from \$1,000 to \$2,000, and add definition to the eligibility requirements with post-event information to show impact.



## ***DRAFT***

**ACTION:** Mr. Wood made a motion to recommend approval to the full Council the revised sponsorship policy, as presented. The motion was seconded by Dr. Kenton and passed with no opposing votes.

#### **IV. Broward Behavioral Health Coalition (BBHC) Contract Amendment**

Ms. Juarez briefly gave an overview of the proposed BBHC Contract Amendment to address gaps in case management services for children with behavioral health needs. She explained that currently BBHC can only provide case management when there is a diagnosis. The amendment would allow those children who have not been diagnosed to receive navigational services or case management.

**ACTION:** Mr. Wood made a motion to recommend to the full Council approval of the BBHC Contract amendment, as presented. The motion was seconded by Dr. Kenton and passed with no opposing votes.

#### **V. Discussion of CSC's Statute Related to Funding Broward County Public Schools (BCPS) and the Practice of Not Funding Academic-Related Services During the Instructional School Day**

Ms. Arenberg Seltzer led a discussion of CSC's authorizing statute and the Council's interpretation related to providing services to students during the school day. She explained that staff was recently approached by Junior Achievement to reconsider CSC's long-standing practice of not funding services during the instructional school day and to consider offering day services in a Request For Proposals (RFP) for Youth Employment services. CSC currently funds a Summer Youth Employment Program through CareerSource Broward, two internship programs through the Museum of Discovery & Science and starting this year, a CareerBound program through JA.

Ms. Arenberg Seltzer shared language from CSC's authorizing statute, specifically the third bullet under Section 4. Powers and Duties, that outlines powers and duties "To allocate and provide funds for other agencies in the County which are operated for the benefit of children, provided they are not under the exclusive jurisdiction of the public school system." She explained that legal counsel and previous Councils have interpreted that section to prohibit CSC from funding anything that the school system is funded to provide. The Council had thought it to be "double-dipping" to fund items for which the School District is already levying tax dollars. Ms. Arenberg Seltzer noted that the clear line of distinction set by the Council had been to not provide academic-related programming during the school day.

Discussion ensued on varying interpretations of the statute and the definition of "exclusive jurisdiction of the public school system," as well as the newly-enacted legislation directing Florida school systems to provide access to career exploration and work-based learning experiences. Ms. Arenberg Seltzer noted that she has begun

## ***DRAFT***

conversations with the District's Career, Technical, Adult & Community Education (CTACE) staff to learn more about what exactly is being mandated and funded by the State and how BCPS plans to fulfill the new legislation. She then stated it is a policy decision for the Council.

Mr. Wood and Dr. Kenton expressed an interest in finding ways to be more flexible in general to fill gaps that meet the needs of children, regardless of the time of day the services are provided. They felt that as the delivery of education changes, so too must Council policies. Mr. Wood stated he was amenable to taking the handcuffs off in order to achieve the Council's mission and to meet kids where they are.

Further discussion ensued as to whether it was best to make decisions on a case-by-case basis or to create a written policy. It was suggested to consider creating a type of checklist or criteria that would be used for RFP/funding decisions. Committee Members leaned more toward wanting to fill gaps in services and needs rather than funding services that were the direct function of the School Board.

Committee Members expressed a desire to explore this further in a future meeting where it could be looked at across all CSC programming and where all ramifications and implications could be more broadly addressed. They also asked legal counsel to look into the legislative intent behind the authorizing language, and for staff to include CTACE staff in discussions and any workshops.

### **VI. Public Comment/Council General Comments**

Ms. Laurie Sallarulo, Junior Achievement, described the current policy as being restrictive and suggested a more flexible one that simply states that it's not CSC's intent to supplant funding, but rather to supplement. She then envisioned the RFPs laying out the criteria, just as the sponsorship policy does.

Ms. Lisa Martinez, Talent Forge, offered to present on Talent Forge at a future meeting. She suggested that school staff be consulted before any RFP is released in order to have a clear idea of what is being funded and planned.

### **VII. Adjourn**

The meeting adjourned at 1:22 P.M.

**TAB 25**

**For Council Meeting**  
**As Recommended by the Program**  
**Planning Committee**  
**January 10, 2024**  
**January 18, 2024**

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<b>Issue:</b>	Revise Sponsorship Policy.
<b>Action:</b>	Approve the Revised Sponsorship Policy.
<b>Budget Impact:</b>	None.

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**Background:** The CSC supports a wide range of organizations that support children and families of Broward County in a variety of ways. Sponsoring community events is one of the tools available to CSC to help assist in this effort.

There are two types of Sponsorship dollars known as “Sponsorships” and “High Traffic Sponsorships”. Sponsorships have been available since the Council’s inception, have been limited to \$1,000 and are designed to support conferences and events for children and families which are not fundraising events. There is a Sponsorship Policy published on our website and agencies can apply through an online portal on a rolling basis. Funds available for these sponsorships are included in the Budget and are distributed on a first-come, first-served basis. Staff reviews the sponsorship requests to ensure alignment with the policy and Council Goals prior to submission to Council for approval.

A few years ago, it became clear that there were some significant events which could involve thousands of children and families for which it would make sense for CSC to be a more visible and significant sponsor. These have been categorized as “High Traffic Events” in the Budget. CSC staff are generally actively involved in conceptualizing or supporting these events. Where other groups have been the lead organizers, CSC’s role has usually been to add not only money but also to draw attention to ways to add more value for children and families.

While High Traffic Events have had a separate budget allocation, and each has received Council approval, the current Sponsorship Policy does not have a definition and criteria for High Traffic events. The current policy also does not require any event follow-up report detailing the success of the event and the impact on children and families.

**Current Status:** Staff is recommending revising the Sponsorship Request Policy to clarify what events should be classified as “High Traffic Events,” slightly increasing the maximum Sponsorship amount, adding output/ outcome measures for organizations who request sponsorships and cleaning up some of the existing language for clarity. The new output / outcome measures for sponsorships will ensure they remain beneficial and aligned with the organization's mission. The proposed changes are highlighted in red and strikethroughs are used to mark deletions.

**Recommended Action:** Approval of the Revised Sponsorship Policy.



## Policy & Procedures Manual

# Sponsorships

The Children's Services Council supports a wide range of organizations that support child and family well-being. Sponsorship is one of the support tools available to CSC. Sponsorship dollars are limited, and denial of any request shall in no way be construed as a reflection on the project submitted or the agency involved. Staff reserves the right to accept or reject any request upon review.

- A.** A prospective grantee should be a government or tax-exempt organization.
- B.** A grantee must be engaged in work in Broward County on behalf of children and families.
- C.** The project must support Council goals and be consistent with the Council's mission to provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.
- D.** CSC is statutorily precluded from directly funding the schools from Broward County School Board including charter schools.
- E. Sponsorship Types Supported:**
  - 1. Service/Cultural Fairs
  - 2. Conferences
  - 3. Scholarships for children to attend Conferences or **Training**
  - 4. **Workshops for child-serving professionals**
  - 5. **High-traffic events – Events designed for significant, broad community impact and over 500 "in-person" attendees**
- F. Events NOT Supported:**
  - 1. Fund Raising Events
  - 2. Award Banquets
  - 3. Concerts
  - 4. School field trips



## Policy & Procedures Manual

# Sponsorships

### I. Eligibility Criteria

- A. Entities should be registered as a 501(c) 3 organization or be a governmental entity
- B. The activity must benefit the children and families of Broward County
- C. The activity must fit into the goals and objectives of Children's Services Council
- D. Requests shall not exceed \$1,000 ~~\$2,000~~. High traffic event funding will be at the discretion of CSC staff and the full Council.
- E. All requests must be
  - 1. received a minimum of sixty (60) days prior to the occurrence of the event,
  - 2. ~~approved by CSC staff prior to the upcoming CSC Council meeting~~
- F. All awards must be approved by the full Council.
- G. Organizations must comply with EEO, ADA and local ordinances and rules
- H. Agencies are eligible for one (1) award per Fiscal Year

### II. Non-Eligible

- A. Individuals
- B. ~~Programs~~ Service/ Cultural Events or High Traffic Events outside of Broward County
- C. Programs with religious affiliation which propagate a belief in specific religious faith.  
Programs with religious affiliation are eligible if they support a secular community program and do not discriminate based on religious affiliation.

### III. Application Procedure

- A. All requests must be submitted via an application through the online portal available on [www.cscbroward.org](http://www.cscbroward.org) under the Sponsorships tab.
- B. Upload a letter on the organization's official letterhead and signed by an authorized signer, at a minimum of sixty (60) days, but no more than one-hundred and eighty (180) days in advance of the planned activity.
- C. Briefly describe the planned activity, and its relationship to the mission and goals of the Children's Services Council.



## Policy & Procedures Manual

# Sponsorships

- D. Include information about the principal project members, a synopsis of the budget itemized, funding sources, and the amount of funding requested from the CSC. Upload the full event budget. CSC will not be the sole funder for the event.
- E. Include a completed W-9 'Request for Taxpayer Identification Number and Certification', IRS letter of determination stating requestor is a tax-exempt entity and related ACH forms (unless you're already a funded CSC Provider)
- F. Applications are reviewed on a first come, first served basis.

### Once you are funded, CSC requires that:

- The CSC logo is included in all printed materials for your event/program and that you display a CSC banner in a prominent place, as appropriate.
- CSC is mentioned in content related to your event/program on Social Media and shared with CSC on our Facebook and Twitter feeds. Photographs are encouraged.
- CSC be provided with a table at the sponsored event, as appropriate.

## IV. Funding Procedure

- A. Sponsorship requests are reviewed by CSC staff **for compliance with the policy a. Applications meeting the criteria** are forwarded to the Council for approval
- b. **Applications not meeting the criteria will be notified via the portal**
  - B. If approved, the request and backup are provided to CSC's Accounts Payable for processing and funding will be paid via ACH.
  - C. **Post-event, providing evidence of the success and impact of the sponsored community event is crucial for both the CSC Broward and the event organizer. Therefore, within 30 days post event, the sponsorship recipient must provide the following information to CSC. This information should be uploaded via the portal:**
    - **Total Attendance:** Provide the overall number of attendees at the event to demonstrate the scale and reach.
    - **Media Coverage (if applicable):** Compile press clippings and articles featuring the event, with a focus on any mentions or features of the \_\_\_\_\_ sponsor.
    - **Photographs:** Provide a collection of high-quality photographs showcasing key moments of the event.
    - **Community Impact:** Highlight any positive impact on the local community as reported by attendees.



**TAB 26**

**For Council Meeting  
As Recommended by the Program  
Planning Committee  
January 10, 2024  
January 18, 2024**

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<b>Service Goal</b>	2.1 Reduce the incidence of child abuse, neglect and trauma.
<b>Objective:</b>	023 Address the negative impacts of trauma and provide resources to allow those impacted to increase protective factors and build resiliency.
<b>Issue:</b>	Gaps in Case Management for Children with Behavioral Health Needs.
<b>Action:</b>	Approve Broward Behavioral Health Coalition's (BBHC) Contract Amendment.
<b>Budget Impact:</b>	None.

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**Background:** The Council has been funding the 211 Broward Special Needs / Behavioral Health Hotline since May 2006 to provide the community with a single point of contact for referrals to eligibility specialists, case coordinators, and other related agencies serving children with Developmental and/or Physical Disabilities and Behavioral Health Challenges. In 2014, the Council approved additional funding for 211 Broward to partner with JAFCO to provide intensive case management services for families with children with special needs.

In August 2018, the Council approved funding for 211 Broward to partner with Henderson Behavioral Health to provide general case management services to children and families with behavioral health concerns whose families need assistance navigating into the behavioral health system or who need linkages to other community resources, like food pantries, afterschool and summer programs, and economic assistance, etc. The case management services provide an additional layer to the existing services at 211 Broward.

**Current Status:** In reviewing the types of cases being handled through 211/Henderson case management, concerns were raised about a possible gap in services. Through diligent efforts to ensure community needs are being met, CSC staff met with community stakeholders including ChildNet, DCF, Broward County, and



Broward Behavioral Health Coalition (BBHC). Additional gaps in case management services were identified such as children with private insurance, whose case management services are not covered, and children and families who have been connected to BBHC but are not covered through Medicaid or BBHC funding because they do not have a diagnosis.

By expanding the partnership with BBHC, CSC would be able to ensure the gaps in case management services identified above are addressed. Staff recommends amending CSC's contract with BBHC to allow case management and navigation services to be expanded utilizing the current contract allocation.

**Recommended Action:** Approve Broward Behavioral Health Coalition's (BBHC) Contract Amendment.

**TAB 27**

## For Council Meeting

As Discussed at Program Planning

January 10, 2024

January 18, 2024

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**Issue:** Funding Academic-Related Services During the School Day.

**Action:** Discussion of CSC's statute related to funding BCPS and the practice of not funding academic-related services during the instructional school day.

**Budget Impact:** None.

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**Background:** At the request of community provider, Laurie Sallarulo, staff included in the Program Planning Committee agenda a discussion regarding CSC's interpretation of CSC's Organizing Statute which states under the Powers and Duties: To allocate and provide funds for other agencies in the County which are operated for the benefit of children, *provided they are not under the exclusive jurisdiction of the public school system (italics added)*.

When this issue has come up in the past, previous Councils, under advice of legal Counsel, have considered academic services offered during the instructional school day to be "under the exclusive jurisdiction of the public school system" and therefore the responsibility of the school board and its tax-supported funding. CSC's practice has been not to fund student services during the instructional school day. CSC's funding is directed at program components which take place outside the instructional school day.

**Current Status:** At the Program Planning Committee (PPC) meeting on January 10<sup>th</sup>, a lively discussion ensued about this practice. There was agreement that CSC funding could not be provided to BCPS directly but that funding of other agencies serving children should focus on the needs of the child rather when and where the services take place. While this was raised in the context of youth employment services, it has implications in many other service areas and could dovetail with the issue of supplanting in general. The PPC directed legal counsel and staff to research the legislative history of this clause and possible ramifications to present to the Council at a future PPC or during Council Roundtable.

**Recommended Action:** Discussion of CSC's statute related to funding BCPS and the practice of not funding academic-related services during the instructional school day.

**TAB 28**

## For Council Meeting January 18, 2024

<b>Service Goal</b>	2.2 Children live in financially stable environments.
<b>Objective:</b>	027 Assist families to achieve financial stability through promoting EITC, workforce development, providing financial coaching and emergency basic needs.
<b>Issue:</b>	HOPE South Florida Homeless Outreach Leverage Contract Extension.
<b>Action:</b>	Approve Hope South Florida Homeless Families Outreach Leverage Contract Renewal from February 1, 2024, through September 30, 2024.
<b>Budget Impact:</b>	\$213,300 of \$430,000 Available in Goal 027 for FY 23/24, which is an eight-month prorated amount.

**Background:** In October of 2021, the County entered into a leverage contract with HOPE South Florida, Inc. to provide street outreach services to families experiencing homelessness. In May 2022, there were 397 families on the Family Crisis Waitlist for housing, demonstrating a need to expand services and engage families quickly. HOPE South Florida had two County-funded positions to aid these families, and the Council approved adding four additional positions to ensure the existing homeless families could be expeditiously connected to services beginning October 1, 2022.

**Current Status:** During the first year of this leverage contract HOPE South Florida experienced significant mid-year executive-level staff changes and program-specific staff turnover and vacancies which impacted service delivery and resulted in very low contract utilization. At the end of the FY 22/23 contract term, 13% of the contract was utilized. During the May budget retreat, the contract was recommended for renewal based on the February 2023 programmatic monitoring and contingent upon leverage confirmation. Due to ongoing programmatic challenges noted after the May budget retreat, in October 2023, staff recommended a 4-month contract extension instead of a 12-month renewal to allow the provider additional time to demonstrate improvement.

Staff conducted a program review on January 8, 2024. HOPE South Florida hired a new Director of Operations focused on improving program oversight. They filled the program supervisor and case management position funded by CSC and the two outreach positions funded by the County; the two outreach positions funded by CSC remain

vacant. During the four-month contract extension, the provider focused on locating and connecting approximately 100 homeless families to the homeless system of care. These families had been on a waitlist and needed immediate attention. They did a commendable job of providing outreach to these families.

Due to prioritizing outreach to the homeless families on the waitlist, they have not implemented the full array of services outlined in the contract. After the program review, the provider was placed on a Corrective Action Plan (CAP) to address program implementation challenges. The Provider is motivated and eager to address the CAP issues and provide needed services to this high-risk group. Staff recommends renewing the FY 23/24 contract for the period from February 1, 2024, through September 30, 2024. Staff will continue to provide ongoing technical assistance alongside County staff and closely monitor this program. CSC's funding remains contingent upon the County continuing to fund this program. The County's contract with this provider ends September 30, 2024.

Broward County is issuing a competitive procurement this fiscal year for these services, and as such, this leverage contract will not be eligible to be renewed under the current leverage.

**Recommended Action:** Approve Hope South Florida Homeless Outreach Leverage Contract Renewal from February 1, 2024, through September 30, 2024.



**TAB 29**

## For Council Meeting January 18, 2024

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<b>Service Goal</b>	3.1 Reduce risk factors associated with delinquency, teen pregnancy, substance abuse, school dropout, and other risky behaviors.  10.1 Strengthen the continuum of support services for children with special physical, developmental and behavioral health needs.
<b>Objective:</b>	031 Provide innovative youth development programs that engage middle school students attending high-need schools and/or living in high poverty conditions to promote school success and community attachment.  3.1.3 Provide innovative youth development programs that engage high school students attending high-need schools or students disengaged from school, and/or living in high poverty conditions to promote educational / career success and community attachment.  10.1.2 Provide transitional services to prepare youth with special needs for post-secondary education, training and gainful employment.
<b>Issue:</b>	Positive Youth Development (PYD) RFP Source Experts.
<b>Action:</b>	Approve Positive Youth Development (PYD) RFP Source Experts.
<b>Budget Impact:</b>	None

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**Background:** The Positive Youth Development (PYD) programs serving middle and high school youth will sunset on August 31, 2024. These programs include Youth FORCE (Friends, Opportunities, Resources, Counseling, and Education), PEACE (Positive Enrichment and Community Empowerment), LEAP High (Literacy, Enrichment & Academic Pursuits), and STEP (Supported Training and Employment Program). Staff released the PYD RFP on November 13, 2023, which includes three of the four sunsetting program areas (PEACE concepts are being folded into Youth FORCE) and one new area, Inclusion Supports.

**Current Status:** Based upon the Contract and Procurement System (CAPS) applicant registrations, it is anticipated that a total of 7 committees will be needed: 4 for Youth FORCE, 1 for LEAP High, 1 for STEP, and 1 for Inclusion Supports. Applicant interviews are scheduled for March 2024. Following Council policy, Council members may serve as raters, appoint designee raters to serve on their behalf, and approve community source experts to serve on evaluation committees. Community source experts will not be assigned to rate any RFP area for which they may apply. Community source experts will review, rate, and recommend awards to the full Council at the April 18, 2024 meeting. As always, the Council has full and final authority on all programs recommended for funding. The list of community source experts is attached.

**Recommended Action:** Approve Positive Youth Development (PYD) RFP Source Experts.

**POSITIVE YOUTH DEVELOPMENT 2024 RFP  
PROSPECTIVE RATERS (or designee)**

NAME	TITLE	ORGANIZATION
Erik Anderson	Director	Before and After School Child Care (BASCC)
Danielle Bachelder	Park Manager	Broward County Parks & Recreation
Michelle Beason-Rahming	Research Specialist	Broward County Public Schools
Keith Bostick	Deputy Director, Human Services Department	Broward County
Myeshia Brown	MOST Consultant	N/A
Cassandra Burrell	Director of Community Impact	Community Foundation
Lance Cutrer	Director of Environmental Sustainability	Museum of Discovery & Science
Christina Disbrow	President	All Write, All Write, All Write, LLC
Diane Eagan	Exceptional Student Education (ESE) Executive Director	Broward County Public Schools
Jody Ellis	Director, ABLE National Resource Center	National Disability Institute
Kristen Ely	Transition Specialist	Broward Health / CDTC
Debbie Evangelista	Exceptional Student Education (ESE) Specialist	Broward County Public Schools
Lauraenia Fahie	Wellness Coach/Officer	Fort Lauderdale Police Department
Lauren Ferguson	Director of Educational Services	Dan Marino Foundation
Judith Fletcher	Program Officer	Frederick A. DeLuca Foundation
Yushika Florence	Manager of Youth Programs and Services	CareerSource Broward
Luciangeli Flores	Wraparound Youth & Family Coordinator	Henderson Behavioral Health Youth & Family Services
Kemma Foreman	Park Manager	Broward County Parks & Recreation
Caitlyn Forman	Vocational Rehabilitation Supervisor	Florida Department of Education Division of Vocational Rehabilitation
Loli Formso	Director	Career Technical Adult Community Education (CTACE), BCPS
Patrick Freeland	MOST Consultant	N/A

NAME	TITLE	ORGANIZATION
Joe Gardiner	MOST Consultant	N/A
Maurice Gardner	Senior Manager	CareerSource Broward
Rashida Gordon	President/CEO	MVG Consulting LLC
Sherry Henry	Chief Executive Officer	HabCenter Boca Raton
Maria Hernandez	Chief Programs Officer	United Way of Broward County
Diamond Howard-Stevens	Regional Prevention Coordinator	Hanley Center
Christine Johns-Harris	President/CEO	Johns-Harris Consulting, LLC
Jennifer Jones	Professional Development Manager	PrimeTime
Kamilah Van	Bigs Inspiring Scholastic Success Manager	Big Brothers Big Sisters of Broward County
Latema King	SYEP Program Manager	CareerSource Broward
Monica King	Chief Executive Officer	Broward Healthy Start Coalition
Joseph LaBelle	Assistant Director	Family Network on Disabilities
Lisa Maria Lalji	Disability Program Success Coach	CareerSource Broward
Yessenia Leyva	President	Disability Program and Training, Inc.
Nathan Mahoney	STEM Center Manager	Museum of Discovery & Science
Bob Mayersohn	Vice Mayor	City of Parkland
Robyn McLymont	Managing Director	Q & Q Research Consultants
Gail Moore	Family Services Manager	2-1-1 First Call for Help for Broward County
Billie Morgan	Director of Training & Staff Development	2-1-1 First Call for Help for Broward County
Pat Murphy	Chief Executive Officer	Ann Storck Center
Molly Murphy	Executive Director	Equine Assisted Therapies of South Florida
Marty Norris	Chair	Family Care Council
Matt Organ	Co-Chief Executive Officer	Boys & Girls Clubs of Broward County
Mary Palacios	Special Populations Manager	Broward County Parks & Recreation

NAME	TITLE	ORGANIZATION
Kareem Piper	Research Specialist	Broward County Public Schools
Renee Podolsky	Community Health Director	Florida Department of Health in Broward County
Miranda Ray	Director of WIPA & High School High Tech Programs	ServiceSource
Diane Riggs	Program Supervisor	Before and After School Child Care (BASCC)
Veronica Robinson	President/CEO	African American Advocacy Center for Persons with Disabilities
Wanda L. Robinson	Community Relations Specialist	Broward County Public Schools
Wendy Rosenthal	Program Supervisor	Before and After School Child Care (BASCC)
Larry Rothman	Chairperson	Helping Adults with Autism Perform and Excel (HAAPE)
Christine Sainvil	Founder & Licensed Psychologist	Shades of ME
Lindsay San	Program Director	Jewish Adoption & Foster Care Options, Children's Ability Center (JAFCO)
Kiensha Sands	MOST Consultant	N/A
Zoie Saunders	Chief Education Officer	City of Fort Lauderdale
Hazel Schrouder	Program Supervisor	Before and After School Child Care (BASCC)
Milory Senat	Operations Analyst / Community Affairs	Agency Persons with Disabilities
Tyshieka Shaw	Major	Miramar Police Department
Wendi Siegel	MOST Consultant	N/A
Nathalie Stanish-Roman	Manager	UM-NSU CARD
Nicole Stevenson	Community Relations Manager	Lighthouse of Broward
LaShawn Streater	Director of Early Childhood and K-12 Student Success for Broward UP Promise Neighborhoods Grant	Broward College
Cynthia Tapia-Rodriguez	Family Counselor & Choose Peace Liaison	Broward County Public Schools

NAME	TITLE	ORGANIZATION
Mark Thompson	Regional Director, Developmental Sports Program	Special Olympics
Danny Tritto	School Counseling Specialist, Secondary	Broward County Public Schools
Tanisha Valere	MOST Consultant	N/A
Jakari Wallace	Park Manager	Broward County Parks & Recreation
Eleanor Weeks	Clinical Integration Coordinator	Broward Behavioral Health Coalition
Sandra Williams	Chief Executive Officer	Q & Q Research Consultants
Kathy Wint	Chief Programs Officer	HandsOn Broward
Stacy Wolfe	Transition Supervisor	Broward County Public Schools





## For Council Meeting January 18, 2024

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<b>System Goal</b>	SYS 1.2 Research and Evaluate Systems of Care.
<b>Objective:</b>	SYS 924 Provide leadership and resources to implement a collaborative, community-wide integrated data system to improve reporting.
<b>Issue:</b>	We Are Supported Integrated Data System (IDS) funding.
<b>Actions:</b>	Approve Receipt of Community Care Plan Funding for We Are Supported IDS and MOU pending legal review.
<b>Budget Impact:</b>	\$50,000 Revenue and Related Appropriation to System Goal 924 for FY 23/24.

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**Background:** In 2022, with CSC serving as the backbone organization, the Broward Data Collaborative (BCD) members initiated a process to identify a pilot project to advance local integrated data system work to improve outcomes for children and families. One area where data integration could support families was the Behavioral Health system, where roughly 900 children are Baker Acted (an involuntary examination of youth in a receiving facility) annually in Broward County, and almost 20% of these families have experienced more than one Baker Act. Youth and families have communicated that the experience is often traumatic.

In partnership with Amazon Web Services (AWS), BDC completed an empathy mapping exercise to inform the design of an integrated data system (IDS) care coordination solution and brought in Velatura, a company that develops and implements Health Information Exchange systems. The IDS solution is called We Are Supported and is driven by parent/guardian consent for notification and data sharing. Additionally, CSC was funded by UPENN's Actionable Intelligence for Social Policy (AISP) to complete a Community Participatory Action Research project with youth who had been Baker Acted in Broward and their families to inform the care coordination solution.

**Current Status:** Build out and implementation of this system will require additional and ongoing funding. Because this work is groundbreaking in the State and has potentially broad impact, an appropriations request to the Florida Legislature for \$650k has been sponsored by Rep. Christine Hunchofsky and Senator Osgood to fund the next phase of development for the We are Supported IDS. If awarded, the Broward Behavioral Health Coalition (BBHC) will procure a vendor to complete the implementation of the care coordination system in partnership with Memorial Healthcare Systems/Joe DiMaggio and HCA Woodmont.



If the appropriation is secured, local match funds will be required. If the appropriation is not secured, a local funding collaborative will have to be formed. As one of the members of We Are Supported Sustainability Workgroup, Community Care Plan, a local insurer, has provided \$50,000 to CSC as interim fiscal agent to support the next stage of development. Attached is the MOU for receipt and use of the funding.

**Recommended Actions:** Approve Receipt of Community Care Plan Funding for We Are Supported IDS and MOU pending legal review.

## Memorandum of Understanding

**THIS MEMORANDUM of UNDERSTANDING** is made and entered into as of the 10<sup>th</sup> day of January 2024, by and between

### **THE CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

(hereinafter referred to as "CSC"),

a special district created by Chap. 2000-461, Laws of Florida, whose principal place of business is

6600 West Commercial Boulevard, Lauderdale, Florida 33319

and

### **SOUTH FLORIDIA COMMUNITY CARE NETWORK, LLC, dba 2024 COMMUNITY CARE PLAN**

(hereinafter referred to as "CCP"),

a Provider Service Network in Broward County, whose principal place of business is 1643 North Harrison Parkway, Sunrise, FL 33323

**WHEREAS**, the CSC and CCP wish to improve the short-term and long-term outcomes for families and their children who experience mental health emergencies resulting in a child being transported to and or admitted into a Children's Baker Act Facility in Broward County.

**WHEREAS**, all families and their children discharged from a Children's Baker Act Facility benefit from immediate and ongoing coordinated mental and behavioral health care services.

**WHEREAS**, CSC and CCP have been working together with other child-serving organizations in Broward County to develop the initial phase of the We Are Supported integrated data system that, upon parental informed consent, will notify child-serving organizations that a child has been transported to and or admitted into a Children's Baker Act Facility.

**WHEREAS**, CSC and CCP are committed to advancing the development of the We Are Supported integrated data system that, upon parent informed consent will share treatment information about children discharged from a Children's Baker Act Facility with child-serving organizations to improve the follow-up care needed to support a child and their family.

**NOW, THEREFORE**, in consideration of the premises and of the mutual covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereby agree as follows:

**CCP.** Will provide \$50,000 to fund the next stage of development for the We Are Supported integrated data system for care coordination of youth being transported to and or admitted to a Children’s Baker Act Facility in Broward County.

**CSC.** Upon receipt of \$50,000 from CCP, the CSC agrees to the following:

- a. CSC will retain the funding.
- b. CSC will distribute the funding to the designated party (ies) once the vendor(s) and work plan for the We Are Supported IDS and related activities have been secured.

**IN WITNESS WHEREOF**, the parties hereto have made and executed this Agreement on the date first above written.

**FOR CSC**

CHILDREN SERVICES COUNCIL OF  
BROWARD COUNTY

By \_\_\_\_\_  
Cindy Arenberg Seltzer, President/CEO

ATTEST

**FOR CCP**

COMMUNITY CARES PLAN

By \_\_\_\_\_  
Jessica Lerner, CEO

ATTEST



## For Council Meeting January 18, 2024

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**Issue:** DeLuca Funding Re-allocation.

**Action:** Approve Reallocation of Frederick A. DeLuca Foundation funding.

**Budget Impact:** \$66,184 Remaining Frederick A. DeLuca Foundation Revenue Available to Reappropriate in FY 23/24.

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**Background:** In June 2020, the Frederick A. DeLuca Foundation provided funding to CSC to expand Positive Youth Development (PYD) programs. As a result of under-enrollment, PYD programs underutilized for fiscal year 22/23 in the amount of \$66,184. In lieu of returning the remaining funds, the Frederick A. DeLuca Foundation approved reallocating the funds to other CSC initiatives.

**Current Status:** CSC submitted a proposal to the Frederick A. DeLuca Foundation requesting to re-allocate underutilized funding to:

- contribute towards the Back-to-School Extravaganza to provide the capacity to outfit and equip approximately 1200 students with the essential supplies and resources needed to enable students to thrive in their academics. \$33,092 in *Goal 7 (improve the availability and quality of out-of-school time programs to promote school success of children living in economically disadvantaged neighborhoods)*
- purchase additional books and supplies for the 10th Year Anniversary of Broward Reads, \$33,092 in Goal 053 Grade Level Reading

The Foundation granted the funding reallocation and staff is requesting approval to appropriate the funds as specified above.

**Recommended Action:** Approve Reallocation of Frederick A. DeLuca Foundation funding.

**TAB N**

## For Council Meeting January 18, 2024

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<b>Service Goal</b>	5 Improve the educational success of young children.
<b>Objective:</b>	053 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents, and teachers.
<b>Issue:</b>	Read for the Record 2023 Recap.
<b>Action:</b>	FYI.
<b>Budget Impact:</b>	NONE.

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**Background:** The JumpStart Read for the Record event inspires adults to read with children, spurs policymakers and organizations to act towards transformative change in early education and puts books into the hands of millions of children. This year's chosen book was "With Lots of Love" by Jenny Torres Sanchez and illustrated by André Ceolin. A beautiful, lyrical story about a girl who moves from her home in Central America to the United States and everything she leaves behind and longs for—especially her Abuela—as she makes a new life. The 2023 goal was to distribute a copy of the book to all four and five-year-old children in the county. This effort required the CSC to purchase approximately 35,000 copies. In addition, Broward County Public Schools' (BCPS) ESOL Department ordered 2,500 of Spanish language copies plus 1,500 for their HeadStart classes.

**Current Status:** Broward: Read for the Record (BRFTR) took place on October 26, 2023. Copies of the book were received in September and distributed to schools and childcare centers through a joint effort by the CSC, Early Learning Coalition of Broward County (ELC), and staff at BCPS's Gulfstream Academy. HandsOn Broward recruited over 1,200 volunteers; some schools also recruited volunteers from their communities and staff. Total participation included 213 Public Schools, 322 Private Schools and Community Early Childhood Providers, and 44 Library Programs. The Museum of Discovery and Science hosted a special event, which included a fiesta dance party and arts & crafts, and the City of Coconut Creek organized an event in the evening with Mayor Joshua Rydell. In an effort to involve older kids, students from CSC-funded LEAP High School programs read to younger students at three separate locations.





Highlights from the day were shared widely on social media by guest readers and schools alike. Guest readers included a video reading by U.S. Representative Jared Moskowitz. In-person readings were conducted by U.S. Representative Debbie Wasserman Schultz, FL Representative Robin Bartleman, FL Representative Christine Hunschofsky, Broward County Commissioner Nan Rich, BCPS Superintendent Dr. Peter Licata, City of Fort Lauderdale Vice Mayor Dr. Pamela Beasley-Pittman and Tamarac Commissioner Kicia Daniel as well as other CSC Council members and staff, including President/CEO Cindy Arenberg Seltzer.

Univision covered the BRFTTR event in the Spanish Dual Language Classes at Boulevard Heights Elementary in Hollywood and aired the recap in Spanish for its viewers. This next October 2024 will mark the 10th anniversary of CSC's involvement with Broward: Read for the Record; therefore, CSC staff and the Broward Reads committee will be planning specialized activities to celebrate this milestone.

**Recommended Action:** FYI

**TAB O**

## For Council Meeting January 18, 2024

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**Issue:** Disposal of Intangible Assets.

**Action:** Approve Disposal of Intangible Assets for FY 22/23 Annual Comprehensive Financial Report (ACFR).

**Budget Impact:** N/A.

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**Background:** Several years ago the Governmental Accounting Standard Board (GASB) issued GASB Statement 96 “*Subscription-based Information Technology Arrangements*” (SBITAs) effective for fiscal years beginning after June 15, 2022. This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. This new Standard for SBITA was established similar to the standards established in Statement No. 87, Leases. Staff implemented GASB 87 last fiscal year and are implementing GASB 96 this fiscal year.

**Current Status:** As staff was working through the implementation of GASB 96, certain intangible assets related to SAMIS enhancements were identified that needed to be written off the Capital Assets Register. Below is a chart of the old software to be disposed of.

These Intangible Assets were classified as Work-in-Progress awaiting implementation of the new GASB 96 Standard. After the details of the GASB 96 standard were released, staff determined these items should not have been initially capitalized. Thus, this disposal does not result in an expense in the financial statements; rather, this change is only reflected in the government-wide statements in the Annual Comprehensive Financial Report.

Work-in Progress Number	Description	Date	Amount
417	SAMIS Enhancements	12/01/17	\$8,000
418	SAMIS Enhancements	12/20/17	\$8,000
419	SAMIS Enhancements	02/01/18	\$8,000
420	SAMIS Enhancements	3/10/18	\$8,000
421	SAMIS Enhancements	4/01/18	\$8,000
422	SAMIS Enhancements	5/01/18	\$8,000
423	SAMIS Enhancements	6/01/18	\$8,000
424	SAMIS Enhancements	7/01/18	\$8,000
425	SAMIS Enhancements	8/01/18	\$8,000
426	SAMIS Enhancements	9/01/18	\$8,000
<b>Total</b>			<b>\$80,000</b>

**Recommended Action:** Approve Disposal of Intangible Assets for FY 22/23 Annual Comprehensive Financial Report (ACFR).

**TAB P**

## For Council Meeting January 18, 2024

**Issue:** Evaluation Committee for Insurance Broker/Agent Services Request for Qualifications (RFQ).

**Action:** Approve Evaluation Committee for the Insurance Broker/Agent Services RFQ.

**Budget Impact:** None.

**Background:** The Council's current insurance brokers are Marsh Mc Lennan for risk management, which includes the business type risk management insurance policies, and Brown and Brown for all the employee benefits' related insurance products.

**Current Status:** Since it is CSC practice to bid out business support services every five years, an RFQ for Insurance Broker/ Agent Services is scheduled for release end of January for both risk management and employee benefits. Because there are no mandatory rotation requirements for insurance brokers, the current brokers are not precluded from applying.

In accordance with Council policy, Council members may serve as raters, appoint designee raters to serve on their behalf and approve source experts to serve on evaluation committees. The evaluation committee will review and score proposals, and recommendations will be presented to the Council at the March 21<sup>st</sup> Council meeting. As always, the Council has full and final authority on all contracts recommended for services.

In addition to any Council members who wish to serve on the Evaluation Committee, it is recommended that the following individuals be approved as Evaluation Committee for Insurance Broker/Agent Services.

<b>Proposed Raters</b>	
Christine Klima	Chief Administrative Officer, ELC
Mike Preslo	Director of Finance, North Broward Preparatory School
Tessa Lovell-Warner	Lead Employee Relations Analyst, Broward College
Beverly Hung	HR Director, ELC
Michelle Hamilton	Director of Human Resources, CSC

**Recommended Action:** Approve Evaluation Committee for the Insurance Broker/Agent Services RFQ.

**TAB Q**

## For Council Meeting January 18, 2024

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**Issue:** Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2023.

**Action:** Approve Budget Amendments and Interim Financial Statements for Period Ending December 31, 2023

**Budget Impact:** None

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**Background:** The Budget Amendments and Interim Financial Statements are attached for review and approval. Programmatic billing runs a month behind; the administrative costs are presented through the end of December 31, 2023.

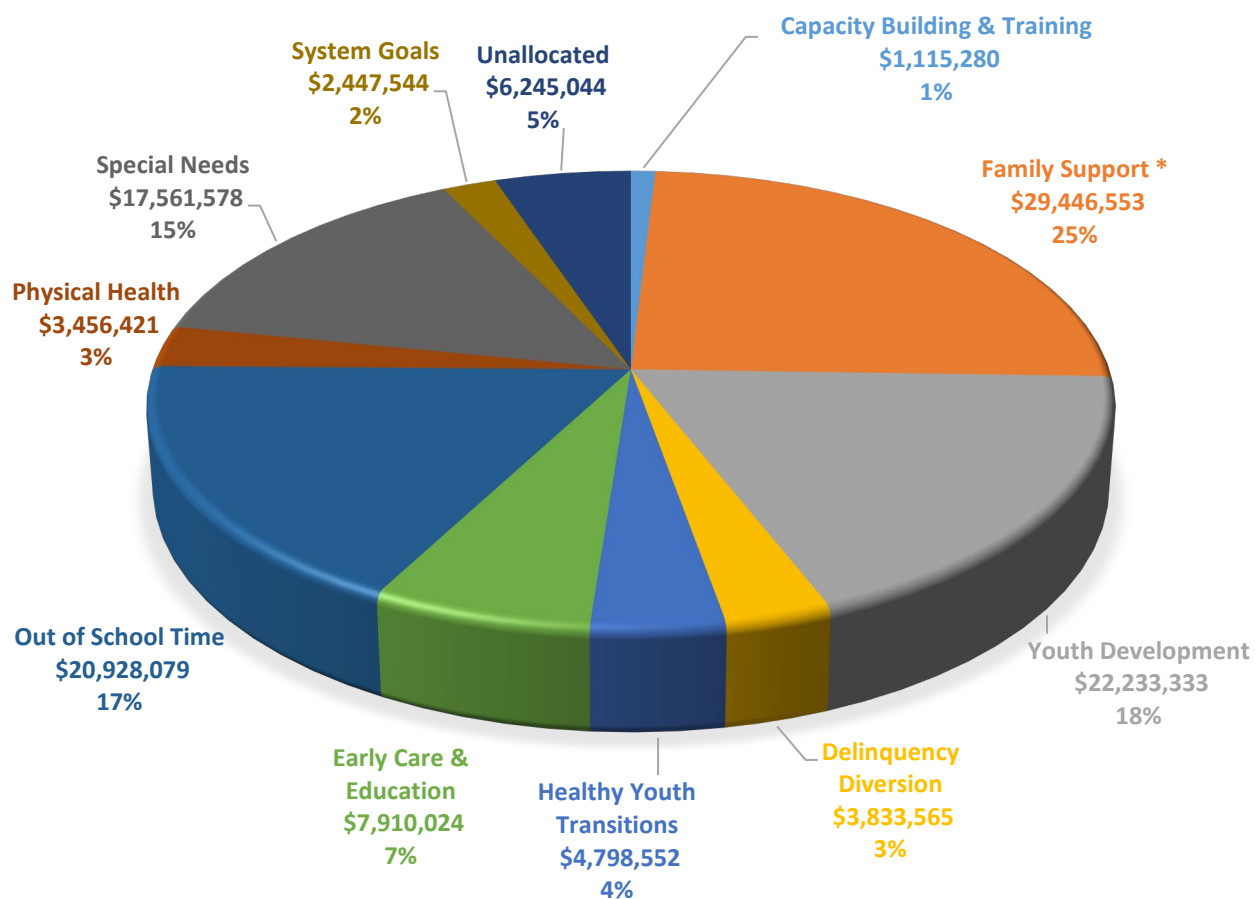
**Current Status:** The major financial highlights of the period include:

- **86% Of Revenue Collected:** As of December 31, 2023, CSC has collected \$100M in tax revenue, which is approximately 86% of the of the \$117M annual tax revenue budget. This rate is one percent less than this time last fiscal year. Most of the tax revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly.
- **Budget Amendments & Carryforward:** In October and November, the Council approved the budget carry-forward items, totaling \$1.2 million. These amounts have now been incorporated into the financial statements.
- **Managed Fund:** Managed Fund investments gains, which are not realized until maturity, have significantly increased in this first quarter of the fiscal year. Investment gain in the first quarter is \$653,915 or 87% of total investment gains from the prior year. This is a result of positive yields within the portfolio.
- **Program Services Expenditures on track:** The Program Goals report, (starting on page 7) shows that utilization for most programs started off the new fiscal year on track. For those programs that have a red indicator due to a variance of over 20% between Percent of Budget and Ideal include comments outlining the



individual circumstances for that program. There are a few programs pending contract execution as noted in the comments. The chart below provides a visual Breakdown of the FY24 Program Services annual budget.

### PROGRAM BUDGET BY GOAL FY 24



\*Family Support includes Family Strengthening, Child Health, Child Welfare and Child Safety.

**Recommended Action:** Approve Budget Amendments Interim Financial Statements for Period Ending December 31, 2023



**BUDGET AMENDMENTS and  
INTERIM FINANCIAL STATEMENTS  
For The First Quarter Ended  
December 31, 2023**

Submitted to Council Meeting January 18, 2024



**Children's Services  
Council of Broward County  
Table of Contents  
December 31, 2023**

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Children's Services Council of Broward County  
 Budget Amendments  
 for Period Ended December 31, 2023.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
<b>Budget Amendments reflected in the financial statements subject to Council approval:</b>				
<b><u>System Goals:</u></b>				
Educate Taxpayers, Goal 932	\$942,300.00	(\$12,000.00)	\$930,300.00	Reallocated to Gen Admin for Motor Vehicle Lease.
<b><u>General Administration:</u></b>				
Lease	\$23,800.00	\$12,000.00	\$35,800.00	Reallocated from Goal 932 as noted above.
<b>Budget Amendments reflected in the financial statements:</b>				
<b><u>Service Goals:</u></b>				
Youth Employment, Goal 034	\$4,215,656.00	\$977,253.00	\$5,192,909.00	Junior Achievement Career Bound Program Leverage Funding Requested C/A 11/16/23
MOST Special Needs, Goal 101	\$12,334,846.00	\$186,766.00	\$12,521,612.00	David Posnack JCC Leverage Funding C/A 11/16/23
Unallocated	\$7,409,063.00	(\$1,164,019.00)	\$6,245,044.00	Reallocated to goals as noted above
<b><u>Carryforwards:</u></b>				
<b><u>Service Goals:</u></b>				
Financial Stabiity, Goal 027	\$851,755.00	\$110,000.00	\$961,755.00	Carryforward from FY23 - CA 10/19/23- Hope South Florida
Youth FORCE, Goal 031	\$10,085,396.00	\$151,674.00	\$10,237,070.00	Carryforward from FY23 - CA 10/19/23 -Firewall
Youth FORCE, Goal 031	\$10,237,070.00	\$185,772.00	\$10,422,842.00	Carryforward from FY23 - CA 11/16/23 - Promise Up funding crosses FYs
<b><u>System Goals:</u></b>				
Promote Research Initiatives, Goal 923	\$236,170.00	\$22,237.00	\$258,407.00	Carryforward from FY23 - CA 10/19/23 - Grant funding crosses FYs for A Little Help Never Hurts
<b><u>Program Service and Support</u></b>				
Program service and support Salary/Benefits	\$9,362,962.00	\$50,000.00	\$9,412,962.00	Carryforward from FY22- CA 11/16/23 - Salary & benefit adjustment, retirement, and vacation payouts.
<b><u>General Administration:</u></b>				
Consulting	\$15,000.00	\$2,800.00	\$17,800.00	Carryforward from FY23 - CA 10/19/23 - CPAR Consulting
Non-Operating: Tax Collection Fee.	\$678,813.00	\$22,281.00	\$701,094.00	Carryforward from FY23 - CA 10/19/23 - Additional Tax Collection Fees
Capital Outlay: Remodeling/Renovations	\$10,000.00	\$59,000.00	\$69,000.00	Carryforward from FY23- CA 10/19/23 - Bathroom remodel & additional office space.
General administration Salary/Benefits	\$4,012,357.00	\$50,000.00	\$4,062,357.00	Carryforward from FY22- CA 11/16/23 - Salary & benefit adjustment, retirement, and vacation payouts.
Capital Outlay	\$185,000.00	\$342,000.00	\$527,000.00	Carryforward from FY22- CA 11/16/23 - To build reserves from FY23 balance
<b><u>Facilities Related:</u></b>				
Building Related Expense	\$293,089.00	<u>\$239,430.00</u>	\$532,519.00	Carryforward from FY22- CA 11/16/23 - To build reserves from FY23 balance
<b>Total carryforward from Prior Year</b>		<b>\$1,235,194.00</b>		



**Children's Services Council of Broward County**  
**Balance Sheet**  
**at December 31, 2023**

	<b>General Fund</b>	<b>Prior Year General Fund</b>
<b>ASSETS</b>		
Current Assets:		
Cash	\$ 9,683,634.90	\$ 3,859,942.07
Investments (Note #3)	130,677,984.10	117,461,512.74
Investments -Managed Funds (Note #3)	25,953,217.82	24,767,425.09
Accounts and Interest Receivable	60,755.71	38,258.09
Due From Other Governments	524,967.06	100,785.23
Prepaid Items	466,263.54	388,700.54
Total Assets	\$ 167,366,823.13	\$ 146,616,623.76
 <b>LIABILITIES and FUND BALANCE</b>		
Liabilities:		
Accounts Payable and Accrued Liabilities	3,785,415.12	1,581,112.95
Salaries and Fringe Benefits Payable	353,503.64	301,999.67
Unearned Revenue	532,858.37	731,401.33
Total Liabilities	4,671,777.13	2,614,513.95
Fund Balance: (Note #4)		
Nonspendable	466,263.54	388,700.54
Committed for Building Fund	6,000,000.00	3,000,000.00
Assigned for Contracts & Encumbrances	114,626,760.19	102,534,364.16
Assigned for Administration	5,463,975.37	5,104,815.38
Unassigned - Minimum Fund Balance	23,594,565.00	21,457,084.00
Unassigned Fund Balance	12,543,481.90	11,517,145.73
Total Fund Balance	162,695,046.00	144,002,109.81
Total Liabilities and Fund Balance	\$ 167,366,823.13	\$ 146,616,623.76

Notes to the Financial Statements are an integral part of this statement.

**Children's Services Council of Broward County**  
**Budget to Actual (Budgetary Basis)**  
**Annualized - Fiscal Year Ended September 30, 2024**

	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
<b>Revenues:</b>				
Ad Valorem Taxes	\$ 117,085,410.00	\$ 100,817,266.57	\$ 16,268,143.43	86.11%
Federal & State Grant Funding:				
Title IVE Legal Supports	425,000.00	-	425,000.00	0.00%
Title IVE Adoption	105,000.00	-	105,000.00	0.00%
Promise Neighborhood	685,772.00	32,060.05	653,711.95	4.68%
Investment Earnings (Note #3)	250,000.00	911,699.72	(661,699.72)	364.68%
Investment-Gain(Loss)Managed Funds (Note #3)	-	653,915.10	(653,915.10)	
Local Foundation Grants	1,473,150.00	940,291.63	532,858.37	63.83%
Local Collaborative Events & Resources	22,237.00	50,000.00	(27,763.00)	224.85%
Training	10,000.00	2,790.00	7,210.00	27.90%
Budgeted Fund Balance & Carry Forward	20,027,185.00	-	20,027,185.00	0.00%
<b>Total Revenues</b>	<b>\$ 140,083,754.00</b>	<b>\$ 103,408,023.07</b>	<b>\$ 36,675,730.93</b>	<b>73.82%</b>
<b>Expenditures:</b>				
<b>Program Services and Support:</b>				
Program Services	119,975,973.00	13,207,360.88	106,768,612.12	11.01%
Monitoring	140,000.00	18,816.75	121,183.25	13.44%
Outcome Materials	57,650.00	-	57,650.00	0.00%
<b>Total Program Services</b>	<b>120,173,623.00</b>	<b>13,226,177.63</b>	<b>106,947,445.37</b>	
Employee Salaries	6,463,010.00	1,481,400.77	4,981,609.23	22.92%
Employee Benefits	2,949,952.00	590,708.93	2,359,243.07	20.02%
Consulting	17,800.00	2,800.00	15,000.00	15.73%
Material and Supplies	9,200.00	168.65	9,031.35	1.83%
Printing and Advertising	14,500.00	395.75	14,104.25	2.73%
Software Maintenance	160,520.00	10,137.47	150,382.53	6.32%
Telecommunications	26,700.00	3,885.12	22,814.88	14.55%
Travel / Dues & Fees	107,655.00	3,838.66	103,816.34	3.57%
Other Expenditures	24,633.00	1,319.83	23,313.17	5.36%
<b>Total Program Support</b>	<b>9,773,970.00</b>	<b>2,094,655.18</b>	<b>7,679,314.82</b>	
<b>Total Program Services and Support</b>	<b>129,947,593.00</b>	<b>15,320,832.81</b>	<b>114,626,760.19</b>	<b>11.79%</b>

Children's Services Council of Broward County  
Budget to Actual (Budgetary Basis)- continued

	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
<b>General Administration:</b>				
Employee Salaries	2,835,596.00	602,543.67	2,233,052.33	21.25%
Employee Benefits	1,226,761.00	251,580.47	975,180.53	20.51%
Legal Fees	40,000.00	-	40,000.00	0.00%
Auditors	40,000.00	5,000.00	35,000.00	12.50%
Other Consultants	73,500.00	-	73,500.00	0.00%
Insurance	98,252.00	26,028.92	72,223.08	26.49%
Materials and Supplies	53,290.00	2,441.15	50,848.85	4.58%
Printing and Advertising	16,500.00	1,579.00	14,921.00	9.57%
Facilities Management & Bldg Operations (incl. reserves)	532,519.00	39,243.33	493,275.67	7.37%
Software Maintenance	288,760.00	11,503.71	277,256.29	3.98%
Telecommunications	49,866.00	4,671.61	45,194.39	9.37%
Travel / Dues & Fees	61,835.00	2,601.07	59,233.93	4.21%
Other Expenditures	167,687.00	9,533.59	158,153.41	5.69%
Total General Administration	5,484,566.00	956,726.52	4,527,839.48	
<b>Non-Operating:</b>				
Tax Collection Fees	701,094.00	320,984.31	380,109.69	45.78%
Community Redevelopment Area Fees	3,393,701.00	3,372,806.01	20,894.99	99.38%
Total Non-Operating	4,094,795.00	3,693,790.32	401,004.68	
Total General Administration & Non-Operating	9,579,361.00	4,650,516.84	4,928,844.16	48.55%
<b>Capital Outlay:</b>				
Computer Hardware/Software	432,502.00	1,120.00	431,382.00	0.26%
Furniture/ Equipment	25,498.00	-	25,498.00	0.00%
Remodeling/Renovations	69,000.00	16,008.56	52,991.44	23.20%
Total Capital Outlay	527,000.00	17,128.56	509,871.44	3.25%
<b>Lease Expenditures: (Note #5)</b>				
Lease Principal	28,929.00	4,373.40	24,555.60	15.12%
Lease Interest	871.00	166.83	704.17	19.15%
Total Lease Expenditures	29,800.00	4,540.23	25,259.77	15.24%
<b>Total Expenditures</b>	<b>\$ 140,083,754.00</b>	<b>\$ 19,993,018.44</b>	<b>\$ 120,090,735.56</b>	<b>14.27%</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>		<b>\$ 83,415,004.63</b>		
<b>Beginning Fund Balance</b>		<b>79,280,041.37</b>		
<b>Ending Fund Balance</b>		<b>\$ 162,695,046.00</b>		

Notes to the Financial Statements are an integral part of this statement.



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Service Goals:</b>								
<b>Capacity Building &amp; Training</b>								
Training/Technical Assistance								
	Training	82,278.00	15,668.00	\$ 66,610.00	19.04%			
	Unallocated - Training	17,722.00	-	17,722.00	0.00%			
	<b>Total Training/Technical Assistance</b>	<b>100,000.00</b>	<b>15,668.00</b>	<b>84,332.00</b>	<b>15.67%</b>			
Organization & Program Quality								
	HEAL Trauma Coaching	45,000.00	2,875.00	42,125.00	6.39%			
	Equity Initiatives	84,443.00	1,900.00	82,543.00	2.25%			
	Leadership Initiatives	44,000.00	2,000.00	42,000.00	4.55%			
	Mini Grants	170,490.00	4,757.80	165,732.20	2.79%			
	Training & Coaching	101,091.00	-	101,091.00	0.00%			
	Unallocated - Capacity Building	144,097.00	-	144,097.00	0.00%			
	<b>Total Organization &amp; Program Quality</b>	<b>589,121.00</b>	<b>11,532.80</b>	<b>577,588.20</b>	<b>1.96%</b>			
Fiscal Support								
	FLITE-FS KIDS CWSYOP	2,954.00	-	2,954.00	0.00%	16.67%	⚠ CR	Invoices pending.
	FLITE-FS KIDS TIL Support	22,046.00	-	22,046.00	0.00%	16.67%	⚠ CR	Pending contract execution.
	Healing Art Inst/FS KIDS	25,000.00	2,083.33	22,916.67	8.33%	16.67%	✅ CR	
	Unallocated-Fiscal Support	50,000.00	-	50,000.00	0.00%			
	<b>Total Fiscal Support</b>	<b>100,000.00</b>	<b>2,083.33</b>	<b>97,916.67</b>	<b>2.08%</b>			
Volunteers								
	Volunteer Broward	326,159.00	49,979.87	276,179.13	15.32%	16.67%	✅ CR	
	<b>Total Volunteers</b>	<b>326,159.00</b>	<b>49,979.87</b>	<b>276,179.13</b>	<b>15.32%</b>			
<b>Total Capacity Building &amp; Training</b>		<b>1,115,280.00</b>	<b>79,264.00</b>	<b>1,036,016.00</b>	<b>7.11%</b>			





Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Family Supports</b>								
Family Strengthening								
	Advocacy Network Disabilities	365,503.00	75,321.45	290,181.55	20.61%	16.67%	✓ UOS	
	Ann Storck Center	354,116.00	5,178.84	348,937.16	1.46%	16.67%	⚠ UOS	
	ARC Inc.	829,569.00	110,640.88	718,928.12	13.34%	16.67%	✓ UOS	
	Be Strong International	405,335.00	28,019.30	377,315.70	6.91%	16.67%	✓ UOS	
	Boys & Girls Club	332,424.00	24,826.71	307,597.29	7.47%	16.67%	✓ UOS	
	Boys Town So Florida	460,471.00	30,076.59	430,394.41	6.53%	16.67%	⚠ UOS	
	Broward Children's Center	315,840.00	5,430.85	310,409.15	1.72%	16.67%	⚠ UOS	
	Children's Harbor Inc.	546,500.00	55,262.66	491,237.34	10.11%	16.67%	✓ UOS	
	Community Based Connections	425,632.00	68,151.21	357,480.79	16.01%	16.67%	✓ UOS	
	Ctr for Hearing	166,162.00	10,079.38	156,082.62	6.07%	16.67%	⚠ UOS	
	Family Central - NPP	610,060.00	95,169.41	514,890.59	15.60%	16.67%	✓ UOS	
	Family Central - PAT	498,291.00	5,400.00	492,891.00	1.08%	16.67%	⚠ UOS	
	Gulf Coast CC	1,199,578.00	176,644.27	1,022,933.73	14.73%	16.67%	✓ UOS	
	Henderson Beh Hlth-MST	887,012.00	46,211.55	840,800.45	5.21%	16.67%	⚠ UOS	
	Henderson Beh Hlth-PACT	554,849.00	47,838.26	507,010.74	8.62%	16.67%	✓ UOS	
	Hispanic Unity of Florida	956,120.00	73,468.46	882,651.54	7.68%	16.67%	✓ UOS	
	Jack and Jill	30,000.00	-	30,000.00	0.00%	16.67%	⚠ UOS	
	JAFCO-MST	736,777.00	73,203.61	663,573.39	9.94%	16.67%	✓ UOS	
	Juliana Gerena	379,991.00	31,843.21	348,147.79	8.38%	16.67%	✓ UOS	
	KIDS in Distress HOMEBUILDER	608,837.00	76,723.11	532,113.89	12.60%	16.67%	✓ UOS	
	KIDS in Distress-KID First	1,604,373.00	149,576.93	1,454,796.07	9.32%	16.67%	✓ UOS	
	Memorial Healthcare-Family Tie	1,089,447.00	168,789.05	920,657.95	15.49%	16.67%	✓ UOS	
	Memorial Healthcare-Teen Reach	559,985.00	65,532.57	494,452.43	11.70%	16.67%	✓ UOS	
	Mount Bethel Human Services	327,537.00	14,099.46	313,437.54	4.30%	16.67%	⚠ UOS	
	Pace Center for Girls	315,574.00	17,140.32	298,433.68	5.43%	16.67%	⚠ UOS	
	Smith Mental Health Associates	1,020,623.00	151,723.74	868,899.26	14.87%	16.67%	✓ UOS	
	Unallocated-Family Strengthening	64,128.00	-	64,128.00	0.00%			
	<b>Total Family Strengthening</b>	<b>15,644,734.00</b>	<b>1,606,351.82</b>	<b>14,038,382.18</b>	<b>10.27%</b>			
<b>Kinship</b>								
	Harmony Development Center	222,944.00	29,870.43	193,073.57	13.40%	16.67%	✓ UOS	
	KIDS in Distress-KISS	730,580.00	48,530.04	682,049.96	6.64%	16.67%	⚠ UOS	
	Legal Aid Service-KISS	514,122.00	-	514,122.00	0.00%	16.67%	⚠ UOS	Invoices pending.
	Unallocated-Kinship Care/Non-Relative Care	2,460.00	-	2,460.00	0.00%			
	<b>Total Kinship</b>	<b>1,470,106.00</b>	<b>78,400.47</b>	<b>1,391,705.53</b>	<b>5.33%</b>			



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Trauma</b>								
	Broward Behav Health Coalition	500,000.00	-	500,000.00	0.00%	16.67%	⚠	UOS Pending contract execution.
	Center For Mind Body Medicine	45,000.00	-	45,000.00	0.00%	16.67%	⚠	CR
	Community Based Connections /HEAL	570,600.00	28,015.23	542,584.77	4.91%	16.67%	⚠	CR
	Healing Arts Inst of S FL FS KIDS	488,250.00	33,944.89	454,305.11	6.95%	16.67%	✅	CR
	JAFCO-Community Wellness Ctr	479,798.00	56,426.40	423,371.60	11.76%	16.67%	✅	CR
	Junior Achievement of S FI-Trauma	100,000.00	21,492.19	78,507.81	21.49%	16.67%	✅	CR
	Memorial Healthcare Syst/HEAL	638,400.00	93,349.16	545,050.84	14.62%	16.67%	✅	CR
	Mental Health America of SE FL/HEAL	488,250.00	28,223.28	460,026.72	5.78%	16.67%	⚠	CR
	Smith Mental Hlth Associates/HEAL	514,500.00	61,391.50	453,108.50	11.93%	16.67%	✅	CR
	Unallocated	127,000.00	-	127,000.00	0.00%			
	<b>Total Trauma</b>	<b>3,951,798.00</b>	<b>322,842.65</b>	<b>3,628,955.35</b>	<b>8.17%</b>			
<b>Supervised Visitation</b>								
	Children's Home Society of Florida	346,191.00	-	346,191.00	0.00%	16.67%	⚠	CR Pending contract execution.
	<b>Total Supervise Visitation</b>	<b>346,191.00</b>	<b>-</b>	<b>346,191.00</b>	<b>0.00%</b>			
<b>Hunger</b>								
	Community Enhancement Collaboration	176,518.00	17,953.48	158,564.52	10.17%	16.67%	✅	CR
	FLIPANY, Inc.	213,118.00	27,842.80	185,275.20	13.06%	16.67%	✅	CR
	Harvest Drive	84,096.00	24,038.85	60,057.15	28.59%	16.67%	⚠	CR
	LifeNet4Families	313,099.00	15,190.04	297,908.96	4.85%	16.67%	⚠	CR
	SFL Hunger Coal-Break Spot	156,715.00	3,936.77	152,778.23	2.51%	4.00%	✅	CR
	SFL Hunger Coal-Markets Pantry	256,632.00	46,641.74	209,990.26	18.17%	16.67%	✅	CR
	<b>Total Hunger</b>	<b>1,200,178.00</b>	<b>135,603.68</b>	<b>1,064,574.32</b>	<b>11.30%</b>			
<b>Financial Stability</b>								
	BEF Senior Send Off	17,250.00	-	17,250.00	0.00%			CR
	Hispanic Unity-EITC	397,005.00	29,593.23	367,411.77	7.45%	16.67%	✅	CR
	HOPE S FL - Leverage	92,500.00	-	92,500.00	0.00%	16.67%	⚠	CR Invoices pending.
	HOPE S FL - Broward County							
	Leverage	430,000.00	-	430,000.00	0.00%	16.67%	⚠	UOS Deferred- pending Council approval.
	4EveryKid	25,000.00	-	25,000.00	0.00%	16.67%	⚠	CR
	<b>Total Financial Stability</b>	<b>961,755.00</b>	<b>29,593.23</b>	<b>932,161.77</b>	<b>3.08%</b>			
<b>Total Family Supports</b>		<b>23,574,762.00</b>	<b>2,172,791.85</b>	<b>21,401,970.15</b>	<b>9.22%</b>			



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Youth Development</b>								
Youth FORCE								
	Community Access Ctr, Inc	194,689.00	25,014.49	169,674.51	12.85%	17.00%	UOS	
	Community Reconstruct Inc	489,691.00	49,761.50	439,929.50	10.16%	17.00%	CR	
	Crockett Foundation, Inc	586,546.00	98,259.22	488,286.78	16.75%	17.00%	UOS	
	Crockett Foundation, Inc - DeLuca	261,565.00	39,388.09	222,176.91	15.06%	17.00%	UOS	
	Ctr for Hearing	173,949.00	13,571.79	160,377.21	7.80%	17.00%	UOS	
	Firewall Center	244,298.00	43,205.91	201,092.09	17.69%	17.00%	UOS	
	Firewall Center- BROWARD UP	187,335.00	20,039.79	167,295.21	10.70%	17.00%	CR	Promise grant-Contract span fiscal yrs.
	Firewall Ctr-DeLuca	205,380.00	67,926.50	137,453.50	33.07%	17.00%	UOS	
	Firewall Ctr - Leverage	151,674.00	33,449.76	118,224.24	22.05%	17.00%	UOS	
	Firewall Ctr - Bair	76,357.00	-	76,357.00	0.00%	17.00%	UOS	CSC funds used last.
	HANDY	482,441.00	75,518.18	406,922.82	15.65%	17.00%	UOS	
	Hanley Ctr Foundation	30,545.00	5,090.84	25,454.16	16.67%	17.00%	UOS	
	Harmony Development Ctr, Inc	542,931.00	80,528.34	462,402.66	14.83%	17.00%	UOS	
	Hispanic Unity	1,787,760.00	372,545.49	1,415,214.51	20.84%	17.00%	UOS	
	Memorial Healthcare	587,133.00	67,263.30	519,869.70	11.46%	17.00%	UOS	
	Memorial Healthcare - DeLuca	215,837.00	42,977.04	172,859.96	19.91%	17.00%	UOS	
	Opportunities Ind Ctrs/OIC	647,316.00	111,265.36	536,050.64	17.19%	17.00%	UOS	
	Our Children Our Future	199,723.00	31,738.45	167,984.55	15.89%	17.00%	UOS	
	Urban League of BC	454,635.00	70,446.22	384,188.78	15.50%	17.00%	UOS	
	Urban League of BC -BROWARD UP	155,411.00	19,778.63	135,632.37	12.73%	17.00%	CR	Promise grant-Contract span fiscal yrs.
	West Park, City of	251,044.00	3,919.65	247,124.35	1.56%	17.00%	UOS	
	Wyman TOP Training	16,500.00	-	16,500.00	0.00%	17.00%	CR	Invoices pending.
	YMCA of South FL	854,781.00	109,483.04	745,297.96	12.81%	17.00%	UOS	
	YMCA of South FL -BROWARD UP	343,026.00	26,439.93	316,586.07	7.71%	17.00%	CR	Promise grant-Contract span fiscal yrs.
	Miramar City	80,000.00	-	80,000.00	0.00%			
	Training	25,000.00	-	25,000.00	0.00%			PATHS and PBL training.
	Unallocated - Yth Force	1,177,275.00	-	1,177,275.00	0.00%			Set aside for RFP
	<b>Total Youth FORCE</b>	<b>10,422,842.00</b>	<b>1,407,611.52</b>	<b>9,015,230.48</b>	<b>13.51%</b>			



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Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
LEAP High School								
	Community Based Connections	155,781.00	27,153.79	128,627.21	17.43%	16.00%	✓ UOS	
	Firewall Ctr	485,117.00	80,608.14	404,508.86	16.62%	16.00%	✓ UOS	
	Hispanic Unity	937,470.00	178,492.13	758,977.87	19.04%	16.00%	✓ UOS	
	Museum of Discovery/Science	202,622.00	30,218.70	172,403.30	14.91%	16.00%	✓ UOS	CSC's leverage utilized first.
	Museum of Discovery/Science	125,564.00	16,999.75	108,564.25	13.54%	16.00%	✓ UOS	CSC's leverage utilized first.
	YMCA of S FL	2,553,180.00	619,822.46	1,933,357.54	24.28%	16.00%	✓ UOS	
	Unallocated LEAP High	400,000.00	-	400,000.00	0.00%		✓	Set aside for RFP
	<b>Total LEAP High School</b>	<b>4,859,734.00</b>	<b>953,294.97</b>	<b>3,906,439.03</b>	<b>19.62%</b>			
Youth Employment								
	CareerSource Broward	4,215,656.00	25,143.61	4,190,512.39	0.60%	4.00%	✓ UOS	
	Jr Achievement DeLuca Foundation	977,253.00	-	977,253.00	0.00%	4.00%	✓	
	<b>Total Youth Employment</b>	<b>5,192,909.00</b>	<b>25,143.61</b>	<b>5,167,765.39</b>	<b>0.48%</b>			
PEACE								
	Community Based Connections	494,153.00	88,308.36	405,844.64	17.87%	17.00%	✓ UOS	
	Crockett Foundation, Inc	242,768.00	34,354.24	208,413.76	14.15%	17.00%	✓ UOS	
	Harmony Development Ctr, Inc	199,030.00	41,173.08	157,856.92	20.69%	17.00%	✓ UOS	
	Smith Community MH	561,654.00	121,132.27	440,521.73	21.57%	17.00%	✓ UOS	
	Unallocated - PEACE	134,329.00	-	134,329.00	0.00%			Set aside for RFP
	<b>Total PEACE</b>	<b>1,631,934.00</b>	<b>284,967.95</b>	<b>1,346,966.05</b>	<b>17.46%</b>			
Youth Leadership Development								
	Brwd Ed Found-B2L	40,000.00	6,666.70	33,333.30	16.67%	16.67%	✓ CR	
	FL Children's 1st	7,164.00	600.00	6,564.00	8.38%	16.67%	✓ CR	
	FLITE-FS KIDS CWSYOP	78,750.00	-	78,750.00	0.00%	16.67%	⚠ CR	Invoices pending.
	<b>Total Youth Leadership Development</b>	<b>125,914.00</b>	<b>7,266.70</b>	<b>118,647.30</b>	<b>5.77%</b>			
	<b>Subtotal Youth Development</b>	<b>22,233,333.00</b>	<b>2,678,284.75</b>	<b>19,555,048.25</b>	<b>12.05%</b>			



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Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Juvenile Diversion</b>								
New DAY								
	Broward Sheriff's Office	704,131.00	70,682.06	633,448.94	10.04%	16.67%	✓ UOS	
	Camelot CC	329,394.00	26,620.71	302,773.29	8.08%	16.67%	✓ UOS	
	Community Reconstruction	262,536.00	13,585.07	248,950.93	5.17%	16.67%	⚠ CR	
	Harmony Development Ctr, Inc	338,477.00	30,244.71	308,232.29	8.94%	16.67%	✓ UOS	
	Henderson Behavioral Health	219,350.00	-	219,350.00	0.00%	16.67%	⚠ UOS	Invoices pending.
	Juliana Gerena & Assoc. Program	388,175.00	67,338.48	320,836.52	17.35%	16.67%	✓ UOS	
	Memorial Healthcare Sys	726,949.00	116,540.13	610,408.87	16.03%	16.67%	✓ UOS	
	PACE Center for Girls	172,045.00	23,491.00	148,554.00	13.65%	16.67%	✓ UOS	
	Smith Mental Health Assoc	392,286.00	58,231.67	334,054.33	14.84%	16.67%	✓ UOS	
	Urban League of BC	275,222.00	-	275,222.00	0.00%	16.67%	⚠ UOS	Invoices pending.
	Training	25,000.00	1,200.00	23,800.00	4.80%			
	<b>Total New DAY</b>	<b>3,833,565.00</b>	<b>407,933.83</b>	<b>3,425,631.17</b>	<b>10.64%</b>			
<b>Total Youth Development &amp; Juvenile Diversion</b>		<b>26,066,898.00</b>	<b>3,086,218.58</b>	<b>22,980,679.42</b>	<b>11.84%</b>			
<b>Independent Living</b>								
Healthy Youth Transitions (HYT)								
	Camelot CC	468,702.00	70,496.56	398,205.44	15.04%	16.67%	✓ UOS	
	FLITE-FS KIDS	532,818.00	-	532,818.00	0.00%	16.67%	⚠ CR	Pending contract execution.
	Gulf Coast CC	555,946.00	40,784.46	515,161.54	7.34%	16.67%	✓ UOS	
	HANDY	864,455.00	86,445.36	778,009.64	10.00%	16.67%	✓ UOS	
	Harmony Development Ctr, Inc	454,741.00	64,535.94	390,205.06	14.19%	16.67%	✓ UOS	
	Henderson Beh Hlth -Wilson Grd	230,246.00	-	230,246.00	0.00%	16.67%	⚠ UOS	Invoices pending.
	HOMES	180,886.00	19,685.12	161,200.88	10.88%	16.67%	✓ CR	
	Memorial Healthcare Sys	750,157.00	99,556.50	650,600.50	13.27%	16.67%	✓ UOS	
	PACE Center for Girls	290,677.00	35,075.92	255,601.08	12.07%	16.67%	✓ UOS	
	SunServe	469,924.00	28,392.96	441,531.04	6.04%	16.67%	⚠ UOS	Invoice pending.
	<b>Total Healthy Youth Transitions</b>	<b>4,798,552.00</b>	<b>444,972.82</b>	<b>4,353,579.18</b>	<b>9.27%</b>			
<b>Total Independent Living</b>		<b>4,798,552.00</b>	<b>444,972.82</b>	<b>4,353,579.18</b>	<b>9.27%</b>			



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Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Literacy and Early Education</b>								
Subsidized Childcare								
	Early Learning Coalition (ELC)	3,592,850.00	576,749.71	3,016,100.29	16.05%	16.67%	✓ UOS	
	ELC - Vulnerable Population	3,434,171.00	708,268.73	2,725,902.27	20.62%	16.67%	✓ UOS	
	<b>Total Subsidized Childcare</b>	<b>7,027,021.00</b>	<b>1,285,018.44</b>	<b>5,742,002.56</b>	<b>18.29%</b>			
Training/PBIS								
		-	-	-	#DIV/0!	16.67%	# CR	
		-	-	-	#DIV/0!	50.00%	#	
	<b>Total Training/PBIS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>#DIV/0!</b>			
Grade Level Reading								
	Broward Reads for Record	130,000.00	-	130,000.00	0.00%		CR	
	Campaign for Grade Level Reading	81,556.00	-	81,556.00	0.00%		CR	Event held in the summer.
	Volunteer Broward	119,097.00	17,300.20	101,796.80	14.53%	16.67%	✓ CR	
	Kidvision	150,000.00	37,500.00	112,500.00	25.00%		CR	
	Reading & Math	300,000.00	42,528.60	257,471.40	14.18%	16.67%	✓ CR	
	Unallocated - Grade Level Reading	102,350.00	-	102,350.00	0.00%			
	<b>Total Grade Level Reading</b>	<b>883,003.00</b>	<b>97,328.80</b>	<b>785,674.20</b>	<b>11.02%</b>			
<b>Total Literacy &amp; Early Education</b>		<b>7,910,024.00</b>	<b>1,382,347.24</b>	<b>6,527,676.76</b>	<b>17.48%</b>			
<b>Child Welfare Supports</b>								
Adoptive/Foster Parent Recruit								
	Forever Families/Gialogic	189,263.00	31,543.82	157,719.18	16.67%	16.67%	✓ CR	
	Heart Gallery of Broward	57,094.00	9,515.60	47,578.40	16.67%	16.67%	✓ CR	
	<b>Total Adoptive/Foster Parent Recruit</b>	<b>246,357.00</b>	<b>41,059.42</b>	<b>205,297.58</b>	<b>16.67%</b>			
Legal Supports								
	Legal Aid of Broward County	2,616,676.00	149,482.92	2,467,193.08	5.71%	16.67%	⚠ UOS	Invoice pending.
	<b>Total Legal Supports</b>	<b>2,616,676.00</b>	<b>149,482.92</b>	<b>2,467,193.08</b>	<b>5.71%</b>			
<b>Total Child Welfare Support</b>		<b>2,863,033.00</b>	<b>190,542.34</b>	<b>2,672,490.66</b>	<b>6.66%</b>			



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Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Out of School Time</b>								
Leadership/Quality								
	FLCSC / MOTT	10,000.00	10,000.00	-	100.00%			One time payment.
	Total Leadership/Quality	10,000.00	10,000.00	-	100.00%			
Maximizing Out-of-School Time (MOST)								
	Advocacy Network on Disabilities	124,092.00	17,116.11	106,975.89	13.79%	15.00%	✓	CR
	After School Program	2,691,450.00	405,765.75	2,285,684.25	15.08%	15.00%	✓	UOS
	Broward County Parks - LOA	13,200.00	13,199.08	0.92	99.99%	100.00%	✓	CR
	City of Hallandale	265,600.00	32,408.50	233,191.50	12.20%	15.00%	✓	UOS
	City of Hollywood	931,040.00	90,912.11	840,127.89	9.76%	15.00%	✓	UOS
	City of Miramar	181,480.00	13,379.35	168,100.65	7.37%	15.00%	✓	UOS
	City of Oakland Park	517,950.00	66,031.02	451,918.98	12.75%	15.00%	✓	UOS
	Comm After School w/Margate CRA	504,946.00	35,958.17	468,987.83	7.12%	15.00%	✓	UOS
	Community After School	951,444.00	135,751.78	815,692.22	14.27%	15.00%	✓	UOS
	Community Based Connections	362,150.00	-	362,150.00	0.00%	15.00%	!	UOS Invoices pending.
	Firewall	2,276,490.00	162,318.04	2,114,171.96	7.13%	15.00%	✓	UOS
	FL International University	907,247.00	9,649.37	897,597.63	1.06%	4.00%	✓	CR
	FLIPANY	50,000.00	7,038.51	42,961.49	14.08%	15.00%	✓	CR
	Hallandale CRA	784,026.00	784,025.36	0.64	100.00%	100.00%	✓	CRA one time payment.
	Hollywood Beach CRA	228,665.00	228,665.00	-	100.00%	100.00%	✓	CRA one time payment.
	Jack and Jill	242,250.00	21,594.53	220,655.47	8.91%	15.00%	✓	UOS
	Kids In Distress	225,036.00	26,835.31	198,200.69	11.92%	15.00%	✓	UOS
	Soref JCC	719,434.00	124,803.49	594,630.51	17.35%	15.00%	✓	UOS
	Sunshine Aftercare Program	2,148,269.00	376,814.91	1,771,454.09	17.54%	15.00%	✓	UOS
	United Community Options	165,750.00	9,349.43	156,400.57	5.64%	15.00%	✓	UOS
	Volta Music Foundation	150,000.00	29,939.25	120,060.75	19.96%	15.00%	✓	CR
	YMCA	4,860,036.00	627,977.85	4,232,058.15	12.92%	15.00%	✓	UOS
	YMCA w/Deerfield CRA	233,529.00	13,846.33	219,682.67	5.93%	15.00%	✓	UOS
	Back to School Supplies	262,500.00	-	262,500.00	0.00%			
	Consultant	81,200.00	6,900.00	74,300.00	8.50%			
	Unallocated MOST GP	3,135.00	-	3,135.00	0.00%			
	Total Maximizing Out-of-School Time (MOST)	19,880,919.00	3,240,279.25	16,640,639.75	16.30%			PATHS and PBL training .



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Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
Summer Programs								
	Boys & Girls Club	720,000.00	-	720,000.00	0.00%	0.00%	✓ UOS	
	Lauderdale Lakes, City of	137,160.00	-	137,160.00	0.00%	0.00%	✓ UOS	
	Urban League of BC	90,000.00	-	90,000.00	0.00%	0.00%	✓ UOS	Low enrollment.
	West Park, City of	90,000.00	-	90,000.00	0.00%	0.00%	✓ UOS	
	Total Summer Programs	1,037,160.00	-	1,037,160.00	0.00%			
<b>Total Out-of-School Time</b>		<b>20,928,079.00</b>	<b>3,250,279.25</b>	<b>17,677,799.75</b>	<b>15.53%</b>			
<b>Physical Health</b>								
School Health								
	FLDOH/w Coral Spring CRA	545,361.00	67,731.50	477,629.50	12.42%	16.67%	✓ CR	
	Florida Department of Health	1,272,509.00	118,109.99	1,154,399.01	9.28%	16.67%	✓ CR	
	Miami Lighthouse for the Blind	60,000.00	13,900.87	46,099.13	23.17%	16.67%	✓ CR	
	Total School Health	1,877,870.00	199,742.36	1,678,127.64	10.64%			
Water Safety/Drowning Prevention								
	Florida Department Of Health	366,239.00	44,886.47	321,352.53	12.26%	16.67%	✓ CR	
	Broward County-Swim Central	687,782.00	26,911.60	660,870.40	3.91%	4.00%	✓ CR	
	Total Water Safety/Drowning Prevention	1,054,021.00	71,798.07	982,222.93	6.81%			
Kid Care Insurance Outreach								
	Florida Department Of Health	524,530.00	91,619.86	432,910.14	17.47%	16.67%	✓ CR	
	Total Kid Care Insurance Outreach	524,530.00	91,619.86	432,910.14	17.47%			
<b>Total Physical Health</b>		<b>3,456,421.00</b>	<b>363,160.29</b>	<b>3,093,260.71</b>	<b>10.51%</b>			
<b>Maternal &amp; Child Health</b>								
Screening/Assessment/Support								
	BHS - Healthy Families Broward	1,328,600.00	79,484.85	1,249,115.15	5.98%	16.67%	⚠ CR	Invoice pending.
	Total Screening/Assessment/Support	1,328,600.00	79,484.85	1,249,115.15	5.98%			
Mothers Overcoming Maternal Stress (MOMS)								
	Memorial Healthcare System - MOMS	1,365,630.00	98,766.84	1,266,863.16	7.23%	16.67%	✓ UOS	
	Total Mothers w/Maternal Dep	1,365,630.00	98,766.84	1,266,863.16	7.23%			
Fetal Infant Mortality								
	Broward Hlthy Start-SAFE SLEEP	252,768.00	36,866.57	215,901.43	14.59%	16.67%	✓ CR	
	Total Fetal Infant Mortality	252,768.00	36,866.57	215,901.43	14.59%			
<b>Total Maternal &amp; Child Health</b>		<b>2,946,998.00</b>	<b>215,118.26</b>	<b>2,731,879.74</b>	<b>7.30%</b>			



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<b>Physical, Developmental, &amp; Behavioral Needs</b>								
MOST/Special Needs								
	After School Programs	362,543.00	40,484.15	322,058.85	11.17%	14.00%	✓ UOS	
	Ann Storck Center	491,428.00	64,328.67	427,099.33	13.09%	14.00%	✓ UOS	
	ARC Broward	2,021,190.00	249,390.88	1,771,799.12	12.34%	14.00%	✓ UOS	
	Broward Children's Center	800,047.00	76,683.26	723,363.74	9.58%	14.00%	✓ UOS	
	Center for Hearing and Communication	335,200.00	18,945.74	316,254.26	5.65%	14.00%	✓ UOS	
	Smith Community MH	1,063,812.00	133,297.12	930,514.88	12.53%	14.00%	✓ UOS	
	United Cerebral Palsy	1,030,081.00	-	1,030,081.00	0.00%	14.00%	⚠ UOS	Invoices pending.
	YMCA of S FL	5,591,737.00	726,861.40	4,864,875.60	13.00%	14.00%	✓ UOS	
	<b>Total MOST/Special Needs</b>	<b>11,696,038.00</b>	<b>1,309,991.22</b>	<b>10,386,046.78</b>	<b>11.20%</b>			
MOST Summer Program/Special Needs								
	Memorial Healthcare System	127,803.00	-	127,803.00	0.00%	0.00%	✓ UOS	
	JAFCO Children's Ability Center	356,913.00	-	356,913.00	0.00%	0.00%	✓ UOS	
	Jewish Comm Cntr of S Brow	186,766.00	-	186,766.00	0.00%		✓	
	Pembroke Pines, City of	154,092.00	-	154,092.00	0.00%	0.00%	✓ UOS	
	<b>Total MOST Summer Program/SN</b>	<b>825,574.00</b>	<b>-</b>	<b>825,574.00</b>	<b>0.00%</b>			
	<b>Subtotal MOST Special Needs</b>	<b>12,521,612.00</b>	<b>1,309,991.22</b>	<b>11,211,620.78</b>	<b>10.46%</b>			
STEP								
	ARC, INC	498,037.00	73,306.06	424,730.94	14.72%	13.00%	✓ UOS	
	Ctr for Hearing	274,692.00	34,450.34	240,241.66	12.54%	13.00%	✓ UOS	
	Smith Community MH	350,141.00	47,944.62	302,196.38	13.69%	13.00%	✓ UOS	
	United Community Options	797,061.00	-	797,061.00	0.00%	13.00%	⚠ UOS	Invoices pending.
	YMCA of S FL	773,219.00	112,531.60	660,687.40	14.55%	13.00%	✓ UOS	
	Unallocated STEP	400,000.00	-	400,000.00	0.00%			
	<b>Total STEP</b>	<b>3,093,150.00</b>	<b>268,232.62</b>	<b>2,824,917.38</b>	<b>8.67%</b>			
Information/Referral Network								
	First Call for Help BH	710,687.00	-	710,687.00	0.00%	16.67%	⚠ UOS	Pending contract execution.
	First Call for Help SN	1,010,802.00	58,183.19	952,618.81	5.76%	16.67%	⚠ UOS	Invoice pending.
	<b>Total Information/Referral Network</b>	<b>1,721,489.00</b>	<b>58,183.19</b>	<b>1,663,305.81</b>	<b>3.38%</b>			



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
Respite Services-BREAK								
	Memorial Healthcare Sys (BH)	123,090.00	18,878.30	104,211.70	15.34%	16.67%	✔	UOS
	Smith Community MH	102,237.00	12,778.62	89,458.38	12.50%	16.67%	✔	UOS
	<b>Total Respite Services-BREAK</b>	<b>225,327.00</b>	<b>31,656.92</b>	<b>193,670.08</b>	<b>14.05%</b>			
<b>Total Physical, Developmental, &amp; Behavioral Needs</b>		<b>17,561,578.00</b>	<b>1,668,063.95</b>	<b>15,893,514.05</b>	<b>9.50%</b>			
<b>Child &amp; Youth Safety</b>								
Eliminate Bullying and Choose								
	United Way - Choose Peace	61,760.00	-	61,760.00	0.00%	16.67%	⚠	CR Invoices pending.
	<b>Total Eliminate Bullying and Choose</b>	<b>61,760.00</b>	<b>-</b>	<b>61,760.00</b>	<b>0.00%</b>			
<b>Total Child &amp; Youth Safety</b>		<b>61,760.00</b>	<b>-</b>	<b>61,760.00</b>	<b>0.00%</b>			
<b>Grand Total Service Goals</b>		<b>111,283,385.00</b>	<b>12,852,758.58</b>	<b>98,430,626.42</b>	<b>11.55%</b>			



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>System Goals:</b>								
<b>Seamless System of Care</b>								
Single Point of Entry								
	First Call for Help GP	599,728.00	88,351.23	511,376.77	14.73%	16.67%	✓	CR
	Total Single Point of Entry	599,728.00	88,351.23	511,376.77	14.73%			
<b>Research &amp; Evaluate Systems of Care</b>								
Leadership/Resources-Strategic								
	CCB	10,000.00	10,000.00	-	100.00%			
	Children Strategic Plan Initiatives	46,162.00	2,661.86	43,500.14	5.77%			
	Unallocated-Strategic Plan	53,838.00	-	53,838.00	0.00%			
	Total Leadership/Resources-Strategic	110,000.00	12,661.86	97,338.14	11.51%			
Improve Provider Reporting								
	Data Systems	60,000.00	15,000.00	45,000.00	45.73%			
	New CSC Website	-	-	-	#DIV/0!			
	SAS-SAMIS Annual Fees	-	-	-	#DIV/0!			
	Software maintenance	27,500.00	-	27,500.00	0.00%			
	Web hosting Fee	102,995.00	55,025.00	47,970.00	53.42%			
	Other Purchased Services	-	-	-	#DIV/0!			
	Unallocated	64,614.00	-	64,614.00	0.00%			
	Total Improve Provider Reporting	255,109.00	70,025.00	185,084.00	27.45%			
Promote Research Initiatives								
	Various Emancipatory Consultants	54,250.00	-	54,250.00	0.00%			
	UPENN - AISP	22,237.00	4,118.00	18,119.00	18.52%			
	A Little Help Never Hurt LLC	147,420.00	-	147,420.00	0.00%			
	Unallocated	34,500.00	-	34,500.00	0.00%			
	Total Promote Research Initiatives	258,407.00	4,118.00	254,289.00	1.59%			
Integrated Data System								
	Unallocated - Integrated data system	20,000.00	-	20,000.00	0.00%			
	Total Integrated Data System	20,000.00	-	20,000.00	0.00%			
<b>Total Research, Evaluate &amp; Seamless Systems of Care</b>		<b>1,243,244.00</b>	<b>175,156.09</b>	<b>1,068,087.91</b>	<b>14.09%</b>			



Children's Services Council of Broward County  
 Program Expenditures By Goals  
 Budget to Actual (Budgetary Basis)  
 For the Three Months Ended December 31, 2023  
 Fiscal Year 2023 - 2024

Goal & Objective	Agency/ Program Name	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Reimb. Type (Note #6)	Comments
<b>Public Awareness &amp; Advocacy</b>								
Sponsorships								
	Sponsorship-High Traffic	60,000.00	-	60,000.00	0.00%			
	Sponsorship	40,000.00	9,000.00	31,000.00	22.50%			
	<b>Total Sponsorships</b>	<b>100,000.00</b>	<b>9,000.00</b>	<b>91,000.00</b>	<b>9.00%</b>			
Educate Taxpayers								
	Broward Education Comm Network	31,600.00	300.00	31,300.00	0.95%			
	MNetwork	110,000.00	25,437.50	84,562.50	23.13%			
	Marketing	475,000.00	46,289.53	428,710.47	9.75%			
	Other Purchased Services	7,500.00	250.28	7,249.72	3.34%			
	Printing	6,100.00	1,981.16	4,118.84	32.48%			
	Resource Guide	140,700.00	-	140,700.00	0.00%			
	Outreach Materials	31,500.00	10,000.00	21,500.00	31.75%			
	Motor Vehicle Insurance	3,722.00	1,860.00	1,862.00	49.97%			
	Fuel	3,000.00	14.00	2,986.00	0.47%			
	Unallocated - Public Awareness	121,178.00	-	121,178.00	0.00%			
	<b>Total Educate Taxpayers</b>	<b>930,300.00</b>	<b>86,132.47</b>	<b>844,167.53</b>	<b>9.26%</b>			
Advocacy/Outreach								
	FLCSC Dues	80,000.00	80,000.00	-	100.00%			
	Registration	2,500.00	75.00	2,425.00	3.00%			
	Local/Day Trip	2,500.00	179.60	2,320.40	7.18%			
	Travel	15,000.00	909.14	14,090.86	6.06%			
	<b>Total Advocacy/Outreach</b>	<b>100,000.00</b>	<b>81,163.74</b>	<b>18,836.26</b>	<b>81.16%</b>			
Pub Communication w/ Special Population								
	ADA remediation	2,500.00	-	2,500.00	0.00%			
	Special Needs Interpreter	-	-	-	#DIV/0!			
	Special Needs Communications	3,150.00	3,150.00	-	100.00%			
	Dues & Fees	-	-	-	#DIV/0!			
	Other Purchased Services	19,000.00	-	19,000.00	0.00%			
	Unallocated-Public Comm w/Spec. Pop	19,350.00	-	19,350.00	0.00%			
	<b>Total Pub Communication w/ Spec Pop</b>	<b>44,000.00</b>	<b>3,150.00</b>	<b>40,850.00</b>	<b>7.16%</b>			
<b>Total Public Awareness &amp; Advocacy</b>		<b>1,174,300.00</b>	<b>179,446.21</b>	<b>994,853.79</b>	<b>15.28%</b>			
Leveraging Resources								
	Consultant	30,000.00	-	30,000.00	0.00%			To be used as needed.
	<b>Total Maximize Leveraged Funds</b>	<b>30,000.00</b>	<b>-</b>	<b>30,000.00</b>	<b>0.00%</b>			
<b>Total Leveraging Resources</b>		<b>30,000.00</b>	<b>-</b>	<b>30,000.00</b>	<b>0.00%</b>			
<b>Grand Total System Goals</b>		<b>2,447,544.00</b>	<b>354,602.30</b>	<b>2,092,941.70</b>	<b>14.49%</b>			
	Unallocated General	6,245,044.00	-	6,245,044.00	0.00%			
<b>Total All Goals</b>		<b>\$ 119,975,973.00</b>	<b>\$ 13,207,360.88</b>	<b>\$ 106,768,612.12</b>	<b>11.01%</b>			

Children's Services Council of Broward County  
Notes to the Preliminary Financial Statements  
December 31, 2023

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida PALM accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method. The Managed Investment Fund consists of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy. US Bank provides the custodial cash services. The investments are reported at Market Value. This longer-term portfolio maintains safety while adding additional yield to the overall investments. The Finance committee receives quarterly updates on this portfolio. The gain or loss on the Managed Investment Fund is reported separately in the monthly statements for ease of reference.

As of December 31, 2023 the reported year-to-date gain on said funds is \$653,915.10.

- (4) Fund Balance is broken out into the following categories:

Nonspendable-Represents amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to remain intact. Balance includes Prepaid expenses and FSA deposits.

Committed for Building Fund- represents Fund Balance committed for Building Fund to prepare for future growth.

Assigned for Contracts/Encumbrances-In addition to encumbrances this category includes pending contracts not yet encumbered such as new initiatives, Summer 2024 programs, and new RFP's occurring during the year.

Assigned for Administration-Includes the projected expenditure for salary, fringe, travel, supplies etc., for FY24

Unassigned Fund Balance includes Minimum Fund Balance of 17% or two months of the annual operating budget. GASB recognizes this as a Best Practice model for governments. The Council approved the increase in Minimum Fund Balance from 10% to 17% in June 2022. The remaining unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.

- (5) Lease Expenditures. The financial statements include the adoption of GASB Statement No. 87, *Leases*. The primary objective of this statement is to enhance the relevance and consistency of information about all governments' leasing activities. The Council is prohibited by statute from having debt, therefore lease principal and interest payments are reported in the financials as lease expenditures and not debt service expenditures.
- (6) Reimbursement Type. The general consensus is that CSC pays for services rendered on a unit of service basis (UOS). While certain services do not lend themselves to be paid on a UOS basis, CSC reserves the right to implement unit of service or cost reimbursement as applicable to the situation. Therefore, CSC pays on a cost reimbursement (CR) and UOS method as defined below.

**UOS** -Payment is made when a unit of service is provided. The unit price is determined at the time of contract negotiation. Supporting documents for units provided is the Unit of Service Detail Report generated from data entered by the Provider in the Delivery Module of SAMIS. Additional supporting documentation is not required to be submitted at the time of payment. Unit of service contracts also include flex funds, value added, space and utilities, out of school time fees, start-up expenses etc., which are paid as cost reimbursement and require supporting documentation.

**CR** -All items presented for payment must be supported by detailed documentation to be reimbursed. This includes all salaries, flex funds, value added, space and utilities, out of school time fees, start-up expenses etc.

**TAB R**

## For Council Meeting January 18, 2024

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**Issue:** Monthly Statements for the Managed Fund.

**Action:** Accept Monthly Statements for the Managed Fund from PFM and US Bank for December 2023.

**Budget Impact:** N/A.

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**Background:** At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the funds which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

**Current Status:** In accordance with the Investment policy, the Council approved at the June 2022 meeting, that staff would bring forth a summary of the monthly statements from both PFM and US Bank to the Council; however, if any Council Member has questions or wants additional information, the entire statement is available for review. It is important to note that these two statements reflect the activities of the overall portfolio and do not indicate the performance of the fund. A month following each quarter end, PFM will present a fund performance report to the Finance Committee of which any Council Member is welcome to attend.

**Recommended Action:** Accept Monthly Statements for the Managed Fund from PFM and US Bank for December 2023.

**Managed Account Summary Statement**

For the Month Ending **December 31, 2023**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000

**Transaction Summary - Managed Account**

<b>Opening Market Value</b>	<b>\$25,371,730.09</b>
Maturities/Calls	(21,391.04)
Principal Dispositions	(897,097.03)
Principal Acquisitions	941,470.12
Unsettled Trades	0.00
Change in Current Value	211,404.69
<b>Closing Market Value</b>	<b>\$25,606,116.83</b>

**Cash Transactions Summary - Managed Account**

Maturities/Calls	0.00
Sale Proceeds	900,160.66
Coupon/Interest/Dividend Income	44,745.28
Principal Payments	21,391.04
Security Purchases	(988,964.87)
Net Cash Contribution	(326.36)
Reconciling Transactions	0.00

**Earnings Reconciliation (Cash Basis) - Managed Account**

Interest/Dividends/Coupons Received	47,808.91
Less Purchased Interest Related to Interest/Coupons	(2,593.30)
Plus Net Realized Gains/Losses	(4,153.79)
<b>Total Cash Basis Earnings</b>	<b>\$41,061.82</b>

**Cash Balance**

**Closing Cash Balance** **\$126,578.73**

**Earnings Reconciliation (Accrual Basis)**

	<b>Total</b>
Ending Amortized Value of Securities	25,715,686.44
Ending Accrued Interest	220,866.97
Plus Proceeds from Sales	900,160.66
Plus Proceeds of Maturities/Calls/Principal Payments	21,391.04
Plus Coupons/Dividends Received	44,745.28
Less Cost of New Purchases	(944,063.42)
Less Beginning Amortized Value of Securities	(25,706,692.09)
Less Beginning Accrued Interest	(185,170.38)
<b>Total Accrual Basis Earnings</b>	<b>\$66,924.50</b>



**Portfolio Summary and Statistics**

For the Month Ending **December 31, 2023**

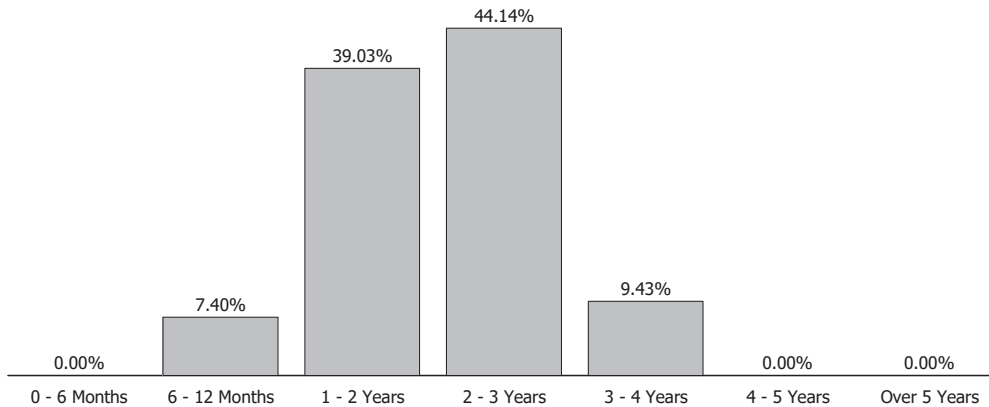
**CSC BROWARD COUNTY CORE PORTFOLIO - 0000**

**Account Summary**

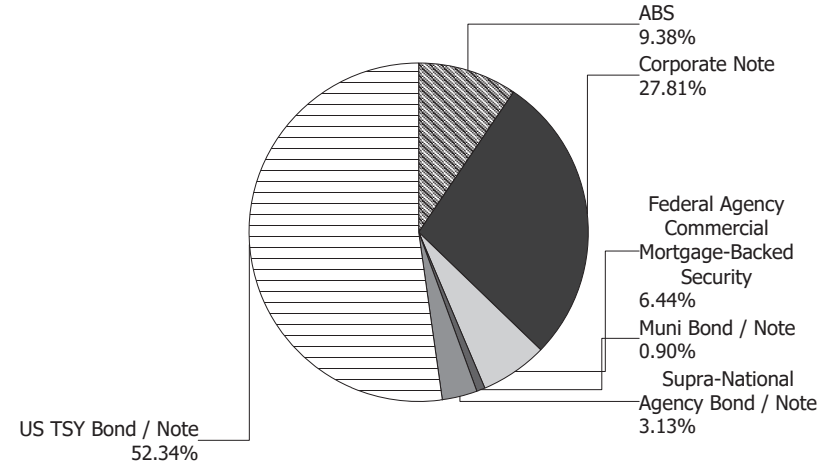
Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	13,450,000.00	13,402,549.25	52.34
Supra-National Agency Bond / Note	805,000.00	800,365.16	3.13
Municipal Bond / Note	235,000.00	231,509.60	0.90
Federal Agency Commercial Mortgage-Backed Security	1,693,975.69	1,648,718.02	6.44
Corporate Note	7,230,000.00	7,122,010.60	27.81
Asset-Backed Security	2,440,691.81	2,400,964.20	9.38
<b>Managed Account Sub-Total</b>	<b>25,854,667.50</b>	<b>25,606,116.83</b>	<b>100.00%</b>
Accrued Interest		220,866.97	
<b>Total Portfolio</b>	<b>25,854,667.50</b>	<b>25,826,983.80</b>	

**Unsettled Trades** **0.00** **0.00**

**Maturity Distribution**



**Sector Allocation**



**Characteristics**

Yield to Maturity at Cost	4.02%
Yield to Maturity at Market	4.48%
Weighted Average Days to Maturity	747

**Managed Account Issuer Summary**

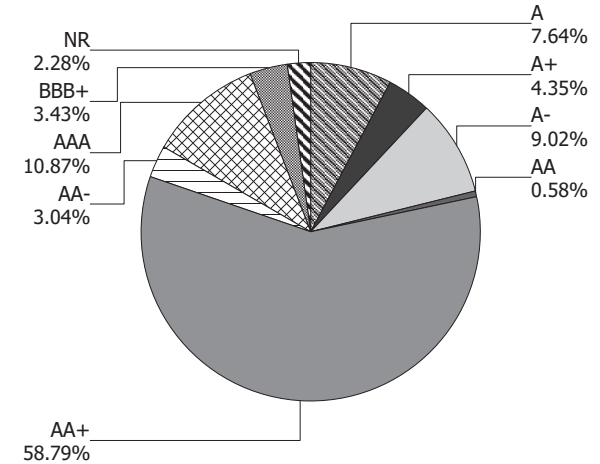
For the Month Ending **December 31, 2023**

**CSC BROWARD COUNTY CORE PORTFOLIO - 0000**

**Issuer Summary**

<b>Issuer</b>	<b>Market Value of Holdings</b>	<b>Percent</b>
ADOBE INC	96,712.60	0.38
AFRICAN DEVELOPMENT BANK	370,258.56	1.45
ALLY AUTO RECEIVABLES TRUST	150,687.51	0.59
AMERICAN EXPRESS CO	333,483.92	1.30
AMERICAN HONDA FINANCE	174,524.22	0.68
ASIAN DEVELOPMENT BANK	430,106.60	1.68
BANK OF AMERICA CO	440,906.19	1.72
BANK OF MONTREAL	201,180.85	0.79
BANK OF NOVA SCOTIA	189,444.82	0.74
BMW VEHICLE OWNER TRUST	67,187.06	0.26
CANADIAN IMPERIAL BANK OF COMMERCE	145,180.80	0.57
CAPITAL ONE FINANCIAL CORP	318,750.30	1.24
CARMAX AUTO OWNER TRUST	454,777.79	1.77
CATERPILLAR INC	95,590.20	0.37
CINTAS CORPORATION NO. 2	54,010.33	0.21
CITIGROUP INC	183,952.16	0.72
CNH EQUIPMENT TRUST	44,211.06	0.17
COLGATE-PALMOLIVE COMPANY	50,605.80	0.20
COMMONWEALTH BANK OF AUSTRALIA	253,108.50	0.99
COMMONWEALTH OF MASSACHUSETTS	167,895.40	0.66
DEERE & COMPANY	175,505.94	0.69
DIAGEO CAPITAL PLC	204,102.60	0.80
DISCOVER FINANCIAL SERVICES	328,190.34	1.28
EXXON MOBIL CORP	97,665.00	0.38
FANNIE MAE	131,271.96	0.51
FORD CREDIT AUTO OWNER TRUST	69,139.08	0.27
FREDDIE MAC	1,517,446.06	5.92
GENERAL DYNAMICS CORP	147,305.10	0.58
GM FINANCIAL CONSUMER AUTOMOBILE TRUST	58,815.68	0.23
GOLDMAN SACHS GROUP INC	173,418.12	0.68
HARLEY-DAVIDSON MOTORCYCLE TRUST	84,531.03	0.33
HOME DEPOT INC	65,455.81	0.26

**Credit Quality (S&P Ratings)**



**Managed Account Issuer Summary**

For the Month Ending **December 31, 2023**

**CSC BROWARD COUNTY CORE PORTFOLIO - 0000**

<b>Issuer</b>	<b>Market Value of Holdings</b>	<b>Percent</b>
HONDA AUTO RECEIVABLES	39,430.40	0.15
HYUNDAI AUTO RECEIVABLES	108,372.18	0.42
INTEL CORPORATION	176,863.68	0.69
JOHN DEERE OWNER TRUST	68,799.52	0.27
JP MORGAN CHASE & CO	307,640.47	1.20
LOCKHEED MARTIN CORP	40,267.40	0.16
MERCK & CO INC	97,788.30	0.38
MORGAN STANLEY	186,605.64	0.73
NATIONAL RURAL UTILITIES CO FINANCE CORP	121,028.23	0.47
PACCAR FINANCIAL CORP	169,544.83	0.66
PEPSICO INC	146,085.30	0.57
PNC FINANCIAL SERVICES GROUP	9,883.63	0.04
PRAXAIR INC	184,966.33	0.72
RABOBANK NEDERLAND	247,526.50	0.97
ROYAL BANK OF CANADA	298,485.90	1.17
ROYAL DUTCH SHELL PLC	147,441.45	0.58
STATE OF CONNECTICUT	63,614.20	0.25
STATE STREET CORPORATION	292,248.53	1.14
SUMITOMO MITSUI FINANCIAL GROUP INC	197,145.60	0.77
TARGET CORP	79,320.47	0.31
TEXAS INSTRUMENTS INC	24,882.98	0.10
THE BANK OF NEW YORK MELLON CORPORATION	188,594.20	0.74
TORONTO-DOMINION BANK	300,224.50	1.17
TOYOTA MOTOR CORP	326,564.17	1.28
TRUIST FIN CORP	176,604.00	0.69
UNITED PARCEL SERVICE INC	98,864.70	0.39
UNITED STATES TREASURY	13,402,549.25	52.33
WAL-MART STORES INC	148,776.80	0.58
WELLS FARGO & COMPANY	146,699.85	0.57
WESTPAC BANKING CORP	313,171.64	1.22
WORLD OMNI AUTO REC TRUST	220,704.79	0.86
<b>Total</b>	<b>\$25,606,116.83</b>	<b>100.00%</b>

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CSC BROWARD COUNTY - CORE PORTFOLIO  
ACCOUNT 000000-000

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Period from December 1, 2023 to December 31, 2023

## MARKET AND COST RECONCILIATION

	12/31/2023 MARKET	12/31/2023 FEDERAL TAX COST
<b>Beginning Market And Cost</b>	<b>25,666,149.18</b>	<b>25,937,781.72</b>
<b>Investment Activity</b>		
Interest	45,215.57	45,215.57
Realized Gain/Loss	- 4,153.79	- 4,153.79
Change In Unrealized Gain/Loss	211,027.26	.00
Net Accrued Income (Current-Prior)	35,305.92	35,305.92
<b>Total Investment Activity</b>	<b>287,394.96</b>	<b>76,367.70</b>
<b>Plan Expenses</b>		
Trust Fees	- 326.32	- 326.32
<b>Total Plan Expenses</b>	<b>- 326.32</b>	<b>- 326.32</b>
<b>Net Change In Market And Cost</b>	<b>287,068.64</b>	<b>76,041.38</b>
<b>Ending Market And Cost</b>	<b>25,953,217.82</b>	<b>26,013,823.10</b>

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CSC BROWARD COUNTY - CORE PORTFOLIO  
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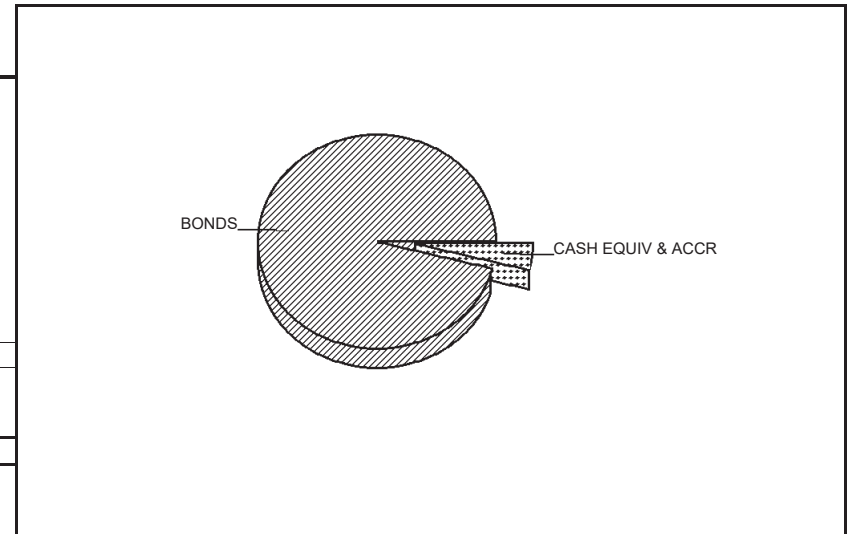
Page 4 of 50  
Period from December 1, 2023 to December 31, 2023

## CASH RECONCILIATION

<b>Beginning Cash</b>	<b>- 44,901.45</b>
<b>Investment Activity</b>	
Interest	45,215.57
Cash Equivalent Purchases	- 210,159.15
Purchases	- 941,470.12
Cash Equivalent Sales	233,153.40
Sales/Maturities	918,488.07
<b>Total Investment Activity</b>	<b>45,227.77</b>
<b>Plan Expenses</b>	
Trust Fees	- 326.32
<b>Total Plan Expenses</b>	<b>- 326.32</b>
<b>Net Change In Cash</b>	<b>44,901.45</b>
<b>Ending Cash</b>	<b>.00</b>

**ASSET SUMMARY**

<b>ASSETS</b>	<b>12/31/2023 MARKET</b>	<b>12/31/2023 FEDERAL TAX COST</b>	<b>% OF MARKET</b>
Cash And Equivalents	126,578.73	126,578.73	0.49
U.S. Government Issues	15,048,513.72	15,045,586.08	57.98
Corporate Issues	7,100,743.96	7,166,968.38	27.36
Foreign Issues	3,223,255.85	3,217,388.10	12.42
Municipal Issues	231,823.75	235,000.00	0.89
<b>Total Assets</b>	<b>25,730,916.01</b>	<b>25,791,521.29</b>	<b>99.14</b>
Accrued Income	222,301.81	222,301.81	0.86
<b>Grand Total</b>	<b>25,953,217.82</b>	<b>26,013,823.10</b>	<b>100.00</b>



**Estimated Annual Income 970,223.68**

**ASSET SUMMARY MESSAGES**

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

**TAB S**



## For Council Meeting January 18, 2024

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**Issue:** CSC Monthly Purchases for Administrative Operations

**Action:** Approve CSC Monthly Purchases

**Budget Impact:** See attached Report

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**Background:** The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

**Current Status:** In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of January 2024. To facilitate reviewing the various purchases, staff has segregated the items into various categories. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for **any** expenditure is available upon request.

**Recommended Action:** Approve CSC Monthly Purchases.

**Budget Impact:** See attached Report.



**List of Invoices, Travel, Purchase orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
January 18, 2024**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
<b>Purchase Orders (greater than \$10,000):Backup documentation is attached:</b>			
A. United Data Technologies (UDT)	Cloud Modernization project	\$ 25,680	See attached IP
<b>Purchase Orders (less than \$10,000):</b>			
Coastal Computer Systems	Adobe Annual Renewal	\$ 948	Previously approved Sept 2023; Rate increase
Compensation Resources	Compensation analysis consulting	\$ 5,000	Blanket PO to be used as needed
Energage	Employee Survey annual subscription	\$ 4,600	Annual Subscription
HR Performance Solutions	Employee performance evaluation system annual renewal \$5,830 and consulting \$1,000	\$ 6,830	Annual renewal and additional for consulting
Innuvo	Crestron Electronic HD Streaming Transmitter/ Receiver \$1,537; Labor for installation \$1,080	\$ 2,617	
Verizon	iPhone	\$ 900	
<b>Program Related Purchases:</b>			
Car Wrap Solutions	Toyota Rav 4 Seamless CSC Wrap Coverage	\$ 3,000	System Goal 932
CDP Communications Inc	Annual subscription Axes Word (3 licenses @ \$400ea) Axes PDF (3 licenses @\$650ea)	\$ 3,150	System Goal 934
Pace Center for Girls, Inc	Girls Coordinating Council - Project Empowerment; 2/24/24	\$ 4,500	System Goal 921
Sara Isabella Prato Suarez	Baker Act related data consulting	\$ 900	UPENN grant ; System Goal 923; Name change
<b>Facilities Operations:</b>			
Paramount Plumbing / addt;l TBD	Misc plumbing services	\$ 2,500	
Yoshino Architecture, P.A.	As Built Documentation, CDs, and Engineering Drawings for Additional Office Space/Bathroom Conversion	\$ 1,044	
<b>Employee Travel and Training:</b>			
FPF Education and innovation Foundation	Fundamentals of AI & ML	\$ 5,000	CSC Prog and Gen Admin staff training
Ileana Blanco	FGFOA Webinar; 12/14/23	\$ 180	
Nicholas Hessing	Florida Legislature 12/4-12/7/23; Tallahassee	\$ 1,182	
Sue Gallagher	Fellow Retreat University of Pennsylvania; 2/5-2/7/24 ; Balitimore	\$ 641	3rd party reimburseable
Sue Gallagher	AISP Network meeting; 6/4-6/6/24; Philadelphia	\$ 1,052	3rd party reimburseable

**List of Invoices, Travel, Purchase orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
January 18, 2024**

<b>Trainers/Materials (Service Goal 01X) (Provider names and courses may be subject to change):Instructor Led Unless Otherwise Indicated</b>			
FAU/Small Business Development Center	Business Consulting for CSC providers	\$ 5,625	Capacity Building
FAU/Small Business Development Center	Strategic Thinking for Nonprofit Organizations	\$ 3,000	Capacity Building
The People Institute	The Board Leadership Lab: Board Development Series	\$ 4,018	Capacity Building
<b>Sponsorship</b>			
Broward Days	Broward Days; Tallahassee; 1/16-1/17/24	\$ 500	Sponsor for one CSC employee to attend the annual Broward Days event in Tallahassee and name and logo on website throughout 2024.
Friends of the Lauderhill Central Park Library, Inc.	ArtLit 2024: A Celebration of Arts, Culture, and Stories that Connects Us festival; Feb10, 2024; Lauderhill	\$ 1,000	Funding supports the ArtLit 2024: A Celebration of Arts, Culture, and Stories that Connects Us festival hosted by Broward County Library (BCL). The event will take place on Saturday, February 10, at Lauderhill Central Park Library. With a mantra of highlighting various artistic and cultural expressions, the festival is an annual signature BCL event that caters to the entire family and attracts over 1,800 attendees.
Helping Abused Neglected Disadvantaged Youth (HANDY)	HANDY 2024 Field Day; 3/23/24; Ft Lauderdale	\$ 1,000	HANDY Field Day is an annual event that brings together Broward County youth ages 10-18 and the community to get outside and participate in sporting competitions. It is a fun-filled day of games, healthy food, and amazing activities for everyone. HANDY's goal is to provide customized programs that meet the needs of a youth that takes them from early childhood to adulthood.
Humanity Project	Family Night; March 2024; Pembroke Pines Charter Elementary School	\$ 1,000	Our big Family Night event will feature games, educational elements, music and a variety of useful information to promote equality, self-worth and respect-for-all. It will help to enhance the image of Pembroke Pines Charter Elementary School as a point of local pride among everyone within the neighborhood. This community event will include providing students with special att materials with which they will create art works on themes of respect and equality.
Jack and Jill Children's Center, Inc	2nd Annual Winter Carnival; February 4, 2024; Ft Lauderdale	\$ 1,000	The Carnival promises to be a delightful gathering for the children and families of Jack and Jill and community members to enjoy a day of fun featuring rides, games, crafts, and food!
NOVA Southeastern University	Storyfest 2024: Reading Rodeo; March 3, 2024	\$ 5,000	To celebrate and support literacy for children and families by providing free books to children, language-rich experiences such as children's musical and theater productions, and foster creativity and language expansion opportunities for young children of all ability levels. <b>(Service Goal 053)</b>
<b>Memberships:</b>			
Florida Local Gov't Information System Association	2024 Annual Membership	\$ 100	Previously approved; rate increase

## For Council Meeting January 18, 2024

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- Issue:** IT infrastructure upgrade, integrating Microsoft Entra ID, cloud-based identity, and Active Directory (AD).
- Action:** Approve United Data Technologies (UDT) to Migrate the Active Directory (AD) to the Cloud and Provide Training to Staff.
- Budget Impact:** \$ 25,680 Of \$380,458 Available in Capital-Software for FY 23/24.
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**Background:** Over the past several years MIS, with Council approval, has been slowly migrating away from a server-based infrastructure, which is no longer sufficient for modern demands, and using cloud-based technology. To address the last component of this migration, MIS upgraded our Microsoft subscription from Office 365 to Microsoft 365 which includes Entra ID, a comprehensive cloud-based service for identity and access management that will greatly enhance the authentication and authorization capabilities of various Microsoft platforms including Microsoft 365 and other products.

**Current Status:** In order to take advantage of the extensive cloud solutions available through Microsoft 365, consulting services from a Certified Microsoft Partner with a great deal of in-depth technical knowledge of the system is needed. These consulting services will not only leverage Microsoft Entra ID's capabilities but will provide training to CSC staff to enable CSC MIS to maintain and administer the system without ongoing external support.

Entra ID, formerly Azure AD, offers diverse authentication methods, including password-based, multi-factor, smart card, and certificate-based authentication. It enhances security through features like Conditional Access policies and risk-based authentication, ensuring robust identity protection. This aligns with the Council's strategic IT goals, addressing current infrastructure limitations and establishes a foundation for future scalability and security.

In addition, this investment could allow us to save money on our current third-party authentication services while still meeting our cybersecurity requirements.

**Recommended Action:** Approve United Data Technologies (UDT) to Migrate the Active Directory (AD) to the Cloud and Provide Training to Staff.



## Statement of Work



### CLOUD MODERNIZATION PHASE

PREPARED FOR: CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY



Agreement AGR-00008309-2.0

UDT Engineers will work with CSC Broward personnel to partner in the execution of deliverables, with the intention to empower CSC Broward staff, augment their knowledge and experience with the solution, to achieve readiness to operate post deployment. UDT Project Management will ensure the responsibilities delegated to CSC Broward staff are properly allocated for execution, and validated by UDT engineers.

This Statement of Work describes the services proposed for accomplishing the stated solution.

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**PROJECT LOCATIONS**

Location	Address
<b>Remote</b>	<b>N/A</b>

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**PROJECT CONTACTS**

	Client Sponsor	UDT Account Manager
Name	Marlando Christie	Jared Hardware
Title	MIS Director	Account Executive
Email	mchristie@cscbroward.org	jhardware@udtonline.com
Address	6600 W Commercial Blvd Lauderhill, FL 33319-2105 US	2900 Monarch Lakes Blvd. #300 Miramar, FL 33027
Phone	(954) 377-1688	9543035202

## PROJECT PHASES

This project will consist of the following phases:

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### PHASE 1 - PROJECT KICKOFF

To introduce the appropriate stakeholders from CSC Broward and **UDT**, a project kickoff meeting will be held. The purpose of the kickoff meeting is to formally notify all team members, clients, and stakeholders that the project has begun and ensure everyone has a common understanding of the project goals. The content of this SOW will be reviewed to ensure that there is a clear understanding between **UDT** and CSC Broward as it relates to roles and responsibilities for this project.

Prior to this kickoff, CSC will select the team members from the organization who will represent and assist, where applicable, in areas of the deliverables, and who should be aware of the CSC goals and UDT deliverables.

#### UDT Responsibilities:

1. Project Kick-off Meeting
  - Define Roles and Responsibilities
  - Set Expectations
  - Project Communication Plan Agreement
2. Define Adequate Project Approach and Methodologies
  - Track Progress of Defined Approach
  - Redefine Evolving Phases and Tasks
  - Project Phases Review
  - General Milestones
  - Phase Specific Milestones
  - Escalation Management
  - UDT alignment to Client's Change Management Process
  - General Project Approach Review
  - Progress Tracking and Approach Alignment
  - Validation of Solution Fulfillment
3. Discuss CSC Change Management Process

#### CSC Broward Responsibilities:

- Participate in the project kickoff meeting
- Prepare for providing information on existing requirements for the Infrastructure and Workloads in the scope of this project
- Provide Change Order requirements and approval process timeline for adequate planning and scheduling

### Required Resources:

- **UDT** Project Manager
- **UDT** Lead Engineer
- CSC Broward Project Sponsor
- CSC Broward Project Lead
- Other CSC Broward Representative(s) chosen by CSC

### Deliverables:

- Project Plan and Timeline

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## PHASE 2 - ASSESSMENT AND PLANNING

During this phase, UDT will collect information for solution requirements from CSC Project Stakeholders, as well as plan for the different solution areas. The result of this phase will provide the required information to design and architect the end solution to deploy. The UDT lead engineer will meet with project stakeholders and identify business requirements, key technical objectives, and identify any possible risk. This phase will lead to the preparation of a plan to address each element in a design document for deployment to be approved by CSC.

Responsibilities include the following:

### UDT Responsibilities:

- **Identity**
  - **Identity and Access Management – Azure Active Directory**
    - Plan for Azure AD Device Join
    - Plan for user registration for Self-Service Password Reset, and MFA

- Plan for Azure Conditional Access and Multi-Factor Authentication
- **Device Management**
  - **User Devices – Devices Transition to Cloud Join**
    - Identify domain membership of all user computers, approximately 100
    - Identify if any user computer is not domain joined.
    - Plan for Azure AD join for user computers.
    - Devices will remain in Active Directory Join State until next phase
  - **Device Management - Intune**
    - No deployment of Intune exists.
    - Scope of Intune is iOS and Android for Mobile Device Management, and Windows for Modern Device Management.
      - Organization owned devices and BYOD landscape will dictate the most suitable scope of Mobile Device Management and Application Policies configuration.
    - Provide Intune Policy Planning Document to CSC stakeholder for Device Management.
    - Discuss and review Intune Policy Planning document.
    - Discuss configuration identified from GPOs requiring execution through Intune.
    - Discuss how to test, pilot, and implement the recommendations for Intune.
    - Discuss requirements for the packaging of applications for Intune deployment for the following applications. UDT has identified these applications are MSI, Win32 or Native.
      - Validate list of applications that will need to be packaged for Intune
      - **NOTE:** Any additional applications not listed below will require a change order and will increase the overall cost of project.
      - Microsoft Office Suite
      - Symantec Client
      - Duo Client
      - Managed Engine Client
      - Zoom
      - Webex
      - NetExtender VPN Client
    - Identify and discuss any potential gaps
- **Data Security and Compliance**
  - **Information Protection**



- Review relevant data governance documentation, if available.
- Gather requirements for each line of business.
- Review Microsoft licensing assigned to each user.
- Provide an overview of Microsoft Information Protection.
  - Discuss labeling best practices
  - Discuss available sensitivity types
  - Discuss capabilities around protecting content using encryption, watermarks, and restricting access based on groups
  - Discuss available locations within the Office 365 Productivity Suite where labels can be applied
  - Discuss capabilities and requirements for enabling auto-labeling
  - Discuss Label policy priority when you have multiple label policies
- Provide recommendations based on UDT’s Information Protection Excel document, that will be used as the design document for implementation, to pilot deploying Information Protection Labels.
- Provide recommended approach to rolling out Microsoft Information Protection to each business unit.
  - Discuss required success criteria that must be met during deployment
- **Message Encryption**
  - Plan for the configuration of Message Encryption – Based on Microsoft 365 Business Premium License
- **Adoption and Change Management**
  - **Users post-support**
    - Plan for the documentation to provide users how-to documents for use of new features available
    - Discuss plan for users post support to be provided by CSC IT personnel and escalated to UDT where required.

### CSC Broward Responsibilities:

1. Allocation of Resources for Project Phases and Project Management for meetings and workshops
2. Allocation of Resources for Project Deliverables in partnership with UDT Engineers
3. Provide knowledge of existing requirements and collaborate with UDT.

4. Provide access to team members that understand necessary systems and can answer questions about environment and / or requirements throughout deployment.
5. Provide UDT required System Administrative access for all systems to allow for a timely installation and configuration of all systems, tools and services for on-premises Active Directory, File Server, and Microsoft 365 suite.
6. Provide list of Users for Resources, Administration and Role Based Access control configuration, if required for administrative segmentation.
7. Provide required Security and Compliance requirements to be included in the design and deployment or the solutions.
8. Review, request modifications if required, and approve Design Document for deployment.

#### Required Resources:

- **UDT** Lead engineer
- **UDT** Project Manager
- CSC Broward project lead
- CSC Broward technical representative(s)

#### Deliverables:

- Understand CSC goals and success criteria.
- Plan for Identity, Mobility, Security and Compliance, and new features implementations and changes.
- Documentation of Solution Design and Requirements for Deployment and Migration

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### PHASE 3 - IMPLEMENTATION AND CONFIGURATION

Once the design of the solution is approved, UDT will execute the deployment of all components related to the solution, perform testing on the deployed solutions, and prepare the operations to be transitioned to the production environment.

#### UDT Responsibilities:

- **Identity**
  - a. **Cloud Identity and Access Management**
    - i. Prepare Azure Active Directory features for Identity and Devices.

- ii. Configure Self-Service Password Reset
- iii. Configure Conditional Access as per design to use Device and other conditions.
- iv. Enable MFA as designed

- **Device Management**

- a. Intune Implementation**

- i. Enable Intune
- ii. Create Azure AD Group for management of Intune users.
  1. iOS
  2. Android
  3. Windows 10/11
- iii. Configure Intune Service for MDM
- iv. Configure Company Portal Branding
  1. Gather Company Portal Artifacts
  2. Configure Company Contact Information
  3. Configure Privacy Statement
  4. Configure Support Contacts
- v. Configure Apple device enrollment, work with Client IT team to activate. Client must provide a corporate managed Apple ID for this registration.
- vi. Configure device management policies for Mobile devices, specifically Apple IOS, Android, and Windows 10/11. Approximately 45 Windows 10/11 devices or higher, and a similar number of mobile devices exist.
- vii. Intune Enablement and Configuration:
  1. Enable Windows 10/11 and Mobile Device Management for all users
  2. Configure enrollment restrictions and policies
  3. Configure Windows Policies
  4. Configure Intune specific Conditional Access policies (up to 3)
  5. Configure App Protection policies. (up to 3) – if BYOD is allowed
  6. Configure App push for selected IOS Store Applications. (Office / Outlook Apps only)
  7. Configure App Configuration policy for Outlook Mobile to preconfigure Email Account
  8. Configure application restrictions limiting where attachments can be saved on a mobile device.

9. Configure application restrictions limiting access to corporate mail to a specific application.
  10. Configure appropriate Device Compliance policy to enforce device restrictions and mark a device non-compliant if they do not meet agreed upon minimum criteria.
  11. Configure Application packages as per design.
  12. Configure Printers Installation Packages as per design.
  - viii. Test the deployment, including disallowed functions and document results.
  - ix. Configure Windows 10/11 Update for Business as required per Design criteria from the previous phase.
  - x. Configure Intune Application deployment as per design.
  - xi. Configure appropriate App Protection policies as required (up to 3)
  - xii. Document results.
- **Data Security and Compliance**
    - a. **Information Protection**
      - i. Create up to four (4) Information Protection labels based on approved design.
        1. Sensitive Information Types
        2. Label Name
        3. Business and Technical justification for labels
        4. Defined scope
        5. Protection Settings
          - a. Encrypt Items
            - i. Encryption Settings
            - ii. When content expires for user access
            - iii. Allow offline access
            - iv. Assigned Permissions
          - b. Mark Items
            - i. Content Marking Configuration
            - ii. Watermark
            - iii. Header
            - iv. Footer
        6. Auto-labeling configuration
        7. Defined protection settings for groups and sites

- ii. Create up to three (3) Label Policies. Existing default labels may be used and modified.
    1. Add labels by business unit as designed
    2. Assign label policy to appropriate Azure AD Group
  - iii. Enable Co-authoring for files with sensitivity labels.
  - iv. Create and provide one page how-to for end users around the changes they will see within the Office Suite.
  - v. Test functionality in isolated test, and using Pilot group if possible
  - vi. Test reporting capabilities.
  - vii. Provide pilot group results for review and approval of success criteria.
- b. Message Encryption**
- i. Configure Message Encryption as designed
  - ii. Test Message Encryption.
- **Testing and End-User Documentation**
    - a. Test all executed configuration and document results.
    - b. Remediate as needed.
    - c. Prepare basic End-user how-to documents for the use of Information Protection, OneDrive and Teams.

### CSC Broward Responsibilities:

- Allocation of Resources for Project Deliverables in partnership with UDT Engineers
- Identification of stakeholders or solution owners for each feature and application to be deployed.
- Ensure all devices meet minimum requirements for Intune onboarding
- Communicate to the organization leadership and end-users about upcoming changes and distribute all material provided for end-user adoption.
- For documentation activities that are delivered during all phases of this project, capturing all necessary screenshots and building all presentation material for end user how-to documents.
- Distribution of end user documentation.
- Provide knowledge of existing systems and collaborate with UDT.
- Procure all software licenses and packages required for deployment, Microsoft 365 Business Premium has been quoted for procurement.

### Required Resources:

- **UDT Project Manager**

- **UDT** Lead Engineer
- CSC Broward Project Sponsor
- CSC Broward Project Lead
- Application Owners and other CSC Broward Technical Representative(s)

**Deliverables:**

- Configuration of Azure AD Identity, File Server Data Migration into Office 365 Productivity, Microsoft Purview Security, and Intune Device Management
- Preparation for data migration to OneDrive and Teams
- Prepare As-Built Solution Documentation.

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**PHASE 4 - CLOUD ADOPTION**

During this phase, UDT will introduce new features into production. As part of this phase, UDT will provide CSC Broward with support to the IT Administration Team.

**UDT Responsibilities:**

- **Validate Azure AD Join for Devices**
  - Validate devices in Azure AD Join
  - Validate any Azure AD Policy implementation into devices
  - Validate SSPR and MFA
- **User Assistance for New Features for Security and Compliance**
  - Tasks for this deliverable are to be executed by CSC. UDT will provide escalation support.
  - Tasks and steps provided to CSC in documentation prepared during this project.
- **Intune Administration**
  - Validate device onboarding into Intune
  - Validate Policy application for configuration and compliance
  - Assis CSC with device troubleshooting escalation
- **Project Closeout**

**CSC Broward Responsibilities:**

- Communication to end-users
- Execute the first line of end-user post-support.
- Attend Project Closeout

#### Required Resources:

- **UDT** Project Manager
- **UDT** Lead Engineer
- CSC Broward Project Sponsor
- CSC Broward Project Lead

#### Deliverables:

- Device Azure AD Identity, Office 365 Security, and Intune Device Management
- Onboarding of devices into Intune

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## PHASE 5 – DOCUMENTATION AND CLOSEOUT

UDT will partner with CSC Broward throughout the deployment, this hands-on interaction will allow CSC Broward staff to become familiar with the technology and the deployed solution.

Once all deliverables have been completed, **UDT** will provide a System Administration knowledge transfer and present the final version of the as-built documentation, review the implementation, and provide hands on instructions for the operations of the solution.

#### UDT Responsibilities:

- UDT will provide links to Microsoft Learn material, so that CSC Broward Staff engages in formal, free of charge, online Microsoft training. This deliverable can be provided early in the project.
- Provide a total of four (4) hours of System Administrative training aimed at explaining areas of operation for System Administrators of this solution. The scheduling of this training should be accommodated to breakdown instruction and follow up opportunity.
- Prepare As-Built Documentation.
- Provide knowledge transfer of implemented solution.
- Validate completion of all deliverables.

### CSC Broward Responsibilities:

- Engage and complete Microsoft Learn training.
- Attend training, knowledge transfer and lessons learned meetings.
- Schedule all training sessions.
- For documentation activities that are delivered during all phases of this project, capturing all necessary screenshots, and participate in building material for end user how-to documents.
- Distribution of end user documentation.
- Knowledge Transfer to UDT Managed Services outside of the scope of this Statement of Work.

### Required Resources:

- **UDT** Lead Engineer.
- Other **UDT** resources required to provide on-site support.
- **UDT** Project Manager.
- CSC Broward project lead.
- CSC Broward technical representative(s).

### Deliverables:

- Training on solution operations and management.
- Knowledge Transfer to Administrative Personnel.
- Knowledge Transfer and Transition to UDT Managed Services, if contracted.
- As-Built Documentation.
- Project Completion Validation.

## CLIENT RESPONSIBILITIES

- Participate in the project kickoff meeting.
- Provide relevant diagrams and documentation on existing Architecture.
- Provide administrative access to all required systems as per UDT request after project kickoff.
- Sign off on the Design Document and device configurations.
- Participate in project runbook and rollout schedule review.
- Identify change windows for deployment.
- Handle all internal change control processes and approvals.



- Sign off on a successful test scenario(s).
- Provide office area for on-site engineer to work, if onsite work is required.
- Attend knowledge transfer and lessons learned meetings.
- Attend Closeout Meeting.
- Provide Feedback.

## OUT OF SCOPE

**UDT** is responsible only for performing the Services described in this SOW. Services outside the scope of this SOS include but are not limited to:

- Additional required tasks discovered after the execution of this SOW that are not mentioned in this SOS will require a change order.
- Preparation of training curricula or training materials beyond what's stated in Phase 5 of this proposal.
- Training and hands-on interaction for Microsoft portals and solutions that are not part of the scope in this solution proposal.
- Defective equipment provided by Client utilized for this solution that require **UDT** additional hours of troubleshooting will require a change order.
- Troubleshooting issues due to Client's configuration changes after milestone signoff will require a change order.

## GENERAL ASSUMPTIONS

**UDT** made the assumptions that follow in the preparation of the cost, resource estimates and schedule reflected in this SOW. Any changes to the assumptions may result in changes to **UDT** pricing and/or Project schedule.

- **UDT** will be provided all required physical access to the Clients' facilities (identification badge, escort, parking decal, etc.) as required by the Client's policies.
- Some of the Services provided may be performed during the night shift and weekends. Client will provide the required access to systems and resources.
- Client is responsible for all transport of equipment from receiving area(s) to the data center(s) and/or equipment rooms where it will be installed.
- Client is responsible for the condition and readiness of the electrical power distribution plant and the correction of any anomalies and/or deficiencies.
- Client is responsible for providing all patch cables (copper and fiber optic) unless specifically indicated in the bill of materials.

- Client is responsible for providing adequate rack space, power, environmental controls, data wiring, engineering/staging workspace and any other access required for completion of this project.
- Some activities on this project may be performed on **UDT's** premises.
- **UDT** may engage subcontractors and third parties in performing a portion of this work.
- **UDT** will not make changes to the configuration of any network equipment after it has been installed and tested.
- Client's technical resources will be made available to the **UDT** project team for planning purposes and to answer questions about the existing environment.
- Client's staff resources will participate in the acceptance and ready for use (RFU) testing associated with this solution and sign off on those tests upon successful completion.
- Client will provide **UDT** admin access on appropriate devices for the success of this project.

## PROJECT DELAYS

Any delays caused by site non-readiness that could require return visits and additional time are subject to billing. Examples:

- Personnel Availability.
- Delays in Receiving Required Client Provided Documentation.

## CHANGE REQUEST PROCESS

If the Parties wish to change or modify an existing Statement of Work, they shall execute a written statement that references the specific Statement of Work by date, purchase order number, or other identifier, and describes the requested changes using the form set forth in Exhibit A (a “Change Order”). No changes to a SOW shall become effective until both Parties have mutually agreed upon and executed the Change Order Form. When charges are necessary to analyze a change, **UDT** will provide a written estimate and begin the analysis on written authorization from Client. The terms of a mutually agreed upon Change Request will prevail over those of this SOW or any previous Change Request Form.

**BILLING SCHEDULE AND PAYMENT TERMS**

Pricing is effective for the 60 days following 11/28/2023

**FIXED PRICE SERVICES**

These services will be delivered on a fixed price basis regardless of the actual number of engineers or hours reasonably required to complete the work.

Milestone Name	Price
Project Kick-off	\$12,840.00
Project Completion and Closeout	\$12,840.00
<b>Total</b>	<b>\$25,680.00</b>

**SIGNATURES**

This SOW may be executed by the Parties in counterparts which together shall constitute one and the same SOW among the Parties. A facsimile and/or electronic signature shall constitute an original signature for all intent and purposes.

THE PARTIES HERETO HAVE CAUSED THIS SOW TO BE EXECUTED BY THEIR RESPECTIVE DULY AUTHORIZED REPRESENTATIVES AS OF THE EFFECTIVE DATE HEREOF.

By signing below, each party acknowledges that it has read and understood the terms of this SOW and agrees to be bound by these terms.

Children's Services Council of Broward County	UNITED DATA TECHNOLOGIES, INC.
Name:	Name:
Title:	Title:
Signature:	Signature:
Date:	Date:

**TAB T**

DRAFT

**The Broward Reads Coalition - Campaign for Grade-Level Reading  
Meeting Minutes  
December 6, 2023  
9:30 a.m.**

**The meeting was conducted via Zoom.**

**Participants:** Cindy Arenberg Seltzer (Co-Chair), Dr. Sharetta Remikie, Liza Khan, Kim Reid, Diane Choi, Yolanda Meadows (CSC of Broward County); Renee Jaffe, Allison Metsch (Early Learning Coalition of Broward County); Dr. Lori Canning (BCPS); Jenny Del Valle (HandsOn Broward); Lisa Sporillo (City of Pembroke Pines); Kimberly White (Broward County Library); Brithney Johnson (Community Education Alliance); Angelica Rosas (Community Foundation of Broward); Adena Wilson (Light Of The World Clinic); Meagan Albright (NSU Alvin Sherman Library); Denise Horland (City of Plantation); Amanda Patterson (IK Incredible R Us); Christina Sprouse (City of Miramar Education Advisory Board)

**I. Welcome**

The meeting was convened at 9:33 a.m. by Cindy Arenberg Seltzer, who extended a warm welcome to all attendees. She commenced the proceedings with a segment titled "A Moment to Arrive" and then initiated introductions from the floor.

Dr. Lori Canning moved for approval of the October meeting minutes, which was seconded by Allisin Metsch. The motion passed without any objections.

**II. Partner Updates**

**a) CSC of Broward County (Cindy Arenberg Seltzer, Dr. Sharetta Remikie, Liza Khan)**

Dr. Remikie enthusiastically shared the numerous achievements associated with the Broward Reads for the Record campaign. Notably, she highlighted that Broward's efforts secured the top position among the nation's top 25 campaigns. Out of the 67,000 books distributed by the top 25 communities, approximately 41,000 were successfully distributed to students in both English and Spanish in Broward County. Dr. Remikie mentioned that final statistics are still pending and will be presented to the CSC in January. She expressed her commendation for the group's instrumental role in spearheading the Read for the Record campaign efforts.

Further, Dr. Remikie apprised the committee of the prestigious Pacesetters honor bestowed upon Broward Reads by the National Campaign for Grade-Level Reading. This recognition, awarded for the 2023 initiatives aligning with the theme "Moving the Needle in Impact Areas," specifically acknowledged Broward Reading Explorers' inaugural summer implementation program. Out of 59 submitted stories, Broward's work was selected among the 33 recognized projects. The overarching goal of this Grade-Level campaign is to foster collaborative efforts within communities, ensuring academic success for more children in low-income families, ultimately preparing them for college. Dr. Remikie highlighted there was also a Communications Expo piece, and Broward was recognized as Exceptional for the HandsOn Broward Newsletter and a Brightspot for the Future First Episode-Broward: Read for the Record Promo.

Dr. Remikie summarized the sub-committee meeting topics and underscored the crucial next steps to engage more communities and encourage the utilization of local libraries.

Liza Khan provided valuable information on the Book Smart app, an online digital library being promoted by the Campaign. Supported by a grant to track usage across Florida by city, the app serves as an excellent platform for parents to download and use. Additionally, Khan proposed the idea of a "Broward Reads in Your City" challenge, aiming to gauge reader participation and book consumption in each city. She assured the group that she would resend the information to determine the level of interest from various cities.

**b) Broward County Public Schools (Dr. Lori Canning)**

Dr. Lori Canning presented a comprehensive overview of the events leading up to Read for The Record day, encompassing activities such as a billboard visit, book packing day, scheduled reading times, and an event featuring the author. She emphasized the global scale of Read for The Record as a worldwide initiative. Dr. Canning shared remarkable statistics, noting record-breaking participation from all 50 states, territories, and 11 countries. She highlighted the valuable contributions of numerous local volunteers, including two police dogs, who dedicated their time to read to students in Broward County. Additionally, she discussed creative in-house events organized by some schools, such as collages and videos.

Dr. Canning informed the group about the rescheduling of the 3rd Annual Family Fun Day event to December 17th at Samuel Delevoe Park. Alongside food and toy distributions, the event will feature various activities, performances, resources, and giveaways for children and families.

She also revealed plans to relaunch the Hot Food, Hot Topics events starting in January. This initiative involves families sampling food from three crock pots and engaging in conversations about the significance of family time, shared meals, and reading together. After the sampling session, each family will receive a booklet containing recipes and discussion topics, with a dedicated section on the importance of family reading. The booklet also includes blank pages for families to create their own recipes and access other valuable resources.

**c) HandsOn Broward (Jenny Del Valle)**

Jenny Del Valle reported that, to date, over 1,009 volunteers have been counted as having actively participated in Broward Reads for The Record, with additional numbers still pending. Expressing her elation, she highlighted the substantial involvement of numerous schools and expressed optimism for an even greater turnout in the coming year. Jenny extended her gratitude to the event's partners for their exceptional efforts in promoting the initiative, as well as to the students and volunteers who contributed to the book-packing process.

Furthermore, Jenny provided an update on the ongoing success of the superhero reading initiative, emphasizing the continued growth of the DIY superhero capes project. She noted the active participation of local community volunteers who contribute to creating these capes on a weekly basis. Those interested in joining the initiative can visit [www.handsonbroward.org](http://www.handsonbroward.org) or they can directly contact her at [jenny@handsonbroward.org](mailto:jenny@handsonbroward.org).

**d) Broward County Libraries (Kimberly White)**

Kimberly White reported that the Storybook Festival, held on November 18th, attracted an estimated 3,500 attendees. The event featured illustrator Chris Lippolis, known for his work with author Brad Meltzer, who flew in to deliver a captivating presentation on the art of drawing a hero. Kimberly shared with the group that over 1,000 books were distributed during the festival, including generous donations from Broward County Public Schools and Southwest Regional Library. Additionally, she noted the coordination with the Miami Book Fair, where four Broward County libraries moderated author conversations.

Looking ahead, Kimberly announced the commencement of planning for the summer of 2024, themed "Adventure Begins in Your Library." Active collaboration is underway with parks for partnership ideas, incorporating fun adventure activities. The annual book and bear distribution initiative is in full swing, with 3,000 books set to be distributed. The upcoming major festival, Art Lit, scheduled for February 10th at Lauderhill Central Park, is being prepared for, and there are plans to conduct a book distribution at this event as well.



Kimberly also shared the upcoming release of a Florida Panthers library card, making them the third library system in the country to establish such a partnership.

**e) Early Learning Coalition (Renee Jaffe, Allison Metsch)**

Renee Jaffe provided an update, noting the recent receipt of their final round of COVID relief, totaling approximately \$19 million dollars. According to Renee, these funds are earmarked for several initiatives, including the "Baby Bookworms" program, where books will be presented to parents of newborns. Additionally, she reported, the regular "Bookworms" program for younger children, restarted about a month ago, has already garnered over 7,500 orders.

Furthermore, Renee discussed a separate allocation of 77 million dollars in this year's budget, specifically designated for early learning coalitions across the state. These funds were made available to coalitions that did not receive sufficient base funding. Broward County, with the most significant unmet need in the state, was able to request a portion of the \$77 million dollars for school readiness enrollment.

Renee informed the group about the start of enrollment for children in the school readiness program, which had been on pause since mid-June. She highlighted various initiatives, including a small pilot program slated for release soon.

Renee shared plans are in place to offer additional professional development opportunities for early educators, covering topics such as mental health and special needs. Through their Request for Proposals (RFP), ELC successfully selected and awarded multiple individuals to provide training to early educators in the community.

Allison Metsch shared that they received an impressive 18 proposals for training, representing the highest number any coalition has received. Additionally, Allison shared that providers and early childcare centers will be receiving behavior baskets or social-emotional kits to support the children.

**Open Mic**

Meagan Albright from NSU Alvin Sherman Library conveyed the following information through the chat: The NSU Alvin Sherman Library is set to host its annual literacy festival, StoryFest, scheduled for Sunday, March 3, 2024, from 11 am to 3 pm. This year's theme is "Reading Rodeo!" Families can anticipate engaging in face painting, storytelling, arts and crafts, hands-on activities, and

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the chance to meet delightful characters. Each child will receive a free book (while supplies last), fostering a love for reading.

Adena Wilson, representing Light of The World Clinic, introduced herself and provided a brief overview of the qualifications necessary to access their services. Adena emphasized their mission to ensure that everyone has access to a doctor and potentially receives the necessary medications. During her introduction, collaborative brainstorming took place to ensure she had additional resources to support the children and families visiting her organization.

Angelica Ross, from Community Foundation Broward, shared that they are convening all of their education-aligned projects and grantees in early January. She expressed excitement about sharing the remarkable literacy and reading festivals and events taking place with the group of nonprofits she will soon be meeting with.

**Meeting Schedule for FY 22-23:**

The next meeting will take place on **February 7, 2024, at 9:30 a.m.**

Subsequent meeting dates: April 3, June 5, August 7, October 2, December 4

**III. The meeting adjourned at 10:55 a.m.**



## Funders Forum Meeting Summary

January 5, 2024

### Members Present:

**Angelica Rosas**, Community Foundation; **Asta Trinh**, Florida Department of Children and Families (DCF); **Cassandra Burrell**, Community Foundation; **Cassandra Evans**, Broward County Community Partnership Division; **Carl Dasse**, Children's Services Council (CSC); **Dion Smith**, CSC; **Efrem Crenshaw**, Broward County Human Services Department; **Judith Fletcher**, The Frederick A. DeLuca Foundation; **Kenneth King**, CSC; **Keyonia Lawson**, CSC; **Larry Rein**, ChildNet; **Lisa Bayne**, CSC; **Maria Hernandez**, United Way; **Maria Juarez Stouffer**, CSC; **Monica King**, Broward Healthy Start Coalition (BHSC); **Neiko Shea**, ChildNet; **Radoika (Rady) Pilarte**, CSC; **Renee Podolsky**, Florida Department of Health; **Sandra Veszi Einhorn**, Coordinating Council of Broward; **Tara Williams**, Broward County Human Services Department; **Teves Bush**, Department of Juvenile Justice (DJJ); **Traci Schweitzer**, DCF.

### Welcome and Introductions.

Maria J. S. welcomed members and introduced new members, Asta Trinh, SE Regional Director, Office of Substance Abuse and Mental Health for the Department of Children and Families, and Neiko Shea, Chief of Staff for ChildNet. Member introductions were completed.

### Approval of the November 3, 2023, Meeting Minutes:

Monica K. made a motion to approve the minutes as presented. The motion was seconded by Tracy S. and passed with no opposing votes.

### Funder Partnership Opportunities (Sharing Proposals)

Maria J. S. reminded members that during the November meeting members expressed an interest in developing a coordinated process to facilitate conversations with community agencies who present proposals to funders. It was suggested that a shared portal be created where members could share and vet proposals that may be of interest to members.

Judith F. would like to include an ongoing agenda item related to presenting projects that a funder may not be able to fund due to limited budget.

"Partnerships/Leverages/Grants" will be the title of the agenda item as an on-going topic to help facilitate these conversations.

## **CSC and Community Foundation Update Regarding Tutoring**

Maria J.S. and Dion S. raised the question of how members can partner to help provide funding to increase tutoring services for students attending CSC-funded afterschool programs. CSC funds a small amount for tutoring, but the need outpaces the funding. Interested members should contact Dion Smith at [dsmith@cscbroward.org](mailto:dsmith@cscbroward.org)

Angelica R. and Sheri B. G. will continue to explore how the Community Foundation can support additional tutoring services and will update members during the next meeting.

## **Funders Forum Subcommittees:**

### **Quarterly Funder and Non-Profit Community Event:**

Maria J.S. reminded members that a Doodle poll was sent to interested members to begin the planning of the Funders and Nonprofit Community Event. Funders Forum members agreed to create a community event where funders and nonprofit agencies could network and learn more about each other. Topics to be included in the community event are funding priorities, nonprofit needs, funding processes, etc.

### **Contract and Budget Negotiations and Development:**

Maria J. S. also reminded members of the sub-committee meeting for members to learn from each other about contract and budget development (development of units of service, minimum staff salaries, provider staff retention supports, etc.).

Two separate Doodle polls were sent to members to schedule the first meeting for both committees. Members that are interested in joining and did not receive the Doodle poll should contact Rady Pilarte at [rpilarte@cscbroward.org](mailto:rpilarte@cscbroward.org)

## **Funders Forum Member Updates:**

### **Children's Services Council**

Maria J. S. announced that CSC's Positive Youth Development (PYD) procurement, which provides afterschool and summer services for middle and high school youth will close in January 2024.

CSC is also working on the Healthy Youth Transition (HYT) procurement, which is scheduled to be released in early 2024. HYT provides success coaching, life skills training, and independent living supports for dependent, delinquent, crossover, and LGBTQ youth to support their successful transition to adulthood.

Community Raters are needed to help rate proposals, conduct interviews, and provide funding recommendations to the Council. If you or someone you know may be interested, please contact Maria J.S. or Keyonia L. to receive additional information.

## **ChildNet**

Larry R. reported that ChildNet has been in meetings with CSC and BBHC staff to review cases of youth with behavioral health issues that have entered the dependency system. Data will be presented during the Funders Forum to explore why families are not accessing services before entering the dependency system.

Larry R. also raised the issue that children are entering the dependency system because their behavioral health needs are not being met. Larry R. encouraged members to come together for a deeper discussion that goes beyond 211 First Call for Help, to find ways to educate Broward about resources that are available to the community.

Sandra V.E. mentioned that this will be a main focus for the Coordinating Council of Broward (CCB).

This topic will be added to the Funders Forum agenda as an ongoing agenda item.

Maria H. has a meeting scheduled next week with the Chair of “Be Well Broward” whose goal is to disseminate information to the community. Maria H. will share with members the date and time of the next meeting.

Larry R. reported that every five years DCF re-negotiates their agreement with 12 lead agencies for community-based care. ChildNet of Broward and ChildNet of Palm Beach will submit one application to be considered to continue to be the community-based care lead agency in Broward and Palm Beach.

Larry R. shared information about Senate Bill 536 which proposes revisions to the contracts that the Department of Children and Families have with community-based care lead agencies. The revisions require the lead agency's board of directors to disclose any known or potential conflicts of interest; revise community-based care lead agency duties; required that the allocation of core service funds be based on a three-tiered payment model; revise requirements for lead agency practices in the procurement of commodities and contractual services, etc. For more information, please contact Larry R.

## **United Way**

Maria H. announced that United Way scheduled its 6<sup>th</sup> Annual Rising Above Stigma Conference which will be presented in Spanish on February 10, 2024, for parents to learn about behavioral health issues and resources. They are looking for sponsorships and for members to notify agencies that are serving Spanish-speaking clients to invite them to the conference.

United Way is also planning to launch a Rising Above Stigma Conference in Creole that will replicate the Conference for Spanish speakers. A luncheon will take place on February 26, 2024, with Creole-speaking community leaders to begin planning the conference.

Maria H. also asked members for their support with sponsorship for this year's Behavioral Health Conference scheduled on March 14<sup>th</sup> and 15<sup>th</sup>, 2024. As a result of the Signature

Grand undergoing renovations, the conference will be held at the Convention Center and the costs have tripled.

## **Next Funders Forum Meeting**

The next meeting will be held virtually on Friday, February 2, 2024, from 2:00 p.m. to 4:00 p.m. Members should contact Keyonia Lawson at [klawson@cscbroward.org](mailto:klawson@cscbroward.org) to include any additional agenda items.

The meeting was adjourned at 3:10 p.m.

## **Next Steps, Tasks & Follow-up**

- Partnerships/Leverages/Grants will be added as an agenda as an ongoing topic.
- Marketing of Community Resources will be added as an ongoing agenda item of discussion.
- Maria H. will share with members the date and time of the Be Well Meeting for members to attend.

## **Ongoing Tasks:**

- Dion S. and Lisa B., facilitate sub-committee meetings for members to discuss learning opportunities related to contract and budget development items (development of units of service, minimum staff salaries, provider staff retention supports, etc.)
- Maria J.S and Ken K. will facilitate sub-committee meetings to start the planning phase of putting together a quarterly funders panel to give non-profits the opportunity to ask questions and hear from funders about what they fund and what their processes are.
- Explore creating a shared drive to share proposals of interest or documents that may be of interest to members.
- Silvia Q. and Larry R. will continue to provide an update about Broward's Children's System of Care Plan.

**TAB V**



2022 / 2023 ANNUAL REPORT



# Children's Services Council

of Broward County  
Our Focus is Our Children.



## Inspiring Hope, Supporting Children and Families.

Our Programs  
& Initiatives  
P. 5

How Your Community  
Investment Has  
Paid Off P. 24

Where We Invest  
P. 25

# LETTER FROM THE CHAIR

## DR. DAVID H. KENTON



We are living through an unprecedented moment in time, but what gives me hope is our equally unprecedented commitment to responding to the needs of our children and families in Broward County.

For more than 20 years, the Children’s Services Council of Broward County has helped transform passion into impact on the causes that effect our community the most. We are mindful that every dollar we grant represents the dream and an investment to strengthen the community. Our staff, board members, and community partners are passionate about achieving this mission. Together, we create a better, more united Broward County.

While the needs and the incredible potential of our county’s residents have never been greater, every day we see the impact of CSC’s investments. The primary mission of the CSC of Broward County is to provide leadership, advocacy, and resources to enhance children’s lives and empower families. The organization aims to ensure that children in Broward County grow up healthy, safe, and strong by funding and supporting various programs and initiatives.

Over this year, we truly have been inspired each day by the people and organizations that make our community strong. We have had the opportunity to tell some of these stories through this publication, the CSC website, and our engagement in the community. These services include early childhood education, after-school programs, child abuse prevention, mental health services, and more.

As we look to the next years, we see 2024 as a year of recommitment and renewal. During the upcoming year, our board will look back at the impact we have made and look forward to ensuring that our strategies remain robust and aligned with the needs of the community. While we will continue to grow and evolve to respond to changing needs in the community, we will always stay true to our mission – strengthening the community by supporting education, services, and community engagement, with a special emphasis on the needs of children, youth, and families. Through its dedicated funding source and collaborative efforts with local organizations, CSC continues to work toward its mission of ensuring that all children in Broward County can thrive and succeed.

A handwritten signature in black ink, appearing to read 'D. Kenton', written in a cursive style.

**Dr. David H. Kenton**  
Chair

### CSC MANAGEMENT TEAM:



**Standing** L-R - Marlando Christie, Kathleen Campbell, Michelle Hamilton, Lisa Bayne. Not Pictured: Ken King, Dion Smith, Dr. Carl Dasse

**Seated** L-R - Dr. Sue Gallagher, Monti Larson, Cindy Arenberg Seltzer, Dr. Sharetta Remikie, Maria Juarez Stouffer

# LETTER FROM THE PRESIDENT/CEO

## CINDY ARENBERG SELTZER

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I am thrilled to introduce the 2022-2023 Annual Report, a testament to the remarkable accomplishments achieved by our dedicated team and partners in our relentless pursuit of improving the lives of children and families in Broward County. This year's Annual Report reflects our collective efforts along with our provider network and our fellow funders and the profound impact we have made together. Through the pages of this report, you will find inspiring stories of resilience, progress, and hope that exemplify the difference we are making in the lives of those we serve. Through our dedicated funding source and collaborative efforts with local organizations, CSC continues to work toward mission ensure that all children in Broward County can thrive and succeed.



In the area of mental health and wellness we continue to expand our programs aimed at providing crucial mental health services to children and families. By collaborating with the Broward Behavioral Health Coalition and local mental health providers, we ensured that vital counseling and support services remained available. Our innovative HEAL Trauma services were deployed to address community trauma resulting from flooding and gun violence with a goal of supporting and strengthening resiliency for impacted youth and their families. Our community engagement and connection with the families of Broward County has never been stronger. We continue to attend and host scores of community events where information on resources are distributed. Our Back-to-School Extravaganzas provided nearly 10,000 children with the backpacks, school supplies, uniforms, underwear, and shoes to start the year right. We have continued to fight for children and families at the local and state levels. Through strategic partnerships and targeted advocacy efforts, we helped expand eligibility for Florida KidCare which will be hugely important as eligibility for Medicaid is unwound.

This report will highlight the impact of our funded programs and CSC staff on the lives of children and families throughout Broward County. From early childhood education initiatives to youth empowerment programs, we have witnessed transformation and growth. Its highlights community partnerships and how these meaningful collaborations have allowed us to expand our reach and amplify our impact. And most importantly the annual report details our commitment to transparency. It demonstrates our commitment accountability in managing the resources entrusted to us by the Broward County community. For more details about specific contract outcomes, see the Annual Performance Report (APR) on our website.

As we move forward, CSC remains committed to our vision of all children can thrive. We will continue to collaborate with our partners, engage with our community, and innovate to address the evolving needs of our children and families. Thank you for your unwavering commitment to our shared mission. Together, we are building a brighter future for the children and families of Broward County.

### **In Memory of Tom Powers**

I am writing this memoriam on behalf of the CSC to express our on the passing of former council member Tom Powers. Tom served on the Council with integrity for 8 years – appointed by two Governors. We will miss his perspective from his years in law enforcement and his commitment to the well-being of Broward's children and families. May his Memory Be a Blessing.



A handwritten signature in black ink that reads "Cindy Arenberg Seltzer".

**Cindy Arenberg Seltzer**  
President/CEO

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# CHILDREN'S SERVICES COUNCIL MEMBERS:



**Dr. David H. Kenton, Chair**  
Governor Appointee



**Jeffrey S. Wood, Vice Chair**  
Governor Appointee



**Beam Furr, Secretary**  
Broward County Commission



**Honorable Michael Davis**  
Judicial Member



**Cathy Donnelly**  
Governor Appointee



**Dr. Alan Zeman**  
Board Member  
Broward County Public Schools



**Dr. Peter B. Licata**  
Superintendent  
Broward County Public Schools



**Dawn Liberta**  
Past Chair of CSC



**Dr. Paula Thaqi**  
Director of Broward County  
Health Department

**Vacant**  
Governor Appointee

**Vacant**  
Governor Appointee

## MISSION

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of care.

## VISION

The children of Broward County shall have the opportunity to realize their full potential, their hopes and their dreams, supported by a nurturing family and community.

## STAFF

**Cindy J. Arenberg Seltzer**  
President/CEO

## LEGAL COUNSEL

**John Milledge**  
**Garry Johnson**

# INSPIRING HOPE, SUPPORTING CHILDREN AND FAMILIES

The past year has been marked with change and community resiliency. CSC continues to be a beacon by creating an environment where children can thrive and families can feel supported, ultimately leading to a stronger, more hopeful Broward County. Our mission continues to create a sense of community through funded programs, partnerships, capacity building and community events which provides a network of support and belonging. CSC raises awareness about the challenges faced by children and families and advocates for changes that can lead to systemic improvements and inspire hope on a broader scale. This concept of inspiration emphasizes the holistic approach to child and family support, recognizing that there is still work to be done. See the work in action at [www.cscbroward.org](http://www.cscbroward.org), where you can check out all our social media.

## **Asset Based Community Development (ABCD)**

In 2022, CSC piloted Asset Based Community Development (ABCD) in two neighborhoods in Lauderdale and Fort Lauderdale and expanded to the City of Hollywood in 2023. ABCD “flips the switch” on funder/city/provider relationships with community members and shifts and informs how we perceive and talk about our children and families. ABCD creates opportunities for Community Connectors (neighborhood residents) to conduct listening campaigns with their neighbors to lift up the “gifts of the head, heart, and hand” as well as to gather issues that are important to them. Based on the rich array of gifts, Connectors create an asset map of their neighborhood that shifts perceptions to the strengths and gifts of a community rather than focusing on the needs and risks. The Community Connectors enhance community relationships, identify opportunities to improve their neighborhood, and issue a procurement for residents to receive competitive small grants that, when awarded, allow neighbors to implement events that enhance the social fabric of their community. Grants have funded intergenerational activities, youth-led neighborhood clean-ups, anti-bullying campaigns, chess tournaments, and literacy events. Additionally, municipal elected officials and staff love the opportunity to work alongside Community Connectors to share information and mutually support their community.

## **Broward Cares and Flooding Recovery Grants**

Broward County experienced a historic flood event in April 2023. This extreme weather event was characterized by an astonishing 25 inches of rain falling within 12 hours. The aftermath of the storm saw a prolonged recovery effort. The CSC Council members approved \$200,000 to be set aside for flood victim assistance in the county. CSC engaged with Broward Cares; a collaboration between the Community Foundation of Broward, the Children’s Services Council of Broward County, the Jewish Federation of Broward County, the United Way and other partners. This group coordinated Disaster Recovery Grants to help our community respond to the devastating effects of flooding. The grants were available to support the recovery efforts of local nonprofits who helped people in our community. CSC also deployed HEAL Trauma teams to aid families in the affected communities.

## Junior Achievement Biz Town and Finance Park

The Junior Achievement of South Florida (JA) World Huizenga Center's JA BizTown and JA Finance Park curriculums are incorporated into the annual education plan of every 5th and 8th-grade student in BCPS. This experience allows students to apply the concepts and lessons they learn in the classroom in a simulated, engaging, and interactive environment. Thanks to a partnership between CSC and The Celia Lipton Ferris Foundation begun in 2023, students who go through JA BizTown will learn about mental health wellness through strategies and wellness activities practiced in a simulated environment. Additionally, they will learn the importance of 211 if they or their families need services in the county. JA Finance Park is a simulated park where every 8th-grade student applies the personal finance concepts and career opportunities learned through an interactive curriculum in the classroom. In the CSC / Ferris Foundation storefront in Finance Park students will have the opportunity to explore careers in social services and government.

## Future First

CSC staff has always worked to educate the community about the resources available through CSC funding and partnerships and about the work and worth of the CSC, using the full spectrum of media as well as participating in hundreds of community events county-wide. This work is done with the understanding that we live in a diverse community that accesses and uses information in varied formats. Future First: A Focus on Broward Children is our flagship television program that informs the public of Broward County. Each year programs are hosted that provide valuable information to the public. This year, Cindy Arenberg Seltzer, CEO hosted programs that highlighted, Fatherhood Programs in the county, Broward Maternal Health Issues and Resources, and Quality Afterschool Care. Please be sure to subscribe to the CSC YouTube Channel: <https://www.youtube.com/@CSCBroward> to see all episodes of Future First.

## Broward Read for the Record

CSC was proud to continue its involvement with the JumpStart Read for the Record campaign. This is the 9th year of participation for CSC. In 2023, over 1,000 volunteers participated in classrooms in over 500 public and charter public schools and childcare centers. Broward Reads: The Campaign for Grade Level Reading, which is co-chaired by CSC, Broward County Commissioner Beam Furr, Broward County Public Schools (BCPS) and the Early Learning Coalition distributed English and Spanish language books to more than 40,000 Pre-K and Kindergarten students. CSC enjoys providing



children and families with tangible proof that their community cares about them and encourages their love of reading.

The book chosen for 2022-23 was *Nigel and the Moon* by Antwan Eady illustrated by Gracey Zhang. It speaks to the power of sharing one's dreams. At first Nigel can only share his dreams with the moon but he finds it can be fun to share his dreams with the world as well.



### **HEART Graduation “Senior Send Off”**

High school graduation is a large milestone for young Americans, and one that opens many doors to various opportunities, like attending college or a trade school, joining the military, or entering the workforce. Nationally, 87% of homeless youth drop out of high school and do not earn their diploma. Without their diploma, these youth face tremendous challenges obtaining gainful employment that pays a living wage and provides access to health insurance and benefits. At the end of each school year, the BCPS Homeless Education Assistance Resource Team (BCPS HEART) hosts a “Senior Send Off” celebration for the students recognized for rising above the challenges of homelessness, who not only graduate from high school but earn their admission into a post-secondary institution. The Senior Send Off includes a celebration and provides these students with a Senior Send Off Package to alleviate the financial strain associated with settling into the first year of college. In FY22-23 CSC once again doubled the number of students who received the package by matching the funds raised by the Broward Education Foundation. BCPS HEART is a partner on the Broward Children’s Strategic Plan’s, Homeless, Youth and Families Committee.

### **Back to School Extravaganza**

Our “Back to School Extravaganza” are events organized to support families and children as they prepare for the new school year. This year, three events were held one in Miramar, one in Ft. Lauderdale and one in Pompano to bring the distributions close to the families who need them. Students identified as economically disadvantaged have the opportunity to choose a filled backpack and pick a school uniform. This year CSC partnered with the Maccabi games whose athletes donated NEW pairs of shoes for kids to start school with. There are also large resource fairs where families can connect to services that can help their families throughout the year such as KidCare, Swim Central, tutoring programs, etc. The Back-to-School Extravaganza is not just about giving out free supplies; it’s about creating an environment that supports educational success and well-being for children. It’s an opportunity for the CSC to engage directly with the community, understand their needs, and reinforce the importance of education and preparation for the new school year.

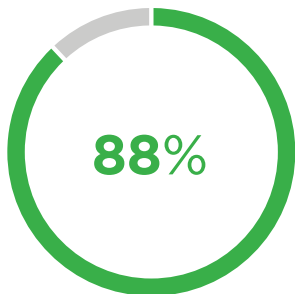


## MATERNAL AND CHILD HEALTH PROGRAMS

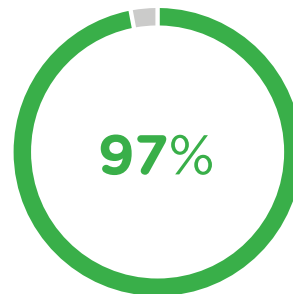
Maternal health is a multifaceted issue that affects not only the health and well-being of women but also the future of the community. Prioritizing maternal health in Broward County is essential for creating a healthier, more equitable, and prosperous community for everyone. This involves not only improving healthcare services but also addressing the factors that impact health outcomes for woman and children. The CSC funds programs that help mothers and their babies develop strong, healthy connection that are important in the well-being of the baby, as well as programs that help keep children safe in the first months of their young lives.

### MOMS

Mothers Overcoming Maternal Stress (MOMS) is programming designed to address risk factors associated with maternal emotional distress, enhance bonding and attachment between mother and child, and improve overall family functioning utilizing best practices in and out of the home setting.



of infants and children met developmental milestones for communication, gross motor, fine motor, problem solving, and social skills.



of mothers reported fewer symptoms of depression and/or anxiety.

### Safe Sleep

Every year, around 3,500 babies in the United States die suddenly and unexpectedly while they're sleeping. Most of these deaths are preventable by adopting safe sleep practices. The mantra "**A**lone, on their **B**ack, in a **C**rib," is at the core of CSC funding of pack-n-plays and cribs distributed to families who are in need, as well as programs offered to parents, practitioners, and community members around Safe Sleep.



of parents/caregivers who received a crib, increased their knowledge of safe infant sleep practices.



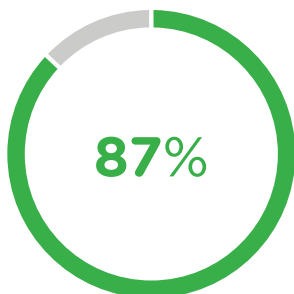


## FAMILY SUPPORTS

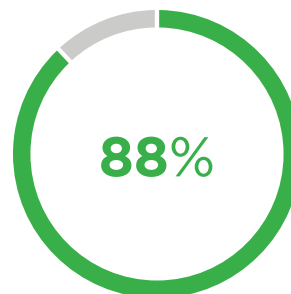
The CSC has allocated funding for Family Supports programs. These programs intend to reduce the incidence and impact of child abuse, neglect, and trauma and ensure a continuum of health services for families in Broward County. Evidence-based and best practice interventions are designed to address multiple socio-environmental factors, stabilize families in crisis and prevent out-of-home placement/ involvement in dependency system. A safe, nurturing home is the cornerstone of successful outcomes for families, children, and youth.

### Family Strengthening

- The CSC funds parent education programs that support effective family supports and helps keep children out of the child welfare system. Children grow and thrive best when safe and nurtured in a family setting. Providing evidence-based and best-practice interventions that bring stability to families in crisis is a very effective way to prevent child abuse and neglect.



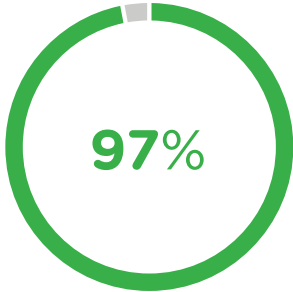
of families improved family functioning.



of families participated in all program requirements.

## Kinship

- When a child’s parents can’t provide a safe, nurturing environment, it is often other relatives, or non-family caregivers who become temporary families for children. When this happens, the CSC supports programs that assist willing adults so that the child can remain in a familiar, nurturing environment.



of families did not require foster or institutional care while receiving Kinship services.



of caregivers reported satisfaction with Kinship services.



## Trauma Supports

### Healing and Empowering All Living with Trauma (HEAL Trauma)

This initiative now known as HEAL Trauma (Healing and Empowering All Living with Trauma) program evolved out of community support from those residing in historically underserved, Black and Brown communities which have experienced trauma through crime and violence. HEAL Trauma provides services to children and families experiencing trauma in the Northeast, Central East, and Southeast regions of Broward County. The programs utilize the Community Mental Health Worker (CMHW) model as a culturally responsive community engagement and empowerment strategy to increase access to and utilization of mental health services and build upon existing community resiliency. Youth and families relate to a trusted and trained community member (CMHW) to jointly identify family needs, including trauma services, and links to additional resources.



# DEPENDENCY

## Adoption

- Adoption urges families to consider creating or expanding families by adopting children who need a stable environment. In those instances, adoption can help provide the best opportunities for the child. The CSC funds programs that help children in the foster care system find loving, permanent homes.

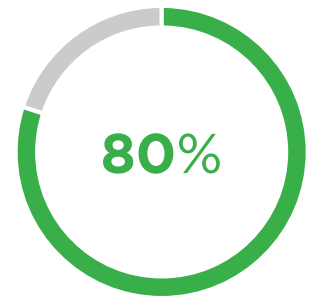


## Legal Representation - Child Welfare

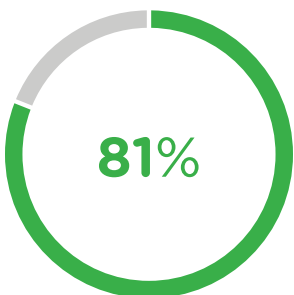
- To reduce the time a child spends in the welfare system, the CSC funds legal representation for the child to provide advocacy and supports that will help improve that child's outcomes.

## Legal Advocacy Works (LAW)/LAW Line

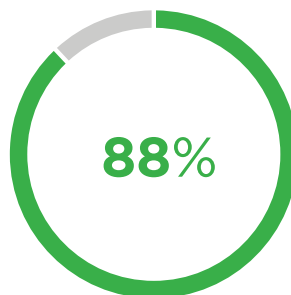
- Youth who are at risk for involvement in the delinquency and/or dependency systems can get diversion education and Failure to Appear supports through the CSC funded LAW and LAW-Line programs.



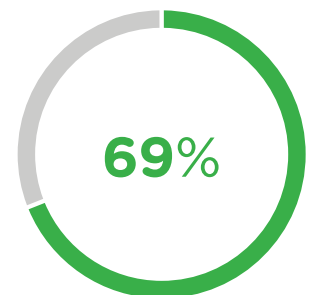
of youth improved housing stability.



of youth did not obtain any new law violations during the program.



of youth did not obtain new law violations 12 months after successful program completion.



of youth reduced delinquency risk.



## FINANCIAL STABILITY

### VITA

Tax revenue is critical for funding public services with the bulk of which comes from individual income taxpayers. The VITA initiative promotes prosperity by educating low- and moderate-income communities about the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program, and providing Volunteer Income Tax Assistance (VITA) no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers.



**5,886**

Clients Served

**3,279**

Tax Returns Completed

**\$2.9 million**

Refunds Received

### Food Insecurity Mitigation

Good nutrition, particularly in the first three years of one's life, is important for establishing a good foundation that has implications for future physical and mental health, academic achievement, and economic productivity. Unfortunately, food insecurity is an obstacle that threatens that critical foundation. Approximately one in five children in Broward County experiences food insecurity. The insecurity mitigation programs were designed to serve children and their families throughout Broward County. Five agencies were awarded contracts for six programs. The variety of approaches ensures the food supports reach deep into the communities most in need. For FY 22/23 nearly 13,000 households in Broward County were served through CSC's commitment to this area of need in the community.



## DROWNING PREVENTION

### SWIM Central and Drowning Prevention Taskforce

- Drowning is a leading cause of death in childhood, especially for children 1 to 4 years of age. That is why, working in conjunction with Broward County Government, the Florida Department of Health in Broward County, and Broward County schools, CSC is a funder of drowning prevention and water safety programs. Through SWIM Central, the CSC provides vouchers for low or no-cost swim lessons for children 6-months through 8-years-old, as well as taking thousands of elementary school aged children to aquatic parks for water safety lessons. A Drowning Prevention coordinator, through the Department of Health, is also funded to manage a taskforce of stakeholders tasked with helping prevent drownings in Broward among its most vulnerable population.

100%

of children who participated in the swim program have not drowned 3 years after program completion.

62%

of participants completing 7 or more classes, with a maximum of 10 classes, demonstrated an improvement of one or more levels on the Water Safety Skills Checklist.

233

attendees representing Family Strengthening Agencies.



## KIDCARE AND SCHOOL HEALTH

The CSC funds the Florida Department of Health in Broward County's KidCare Outreach program. Florida KidCare provides affordable health and dental insurance for children who are uninsured when coverage begins, meet income eligibility requirements, are not eligible for fully subsidized Medicaid. This collaboration helps to ensure that all children who are eligible, sign-up and benefit from affordable health insurance. To ensure children receive in-school health services, CSC funds School Health Services at schools staffed by RNs, LPNs and HSTs.



**44,228**

duplicated students received First Aid, Emergency Services, and services for prevention, acute and chronic health care needs.

**69%**

of students were sent back to class after receiving School Health Services per semester.

**227,423**

average enrollment in Broward County KidCare and Medicare in FY 22/23.



## LITERACY & EARLY LEARNING PROGRAMS

Reading proficiently by the end of third grade is a crucial marker in a child's educational development. Failure to read proficiently is linked to higher rates of school dropout. Besides providing backbone support to the Broward Reads: Campaign for Grade Level Committee of the Children's Strategic Plan, the CSC funds programs intended to help children reach early milestones that can contribute to lifelong successes.

### Subsidized Childcare

- Childcare can be one of the biggest expenses for families. In order to make childcare more affordable, many states provide subsidy programs. CSC assist in providing childcare slots for underserved, income eligible families in Broward.

## Vulnerable Populations Childcare

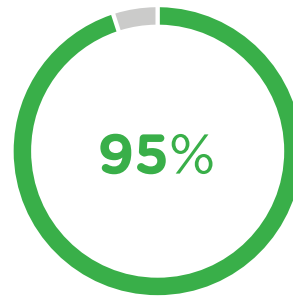
- Funds the immediate placement in quality childcare for children of Transitional Independent Living (TIL) youth and Kinship families and parents of young children receiving substance abuse treatment.

## Positive Behavioral Interventions and Supports

- Supports a multi-agency, collaborative and community wide approach for teachers and parents of children with challenging behaviors. It nurtures social/emotional growth of preschool children.



of centers increased verbal and non-verbal interaction of teachers with children and children with children.



of centers decreased agency red flags.

## Broward Reads: Campaign for Grade Level Reading

- Reading is the most crucial academic skill because it is the foundation for learning. The Broward Reads: Campaign for Grade Level Reading engages a cross section of stakeholders to share resources, plan, implement activities, and engage the community around ensuring all children learn to read at grade level by the time they complete third grade. The culminating event of the campaign is Broward: Read for the Record, engaging hundreds of volunteers to read the same book to pre-K and Kindergarten students. The students then get their own copy of the book to take home to build their home library and nurture their love of reading. Other opportunities include Real Men Read, Dia de los Niños, and Countdown to Kindergarten, bringing the entire community together around the pivotal issue of early literacy. An additional goal is to convert one-day volunteers into year-round volunteers through the CSC funded literacy volunteer hub at HandsOnBroward.

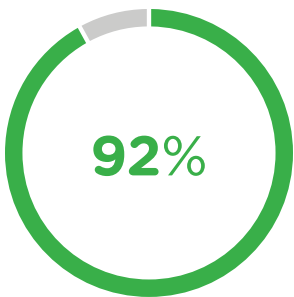




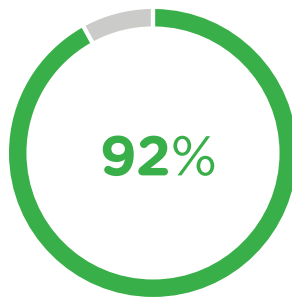
## ELEMENTARY SCHOOL PROGRAMS FOR TYPICALLY DEVELOPING CHILDREN AND CHILDREN WITH SPECIAL NEEDS

### Maximizing out of School Time (MOST)

- Our most precious resource are our children. Working families want to ensure their children are safe, healthy, and nurtured when enrolled in pre and afterschool time programs. The CSC funds Maximizing Out of School Time (MOST) programs throughout the county, where children enjoy fun and academically enriching and engaging activities. These programs are at nearly all schools where a large percentage of the students are on free or reduced lunch, including those with special needs. Homework assistance, physical fitness, project-based, and social-emotional learning activities are at the core of these programs which run throughout the school year and summer.



Inclusion **92%** of children improved reading and language development.



**92%** of children with special needs improved reading and language development.



Inclusion and **100%** of children with special needs remained safe.



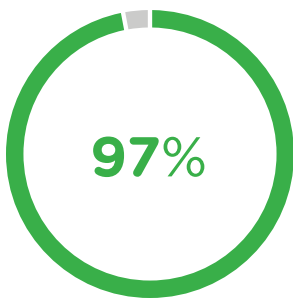


## MIDDLE SCHOOL YOUTH DEVELOPMENT PROGRAMS

Most parents are likely to identify the middle school years as among the most challenging raising a child. These pre-teen and early teen years are a time when navigating peer pressure and pushing the limits of authority create opportunities for long term, negative consequences. The CSC funds middle-school initiatives that increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors. These include:

### Youth FORCE

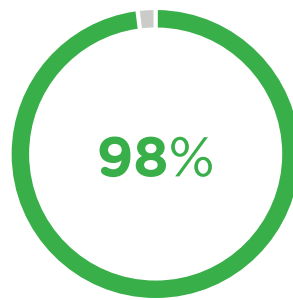
- Providing year-round programming at high need middle-schools to promote positive youth development and school and community attachment. Programming includes counseling, academic supports, community service learning, career exploration and the nationally recognized Teen Outreach Program (TOP).



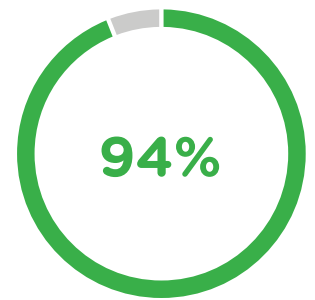
of youth demonstrated gains or low risk in Youth Development Competencies.



of female youth did not become pregnant and male youth did not cause a pregnancy.



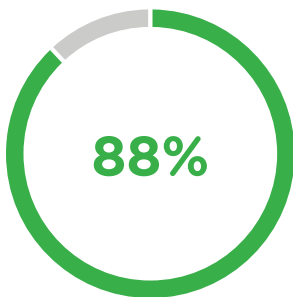
of youth did not obtain new law violations during the program.



of youth did not experience bullying.

### PEACE

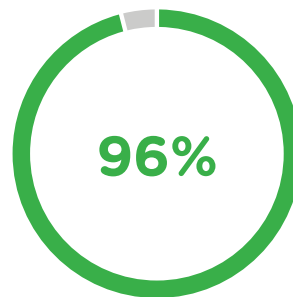
- Supports middle-school youth with year-round, culturally responsive, holistic services that assist them with academics, social-emotional learning through the arts, and exposure to potential career and technical occupations.



of youth demonstrated gains or low risk in Youth Development Competencies.



of female youth did not become pregnant and male youth did not cause a pregnancy.



of youth did not obtain new law violations during the program.



of youth did not experience bullying.

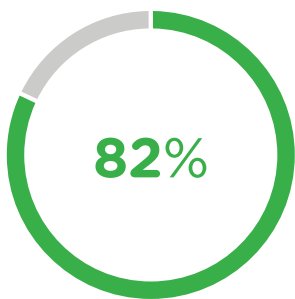


## HIGH SCHOOL PROGRAMS FOR TYPICALLY DEVELOPING YOUTH & YOUTH WITH SPECIAL NEEDS

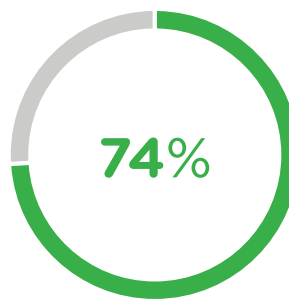
When high school youth participate in safe, enriching programs that prepare them to enter adulthood, they are less susceptible to engage in activities that result in delinquency, teen pregnancy and other risky behaviors. The CSC funds an array of such programs.

### LEAP High

- Supports youth at Title 1 schools with programs and personal enrichment services that help them graduate on time, as well as achieve their post-secondary aspirations.



of youth participating  
in LEAP High improved  
Language Arts/Reading  
grades.



of youth participating in  
LEAP High improved day  
school attendance.

## Summer Youth Employment Program (SYEP)

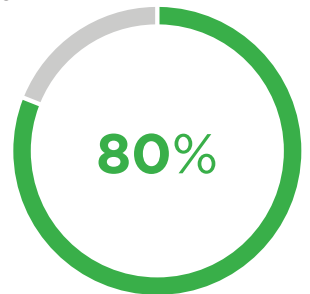
- SYEP provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experiences. Youth are paid competitive wages and may be able to receive support services including transportation. The work-based learning activities orient youth to the world of work, helps develop an understanding of employer expectation, and promotes positive relationships. In FY 22/23, CSC funded opportunities for approximately 916 youth for employment.

## Bridge to Life (B2L)

- The fundamental goal of B2L is to close the equity gap for post-secondary attainment at a systems level, while exploring and piloting interventions to help students in the here and now. Students work as co-equals with dozens of partnering agencies including the school district, institutions of higher education, employers, and youth-serving agencies to explore career opportunities and promote completion of the FAFSA to make post-secondary education more affordable.

## Supported Training and Employment Programs (STEP)

- Supports youth with special needs in their ability to integrate productive society by providing them with opportunities for training and employment. This leading-edge initiative offers teens with disabilities career exploration activities and social skills development in afterschool programming, and employment opportunities during the summer.



of youth participating in STEP demonstrated improvement in employable skills.





## PROGRAMS FOR YOUTH TRANSITIONING TO INDEPENDENT LIVING

The CSC funds programs for youth who face formidable challenges that can hamper their ability to successfully become independent adults. Among them, youth who are aging out of foster care, who are living in kinship or other relative and on-relative care, or who are involved in the juvenile justice system.

### Healthy Youth Transition (HYT)

- Supports youth in protective supervision, in relative or non-relative care, involved in the juvenile justice system as they transfer to adulthood.

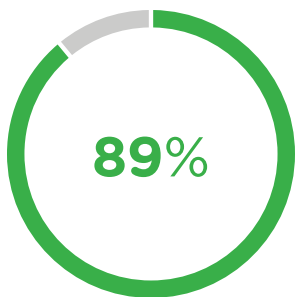


## Fort Lauderdale Independent Training & Education (FLITE) Center

- Provides coordination, resources, and direct services to TIL youth, and supports the work of the Youth System Organizing (YSO) program, providing a platform for youth and system professionals to co-identify and co-create solutions to the challenges facing the child welfare system.

## Housing Opportunities Mortgage Assistance & Effective Neighborhood Solutions (HOMES)

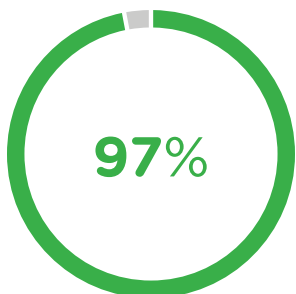
- Provides paid internships and housing to TIL youth.
- Museum of Discovery and Science MODS
- Provides paid internships and career paths to young adults, ages 16-22-years-old, who are transitioning out of the foster care system, as well as for young adults.



of youth demonstrated proficiency in employability and job retention skills.



of youth ages 15-19 had no new pregnancies or caused a pregnancy during the program.



of youth had no new law violations during the program.

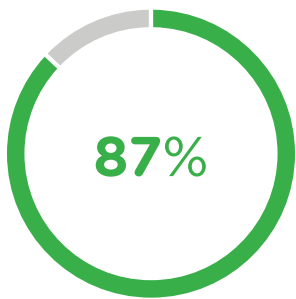




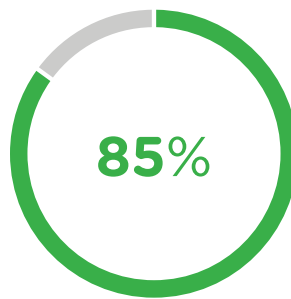
## DELINQUENCY DIVERSION PROGRAMS

### New DAY

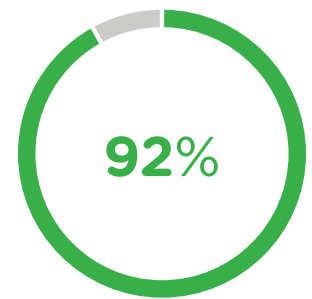
For some youth, one ill-advised decision can result in incarceration and negative, life-long consequences. Data shows a clear racial disparity in how the criminal justice system deal with youth incarceration, with young people of color disproportionately affected. To help provide a second chance to many of these youth to get their lives back on track, and positively affect recidivism rates, the CSC funds New Diversion Alternatives for Youth (New DAY). The program includes Restorative Justice Conferencing, bringing together the wrongdoer, the impacted party, community representatives and others impacted directly or indirectly by the offense to foster healing and address the harm caused by the offense.



of youth successfully completed diversion program.



of youth increased their level of protective factors and decreased risk factors.



of youth had no re-offenses 12 months after program completion.



## SIMPLIFIED POINT OF ENTRY

### 211

Families seeking information or needed resources by phone, rely on 2-1-1 First Call for Help as a simplified first point of entry, operating on a 24/7, multilingual basis. The CSC funds information and referral services and crisis support; a Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities; a Special Needs and Behavioral Needs Health hotline that provides warm transfers to dedicated case management services provided by Jewish Adoption & Foster Care Options (JAFCO) and Henderson Behavioral Health; and a Teen Suicide Prevention crisis line.



## CAPACITY BUILDING PROGRAMS

The community is best served when organizations that provide needed services can deliver on their mission. Capacity building refers to the processes, strategies, and activities that empower these organizations to increase their efficiency, effectiveness, and sustainability. It's about strengthening the skills, abilities, processes, and resources that organizations need to survive, adapt, and thrive in a fast-changing world. The CSC supports dozens of families and child-serving non-profit organizations through its Capacity Building program.

**7**  
organizations were  
awarded Capacity  
Building Grants.

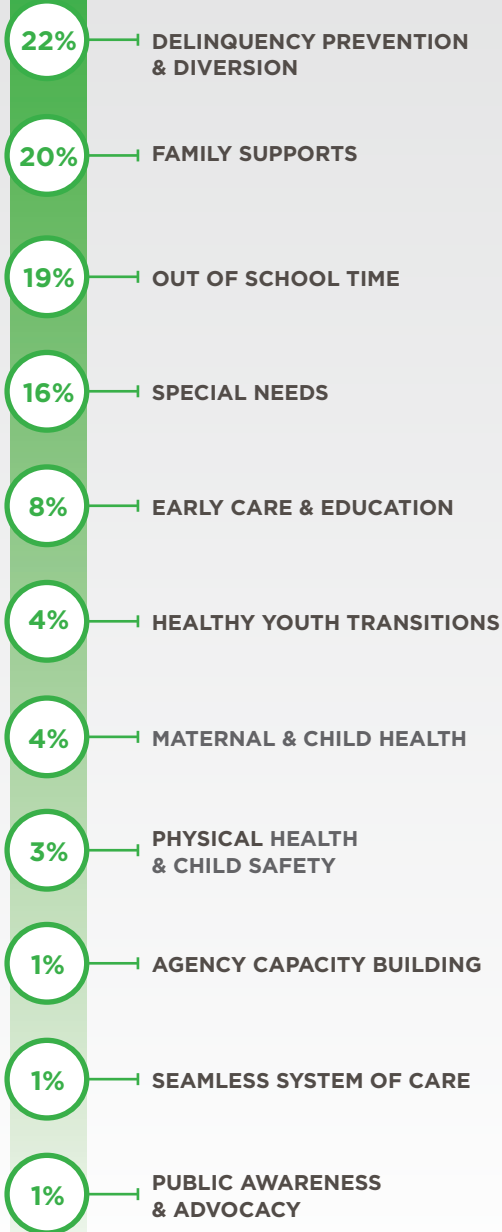
**\$114,500**  
was invested in non-profit  
organizational capacity  
building through grants.

**375**  
hours of professional coaching  
and consulting from SBDC was  
provided.

# FINANCIAL REPORT

## FISCAL YEAR 2022/2023

### BUDGET FOR PROGRAM SERVICES BY GOAL



Total Program Budget  
**\$109,051,443**

### GENERAL FUND

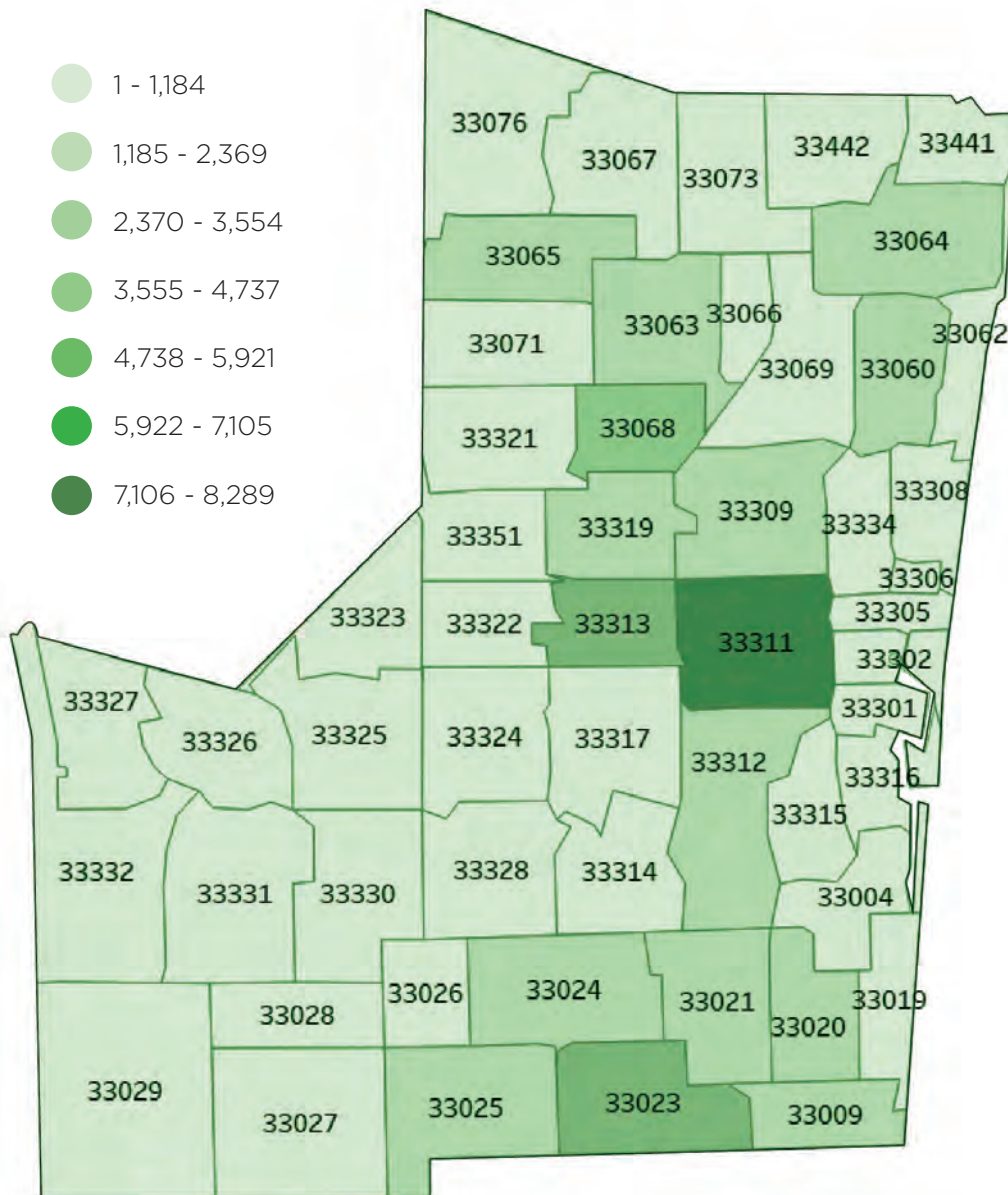
REVENUES:	FY 2022/23 Actual	FY 2021/22 Actual
Property Taxes	\$105,403,582	\$ 99,302,231
Federal Grant Income	\$ 888,148	\$ 1,495,351
Local Foundations/ Miscellaneous	\$ 6,847,386	\$ 1,778,727
<b>Total Revenues</b>	<b>\$113,139,116</b>	<b>\$102,576,309</b>

EXPENDITURES:	FY 2022/23 Actual	FY 2021/22 Actual
Program Services/ Support	\$ 97,198,032	\$ 85,354,774
General Administration	\$ 4,085,428	\$ 3,789,308
Capital Outlay	\$ 142,738	\$ 525,661
Non-Operating Expenditures	\$ 3,648,749	\$ 3,272,531
<b>Total Expenditures</b>	<b>\$105,074,947</b>	<b>\$ 92,942,274</b>



# WHERE WE INVEST

## CHILDREN & FAMILIES SERVED BY CSC BY ZIP CODE



**4,274 children and youth** served through School Health Services funded by CSC are not represented on this map. Calls to 2-1-1 Special Needs and Behavioral hotlines are also not included in numbers served by Zip data.

## OUR FUNDED AGENCIES & PROGRAMS

### 2-1-1 BROWARD

Bridge to Life; General Hotline; Special Needs & Behavioral Health Hotline

### ARC BROWARD

MOST SN; STEP; Family Strengthening

### ADVOCACY NETWORK ON DISABILITIES

MOST GP; Family Strengthening

### AFTER SCHOOL PROGRAMS, INC.

MOST; MOST SN

### ANN STORCK CENTER, INC.

MOST SN

### BECOM TV

Public Awareness

### BOYS & GIRLS CLUB

MOST; Family Strengthening

### BOYS TOWN SFL, INC.

Family Strengthening

### BROWARD BEHAVIORAL HEALTH COALITION

Trauma; Family Strengthening

### BROWARD CHILDREN'S CENTER, INC.

MOST SN; Family Strengthening

### BROWARD COUNTY

Drowning Prevention; MOST

### BROWARD EDUCATION FOUNDATION

Bridge 2 Life; Senior Send-off

### BROWARD HEALTHY START COALITION

Safe Sleep

### BROWARD SHERIFF'S OFFICE

New DAY

### CAMELOT COMMUNITY CENTERS

New DAY; Healthy Youth Transition (HYT)

### CAREERSOURCE BROWARD

Summer Youth Employment Program (SYEP)

### CENTER FOR HEARING & COMMUNICATION

STEP; Family Strengthening; Youth FORCE; MOST SN

### CHILDREN'S HARBOR

Family Strengthening

### COMMUNITY ACCESS CENTER, INC.

Youth FORCE

### COMMUNITY AFTER SCHOOL

MOST; Margate CRA

### COMMUNITY BASED CONNECTIONS

LEAP; HEAL; MOST

### COMMUNITY ENHANCEMENT COLLABORATION

Hunger

### COMMUNITY RECONSTRUCTION HOUSING, INC.

Youth FORCE

### CROCKETT FOUNDATION

Youth FORCE

### EAGLES HAVEN

Trauma

### EARLY LEARNING COALITION OF BROWARD COUNTY

Subsidized Childcare; Vulnerable Population Slots

### FAMILY CENTRAL

Family Strengthening; Positive Behavior Support;

### FIREWALL CENTERS, INC.

Youth FORCE; LEAP; MOST

### FLIPANY

Hunger -MOST

### FLITE - FORT LAUDERDALE INDEPENDENCE TRAINING & EDUCATION CENTER

HYT; (CWSYOP) Child Welfare System Youth Organizers Pilot; HOPE Court

### FLORIDA DEPT. OF HEALTH - BROWARD COUNTY

Drowning Prevention; KidCare Outreach

### FOREVER FAMILY

Adoption Promotion

### GULF COAST COMMUNITY CARE

Family Strengthening; HYT

### HALLANDALE BEACH-CRA

MOST

### HANDSON BROWARD

Volunteer Management; Grade Level Reading

### HANDY

HYT; Youth FORCE

### HANLEY FOUNDATION

Substance Abuse Prevention Training

### HARMONY DEVELOPMENT CENTER, INC.

New DAY; Youth FORCE; Kinship; PEACE; HYT

### HARVEST DRIVE

Hunger Relief

### HEART GALLERY OF BROWARD

Adoption Promotion

**HENDERSON BEHAVIORAL HEALTH**

New DAY; Family Strengthening; HYT; Support ECL to Expedite Permanency

**HISPANIC UNITY OF FLORIDA**

Youth FORCE; EITC; LEAP High; Family Strengthening

**HOLLYWOOD, CITY OF**

MOST

**H.O.M.E.S. INC.** – Housing Opportunities, Mortgage Assistance, and Effective Neighborhood Solutions, Inc.  
HYT

**HONEY SHINE MENTORING PROGRAM**

Mentoring

**JACK & JILL**

Family Strengthening

**JEWISH ADOPTION AND FOSTER CARE OPTIONS, INC.**

Family Strengthening; SN Case Management; Trauma; MOST SN

**JULIANA GERENA & ASSOCIATES**

Family Strengthening; New DAY

**KIDVISION/WPBT**

Early Childhood Education

**KIDS IN DISTRESS, INC.**

MOST; Kinship; Family Strengthening

**LAUDERDALE LAKES, CITY OF**

MOST

**LEGAL AID SERVICES OF BROWARD COUNTY, INC.**

Kinship; Legal Representation of Youth in Child Welfare System

**MEMORIAL HEALTHCARE SYSTEM**

BREAK; New DAY; Family Strengthening; MOMS; Youth FORCE; HYT; Youth FORCE-DeLuca Foundation; HEAL

**MENTAL HEALTH AMERICA**

Kinship Support; Trauma

**MIRAMAR, CITY OF**

MOST

**MOUNT BETHEL-PREVENTION CENTRAL**

Family Strengthening

**M NETWORK**

Public Awareness

**MUSEUM OF DISCOVERY & SCIENCE**

HYT; LEAP

**NEIGHBORS 4 NEIGHBORS**

Public Awareness

**NOVA SOUTHEASTERN UNIVERSITY**

A Day for Children

**OPPORTUNITIES IND. CTR. (OIC) OF SOUTH FLORIDA**

Youth FORCE

**OUR CHILDREN, OUR FUTURE, INC.**

Youth FORCE

**PACE CENTER FOR GIRLS**

New DAY; HYT; Family Strengthening

**PEMBROKE PINES, CITY OF**

MOST SN

**READING AND MATH**

Literacy

**SMITH COMMUNITY MENTAL HEALTH**

MOST SN; BREAK; Youth FORCE; STEP; PEACE

**SMITH COMMUNITY ASSOCIATES**

Family Strengthening; New DAY

**SOREF JEWISH COMMUNITY CENTER**

MOST

**SOUTH FLORIDA HUNGER COALITION**

Mobile School Pantry; Summer BreakSpot

**SUNSERVE**

HYT

**SUNSHINE AFTERSCHOOL CHILD CARE, INC.**

MOST

**UNITED COMMUNITY OPTIONS**

MOST SN; STEP

**UNITED WAY OF BROWARD COUNTY**

Choose Peace Stop Violence; Economic Self Sufficiency

**URBAN LEAGUE OF BROWARD COUNTY, INC.**

New DAY; MOST; Youth FORCE; HYT

**WEST PARK, CITY OF**

MOST; Youth FORCE

**YMCA OF BROWARD COUNTY**

LEAP; Youth FORCE; STEP; MOST and MOST SN; Deerfield CRA; Peace

## CSC STAFF



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## For Council Meeting January 18, 2024

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<b>Service Goal</b>	All Goals
<b>Objective:</b>	N/A
<b>Issue:</b>	Annual Performance Report for Fiscal Year 2022/23
<b>Action:</b>	For Your Information Only
<b>Budget Impact:</b>	None

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**Background:** The Council's approach to program evaluation is comprehensive, multi-tiered, and includes the following key elements of the Results Based Accountability model:

- How Much Did We Do and How Well Did We Do It?
  - a. Programmatic Monitoring, conducted by Council staff and outsourced professionals with experience unique to their fields of practice, reviews a range of service elements including fidelity to the intervention model, participant/family engagement and satisfaction, program effectiveness, cultural sensitivity, funding utilization, and analysis of overall service delivery and documentation.
  - b. Administrative Monitoring, conducted by experienced Council staff accountants, reviews the fiscal aspects of the contract, including personnel costs, budget-to-actual, background screening compliance, insurance, audit compliance and invoice accuracy, and back-up documentation.
  
- Is Anybody Better Off?
  - a. Performance Measurement, conducted by experienced Council research and evaluation managers, begins with establishing appropriate targets based on national studies, best practice, and baseline data collected over time. Performance measurement is evaluated using a variety of designs including validated pre/post-test measurement tools, single point data collection at program completion or post successful completion, and survey administration to determine program effectiveness while providing data for comparison with local, state and national indicators. Data integrity is evaluated by timeliness, accuracy, and completeness of data entry and testing.

**Current Status:** The enclosed Annual Performance Report provides detailed fiscal and programmatic performance analyses for individual programs for FY 22-23. Cover pages for each service area also present “data stories” which include relevant trends based on aggregate data, in many cases over several fiscal years, that indicate the nuanced impact CSC programming has on participants’ well-being. Program sheets include monitoring results, utilization and budget data, and performance outcomes. Overall, programs are continuing to provide high-quality, high-impact services to children and families.

It is important to consider the interconnected **community conditions**, system of care fluctuations, and organizational constraints that affect program utilization and the outcomes youth and families achieve. The severe economic inequality and stress on families, unsafe neighborhoods, lack of access to healthy foods, affordable housing, and healthcare are a few of the community conditions that individuals receiving CSC-funded services experience. These severe conditions for children and families are resulting in higher rates and more complex mental health needs and challenges.

The Broward **system of care** for children and families directly impacts program performance elements such as the number of referrals, the types of services needed, referral sources, and partnership connections. Below are examples of CSC proactively pivoting to address these challenges in our largest funded program areas:

- Family Supports was primarily developed to keep families undergoing an investigation together in the home. Over the last several years, the number of child removals has decreased as well as the number of referrals from child protective investigators to CSC funded providers. With families’ ongoing economic stresses and increasing mental health needs, CSC is working with ELC and BCPS to increase families’ awareness, access, and utilization of services which are available to all based on their own desire for support without need for a referral.
- New DAY programs were designed to provide diversion services to youth referred from the State Attorney's office, the County’s Office of Justice Services, and, in the past, the BCPS Promise Program. The programs have also experienced declining referrals due to fewer arrests. When the BSO Juvenile Assessment team began sharing their youth assessments, delineating trauma and mental health information, with the State Attorney Office (SAO), the SAO increased referrals to CSC-funded trauma-focused therapy services. CSC reduced funding for psychoeducational programs and increased funding for therapy programs. Therapy referrals continue to increase and may outpace available slots. Staff will continue to monitor to see if adjustments in service array need to be made.

- CSC-funded **organizations** and programs have been experiencing significant staff recruitment, staff retention, and youth engagement challenges. For example, since the pandemic, student school attendance has decreased which directly impacted the Maximizing Out of School Time and Positive Youth Development programs (CSC's largest funded program area). These programs have experienced reductions in student enrollment, lower consistent daily attendance, and children and youth not staying for the full time allotted for the program. These challenges are coupled with staff recruitment and retention challenges. CSC approved salary increases in 2021, but additional salary increases may be needed. A promising development is that this fiscal year seems to be off to a more robust start.
- Additionally, in FY 2022/23, CSC-funded providers transitioned from primarily cost-reimbursement contracts, which were offered as an option during the pandemic, back to unit-of-service contracts. Unit of service contracts require the providers to serve children and families to draw down the contract. Significant staff retention and staff recruitment challenges were evident across all program areas and resulted in lower utilization. Providers have reported that the high cost of living has prompted staff to move out of Broward County, and/or seek employment in other higher-paying counties or other fields. Staff is working with other funders to see if there is anything that can be done collectively to address this issue.
- In alignment with best practices, a significant number of CSC program models require in-person service delivery such as Family Supports, New DAY, Healthy Youth Transitions, Out-of-School Time services, Respite, and HEAL. Since the pandemic, there has been increased employee preference for working remotely which creates additional staff recruitment and retention challenges. Overall, these staff recruitment and retention challenges have impacted the number of children and families served and the programs' utilization.

CSC continues to be responsive to community, system of care, and organizational conditions as evidenced by raising provider staff salaries in October and November 2021, and increasing the allocation for hunger initiatives.

These community, system, and organizational factors are being assessed on an ongoing basis and adjustments are occurring to address shifts and emerging needs. Improving community conditions requires policy innovation and changes to improve resources, investments, and relationships. CSC staff are exploring strategies and solutions to these challenges including conducting cross-county salary comparisons of other CSCs. Staff findings will be incorporated into the budget recommendations in May.

**Recommended Action:** For Your Information Only



# Children's Services Council

of Broward County  
Our Focus is Our Children.



Annual Performance Report | Fiscal Year 2022-2023

## Inspiring Hope, Supporting Children and Families.

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# MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



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## Annual Performance Report Key

### Financial & Administrative Monitoring



No Findings



Administrative monitoring had finding(s) that were addressed in a timely manner.



Administrative monitoring had finding(s) that were not addressed.



Not Applicable

### Programmatic Performance



Program is performing well.



Program is receiving technical assistance.



Program is on a Performance Improvement Plan.



Not Applicable OR Program has sunsetted

### Data Integrity & Fully Measured



Provider met expectations.



Provider did not meet expectations.

### Performance Measures Charts



Council Goal



Met Goal



Between 10% - 20% below Council Goal.



20% or more below Council Goal



**GOAL**

Ensure a continuum of maternal and child health services for families with risk factors.

**RESULT**

Children are mentally and physically healthy.

**MATERNAL & CHILD HEALTH PROGRAMS**

**Mothers Overcoming Maternal Stress (MOMS)**

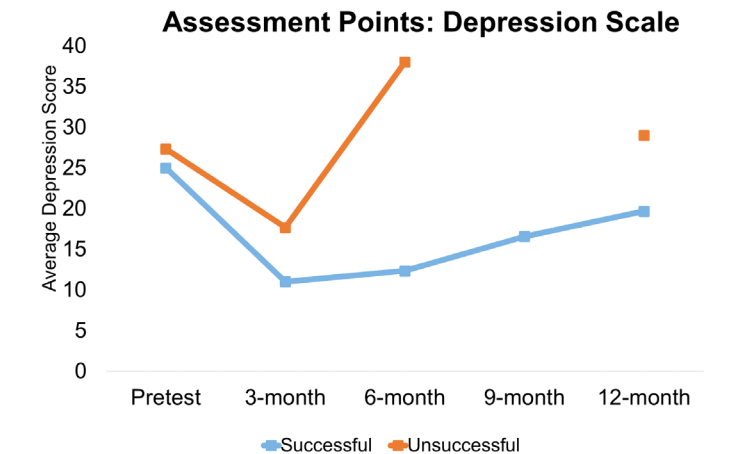
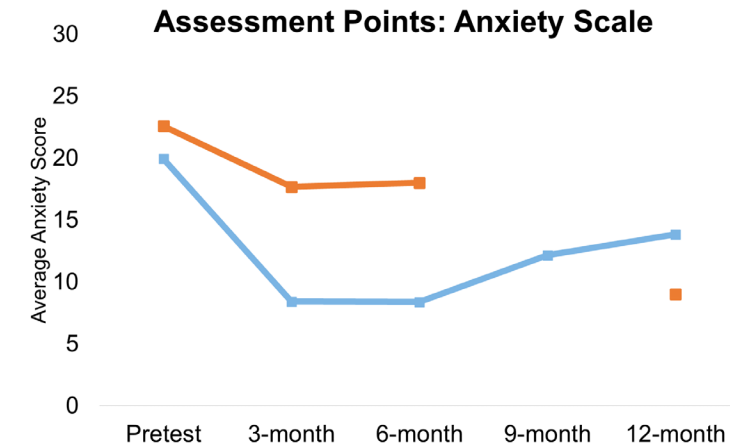
- Designed to decrease pre/post-natal depression and/or anxiety, promote maternal and child bonding, increase parenting skills, and decrease the risk of child abuse and neglect. Programs address resistance to engagement due to the stigma around clinical symptoms. Also, MOMS provides intensive mental health treatment and support to address high rates of abuse among infants from birth to one year of age.

**Safe Sleep**

- Safe Sleep provides cribs and education on safe sleeping practices to low-income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.

**DATA STORIES**

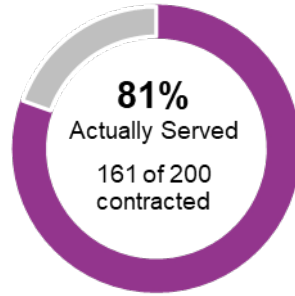
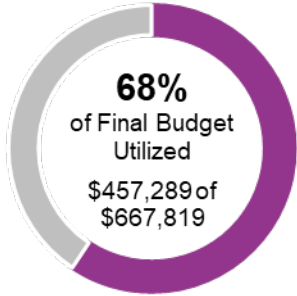
In FY 22-23, **77%** of parents **successfully completed** MOMS programs, and close to **97%** of parents showed reduced depression and anxiety during their participation. Parents who **did not successfully complete** the MOMS program tended to have **higher rates of anxiety and depression** throughout their participation. Finding new engagement strategies to support these parents is a continuing priority.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Healthy Mothers Healthy Babies (HMHB), Mothers Overcoming Maternal Stress (MOMS) program completed its final year providing services under the 2019 Family Supports RFP. The MOMS program provides services in North and Central Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or postnatal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum and/or the Circle of Security best practice models for this population needing intensive services.

Program review and service observation reflected engaging and quality services. Caregiver satisfaction surveys reflected high levels of program satisfaction. In preparation for the program sunsetting on September 30, 2023, the provider held vacant positions and transferred families to other service providers in the community, resulting in low utilization and numbers served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider did not meet expectations.

#### Outcome

Provider met 3 of 4 Council goals for performance measurements. Attachment/bonding had too few responses to analyze outcomes.

■ Goal ■ Measure

Families who successfully completed program.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



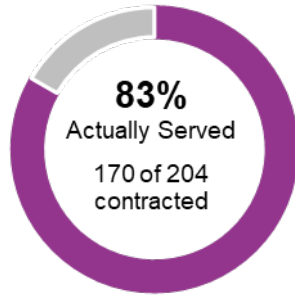
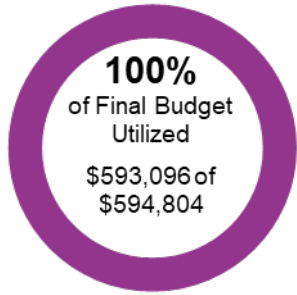
Mothers who demonstrated acceptable level or improvement of attachment/bonding with infant.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Memorial Healthcare System, Mothers Overcoming Maternal Stress (MOMS) program completed its final year providing services under the 2019 Family Supports RFP. The MOMS program provides services in South Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum and/or the Circle of Security best practice models for this population in need of intensive services.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to a reduction in referrals. The contract was fully utilized due to the longer program duration for families with more complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who successfully completed program.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



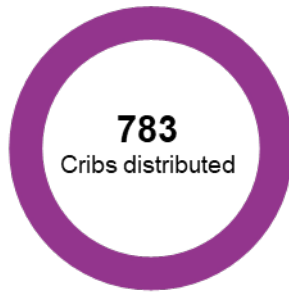
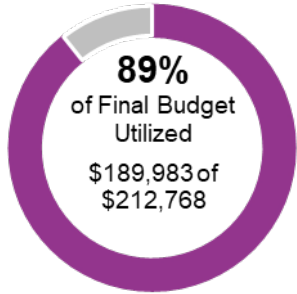
Mothers who demonstrated acceptable level or improvement of attachment/bonding with infant.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

The Broward Healthy Start Coalition's Safe Sleep program has evolved over the years from primarily distributing pack-and-play cribs to low-income families into a comprehensive program that includes training and education for parents, practitioners, and community members. The program provides an essential service that helps address unsafe sleep practices, one of the leading causes of child death in Florida for children under the age of one. The program is also being used as an in-kind match to the Broward Behavioral Health Coalition Regional Partnership Federal Grant designed to reduce harm associated with in-utero substance exposure, which ends on September 30, 2027.

The Safe Sleep message continues to spread widely throughout the community. There were 281 people that participated in community agency trainings on safe sleep practices, 783 parents/caregivers received a crib and training on safe sleep practices that included 30 distributed for twins or triplets, and 578 health professionals participated in model behavior trainings at local hospitals.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all performance measures.

**Measures**

Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.



Agency and healthcare professionals who reported the information presented in the training was useful.



Agency and healthcare professionals who reported satisfaction with trainings.





**GOAL**

Reduce the incidence and impact of child abuse, neglect, and trauma.

**RESULT**

Children live in stable and nurturing families.

**FAMILY SUPPORTS PROGRAMS**

**Family Strengthening**

- Evidence-based and best practice interventions designed to address multiple socio-environmental factors, stabilize families in crisis, and prevent out of home placement/involvement in dependency system.

**Kinship**

- Maintain stable homes for youth in relative and non-relative care to prevent involvement in child welfare system.
- Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

**Healthy Families**

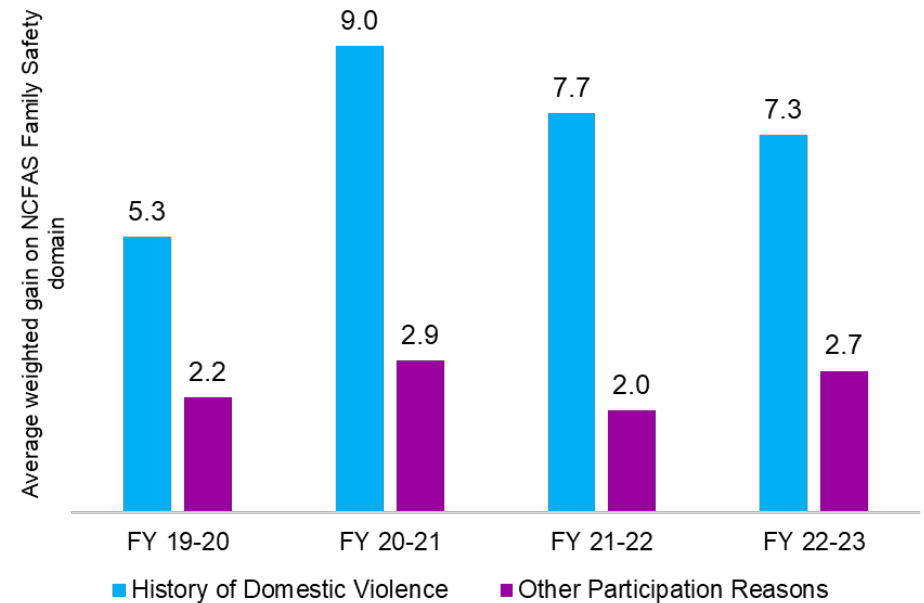
- In partnership with the Ounce of Prevention, CSC funds this long-term evidence-based model to improve infant and toddler outcomes and reduce abuse and neglect.

**Trauma Services**

- Evidence-based trauma therapy, navigation, and best practice services in collaboration with Broward Behavioral Health Coalition are provided locally and shared nationally with other regions experiencing community trauma.
- Eagles' Haven and Broward Behavioral Health Coalition allowed CSC to receive federal reimbursement through FY 22-23.
- HEAL Trauma programs utilize the Community Mental Health Worker model as a community engagement and empowerment strategy to increase the community's trust, access, and utilization of mental health services and help build upon existing community resiliency. Due to chronic community trauma, CSC is partnering with the community to identify the strengths they have with community-embedded services to help families move through chronic stressors. This initiative includes participatory partnership meetings with the HEAL provider staff who are representative of the communities served. This fairly new, cutting-edge initiative is showing promise in supporting and enhancing community relationships.

**DATA STORY**

Families participating in Family Strengthening programs due to a history of **domestic violence (DV)** showed the **greatest gain** in scores on the **Family Safety** domain of the NCFAS Assessment compared to families addressing other issues. This tremendous progress illustrates the power of Family Strengthening interventions in some of the most challenging circumstances.



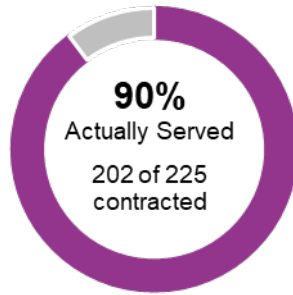
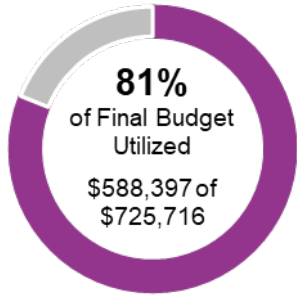
**Note:** To center on the difficulty in facilitating positive family dynamics, this analysis assigned **weighted scores** to families who started programming with the lowest scores and made the most gains over time. Families addressing DV were more likely to begin with a rating of "Serious Problem (-3)" on the NCFAS Family Safety domain compared to families who were in the program for other reasons.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Arc Broward's Parents as Teachers (PAT) Family Strengthening program completed its final year providing services under the 2019 Family Support RFP. This multi-year program provides parent education and training that utilizes a national best practice model modified specifically for families with infants and children with special needs. Frequency of services may decrease over time depending on the needs of the families. Over the course of a year, this may result in serving more or fewer than the contracted numbers based on where the families are in the course of the program.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program had challenges with staff retention, which impacted utilization and numbers served. The vacancies have since been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



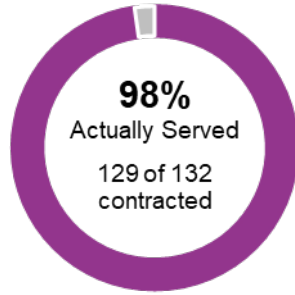
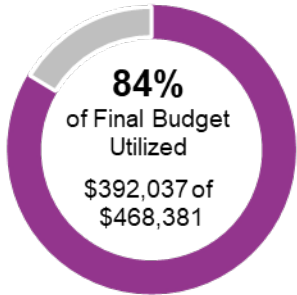
Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

The Boys & Girls Clubs of Broward County completed its final year providing services under the 2019 Family Support RFP. The Strengthening Families Program (SFP) model provides 14 weeks of curriculum-guided parent, child, and family groups recruited from eleven clubs. In addition to group sessions, families receive ongoing case management services as needed.

Program review results reflected that in-person group services were well-received by participating caregivers and children. The program successfully completed a performance improvement plan which resulted in improved case management services and documentation. Caregiver satisfaction surveys reflected high levels of satisfaction with services received.

Utilization was lower than expected due to inconsistent parent-group attendance which also explains the unmet performance measure.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**



Provider met expectations.

**Outcome**

Provider met 3 of 4 Council goals for performance measurements per Ahearn Greene Associates independent evaluation, as required by the SFP model.

■ Goal ■ Measure

Parents demonstrated improvement in their parenting skills.



Families who participated in all program requirements.



Families who improved family functioning.

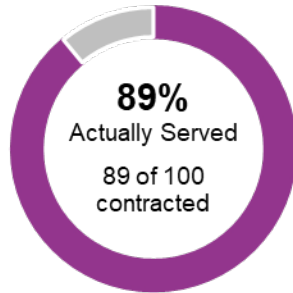
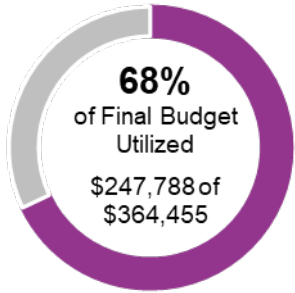


Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Boys Town South Florida completed its final year providing services under the 2019 Family Support RFP. The In-Home Family Services (IHFS) program provides intensive, home-based, hands-on parenting interventions to families with children birth to 17 years old. IHFS is designed to help teach families healthy coping strategies so they can successfully handle issues as they arise and prevent them from becoming more disruptive.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Staff vacancies, along with extensive training requirements, impacted utilization and numbers served. The vacancies have been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



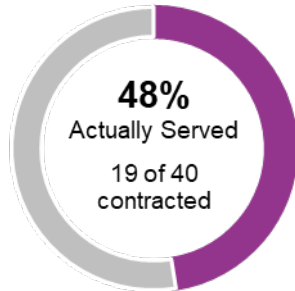
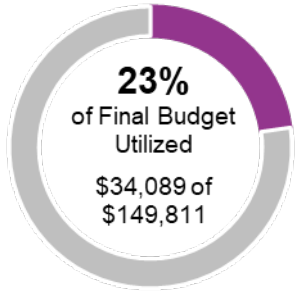
Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Broward Children's Center completed its final year providing services under the 2019 Family Support RFP. The program provides parent training utilizing the Nurturing Parenting Program Special Needs model, case management, and parent support groups primarily for families of children receiving services at Broward Children's Center.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization and number served were low due to prolonged staff vacancies which also impacted the numbers served. The vacancy has not been filled. Program staffing adjustments were made in the 2023 FS RFP application which are anticipated to assist with staff recruitment, retention, utilization, and numbers served.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure

Families who participated in all program requirements.



Families who improved family functioning.



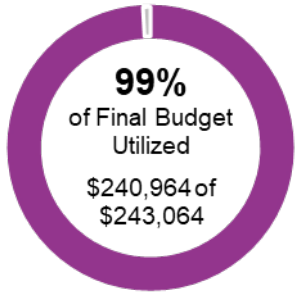
Families with no verified abuse findings 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

The Advocacy Network for Disabilities Family Strengthening program completed its final year providing services under the 2019 Family Support RFP. The program provides services addressing the specialized needs of families who have children with disabilities or who are headed by a parent with a developmental disability. The program offers the Nurturing Parenting Program (NPP), Step-by-Step Parenting for children birth to three, and Cognitive Behavioral Therapy.

Program review results reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



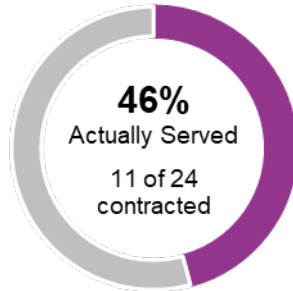
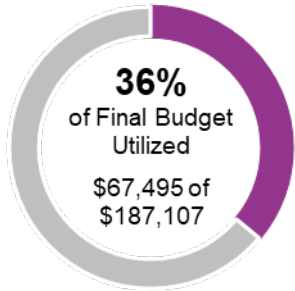
Families with no verified abuse findings 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Center for Hearing & Communication completed its final year providing services under the 2019 Family Support RFP. The program provides weekly Cognitive Behavioral Therapy (CBT) and the Nurturing Parenting Program (NPP) to families impacted by hearing loss who are at risk of, or have, a reported case of abuse and/or neglect.

Program review results and observation reflected quality services for youth and families in a high-need community. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The BSO/DCF CPIS transition, coupled with staff changes within the BCPS Deaf or Hard of Hearing Services Department, impacted referrals and numbers served. In addition, a prolonged staff vacancy due to the extensive qualification requirements needed to serve this population also impacted utilization and numbers served. With the resolution of the systemic challenges, it is anticipated that referrals will increase in FY23-24.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Children's Harbor completed its final year providing services under the 2019 Family Support RFP. The program model provides Cognitive Behavioral Therapy, case management, and parenting education services utilizing the Nurturing Parenting Program and/or Circle of Security best practice curricula.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced staff recruitment and retention challenges and lower referrals, which impacted utilization and numbers served. Program is receiving ongoing technical assistance to diversify referrals; the vacancies have not yet been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure

Families who participated in all program requirements.



Families who improved family functioning.

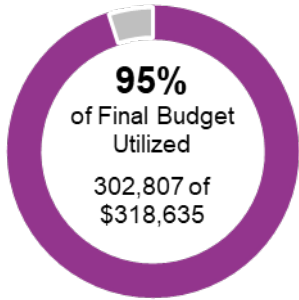


Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Community-Based Connections, Inc. completed its final year providing services under the 2019 Family Support RFP. The program provides parent education, fatherhood groups, and support services to families living primarily in the City of West Park and adjacent communities using the Effective Black Parenting, Confident Parenting, and 24/7 DAD best practice curricula.

Program review and service observation reflected quality service delivery. The program implemented strategies to address areas identified in their performance improvement plan to improve documentation and successfully completed it. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

The number of families served was higher than the contracted amount due to shorter program duration for youth/families with less complex needs. This program added staffing capacity with the 2023 FS RFP to address the growing demand for program services.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure

Fathers who reported satisfaction with Fatherhood group sessions.



Fathers who attended monthly Fatherhood group sessions.



Families who participated in all program requirements.



Families who improved family functioning.



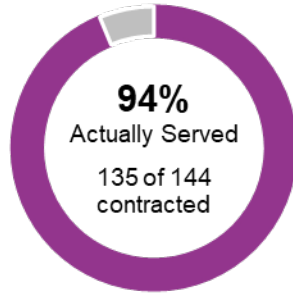
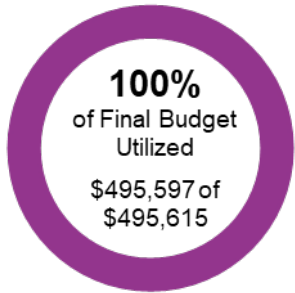
Families with no verified abuse findings 12 months post program completion.







**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program is performing well.

Family Central, Inc. completed its final year providing services under the 2019 Family Support RFP. The program model provides parent education and support services to families using the Nurturing Parenting Program best practice curriculum.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.

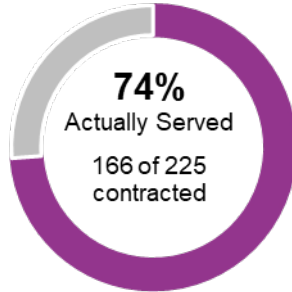
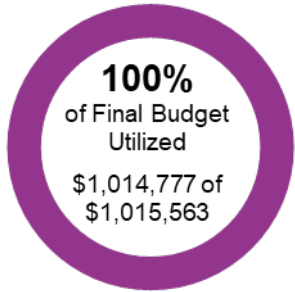


Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Gulf Coast completed its final year providing services under the 2019 Family Support RFP. The Family Skill Builders program model provides intensive therapy, case management, parenting education, crisis stabilization, and support.

Program review and observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





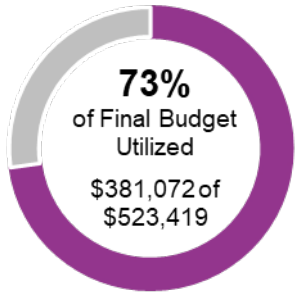
# Henderson Behavioral Health - HOMEBUILDERS

Family Support – Family Strengthening FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program has sunset.

Henderson Behavioral Health completed its final year providing services under the 2019 Family Support RFP. The program utilizes the Family Strengthening - HOMEBUILDERS model, which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

An increased number of families were served because of higher-than-anticipated removals and client non-compliance, leading to early case closures. Utilization was affected by earlier case closures and the appropriateness of CPIS referrals. The provider did not apply to provide this program under the 2023 FS RFP. This program sunset on September 30, 2023.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Families who successfully avoided out-of-home placement 12 months post program completion.





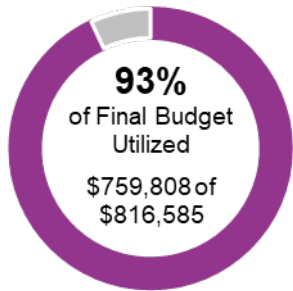
# Henderson Behavioral Health – Multisystemic Therapy (MST)

Family Support – Family Strengthening FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Henderson Behavioral Health completed its final year providing services under the 2019 Family Support RFP. Henderson's Multisystemic Therapy Program model provides intensive therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems. This program is used as a match for the federal LIP grant and the Criminal Justice Re-Investment Grant (ending FY 24-25).

Program review reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Caregiver satisfaction surveys reflected a high level of program satisfaction.

The number of families served was lower due to longer service duration for families with more complex needs.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations.

### Outcome

Provider met all Council goals for performance measurements. The shortened date range for School Attendance reflects the end date of CSC's data sharing agreement with Broward County Schools.

■ Goal ■ Measure

Families who participated in all program requirements.



Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.

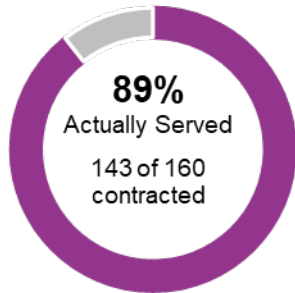
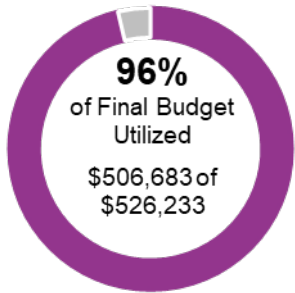


Youth maintained/improved school attendance during the program. (Date range 10/01/2022-07/31/2023).





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓  
No Findings.

**Programmatic Performance** ✓ ✓ ✓  
Program is performing well.

Hispanic Unity of South Florida completed its final year providing services under the 2019 Family Support RFP. The program provides groups, parent education and support services to families using the Nurturing Parenting Program best practice curricula.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

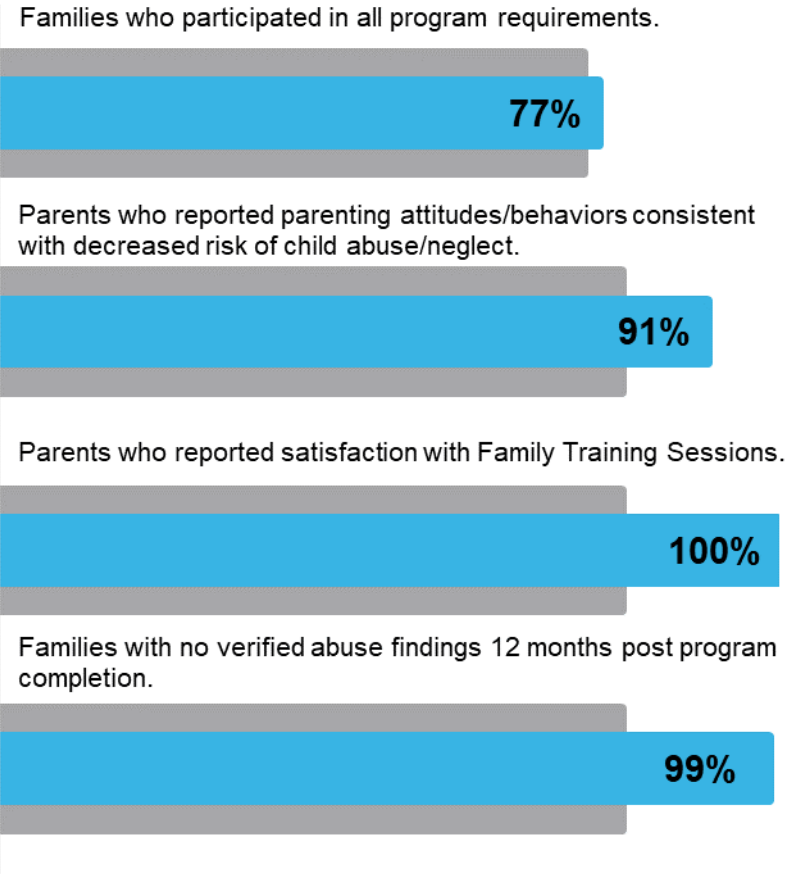
The number of families served was lower than the contracted amount due to longer program duration to address case management needs and inconsistent attendance at groups due to some families having conflicting work schedules and other families moving out of the area due to the high cost of living.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**  
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program is performing well.

Jack & Jill Children's Center completed its final year providing services under the 2019 Family Support RFP. The program provides services addressing the needs of youth and families attending their childcare center. An Applied Behavior Analysis (ABA) Therapist provides behavioral support and therapy both in the classroom and in the home as needed. The program also provides virtual group-based parenting education, delivering the Nurturing Parenting Program (NPP).

The program review reflected quality service delivery. Caregiver satisfaction reflected high levels of program satisfaction.

The number of families served was higher than the contracted amount due to varying service needs, with some requiring fewer services allowing more families to be served.

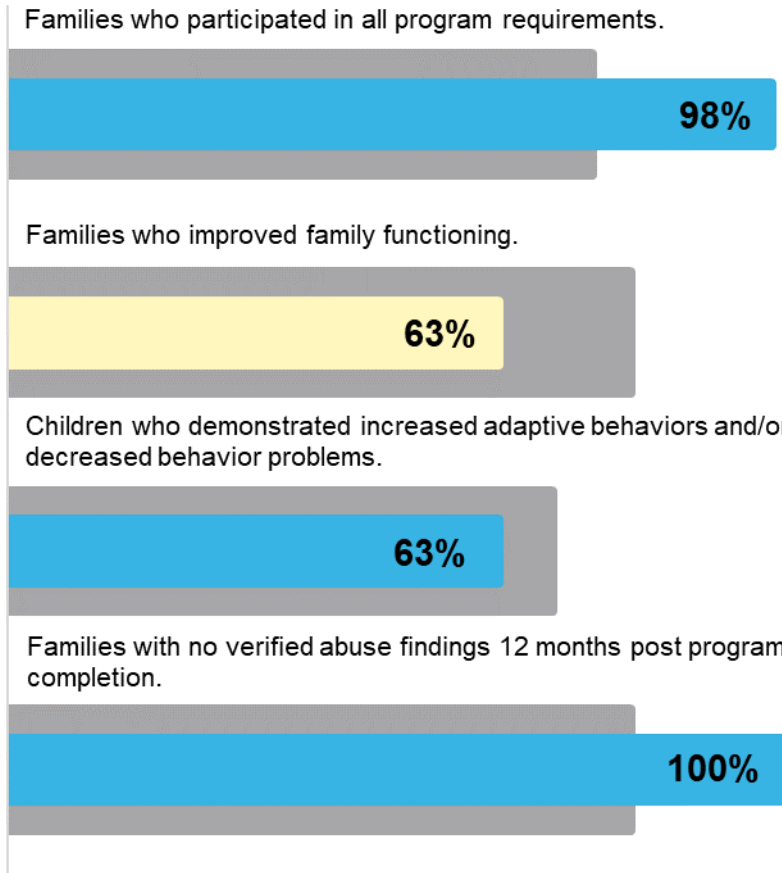
**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**

Provider met 3 of 4 Council goals for performance measurements that were measurable. Family functioning did not meet due to challenges obtaining information about in-home family dynamics

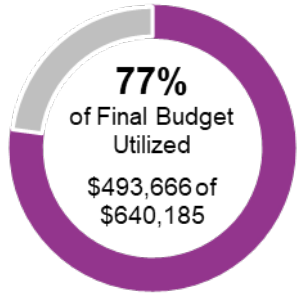
■ Goal ■ Measure





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

JAFCO completed its final year providing services under the 2019 Family Support RFP. JAFCO's Multisystemic Therapy (MST) Program model provides intensive in-person and virtual therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems.

Program review results reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Caregiver satisfaction surveys reflected a high level of program satisfaction.

The provider experienced significant staff retention challenges which led to lower utilization and numbers served. The vacancies have since been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements. The shortened date range for School Attendance reflects the end date of CSC's data sharing agreement with Broward County Schools.

■ Goal ■ Measure

Families who participated in all program requirements.



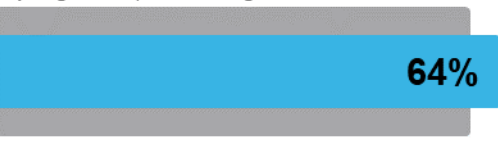
Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.



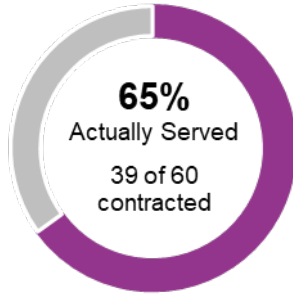
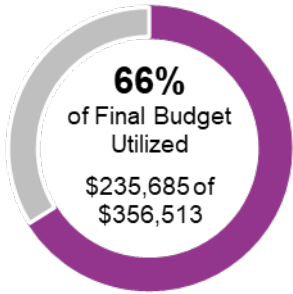
Youth maintained/improved school attendance during the program. (Date range 10/01/2022-07/31/2023).





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Juliana Gerena & Associates completed its final year providing services under the 2019 Family Support RFP. The SAFE Program model provides therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as necessary, when providing individual and family counseling.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program had lower utilization and numbers served due to staff retention challenges, which have not yet been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.



**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.

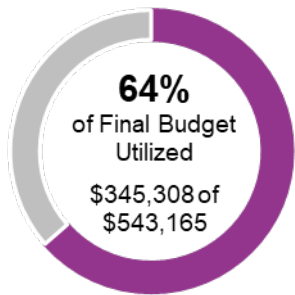






**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

KID, Inc. completed its final year providing services under the 2019 Family Support RFP. The program utilizes the HOMEBUILDERS model, which provides intensive case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

An increased number of families were served because of higher-than-anticipated removals and client non-compliance, leading to early case closures. Utilization was affected by staff leave, earlier case closures, and the appropriateness of CPIS referrals.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



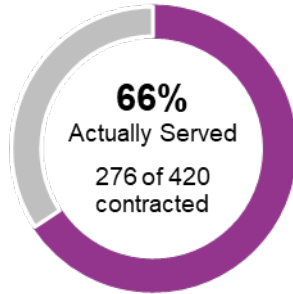
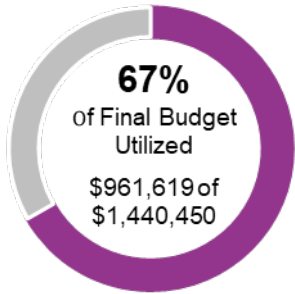
Families who successfully avoided out-of-home placement 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

KID, Inc. is in its final year providing services under the 2019 Family Support RFP. The KID FIRST program provides intensive family preservation services, which are comprised of three components: case management, parent education utilizing the Strengthening Families Program, and supportive counseling.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

The program experienced staff vacancies which affected utilization and number served. The vacancies have not yet been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





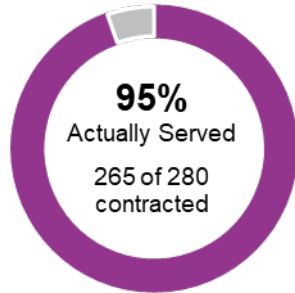
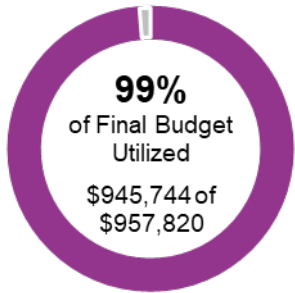
# Memorial Healthcare System – Family TIES

Family Support – Family Strengthening FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its final year providing services under the 2019 Family Strengthening RFP. The Family TIES Program provides individual and group intervention services to families with children ages birth to 17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationship-based early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6).

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.

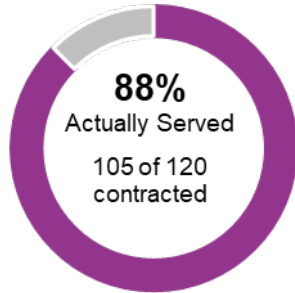
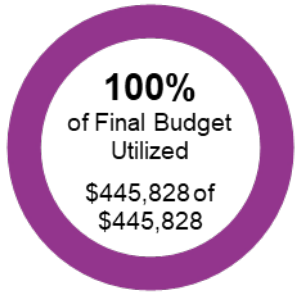


Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Memorial Healthcare System - Teen Program completed its final year providing services under the 2019 Family Strengthening RFP. This program model provides services to teens ages 19 or younger (or up to 22 years of age for participants with a disability) who are pregnant and/or have a child aged two years or younger.

Program review reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of parenting teens served was less than the contracted amount due to longer program duration for teens with more complex needs.

**Is Anybody Better Off?**

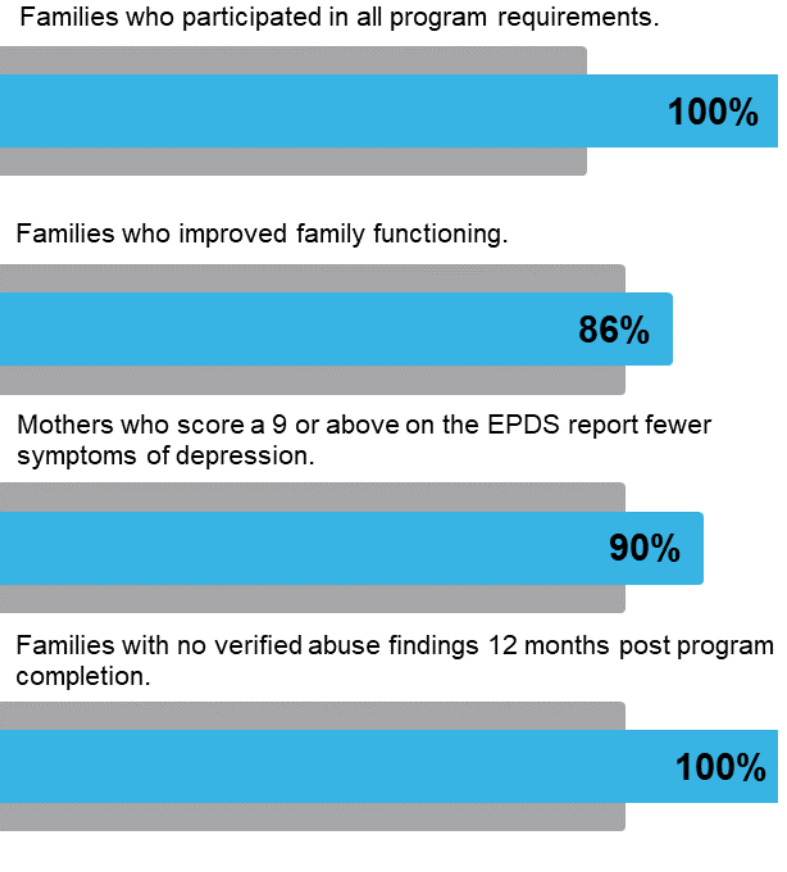
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

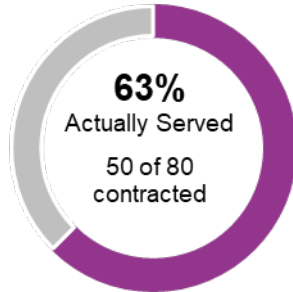
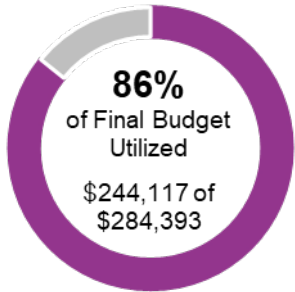
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

PACE Center for Girls completed its final year providing services under the 2019 Family Support RFP. The PACE program model provides in-home counseling services utilizing Cognitive Behavioral Therapy, case management, and group services for families with girls between the ages of 8 to 17.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected a high level of program satisfaction.

The number of families served was less than the contracted number due to longer program duration for families with more complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements. The shortened date range for School Attendance reflects the end date of CSC's data sharing agreement with Broward County Schools.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Youth did not obtain law violations 6 months post program completion.

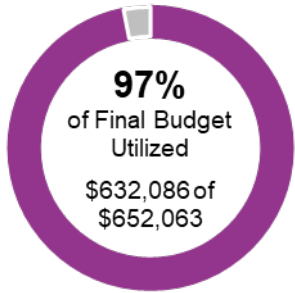


Youth maintained/improved school attendance during the program. (Date range 10/01/2022-07/31/2023)





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓  
 No Findings.

**Programmatic Performance** ✓✓✓  
 Program is performing well.

Smith Community Mental Health completed its final year providing services under the 2019 Family Support RFP. The provider offers Alternatives for Families Cognitive Behavioral Therapy (AF-CBT), a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
 Provider met expectations.

**Outcome**  
 Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



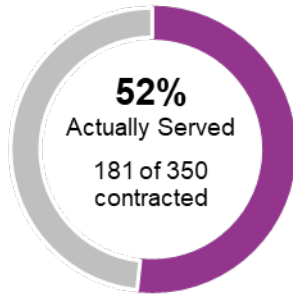
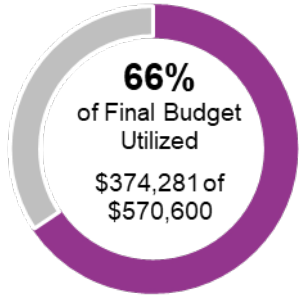
Families with no verified abuse findings 12 months post program completion.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Community Based Connections completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review results reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction. Ongoing technical assistance is being provided for program implementation.

The provider experienced staff vacancies which resulted in low utilization and low numbers served for this cost reimbursement contract. The vacancies have not been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider did not meet expectations for data collection due to low numbers reported in the CSC data system and no data collected for the feedback survey.

**Outcome**

Technical assistance is being provided to increase response rates for youth and family feedback assessments and to improve reporting in the CSC data system. Results for the Emancipatory process are too soon to measure.

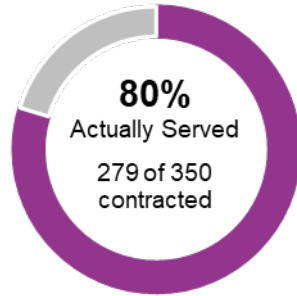
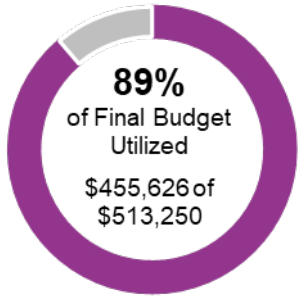
**86%** of eligible youth and families had successful linkages to services.

**530** individuals attended community events.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Healing Arts Institute of South Florida completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Fort Lauderdale and Lauderhill. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the provider experienced initial challenges with staff turnover and program implementation. However, once the program was fully staffed and technical assistance was provided, the program was able to offer services to families and implement all program components. Client satisfaction surveys and service observation reflected high levels of program satisfaction. Ongoing technical assistance is being provided for program implementation.

The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract. The vacancies have not been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider did not meet expectations for data collection due to low numbers reported in the CSC data system and the feedback survey.

**Outcome**

Technical assistance is being provided to increase response rates for youth and family feedback assessments and to improve reporting in the CSC data system. Results for the Emancipatory process are too soon to measure.

**87%** of eligible youth and families had successful linkages to services.

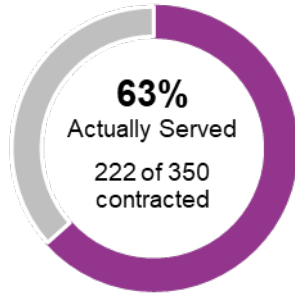
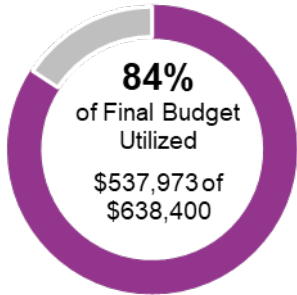
**3,800** individuals attended community events  
 (This number indicates the total number of individuals who attended community events, not the individuals reached).





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is receiving technical assistance.

Memorial Healthcare System completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Southeast Broward. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review results reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction. Ongoing technical assistance is being provided for program implementation.

The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract. Vacancies have since been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider did not meet expectations for data collection due to low numbers reported in the CSC data system and no data collected for the feedback survey.

#### Outcome

Technical assistance is being provided to increase response rates for youth and family feedback assessments and to improve reporting in the CSC data system. Results for the Emancipatory process are too soon to measure.

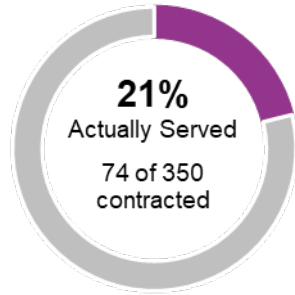
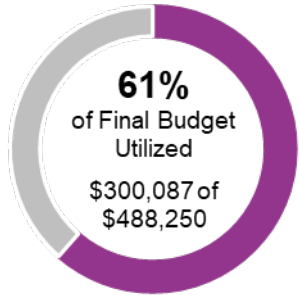
**100%** of eligible youth and families had successful linkages to services.

**280** individuals were reached through community events.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Mental Health America of Southeast Florida completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected overall service delivery was on track, with technical assistance provided to improve client recruitment and engagement and program implementation. The provider is receptive to feedback and has begun to implement strategies for improvement. Client satisfaction surveys and observation reflected high levels of program satisfaction.

The program has experienced low referrals and significant staff recruitment and retention challenges, resulting in low utilization and numbers served for this cost reimbursement contract. Vacancies have since been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider did not meet expectations for data collection due to low numbers reported in the CSC data system and the feedback survey.

**Outcome**

Technical assistance is being provided to increase response rates for youth and family feedback assessments and to improve reporting in the CSC data system. Results for the Emancipatory process are too soon to measure.

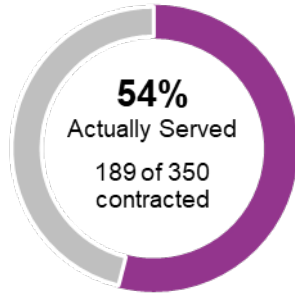
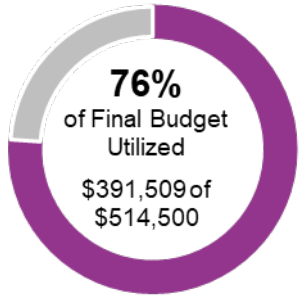
**100%** of eligible youth and families had successful linkages to services.

**348** individuals were reached through community events



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Provider is receiving technical assistance.

Smith Community Mental Health Associates completed its first full year of operation under the 2021 HEAL Trauma RFP. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Fort Lauderdale. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

Program review reflected that the program provided essential services to families in a high-need community. Client satisfaction surveys and service observation reflected high levels of program satisfaction. Ongoing technical assistance is being provided for program implementation.

The provider experienced significant staff retention challenges which impacted utilization and numbers served for this cost reimbursement contract. Vacancies have not been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider did not meet expectations for data collection due to low numbers reported in the CSC data system and no data collected for the feedback survey.

**Outcome**

Technical assistance is being provided to increase response rates for youth and family feedback assessments and to improve reporting in the CSC data system. Results for the Emancipatory process are too soon to measure.

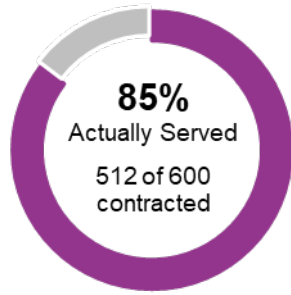
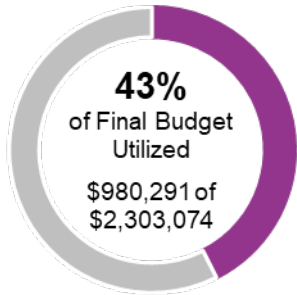
**71%** of eligible youth and families had successful linkages to services.

**222** individuals were reached through community events.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**



Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**



Program has sunsetted.

Broward Regional Health Planning Council (BRHPC) has been funded by CSC since 2002, piggybacking on an Ounce of Prevention procurement designating BRHPC as the lead agency to provide the Healthy Families program in Broward County (HFB). Healthy Families is a multi-year evidence-based approach to support pregnant and new mothers, promote maternal/child bonding, and reduce child abuse and neglect. As a collaborative funded by CSC and the Ounce of Prevention, HFB provides pre- and post-natal screening and assessment, in-home parent education, case management, and support services to expectant parents and parents with children birth to 5 in thirteen Broward County high-need zip codes.

The Ounce of Prevention ended the contract with the Provider and a Request for Application to identify a Broward lead agency for the HFB program was issued and awarded to the Broward Healthy Start Coalition effective July 1, 2023.

Utilization was lower than expected due to staff vacancies. The number of families served was higher as a result of family retention challenges. The contract sunset on September 30, 2023.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**



Provider met expectations.

**Outcome**

Provider met 4 of 6 Healthy Families Florida goals for performance measurements. Provider did not meet the goals for home visits and family retention due to staff turnover.

■ Goal ■ Measure

Families who received at least 75% of home visits as prescribed by the leveling system.



Families retained in the program.



Target children enrolled in the project six months or longer were linked to a medical provider.



Participants who improved at least one score on the Healthy Families Parenting Inventory.



Families that completed the program with improved/maintained self-sufficiency.

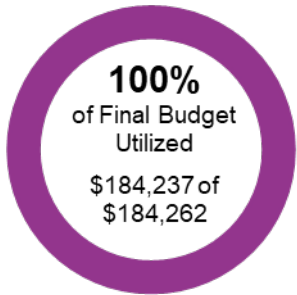


Target children enrolled in program who were up to date with Well Baby Checks by age 2.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Harmony Development Center, Inc., completed its final year providing services under the 2020 Kinship RFP. The program provides a menu of services, including case management, parenting education, respite, and support group services to kinship families, including those caring for unaccompanied minors.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

**Is Anybody Better Off?**

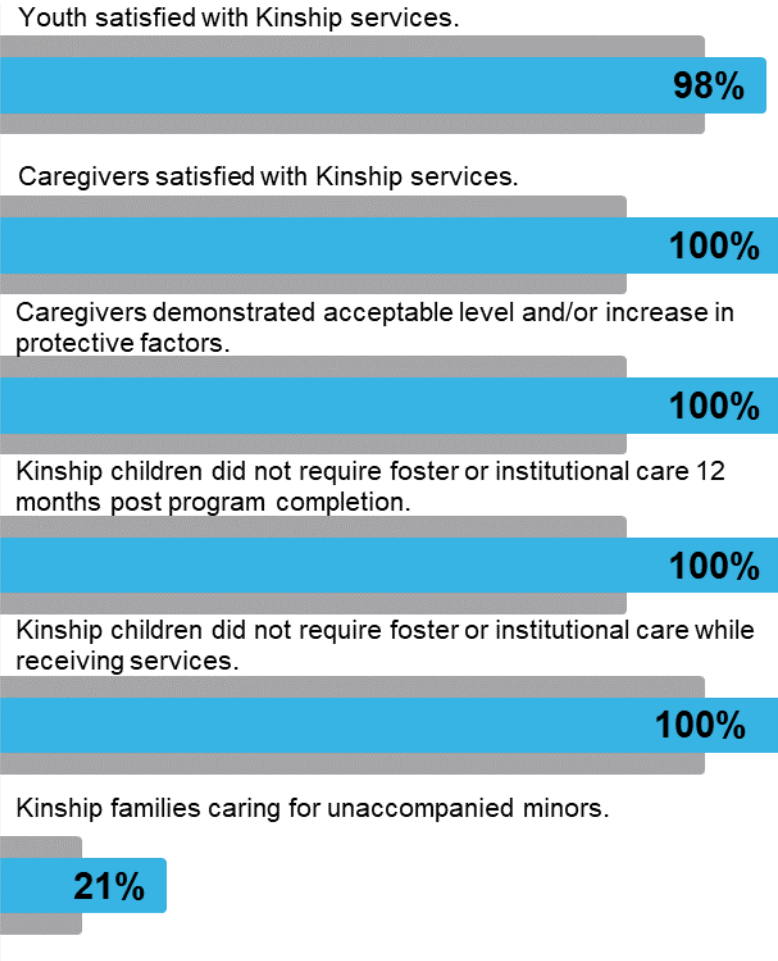
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

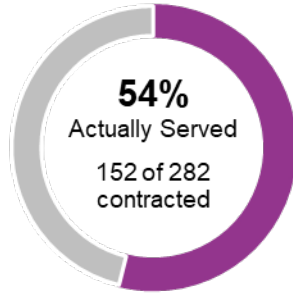
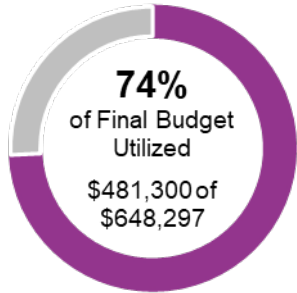
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

KID, Inc. completed its final year providing services under the 2020 Kinship RFP in partnership with Memorial Healthcare System. The program provides a menu of services, including case management, parenting education, respite, and support group services to kinship families county-wide.

Program review and service observation reflected quality service delivery. Caregiver satisfaction surveys and service observations reflected high levels of program satisfaction.

The program has experienced staff vacancies, resulting in low utilization and number served. The vacancies have not yet been resolved.

**Is Anybody Better Off?**

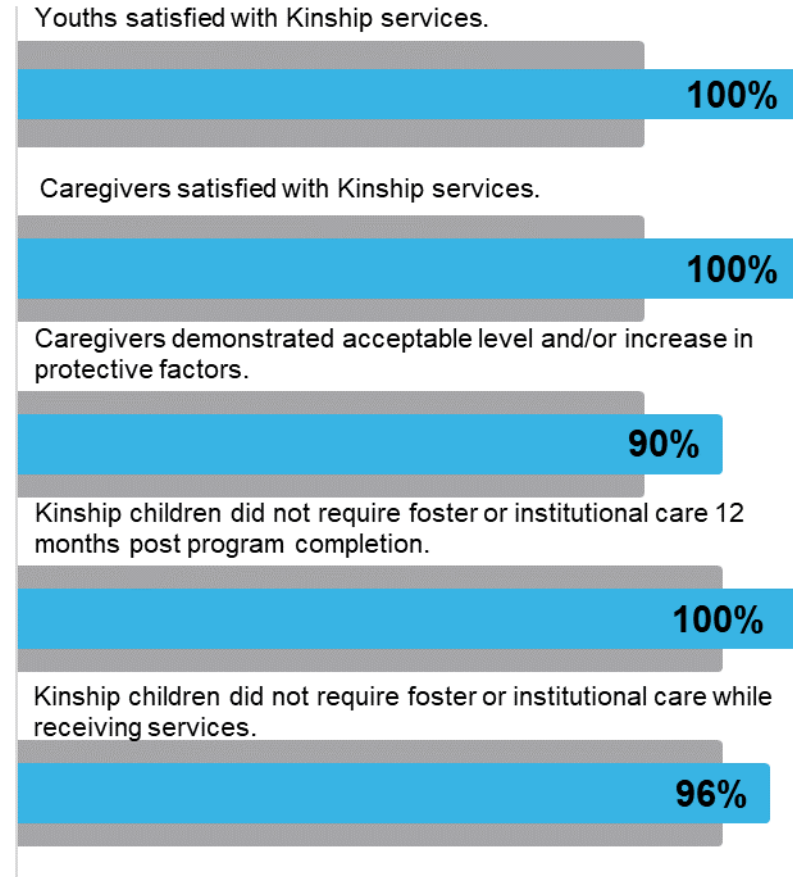
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

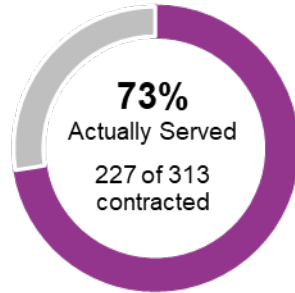
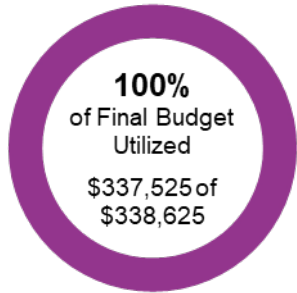
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓  
No Findings.

**Programmatic Performance** ✓✓✓  
Program is performing well.

Legal Aid Services of Broward County, Inc., completed its final year providing services under the 2020 Kinship-Legal RFP. Legal Aid's Kinship program provides informal kinship caregivers with legal advocacy services designed to promote safety, permanency, and child well-being.

Program review and service observation reflected quality service delivery. Client satisfaction surveys and service observation reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex legal needs.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**  
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Kinship families satisfied with Legal Aid services.

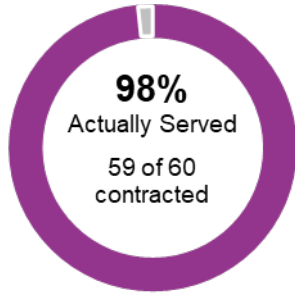
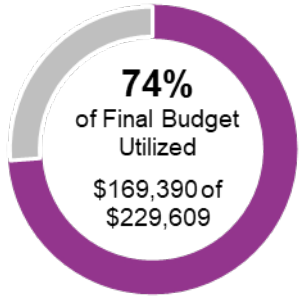


Kinship families whose legal goals were met.





### How Much Did We Do? Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program has sunsetted.

Mental Health America (MHA) of Southeast Florida, Inc., completed its final year providing services under the 2020 Kinship RFP. The program provides a menu of services including case management, parenting education, respite and support group services to kinship families, including those caring for children with incarcerated parents.

The program was on a corrective action plan to address service delivery and documentation issues. Ongoing technical assistance was provided, and the FY21-22 contract was extended to allow time for the implementation of the identified improvement strategies. The corrective action plan was resolved, and the FY22-23 program was renewed.

During the 2023 Family Support RFP, the program was not recommended for funding by the rating committee. In preparation for the program sunset, the provider held vacant positions resulting in lower utilization. The total budget amount includes \$65,622 of carry forward and additional funding. The contract sunset on September 30, 2023.

### Is Anybody Better Off?

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**  
Provider met all Council goals for performance measurements.

Goal  Measure

Youth satisfied with Kinship services.



Caregivers satisfied with Kinship services.



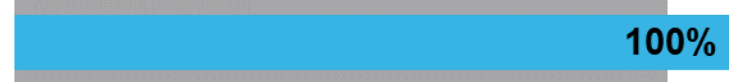
Caregivers demonstrated acceptable level and/or increase in protective factors.



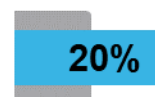
Kinship children did not require foster or institutional care 12 months post program completion.



Kinship children did not require foster or institutional care while receiving services.



Kinship children served with one or more incarcerated biological parent.

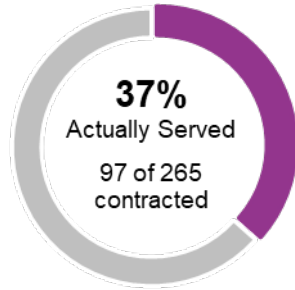
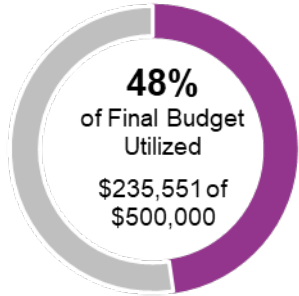






**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Broward Behavioral Health Coalition completed its fifth year under CSC funding. BBHC oversees the delivery of county-wide behavioral health services. The services CSC funds include individual and family trauma-focused therapy, group counseling including grief support, outreach, case management, psychiatric evaluations, and non-traditional therapy which includes healing through the arts. This contract began after the Marjory Stoneman Douglas High School (MSD) tragedy with an emphasis on supporting youth, families, school staff, and first responders impacted by the MSD tragedy. It expanded to support youth and families impacted by the Deerfield Beach High School (DBHS) student deaths, youth, and families impacted by COVID-19, the families affected by the Surfside building collapse, and now expanded to support all youth and families who need trauma-focused services. Services also include Community Mental Health Worker training and a 500-hour practicum in support of the HEAL Trauma RFP.

Utilization and numbers served was lower than contracted because CSC often acts as initial payor until eligibility for other funding sources is determined. CSC's funding is utilized when state funding or other funding is unavailable to expeditiously enroll children and families into mental health services. If alternative funding is available, services are billed to the other funder.

**Is Anybody Better Off?**

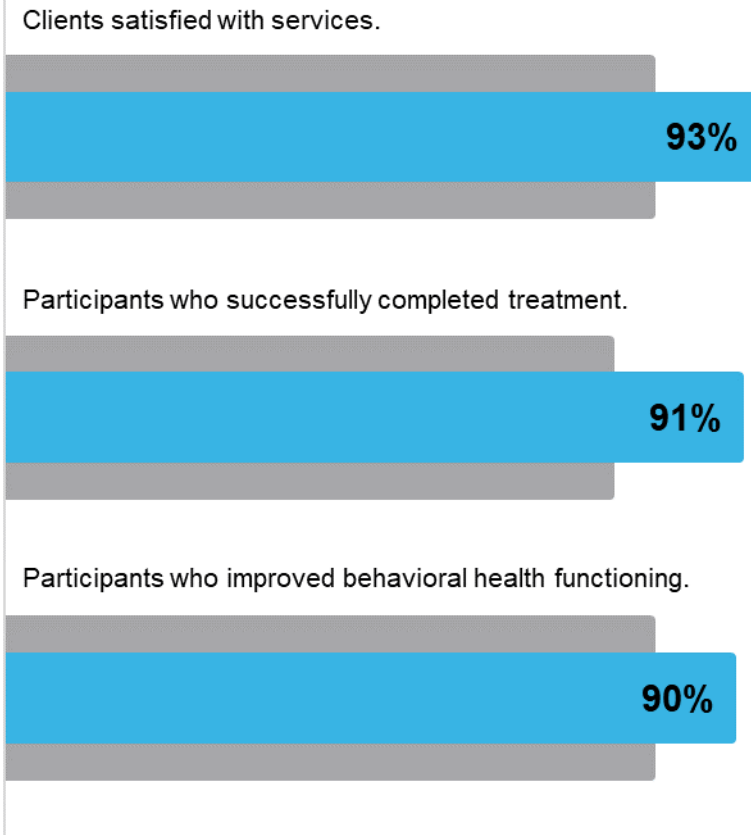
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

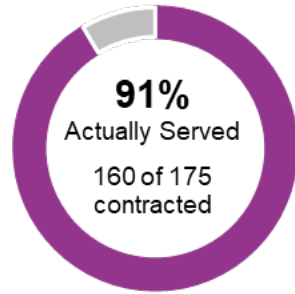
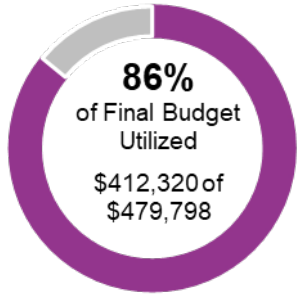
■ Goal ■ Measure





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**



Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**



Program is performing well.

JAFCO completed its fifth year of operating the Eagles' Haven Community Wellness Center. The program provides navigation and wellness services to students, staff, first responders, and their families from both Marjory Stoneman Douglas (MSD) and West Glades Middle School. Provider established a satellite site at the courthouse to support the victims and families during the trials related to the MSD tragedy. Provider staff also assisted in numerous walk throughs of the 1200 building at MSD to provide support to the families of both the victims and injured, School and Police representatives, and Elected Officials from across the Country. JAFCO staff regularly shared their expertise with communities across the nation experiencing similar tragedies.

Program review reflected quality service delivery with essential navigation and engaging wellness services to youth and families in the MSD community. Satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to staff vacancies. Vacancies have not been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

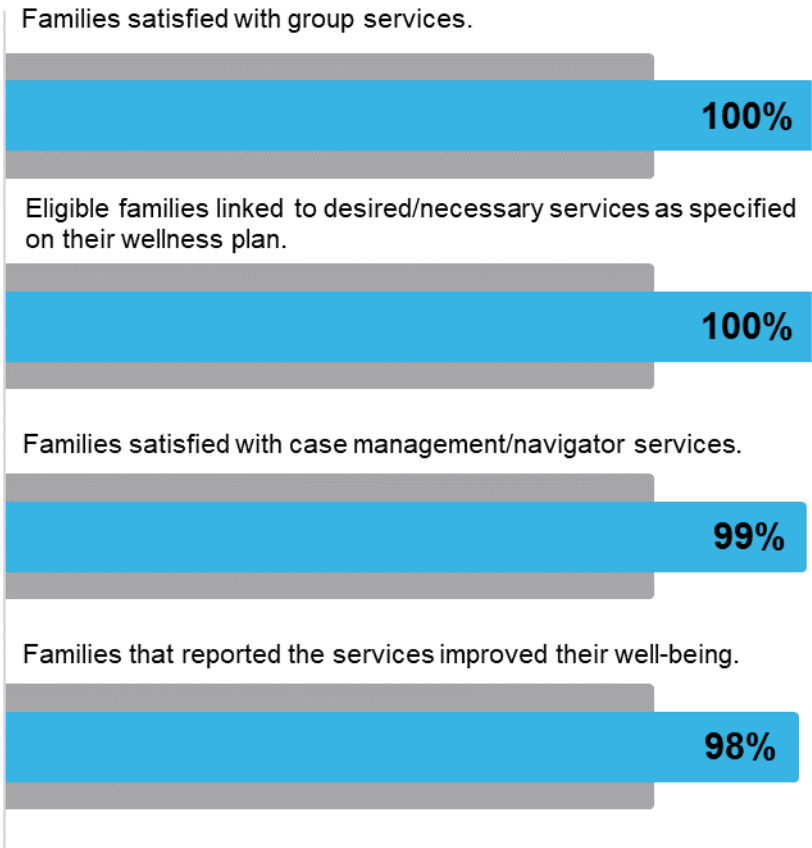


Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**GOAL**

Increase the number of children living in safe and nurturing families.

**RESULT**

Children live in stable and nurturing families.

**CHILD WELFARE SUPPORTS PROGRAMS**

**Adoption**

- Supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to receive Federal IV-E reimbursement.

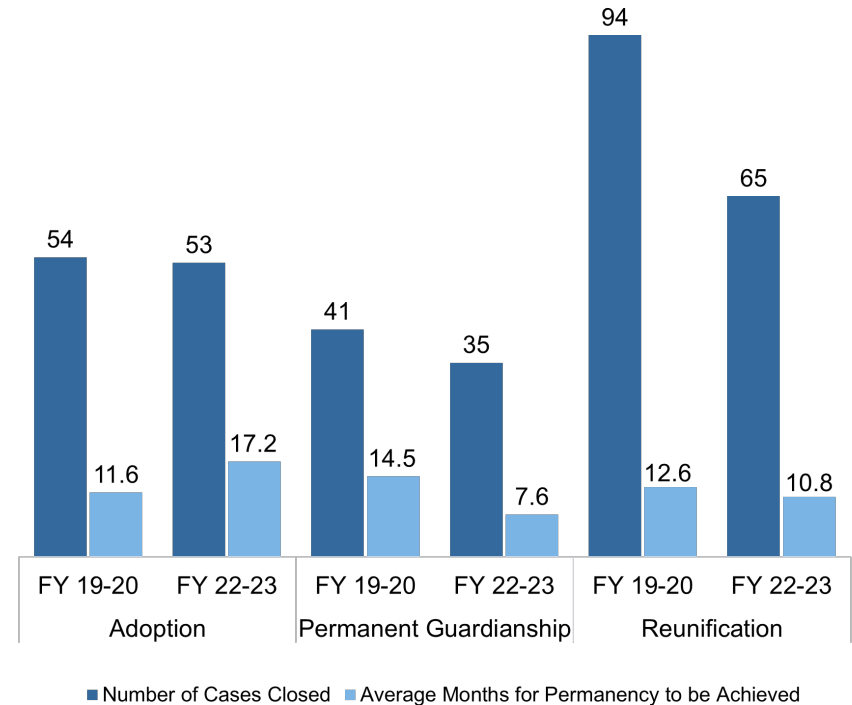
**Legal Supports (LS)**

- Provides legal advocacy and support for:
  1. Children/youth in the dependency system to reduce the length of stay in out-of-home care;
  2. Youth with or at risk for involvement in both delinquency and dependency systems to help improve life outcomes; and
  3. Unaccompanied minors living in Broward County who need immigration legal services to help provide a legal pathway to citizenship and to help prevent foster or institutional care.
- The Legal Helpline, known as LAW Line, connects the community with education about delinquency diversion and support to avoid Failure to Appear pick-up orders.
- Program allows CSC to receive Federal IV-E reimbursement.

**DATA STORY**

In FY 22-23, children who were supported by CSC-funded legal advocates reached permanency through **reunification** and **permanent guardianship faster** than they did pre-COVID. However, the length of time for **adoption increased**.

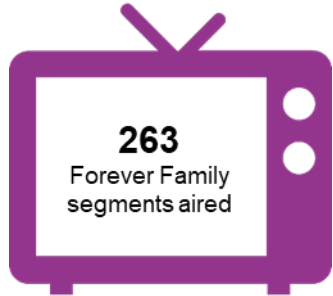
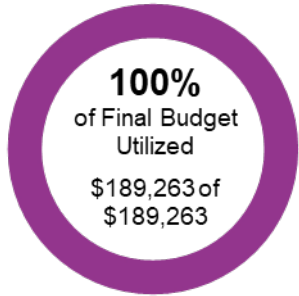
(Source: CSC data system).





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

In FY 22-23, Forever Family continued to feature Broward County children available for adoption on television stations in Dade/Broward/ Monroe/Fort Myers/Naples (NBC 6 & NBC 2, which are funded by CSC), with bonus runs in Tampa (10 Tampa Bay), Central Florida (WFTV), Palm Beach/Treasure Coast (CBS 12), and Jacksonville (CBS 47/FOX 30).

Forever Family continues to be a main participant in National Adoption Day activities. This year, there were specials on Child Safety; Foster Care Recruitment, Mentor Recruitment; Youth with Lived Experience; Successful hard-to-place adoptions stories; Swim Safety and the CSC Youth Summit. In addition, an average of 15 TV commercials per week were aired that highlighted CSC's sponsorship of Forever Family and the long-standing partnership between the two organizations.

**Is Anybody Better Off?**

**Outcome**

Provider met all performance outputs.

**17** children were adopted.

**28+** million TV impressions.

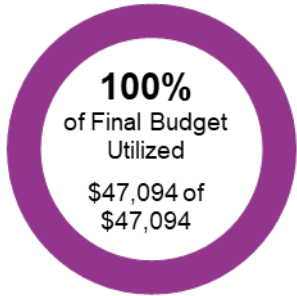
**279,104** Facebook impressions.

**\$83,156** in Title IV-E Adoption Assistance reimbursement to CSC.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

The Heart Gallery of Broward (HGOB) continued to be the lead agency responsible for National Adoption Day in Broward County during which 26 adoptions were finalized.

In addition, the Provider sponsored various events, including: 1. Dave and Busters outing; 2. Christmas Cheers Party - a celebration held in collaboration with the Greek Orthodox Church in Hollywood; 3. Holiday in February with the Young Lawyers Section of Broward; 4. Xtreme Action Park event for prospective adoptive families and foster teens; 5. Photo Scavenger Hunt; 5. Back to School Drive/Shopping Spree - foster youth were able to shop for their back-to-school clothes and shoes. Children receive a \$500 Amex gift card to use any store in the mall; 6. Back to School - Salon Day- youth were able to choose their own salon services to prepare for back to school.

**Is Anybody Better Off?**

**Outcome**

Provider met all performance outputs.

**4** adoptions finalized.

**452** website inquiries for adoption.

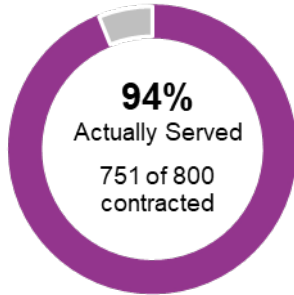
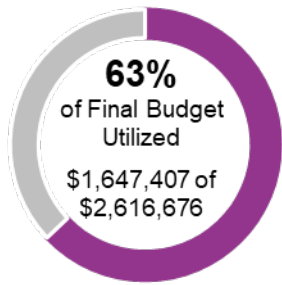
**\$335,000** in community donations.

**\$20,691** in Title IV-E Adoption Assistance reimbursement to CSC.



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Legal Aid Service of Broward County, Inc. completed its fourth year of providing services under the 2019 Legal Supports RFP. The program provided legal advocacy services to youth in the dependency and/or delinquency systems. Additionally, the program offered a legal helpline to address legal questions. Through the Title IV-E contract with the State Department of Children and Families (DCF), CSC received \$389,059 in reimbursement for the legal representation of youth in the dependency system of care. The Title IV-E dollars are reinvested in this contract contingent upon ongoing dependency system needs, continued program success, and the agency's ability to hire additional attorneys.

Program review and service observation reflected quality service delivery. Client satisfaction surveys and service observation reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. However, they did an excellent job of serving families using a hybrid service model, resulting in a high number of families served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met 5 of 6 Council goals for performance measurements. One measure did not meet due to the complex needs of the youth served.

Goal  Measure

Youth with no new law violations during the program.



Youth with reduced delinquency risk.



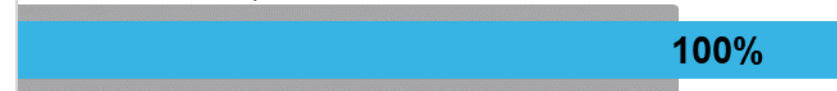
Youth with no law violations 12 months post program completion.



Youth with improved school/employment.



LAW Line callers reported their needs were met.



Children whose legal permanency goal was met.





## GOAL

Reduce economic deprivation risk factors by increasing prosperity.

## RESULT

Children live in safe and supportive communities.

## PROSPERITY PROGRAMS

### Year-Round Hunger Initiatives

- The CSC funds an array of year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. In June 2022, the CSC further deepened its commitment to childhood hunger relief efforts by releasing the Food Insecurity Mitigation Request for Proposals (RFP) encompassing various program models for services, which began in FY 22-23. The insecurity mitigation programs were designed to serve children and their families throughout Broward County. Five agencies were awarded contracts for six programs.

### VITA/EITC

- This initiative promotes prosperity by reaching out into low- and moderate-income communities to provide information about the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program. The Volunteer Income Tax Assistance (VITA) initiative provides no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers. In July 2023, the CSC released an RFQ for VITA Services, which was awarded in September 2023 for services to begin in October.

### Housing

- The CSC funds homelessness prevention and support initiatives, which includes day respite with case management services to homeless families or those at-risk of homelessness and outreach services to find and support homeless families.

## DATA STORIES



In FY 22-23 Harvest Drive provided over **2,600** households with bags of non-perishable groceries in partnership with Broward County school social workers and supplied by student volunteers from local organizations.



Mobile School Pantry provided monthly “farmers market” food distribution events to over **1,500** families from thirteen Title I schools using a “choice pantry model” to eliminate food waste.



During the 2023 tax season, the VITA Collaborative yielded **\$2.9 million** in federal tax refunds and saved taxpayers **\$1.2 million** in tax preparation fees.



**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Community Enhancement Collaboration (CEC) completed their first contracted year under the Food Insecurity Mitigation RFP. They focus their services in the Southeast part of Broward. CEC addressed food insecurity by supporting families through 25 events. Approximately 125 families were served at each event. During these events, food, toilet paper and laundry detergent were distributed. CEC partnered with local community serving agencies as well as CSC-funded programs, to distribute these items in a mobile drive-thru setting. CEC also supported the CSC Back-to-School Extravaganza event held in Miramar as a pop-up event.

Families who benefited from CEC food distributions hailed from cities such as Hallandale Beach, Hollywood, Dania Beach, Miramar and Davie.

Staff participation and observation in the distribution events confirmed families' satisfaction with the process and the resources.

**Is Anybody Better Off?**

**Outcome**

Provider met all Council goals for performance measurements.

**3,170** Families/Households served.

**109,375** pounds of food distributed.

**100%** of partner agencies satisfied.





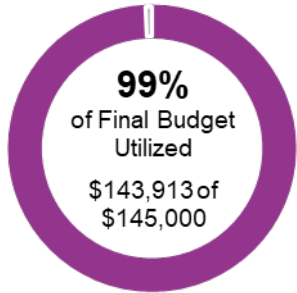
# FLIPANY

Economic Self-Sufficiency – Hunger FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) completed their first contracted year under the Food Insecurity Mitigation RFP. They offered weekly food distributions at three locations - Deerfield Middle and High School and Nina's Place at Zion Lutheran Church. Through a collaborative effort with Feeding South Florida and Farm Share, the program provided food support to families who were encouraged to register for distributions by scanning a QR code but, walk-ins were also allowed. During the summer, operations were maintained only at Nina's Market and Deerfield Middle School. CSC funding was critical in supporting the logistics of the food distributions and supplementing resources when there were shortfalls in donations.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

**187** Households served.

**71,849** pounds of food distributed.

**98%** of clients satisfied with quality of food.

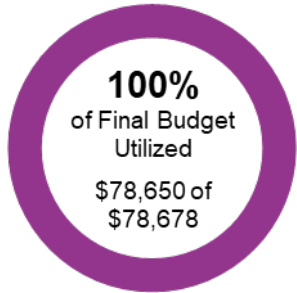
**98%** of clients satisfied with service provided.

**94%** of clients who indicated the program had a positive impact.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

The Harvest Drive completed their first contracted year under the Food Insecurity Mitigation RFP. Students from public and private schools, churches, temples, and neighborhoods held food drives and supplied the Harvest Drive with nonperishable food that was distributed to households in need. In addition to helping others, the purpose of the drives has been to provide philanthropic experiences for youth and show them how their volunteer efforts can make a difference in the lives of others.

Harvest Drive's annual Thanksgiving Drive served 1,261 households of the total 2,613 served during the year. Throughout the year, food bags were distributed with the support of school social workers under the Harvest Helping Hands Food Bag and Box Program. The team also launched the Harvest Drive Boutique which, in addition to food bags, provided donated clothing, shoes, and other essentials for families.

**Is Anybody Better Off?**

**Outcome**

Provider met all Council goals for performance measurements.

**2,613** households served.

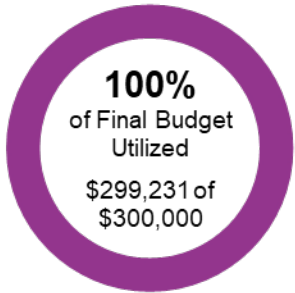
**6,634** bags of food distributed.

**88%** of school social workers satisfied with service.



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

LifeNet4Families (LN4F) completed their first contracted year under the Food Insecurity Mitigation RFP. They have been providing services to the hungry and homeless in Broward County since 1985. LN4F partners with other local community agencies to expand their reach and access to the hungry and homeless. CSC funding has afforded the agency the ability to provide families boxes of food through LN4F's pantry and food distributions. The agency also supported the homeless by providing hygiene care kits, clothing, and shoes when possible and by providing other supports such as housing assistance and mail collection.

LifeNet4Families was a welcome feature at the Spring Health Fair in April, where their pop-up event distributed shelf stable goods, produce, juices and dairy items to event patrons. During the summer, out of school boxes were provided to children and their families which contained pull-tab meals that children can easily prepare themselves (i.e., cereal, instant oatmeal, canned meat, etc.).

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

**3,076** Households served.

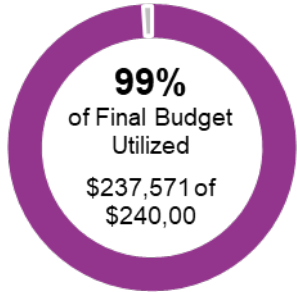
**6,479** meals/food boxes distributed.

**87%** of families satisfied with services provided.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

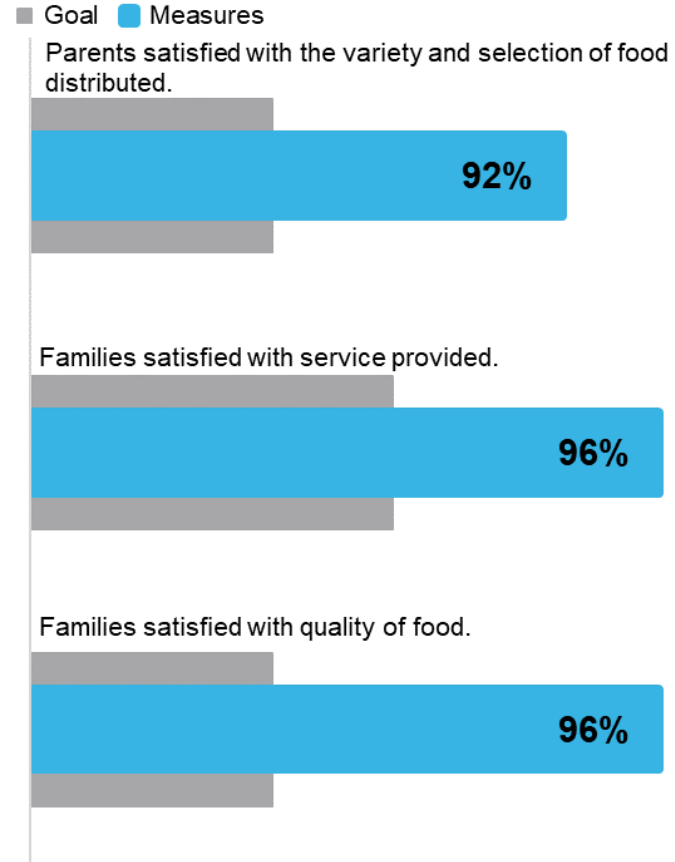
Mobile School Pantry Program (MSP) under the umbrella of the South Florida Hunger Coalition completed their first contracted year under the Food Insecurity Mitigation RFP. MSP alleviates child hunger in Broward County through the monthly provision of nutritious food to children and their families from thirteen Title I Schools at six distribution sites.

Families "shopped" for their items at the market-style setup and had access to fresh fruits and vegetables as well as up to 10 nonperishables, bread, and dairy products. The distribution sites were staffed by volunteers through HandsOn Broward and various colleges and high schools.

**Is Anybody Better Off?**

**Outcome**

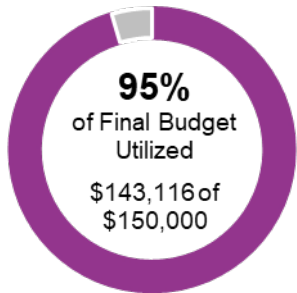
Provider met all Council goals for performance measurements.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

South Florida Hunger Coalition-Summer BreakSpot completed their first contracted year under the Food Insecurity Mitigation RFP. They provided children under the age of 18 lunch and snack five days a week through Meals on Wheels of South Florida at multiple Broward locations. The program reached and fed children in need where they live and play during the summer months. The program mitigated a gap during the summer when children do not have access to school meals and may not participate in organized camp activities.

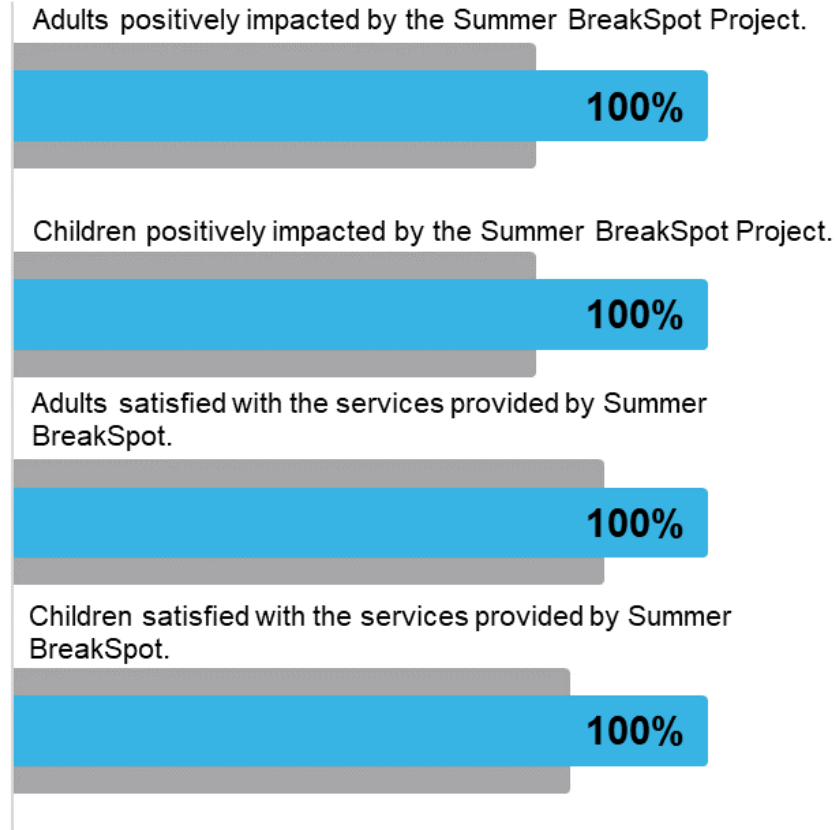
The program was operated through nine super sites - six Housing Authority complexes and three city parks. A focal point of the supersite activities was literacy. Volunteers recruited through HandsOn Broward conducted weekly book distributions and readings. In addition, children received WaterSmart coupons and partook of SWIM Central opportunities to learn water safety skills at community pools. Other enrichment partners included Young At Art, Museum of Discovery & Science, FLIPANY, Colgate Bright Smiles, BSO and Fire Rescue Community Network among others.

**Is Anybody Better Off?**

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measures





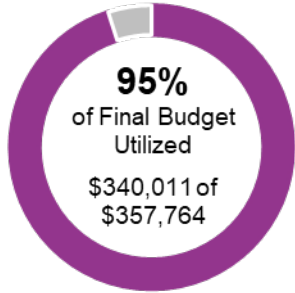
# Hispanic Unity – Volunteer Income Tax Assistance (VITA) Program

Economic Self-Sufficiency – EITC FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Hispanic Unity of Florida (HUF) is in the final year of providing services through the Volunteer Income Tax Assistance (VITA) RFP. HUF manages the Broward VITA Collaborative (BVC) and coordinates logistics, training of volunteers recruited through HandsOn Broward, and the operations of free tax preparation services at 13 sites (12 traditional and 1 mobile) throughout the county. IRS-certified volunteer tax preparers and paid staff process tax returns to maximize claiming Earned Income Tax Credit (EITC), a federal anti-poverty program that provides financial assistance for working families.

During the 2023 tax season, the program helped clients submit 3,279 current and prior year tax returns which yielded \$2.9 million in federal tax refunds and saved taxpayers approximately \$1.2 million in tax preparation fees. The VITA hotline answered general program questions and received approximately 3,383 calls. Volunteers provided over 1,400 hours of service hours.

The provider had challenges with some volunteers not completing the required post-training certification tests reducing the number of qualified volunteers. Additionally, some volunteers had limited hours at their preferred sites resulting in longer wait times.

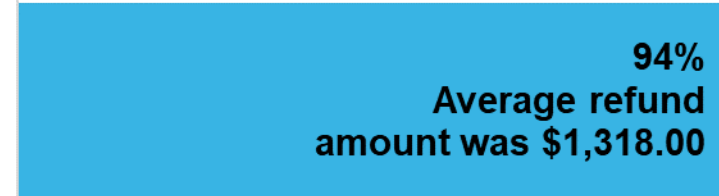
## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

#### Measures

Tax return submissions that were accepted.



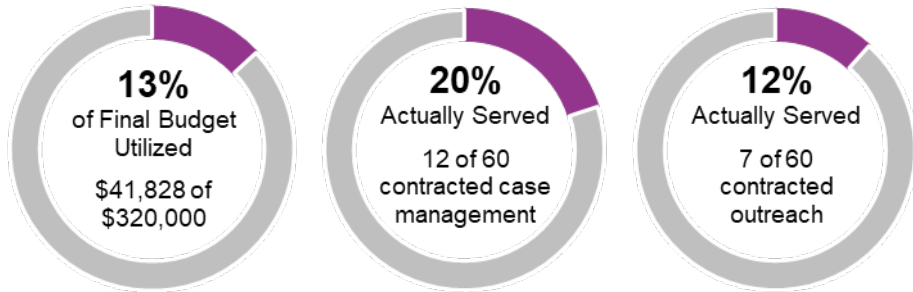
VITA clients satisfied with their overall experience.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is receiving technical assistance.

HOPE South Florida completed its first year providing leverage services through the Family Outreach Team. The Family Outreach Team engages families experiencing homelessness who may be disconnected and alienated from services and support by meeting them “where they are” in their own environment. Services may include survival aid, information and referrals, crisis intervention, and consistent engagement utilizing a motivational interviewing model. Families are also offered access to the Respite Day Center which offers internet access on computers, enrichment activities for children, nutritious meals, transportation, access to showers, case management, linkage to housing, and other community resources.

Program review reflected that the Family Outreach Team provided essential services for families within the homeless continuum of care.

The provider experienced significant staff retention and management challenges. These factors led to underutilization and client engagement challenges reflected in the performance measure results. Due to these factors, the contract was extended to allow the provider to address challenges and improve performance. Technical assistance is being provided.

**Is Anybody Better Off?**

**Outcome**

Council goals were "To Be Determined" for FY 22-23.

Measures

Outreach contacts made and accepted/completed referrals.



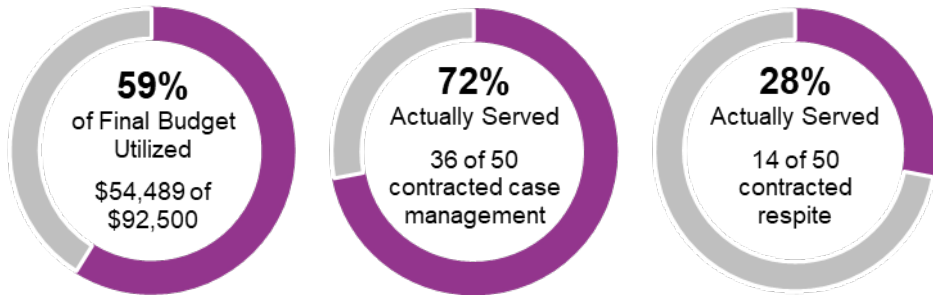
Clients placed in approved shelter/housing options.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is receiving technical assistance.

HOPE South Florida completed its third year of leverage funding for the Family Day Center to support homeless families by providing a weekday respite program. The provider offers case management services and linkage to housing stability resources. The Respite Day Center also addresses essential needs such as laundry facilities, transportation, access to clothing, food, showers, computers, internet access, enrichment activities for children, and telephones.

Program review reflected that the Family Day Respite Center provided essential services for families within the homeless continuum of care.

The provider experienced significant staff retention and management challenges. These factors led to underutilization. Technical assistance is being provided.

**Is Anybody Better Off?**

**Outcome**

Provider met 2 of 3 Council goals for performance measurements. Provider did not meet housing goal due to current limitations in housing options and clients not meeting HUD definition of homelessness.

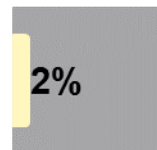
■ Goal ■ Measures  
Participants referred for services based on needs and barriers identified during assessment.



Participants satisfied with services.



Participants placed in approved shelter/housing options.







**GOAL**

Safeguard the physical health of children.

**RESULT**

Children are physically and mentally healthy.

**WATER SAFETY PROGRAMS**

**Swim Central**

- A partnership between the County, Broward County Public Schools, and CSC that provides water safety instruction and parent education for pre-school and school-aged children.
- The success of this model has gained national attention and is being replicated in other communities.
- The eligible age for the coupon program was expanded to eight years of age to serve children who did not have access to water safety classes in pools during the pandemic.

**Drowning Prevention Initiative**

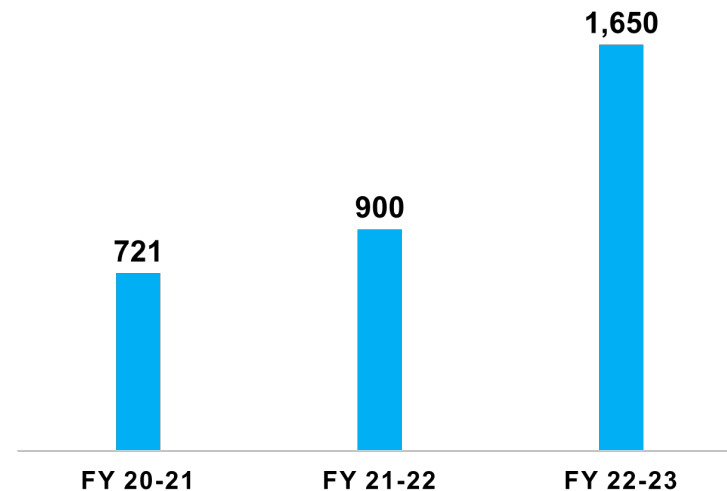
- A partnership between the Health Department and CSC to provide leadership, coordination and large-scale drowning prevention education, social marketing, and service initiatives that focuses on families with young children aged five years and under, the population most at risk for drowning.

**DATA STORIES**



From **FY 19-20** through **FY 22-23**, **100%** of children enrolled in Swim Central have **not** been involved in any **drowning incidents**.

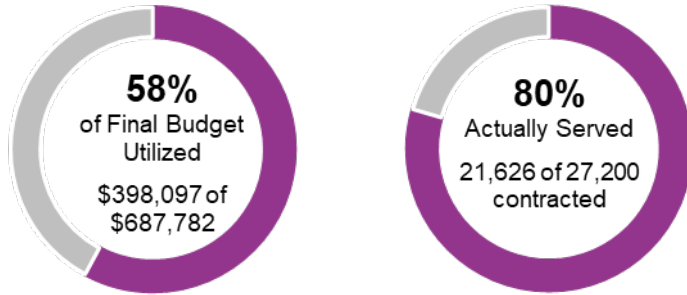
The number of door alarms provided to local agencies has **increased by over 100%** between FY 20-21 and FY 22-23. These alarms are among the first line of defense in **preventing children from entering a pool or spa unsupervised**.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central. Water safety instruction and in-pool group lessons are delivered to children attending Broward County Schools during the school year and to CSC-funded MOST, Youth FORCE, and Summer BreakSpot participants and children participating in elementary 21st Century programs during the summer.

The program continues to rebound from pandemic-related pool closures and a shortage of lifeguards and swim instructors. Program utilization and numbers served were lower primarily due to the national lifeguard shortages but are trending upwards towards pre-pandemic levels. The program's pool partners continue to onboard lifeguards/swim instructors to address the staff shortage and address learning loss to inexperienced swimmers. CSC staff will explore with the Drowning Prevention Task Force what other factors may be impacting their ability to meet the Water Safety Skills Checklist outcome. Technical assistance will be provided as needed. Satisfaction surveys reflected high levels of satisfaction with program services.

### Is Anybody Better Off?

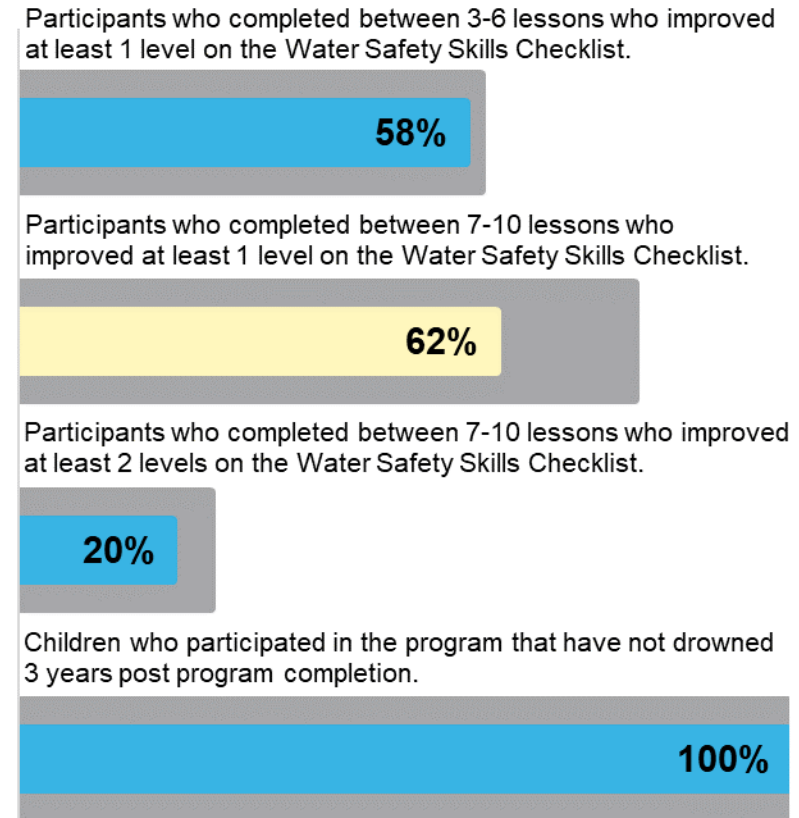
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met 3 of 4 Council goals for performance measurements. Staff are investigating the factors behind the outcome not being met.

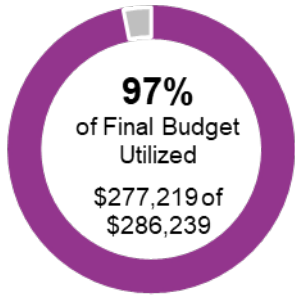
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The Broward County Drowning Prevention Task Force, overseen by the Florida Department of Health (DOH) in Broward County, provides strategic community-wide Water Smart education for children under five. Through the "Water Smart" training module, staff in Family Strengthening programs and Child Protective Investigators (CPIS) received instruction on conducting drowning hazard assessments and discussing appropriate protective interventions with families during home visitations.

Students Preventing Unintentional Drowning (SPUD) teaches secondary school youth water safety practices and proactive strategies to prevent drowning. The SPUD program was delivered in-person, twice monthly, to students from four high schools and four middle schools, with high levels of client satisfaction.

### Is Anybody Better Off?

#### Outcome

Provider met all performance measures.

**12** Water Smart Broward/Drowning Prevention Task Force meetings hosted.

**233** Family Strengthening Agencies staff and Child Protective Investigators attended the Water Smart Train-the-Trainer module.

**91%** of Train-the-Trainer participants reported an increase in knowledge of drowning risks and prevention strategies.

**1,650** Door alarms distributed to agencies.

**51** Community outreach events attended to disseminate Drowning Prevention Information.

**61** Community outreach trainings provided to the general public.



## GOAL

Improve children's educational success.

## RESULT

Children are ready to succeed in school.

## LITERACY & EARLY EDUCATION PROGRAMS

### Subsidized Child Care

- Provides childcare slots for eligible low-income families.
- Used as match funds for additional State and Federal funding.
- The Vulnerable Populations contract provides immediate placement in quality childcare for specialized populations, such as children of Transitional Independent Living (T.I.L.) Youth, children of caregivers receiving substance abuse treatment, and Kinship families until subsidized care eligibility is approved or reinstated.

### Positive Behavioral Interventions and Supports (PBIS)

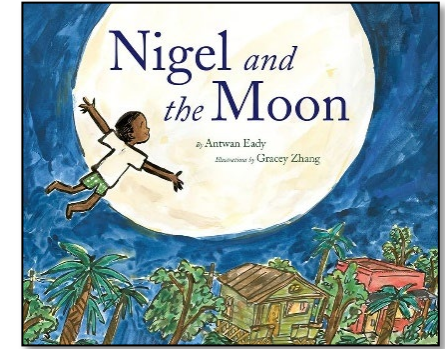
- Builds teacher capacity to manage child behaviors and nurture social and emotional growth of preschool children.

### Broward Reads: Campaign for Grade Level Reading

- Community collaborative focusing on ensuring that all children can read on grade level by 3rd grade, which includes the funding of supplies, books, and literacy activities.
- Provides early literacy interventions for students and training for teachers in Pre-K to 2nd grade.
- Volunteer hub for recruitment, training, and deployment of volunteers for literacy-oriented volunteer opportunities, including literacy tutors and coaches.
- Broward: Read for the Record is the flagship literacy volunteer recruitment and marketing campaign event each year.

## DATA STORIES

On October 27, 2022, over **1,000 community volunteers** came together to read "Nigel and the Moon" by Antwan Eady for the 9<sup>th</sup> annual "Broward: Read for the Record" event. Volunteers read to students across **485 public schools, private schools, and early childhood education centers**. After the reading, **40,000 English and Spanish copies** of the book were distributed to students to take home.

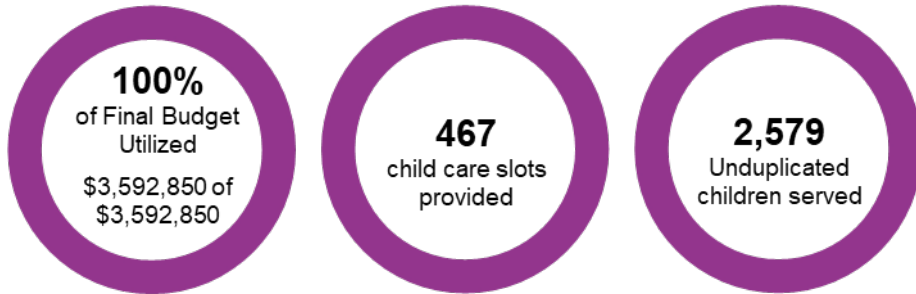


In FY 22-23, HandsOn Broward recruited **3,286 volunteers** to serve as reading coaches and participate in various literacy events. Literacy volunteers dedicated **9,636 hours to engage 456 organizations, cities, and childcare centers** across Broward County.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Early Learning Coalition (ELC) completed its 19th year of funding for financially assisted childcare services for income-eligible families in Broward. ELC is the state-established local agency responsible for managing federal and state childcare funding. By funding through the ELC, CSC leverages state and federal childcare dollars to increase services.

The ELC significantly increased the number of children served under the Financially Assisted Child Care contract by accessing federal funds made available by the Florida Department of Education Division of Early Learning (DEL). Match funding is allocated to the ELC annually from a Statewide pool through a competitive Statewide process.

The state continues to distribute additional federal funding to ELC. CSC staff continues to work closely with ELC to monitor ongoing community needs and inform future funding recommendations.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**



Provider met expectations.

**Outcome**

Provider met all performance measures.

Measure

Clients who reported being treated with respect and in a caring manner by staff.

**99%**

Clients reported that the information received was helpful/easy to understand.

**99%**

Clients reported overall satisfaction with the services provided by ELC of Broward County.

**100%**

Clients reported having a better understanding of child care options and choosing a quality child care provider.

**99%**



# Early Learning Coalition (ELC) – Vulnerable Populations Child Care Slots

Literacy & Early Education FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

ELC Vulnerable Population contract provides immediate placement in quality childcare for vulnerable children ages birth to 5. The eligible families receive childcare to prevent further breakdown of complex family situations and support their efforts towards self-sufficiency. These populations include Transitional Independent Living (T.I.L.) parenting youth, Kinship caregivers, domestic violence survivors, families receiving services through Family Supports, and substance abuse recovery programs.

The Vulnerable Population contract was utilized faster than expected due to increased childcare needs post-COVID. Twenty-six community agencies provided referrals to vulnerable populations child care. In May 2023, the Council approved an increased amount of \$520,000 to support the increased utilization of the Vulnerable Population contract.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Parents/Caregivers reported overall satisfaction with the services provided by ELC of Broward County.



Parents/Caregivers reported having a better understanding of child care options and choosing a quality child care provider.



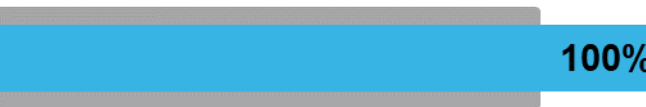
Parents/Caregivers reported that the information they received was helpful/easy to understand.



Parents/Caregivers reported being treated with respect and in a caring manner by staff.



Families with no verified abuse findings during program participation.





# Family Central/KID – Positive Behavioral Interventions and Supports (PBIS)

Literacy & Early Education FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

Family Central/KID completed its fourth and final year providing services under the 2019 Positive Behavioral Interventions and Supports (PBIS) RFP. Family Central/KID collaborated with the Early Learning Coalition (ELC) to identify the centers to be served. The program strengthens the capacity of childcare centers, teachers, and families to meet the social and emotional needs of children in their care.

Program review and site visits reflected high-quality performance. Parent and staff satisfaction surveys reflected high levels of satisfaction with program services. In September 2023, the program sunset, and ELC expanded to provide comprehensive support services in childcare centers. Three of the supports offered by PBIS (training, coaching, and TA supports) will be offered by ELC staff.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Parents satisfied with services.



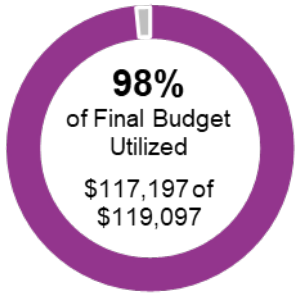
Sites that decreased number of red flags regarding classroom behavior.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

HandsOn Broward's Literacy League hosted bi-weekly virtual Zoom meetings to engage teams of volunteers for literacy-focused initiatives. Through these efforts, local members of the community have contributed 9,636 volunteer hours. Program impact areas included:

- Broward Read for the Record - Coordinated and managed over 1,000 volunteers.
- DIY Volunteering (Superhero Capes/book bundles) – These projects remain popular. A total of 410 book bundles were distributed to preschools, elementary schools, and community centers, which distributed them to children in their programs.
- Literacy League Program Summer Book Drive/Library Book Bins Initiative - Volunteers donated grade-level children's books to replenish personally decorated wooden Library Book Bins that are placed throughout the community. Library Book Bins allow children to take a book or leave a book to build their home library and encourage them to read. To date, 30 Library Book Bins remain in place.
- Summer BreakSpot Reading Ambassador Program - The Program enhanced Summer BreakSpot distributions by providing Reading Ambassadors who completed 396 hours of service at 9 housing authority locations.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination.



Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.



Participating agencies satisfied with HandsOn Broward coordination services.

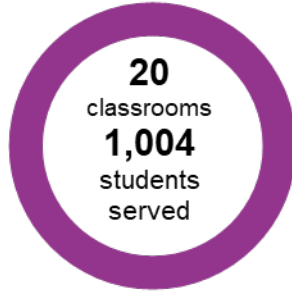






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The Reading & Math program completed its second year under a "piggyback" from the Children's Trust RFP. The program provides tutors to selected Pre-K classrooms to support teachers with early literacy and math interventions and provide individualized attention to lower-performing students.

The program review reflected high-quality service delivery and effective and high-quality literacy and math interventions. Teacher surveys consistently indicated a high level of satisfaction with the program.

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Tutors that meet expectations on Intervention Integrity.



Students demonstrating an improvement in Counting, Number Identification, Comparing Quantities, Number After Knowledge, Comparing Numerals, and Number After Equals One More (Numeracy).



Children achieving "at or above" or "close to" target performance on measures of Vocabulary/Oral Language, Comprehension, Phonological Awareness, and Alphabet Knowledge by their Spring assessment.





**GOAL**

Safeguard the physical health of children.

**RESULT**

Children are mentally and physically healthy.

**SCHOOL HEALTH PROGRAM**

**School Health**

- This tri-party initiative funds a Differentiated Staffing model for School-based Health Services along with Broward County Public Schools (BCPS) and the Florida Department of Health in Broward County (FLDOHBC).
- CSC contracts for RNs and LPNs supervised by RNs to cover clinics and isolation rooms at 26 schools with students with moderate levels of medical need. Due to the high demand for RNs and LPNs during the pandemic, Health Support Technicians have been utilized in lieu of RNs and LPNs at some schools at a lower reimbursement rate.
- RNs/LPNs/HSTs can guide and help the students with their medical conditions, teach them to make good choices in accordance with their dietary needs, and aid them in becoming more independent in caring for themselves and their diagnosis.

**Children's Eye Health**

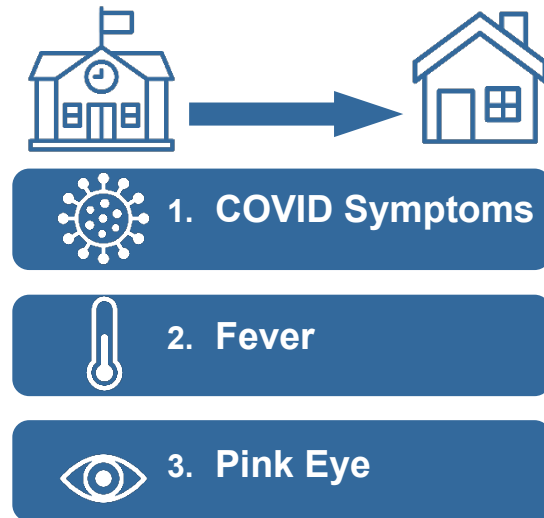
- This leverage funds the expansion of a FLDOHBC initiative to enhance the lives of children by delivering mobile eye care services at BCPS and covering the cost of glasses to underserved children from Pre-K through grade 12.

**DATA STORY**

In School Year 22-23, the top three reasons for **school clinic visits** were:

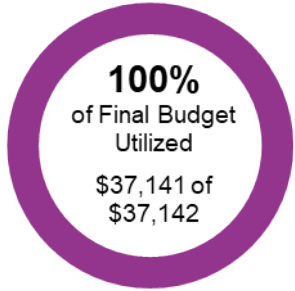


In School Year 22-23, **69%** of students were able to **return to class** after a nurse's visit. Of those who were **sent home**, the top reasons were:





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Miami Lighthouse for the Blind and Visually Impaired completed its second year providing services through a leverage partnership with the Florida Department of Health. The program offers eye exams with dilation, eye exams without dilation, eyeglasses, and medical referrals. Individual Vision Health Care Plans are developed for students with vision conditions, resulting in increased access to medical care.

Monitoring results reflected that Miami Lighthouse for the Blind provided valuable optometry services.

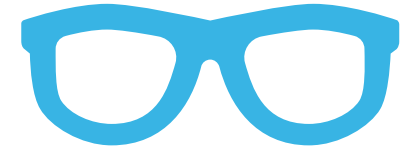
**Is Anybody Better Off?**

**Outcome**

Provider met all performance outputs.

**238**

Eyeglasses were prescribed.



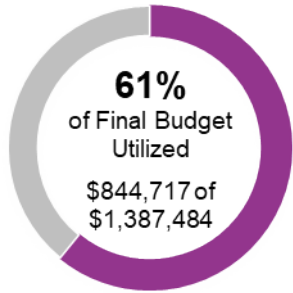
**398**

Eye exams with dilation were administered.



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program has sunsetted.

Sierra Lifecare completed its third and final year providing services under the BCPS 2020 School Health RFP, upon which the CSC "piggybacks" to support school health services at 24 BCPS sites.

Due to COVID-19, the School Health model was modified to prioritize two RNs, or one RN and one LPN per school. However, the provider experienced significant staffing challenges in onboarding and retaining LPNs and RNs, because of salary restrictions in the 2020 RFP. Vacancies were filled with Health Support Technicians. These factors led to under-utilization throughout the contract year. Satisfaction surveys reflected that the program provided essential school-based nursing services for youth in high-need communities.

This contract sunsetted on June 30, 2023.

In June 2023, Council approved contracting with the Florida Department of Health in Broward County to be the school health provider for the 2023-24 school year with an effective date of July 1, 2023 under the CSC government procurement exemption policy.

The CSC allocation for schools in Coral Springs was included and met the Coral Springs CRA TIF payment.

### Is Anybody Better Off?

#### Outcome

Provider met all performance outputs.

**4,291** unduplicated students who received health services based on Individualized Health Care Plan.

**30,505** students (duplicated) who returned to class after receiving services.

**44,228** clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.



# Elementary School Initiatives Out-of-School Time (Inclusion)

Annual Performance FY 22-23

## GOAL

Improve the availability and quality of out-of-school time programs for typically developing children who are economically disadvantaged and inclusion programs, which integrate children with special needs with their typically developing peers.

## RESULT

Children are ready to succeed in school.

## ELEMENTARY SCHOOL INITIATIVES GENERAL POPULATION PROGRAMS

### Out-of-School Time (MOST)

- Offers a safe, positive environment for children in economically disadvantaged neighborhoods who attend Title 1 schools with 86% or higher Free/Reduced Lunch (FRL) participation. These programs support academic achievement, social and physical development, and provide educational field trips and cultural arts opportunities.

### Inclusion Supports

- Provides Americans with Disabilities Act (A.D.A.) training to all MOST providers, and assesses inclusion needs of MOST sites, and delivers technical assistance and coaching as needed.

### Reading Explorers

- During the summer, provides rising kindergarteners, first and second graders who are reading at or below reading level, small group tutoring services provided by teachers. During the school year, provides afterschool providers consultations to improve their literacy instruction strategies for all children.

**Note:** Attendance and utilization modestly increased from pre-COVID levels. Programs continue to be hampered by staff recruitment and retention challenges. In addition, inconsistent school attendance and BCPS summer academies have impacted youth participation. Both of these factors contribute to underutilization and lower numbers served.

## DATA STORIES



**97%** of families whose children **complete their homework during programming** believe **MOST** helps their child **progress** in school.



**99%** of parents and caregivers report that the **MOST** program **supports** them **maintaining employment**.



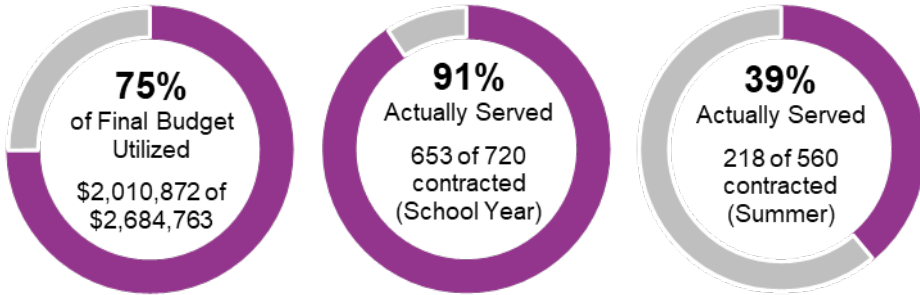
# After School Programs, Inc. (ASP)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

After School Programs, Inc. (ASP) completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at nine year-round school-based sites and two school-year-only school-based sites.

Program reviews and site visits reflected that the program provided essential services for children and families in high-need communities. Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Due to BCPS summer academies, the provider was unable to offer services at five of the nine summer sites, which negatively impacted utilization and numbers served. As of October 2023, the provider enrolled 94% of the contracted number to be served with an average daily attendance of 85%

## Is Anybody Better Off?

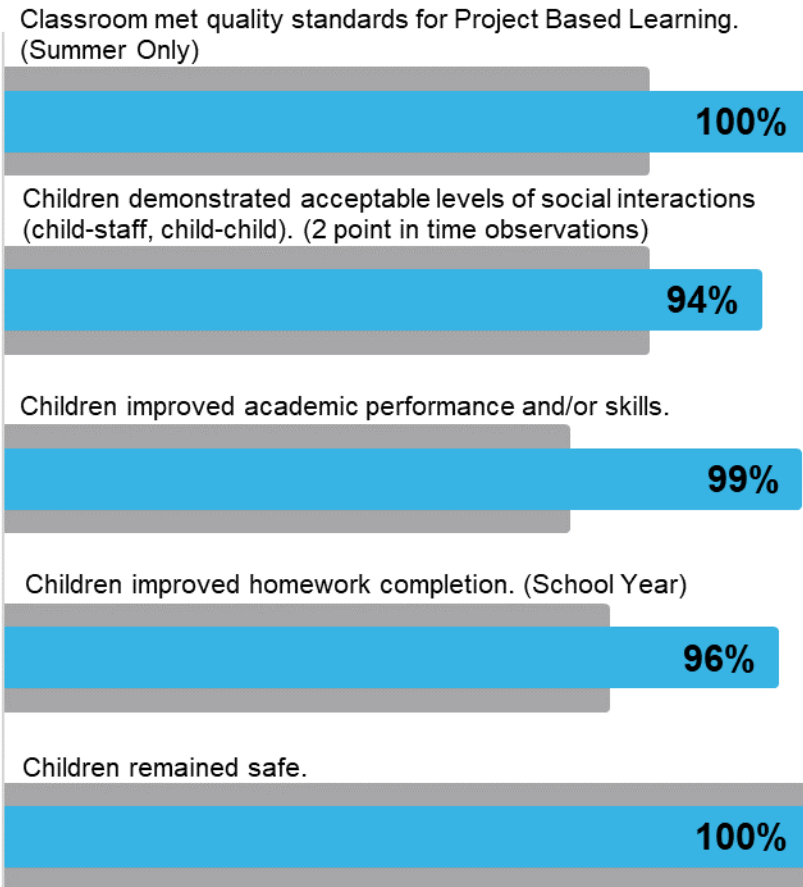
### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

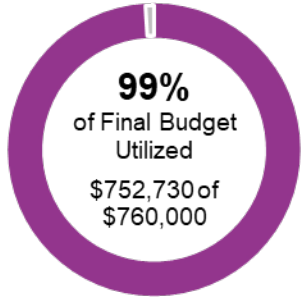
■ Goal ■ Measure





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Boys & Girls Clubs of Broward County completed its first year providing services under the 2022 MOST RFP. The program provides summer-only services at eight community sites.

The provider's exceptional utilization and numbers served were a testament to the provision of essential services for children and families in high-need communities. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**



Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.

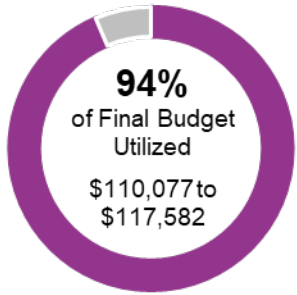


Children remained safe.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program is performing well.

CCDH completed its first year providing services under the 2022 MOST RFP. The provider works collaboratively with MOST providers to increase their capacity to create positive, nurturing, and developmentally appropriate programs that welcome all children. The provider offers training and mentoring to assist staff in finding pathways to inclusion.

The program review reflected high-quality service delivery. Virtual and in-person training opportunities were well attended by MOST providers and the community.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**  
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Participants who attended ADA training demonstrated knowledge about curriculum content.



Providers who received individualized coaching and technical assistance that achieved their goals.



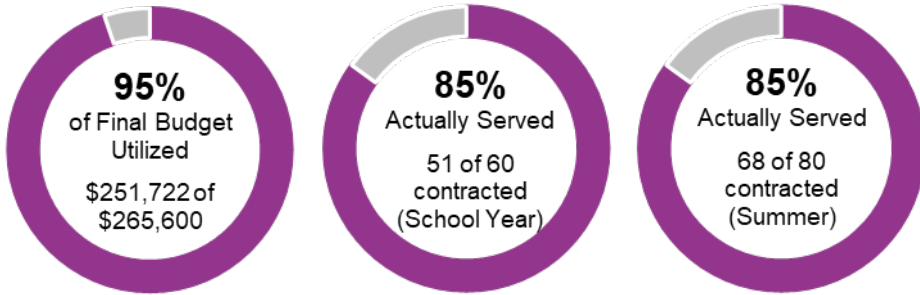
Providers who were satisfied with coaching.







**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

The City of Hallandale Beach completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected that the program provided vital services for children and families in a high-need community. Program reviews and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Some children exited the program and stayed at their nearby charter school's afterschool program which impacted the numbers served.

As of October 2023, the provider enrolled 88% of the contracted number to be served with an average daily attendance of 72%.

**Is Anybody Better Off?**

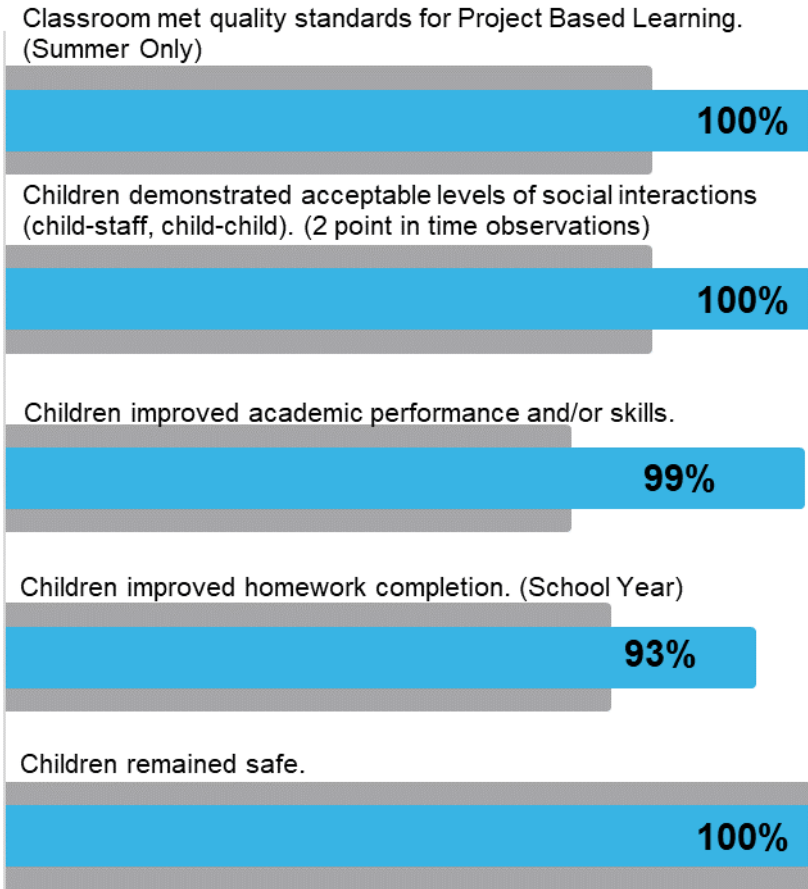
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

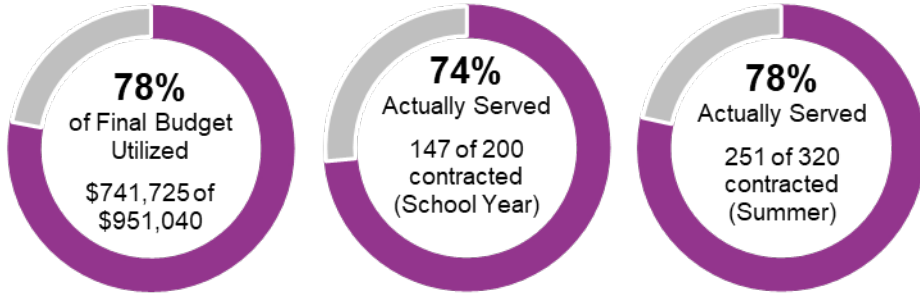
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The City of Hollywood completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at four year-round community sites.

Program reviews and site visits reflected that the program provided crucial services for children and families in high-need communities. Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Low numbers served was due to some families opting to keep their children home rather than re-enrolling in the program. The Provider has intensified their marketing efforts including banners, flyers, and communicating with the local elementary schools to improve enrollment.

As of October 2023, the provider enrolled 80% of the contracted number to be served with an average daily attendance of 69%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)

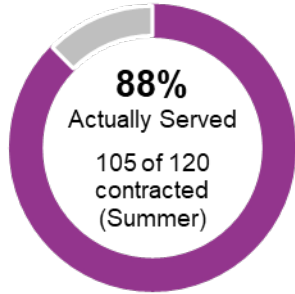
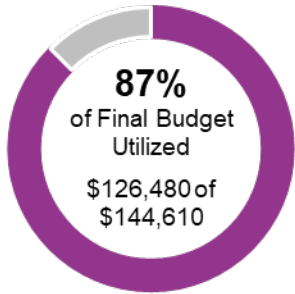


Children remained safe.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

The City of Lauderdale Lakes completed its first year providing services under the 2022 MOST RFP. The program provides summer-only services at one community site.

Program review and site visit reflected that the program provided essential services for children and families in high-need communities. Program review and site visit reflected quality services. Family satisfaction surveys reflected exceptional levels of satisfaction with the program.

Utilization and numbers served were lower than the contracted amount due to inconsistent summer attendance.

**Is Anybody Better Off?**

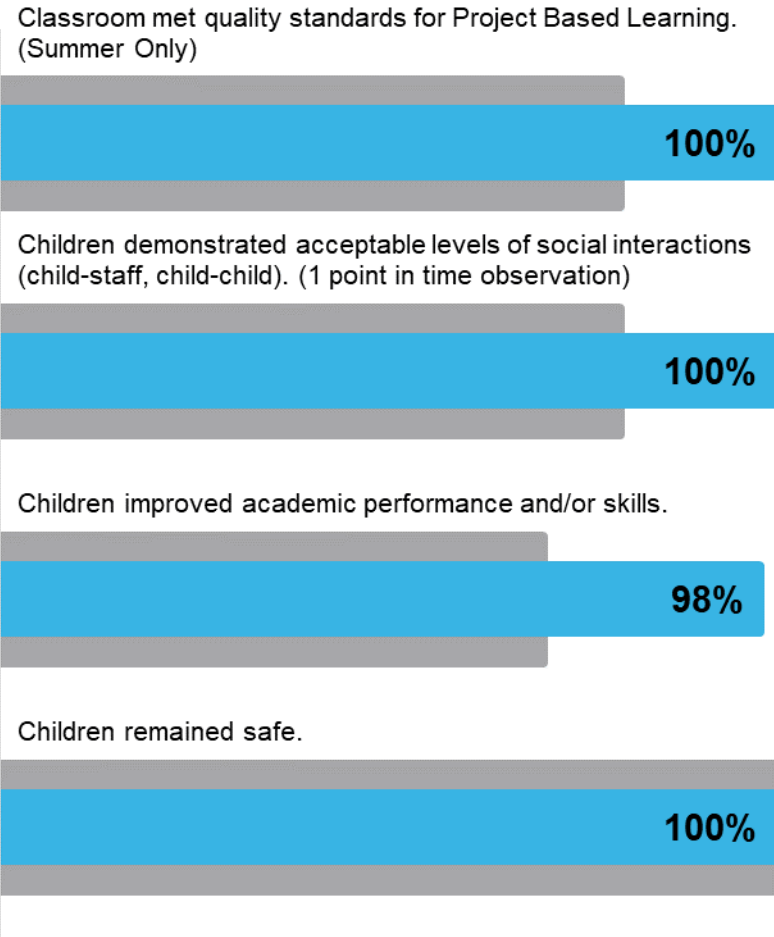
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

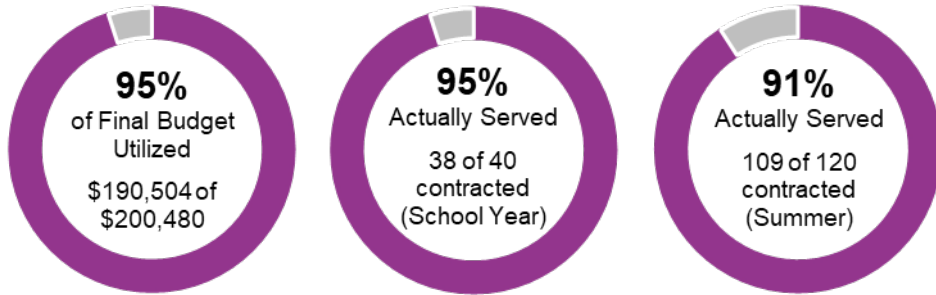
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The City of Miramar completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site and one summer-only community site.

The provider's utilization and numbers served were evidence of the provision of essential services for children and families in this high-need community. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2023, the provider enrolled 83% of the contracted number to be served, with an average daily attendance of 76%.

### Is Anybody Better Off?

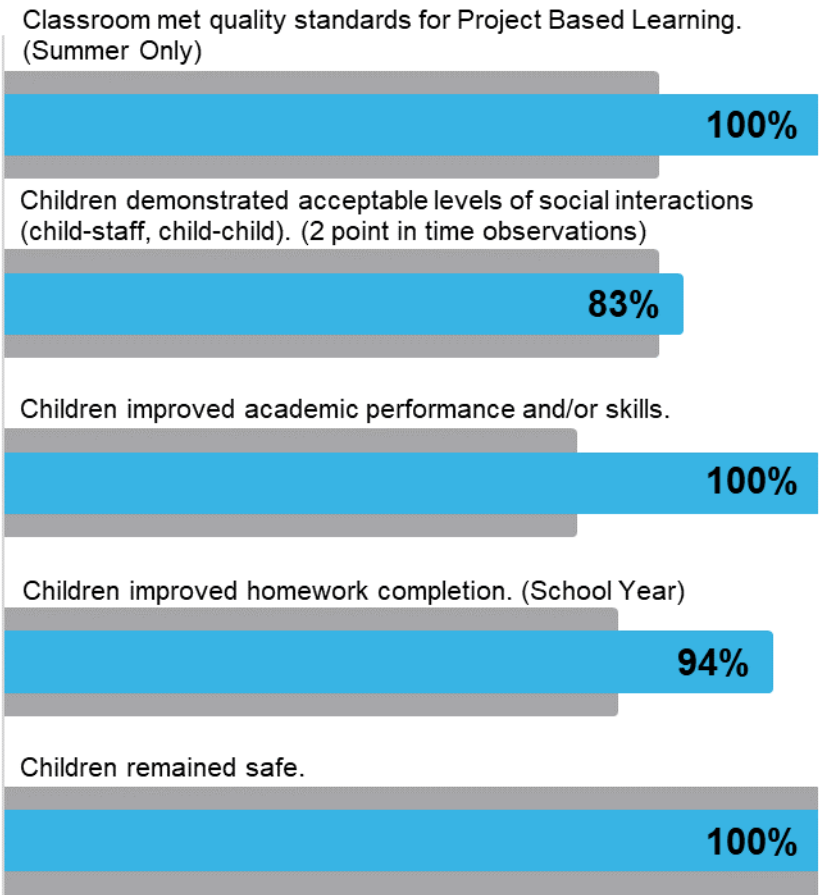
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure





# City of Oakland Park

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

The City of Oakland Park completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round school site.

Program reviews reflected that this new CSC provider experienced initial challenges with classroom management during the summer, but provider was responsive to technical assistance. Family satisfaction surveys reflected high levels of satisfaction with the program.

Consistent attendance during the school year and slight over-enrollment helped to compensate for lower summer enrollment. However, the lower summer enrollment resulted in the underutilization.

As of October 2023, the provider enrolled 115% of the contracted number to be served, with an average daily attendance of 83%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.





# City of West Park (Summer Only)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23



## How Much Did We Do? Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were not addressed in a timely manner.

### Programmatic Performance

Program is performing well.

The City of West Park completed its first year providing services under the 2022 MOST RFP. The program provides summer services at one community site.

CSC staff worked intently with the provider staff in consultation with project-based learning and social-emotional trainers before the program began. The provider's exceptional utilization and the significant numbers served are a testament to the delivery of vital services for children and families in this high-need community.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

## Is Anybody Better Off?

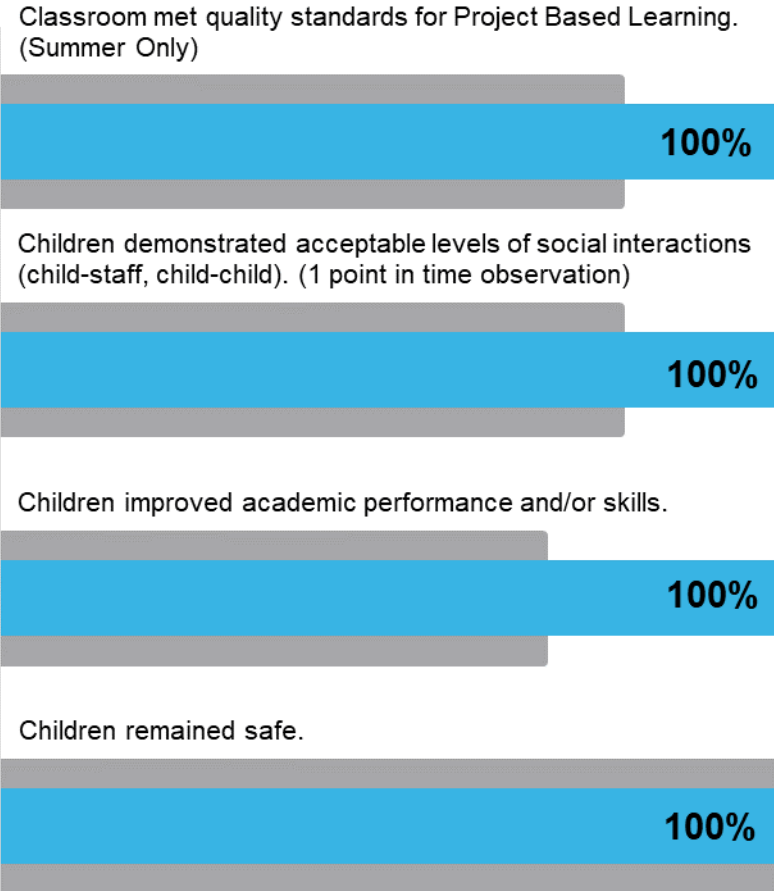
### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure





# Community After School

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

Community After School completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at three year-round BCPS sites.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Recruitment and retention of children and staff during the school year was stable; however, challenges arose in the summer because of competing BCPS summer academies. These factors resulted in low numbers served during the summer and underutilization.

As of October 2023, the provider enrolled 101% of the contracted number to be served with an average daily attendance of 84%.

The CSC allocation for Liberty and Atlantic West Elementary sites were included and met the Margate CRA TIF payment.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



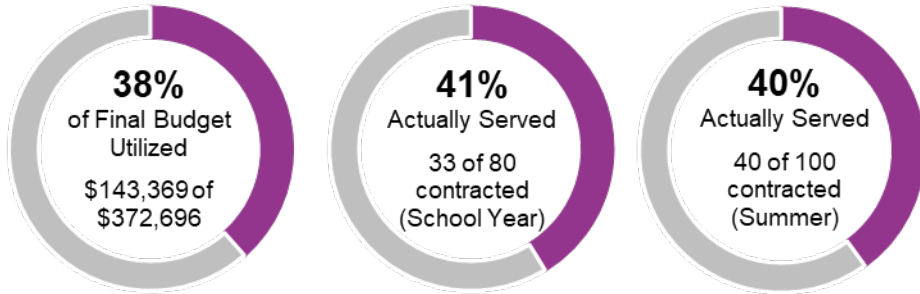
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is receiving technical assistance.

Community Based Connections, Inc. completed its first year providing services under the MOST 2022 RFP. The program provides out-of-school time services at one year-round school site.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

During their first year at this site, the provider had substantial challenges obtaining their Child Care License, significantly delaying their program start. As a result, the program experienced challenges with ramping up enrollment. Additionally, approximately 6 weeks before the end of the school year, the program was directed to discontinue services by BASCC due to not being authorized to operate an afterschool program under the BASCC RFP, which in turn created staff retention challenges. All of these factors led to the underutilization and low numbers served.

As of October 2023, the provider has no children enrolled because they are waiting for approval to return to the school campus under the BASCC RFP and to obtain their Child Care Licensing renewal.

### Is Anybody Better Off?

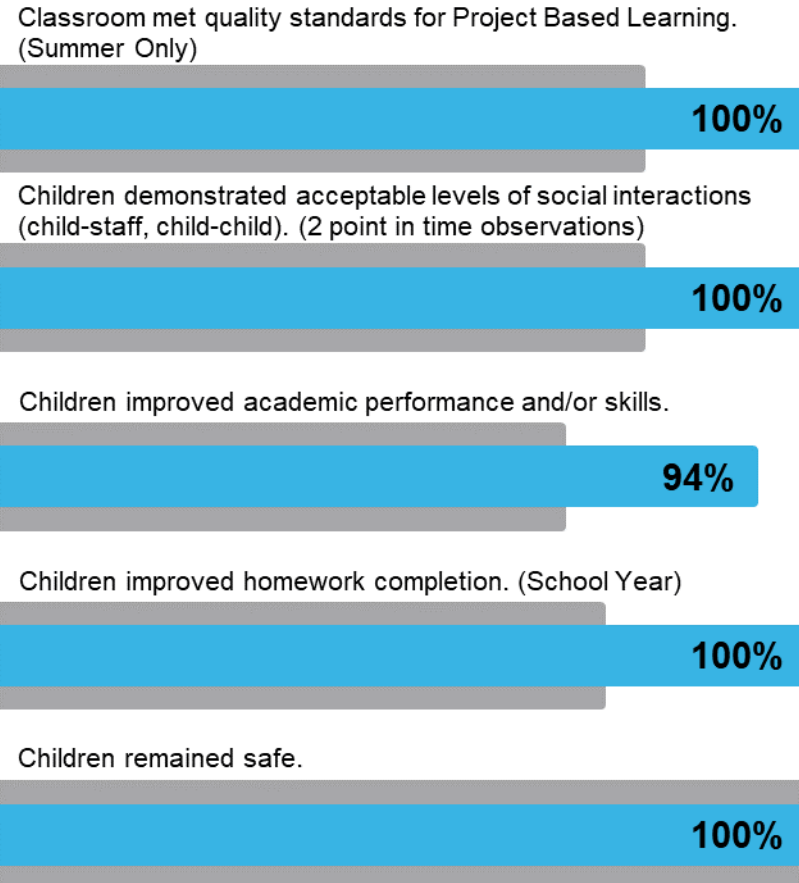
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

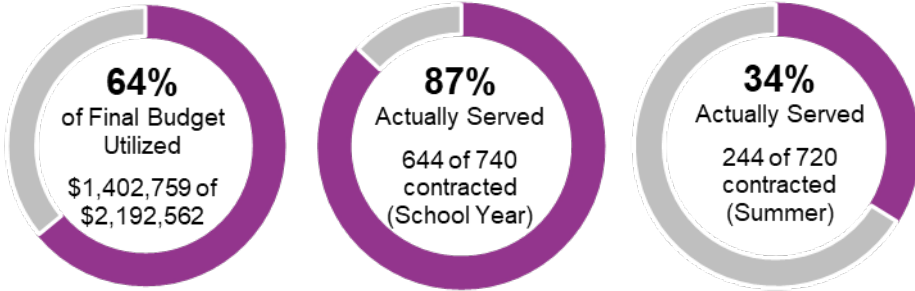
Goal  Measure







**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is receiving technical assistance.

Firewall Centers, Inc. completed its first year providing services under the MOST 2022 RFP. The program provides out-of-school time services at six year-round school sites and one school year only school site.

Program review and site visits primarily reflected quality services, and technical assistance was offered for component implementation challenges. Family satisfaction surveys reflected high levels of satisfaction with the program.

Approximately six weeks before the end of the school year, the program was directed to discontinue services by BASCC due to not being authorized to operate an afterschool program under the BASCC RFP, which in turn created staff retention challenges. These factors led to the underutilization and low number served.

As of October 2023, six of seven sites were providing services.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.



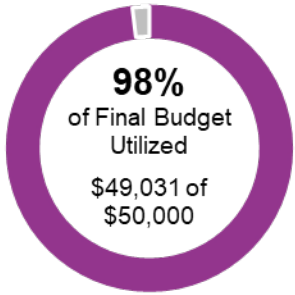


# FLIPANY - CATCH

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings

### Programmatic Performance



Program is performing well.

Florida Introduces Physical Activity and Nutrition to Youth, Inc. (FLIPANY) completed its first year providing services under the 2022 MOST RFP. The program provides Coordinated Approach to Child Health (CATCH) Kids Club training to out-of-school time providers for the physical fitness component to increase capacity to create an active, healthy, and fun environment for all children in their programs.

Program reviews and site visits reflected that the program provided essential training and technical assistance for providers serving high-need communities. Program reviews and site visits reflected quality services. Satisfaction surveys reflected high levels of satisfaction with the program.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



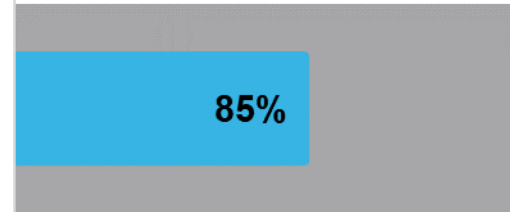
Provider met expectations.

### Outcome

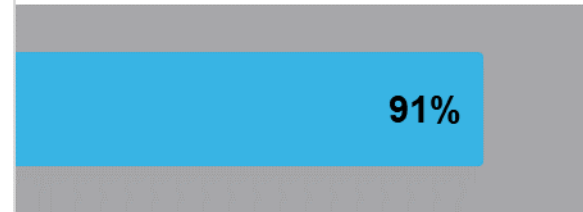
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Participants will demonstrate knowledge about CATCH curriculum content.



Providers who reported satisfaction with CATCH training.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Florida International University's Reading Explorers Program completed its second year of services under a "piggyback" from the Children's Trust RFP. During the summer, rising kindergarteners, first and second graders who are reading at or below reading level will receive small group tutoring services provided by teachers. During the school year, afterschool providers are afforded consultations to improve their literacy instruction strategies for all children. Parent involvement activities are offered, which engage families to support reading and other academic skills. Book giveaways (multiple languages) and resource connections occur at these events.

The program review reflected high-quality service delivery and effective, high-quality literacy interventions. Parents report high levels of satisfaction with various aspects of the program, including recommending it to other families and increasing the child's enthusiasm for reading.

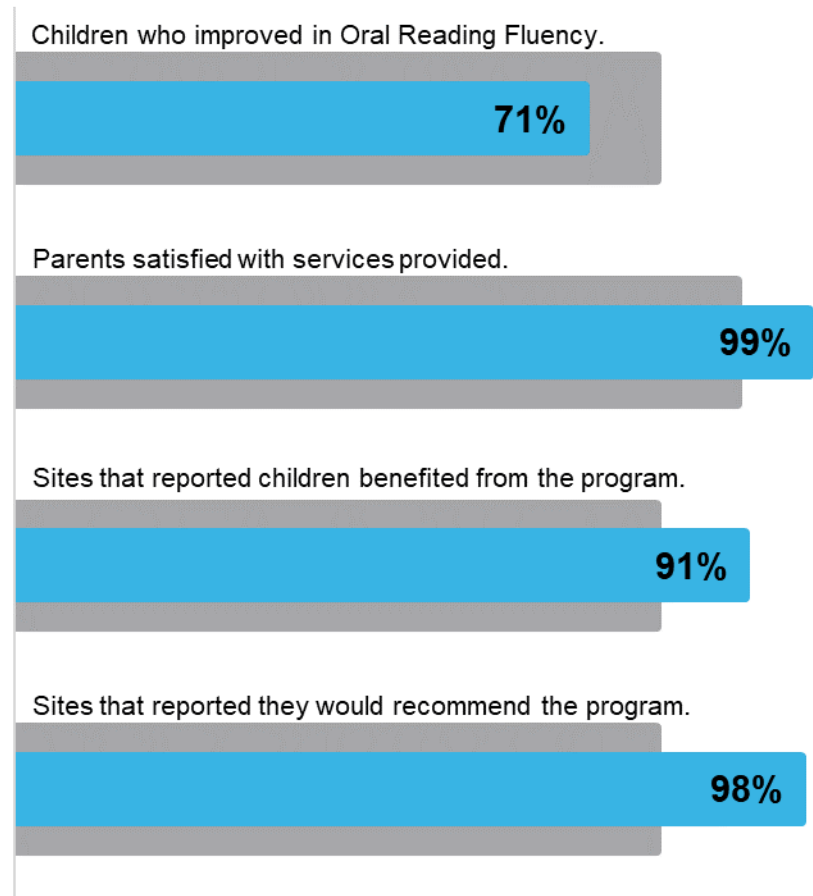
During this second year, the provider gained momentum and made significant gains in the number of children served and the recruitment of sites. 992 children completed assessments, 592 children were eligible for services due to being at or below reading level, and 463 children received small group tutoring up to 4 times a week. The lower number of K, 1st, and 2nd grade students enrolled in MOST summer services impacted the number of children who could be served. As this is a cost reimbursement contract and teachers needed to be hired to complete assessments to determine the number of eligible summer participants, the provider was able to utilize most of the contract and provide smaller sized tutoring groups.

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

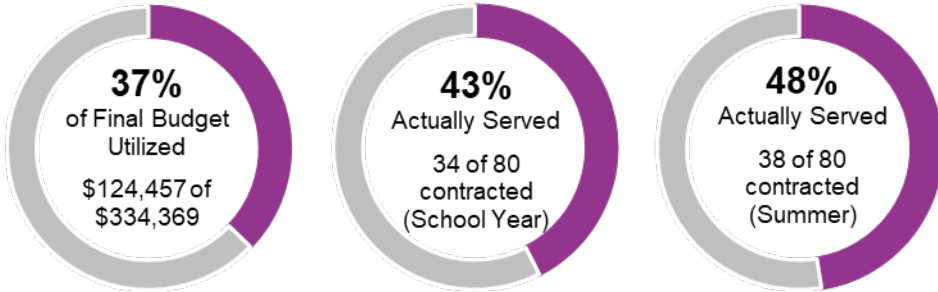
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program receiving significant technical assistance.

Jack and Jill Children's Center completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected that this new provider experienced some issues with program implementation. Technical assistance was provided, and the provider is currently fully staffed. Family satisfaction surveys reflected high levels of satisfaction with the program.

The new charter school experienced lower enrollment than expected, which led to low program enrollment. The provider also experienced significant staff vacancies and retention challenges. Due to these factors, funding and the number of children to be served were reduced for FY 23-24 for better alignment.

As of October 2023, the provider enrolled 70% of the contracted number to be served, with an average daily attendance of 51%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



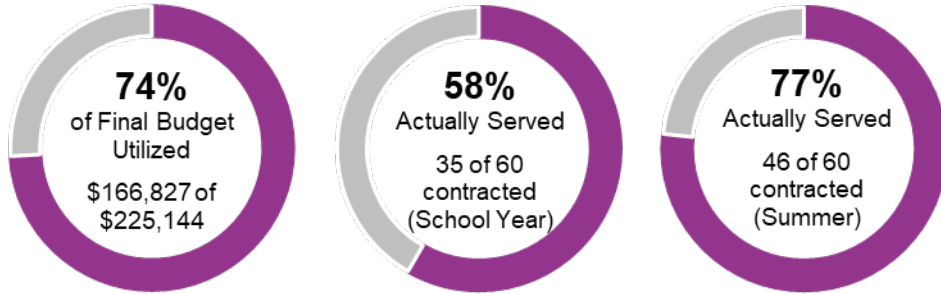
Children remained safe





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

KID completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The program had issues with staff retention and low enrollment at the community site served. The program provides transportation from elementary school sites on the School Priority list with competing afterschool programs, which impacted enrollment and utilization.

As of October 2023, the provider enrolled 72% of the contracted number to be served, with an average daily attendance of 64%.

### Is Anybody Better Off?

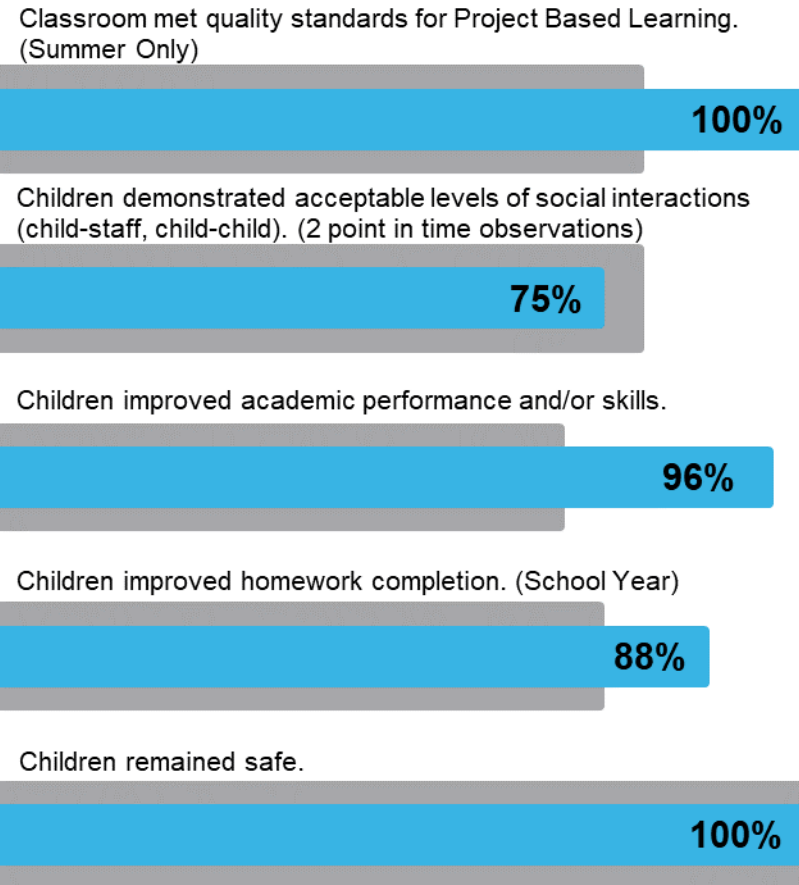
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

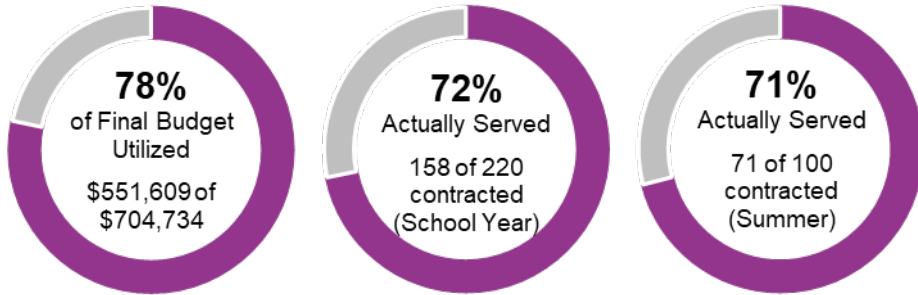
Provider met all Council goals for performance measurement.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

The Samuel M. and Helene Soref Jewish Community Center completed its first year providing services under the MOST 2022 RFP. The program provides out-of-school time services at one year-round school site and one site for the school year only.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The program had challenges with staff retention and low enrollment at the sites served. There is a 21st Century Learning Center Community program at one site, which impacted enrollment and utilization. The provider continues to work with the principal to increase enrollment.

As of October 2023, the provider enrolled 85% of the contracted number to be served, with an average daily attendance of 78%.

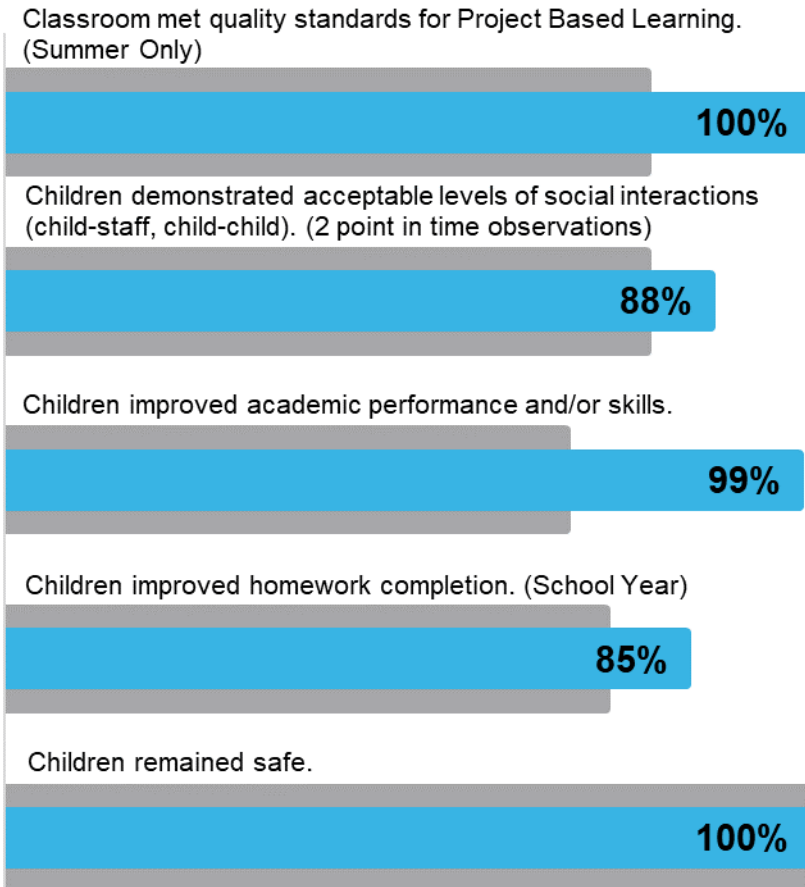
**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
 Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

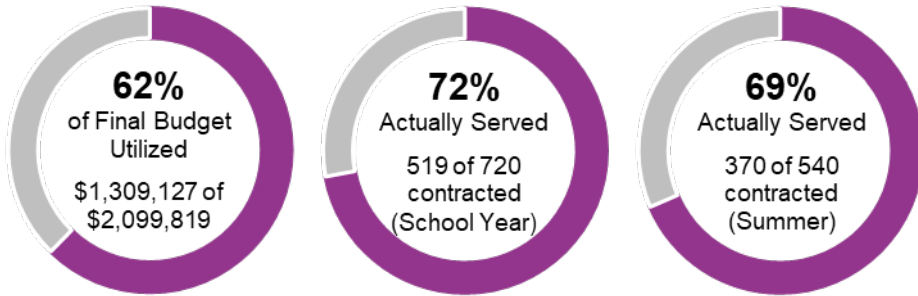
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Sunshine After School Child Care completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at four year-round school-based sites and three school year-only school-based sites.

Program reviews and site visits reflected that the program provided essential services for children and families in high-need communities. Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Enrollment was lower than expected in the school year due to school enrollment being significantly lower than the prior year at some sites and providing services at a new site. One summer site (out of three) was abruptly closed before the summer session began, adding to the low enrollment and underutilization.

As of October 2023, the provider enrolled 84% of the contracted number to be served with an average daily attendance of 66%.

### Is Anybody Better Off?

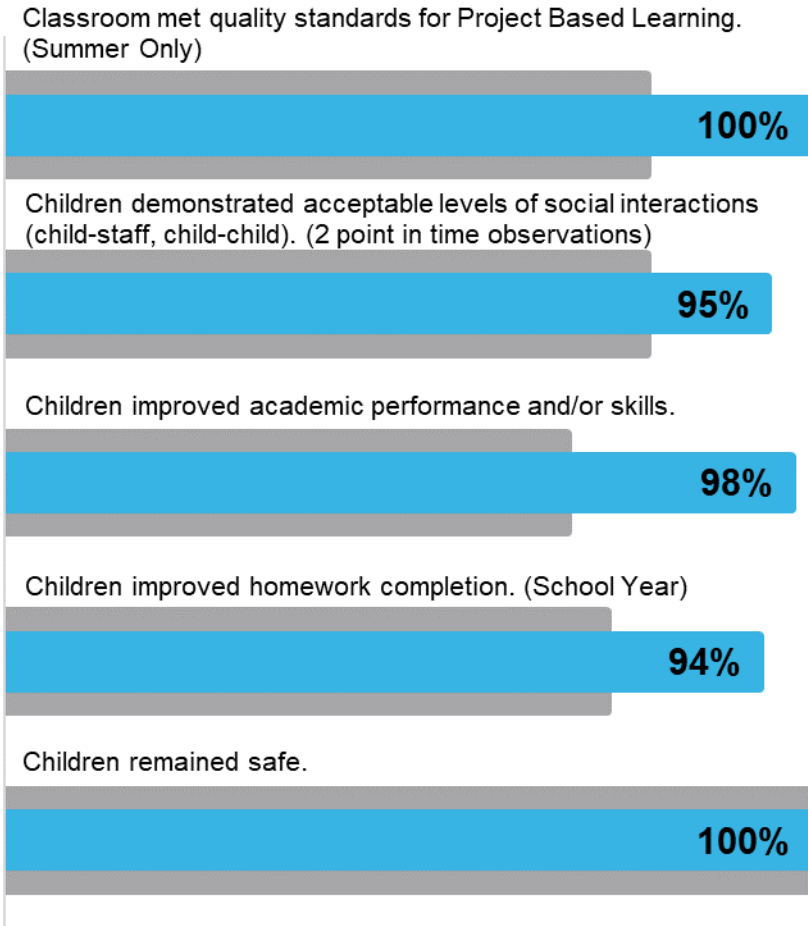
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure





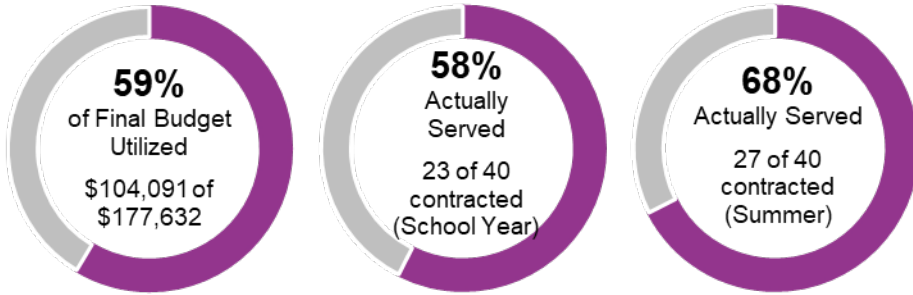
# United Community Options

Elementary School Initiatives Out-of-School Time (Inclusion) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

United Community Options completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Fort Lauderdale.

Program reviews and site visits reflected that overall service delivery was on track, with technical assistance provided to improve documentation and invoicing. Family satisfaction surveys reflected high levels of satisfaction with the program.

The inclusion program at United Community Options is new, and enrollment was lower than expected, resulting in underutilization. Additionally, the program experienced management vacancies at the start of the fiscal year, which are now resolved.

As of October 2023, the provider enrolled 50% of the contracted number to be served with an average daily attendance of 49%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.

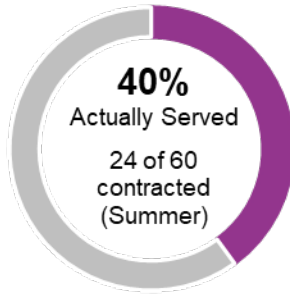
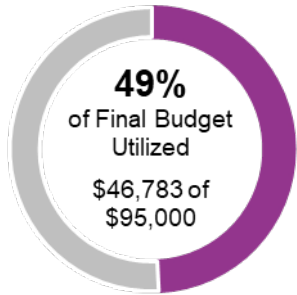






**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

The provider is receiving technical assistance.

The Urban League of Broward County completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one summer-only BCPS site.

Program reviews reflected that this provider experienced challenges with classroom management during the summer, and staff were not hired in time to be adequately trained on PATHS and PBL before camp started. Technical assistance and additional training will be provided for next summer. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider experienced low enrollment. Additionally, the competing BCPS summer academies and construction at their usual summer site also affected child recruitment and engagement, resulting in underutilization.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

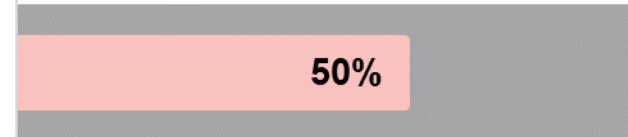
Provider met expectations.

**Outcome**

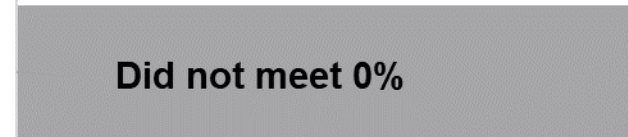
Provider met 2 of 4 Council goals for performance measures. Provider did not meet the Council goals for Project Based Learning and Social Interaction.

Goal  Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



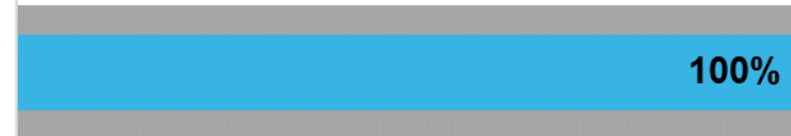
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.



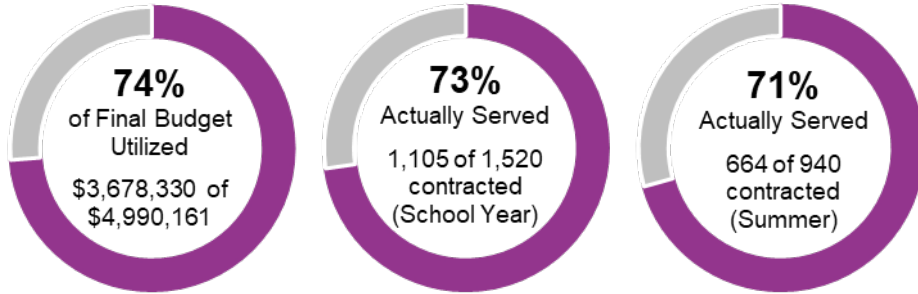
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The YMCA completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at nine year-round BCPS sites, ten school-year-only BCPS sites, and one summer-only BCPS site.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider experienced staff retention issues and low enrollment at 60% or lower at six sites. Some sites have low school enrollment, contributing to low afterschool enrollment. Competing BCPS summer academies and construction at some summer sites impacted numbers served and utilization.

As of October 2023, the provider enrolled 88% of the contracted number to be served, with an average daily attendance of 80%.

The CSC allocation for the Deerfield Park Elementary site was included and partially met the required Deerfield CRA TIF payment.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.





## GOAL

Strengthen the continuum of out-of-school time care for children and youth with special physical, developmental, and behavioral needs.

## RESULT

Children are ready to succeed in school.

## OUT-OF-SCHOOL TIME SPECIAL NEEDS PROGRAMS

### Out-of-School Time

- Offers a safe, positive environment for children and youth with special physical, developmental, and behavioral conditions. These programs enhance academic achievement, support social, developmental, and physical activities, and provide educational field trips and cultural arts opportunities.
- Provides flexible and individualized staff-to-child ratios to ensure adequate support for children and their unique needs.

### Respite

- Provides facility-based care and supervised activities to support parents and caregivers of children with emotional and behavioral health challenges that disrupt daily functioning.

**Note:** Attendance and utilization modestly increased from pre-COVID levels. Programs continue to be hampered by staff recruitment and retention challenges. In addition, inconsistent school attendance and BCPS summer academies have impacted youth participation. Both of these factors contribute to underutilization and lower numbers served.

## DATA STORY



**98%** of MOST-SN Summer staff reported that music therapy had a **moderate or significant impact on children's mood and emotional well-being.**



**89%** of MOST-SN Summer staff reported children were **engaged or highly engaged** in music therapy sessions.

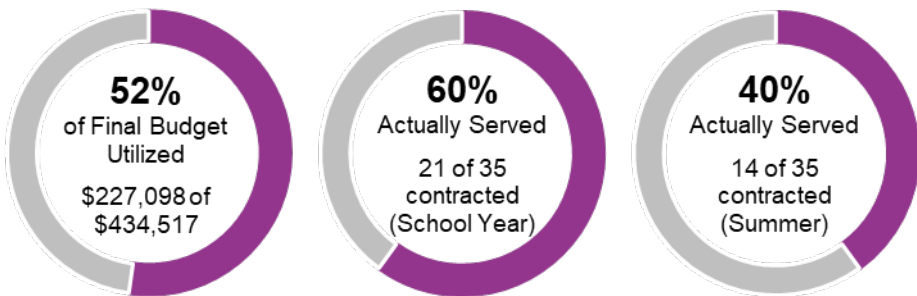


**95%** of parents/caregivers believe the MOST-SN program helps their child **succeed in school.**



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

After School Programs, Inc. completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at two year-round BCPS sites in Dania Beach and Hollywood. The provider serves children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and enrollment were lower than expected, and the summer program was unexpectedly only able to operate half-days due to the BCPS Extended School Year (ESY) program. Upon provider request, the contracted number served was reduced at one site for FY 23-24.

As of October 2023, the provider enrolled 76% of the contracted number to be served, with an average daily attendance of 66%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children remained safe.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Ann Storck Center completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Fort Lauderdale. The provider serves children ages 3 to 12 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program reviews and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

A robust program and high service demand resulted in a contract expansion in April 2023 for the school year and summer services.

As of October 2023, the provider enrolled 123% of the contracted number to be served, with an average daily attendance of 54%.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



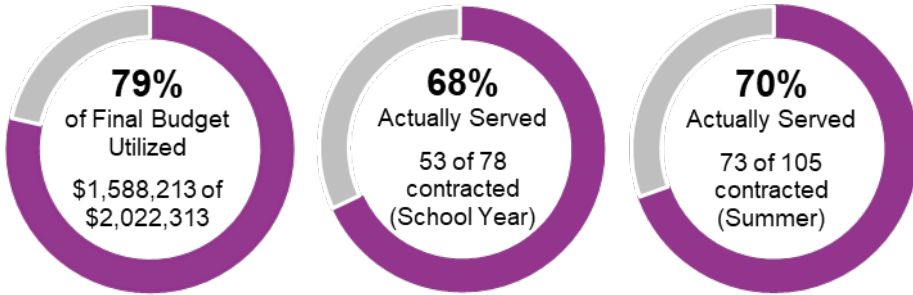
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Arc Broward completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round community site in Sunrise. The provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The program experienced extended staff vacancies, resulting in low utilization and low school year and summer enrollment. Competing jobs with higher wages contributed to staff recruitment and retention challenges. The provider is strategizing to address this challenge in FY 23-24 to alleviate a lengthy waitlist of children and youth waiting for services.

As of October 2023, the provider enrolled 74% of the contracted number to be served, with an average daily attendance of 65%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

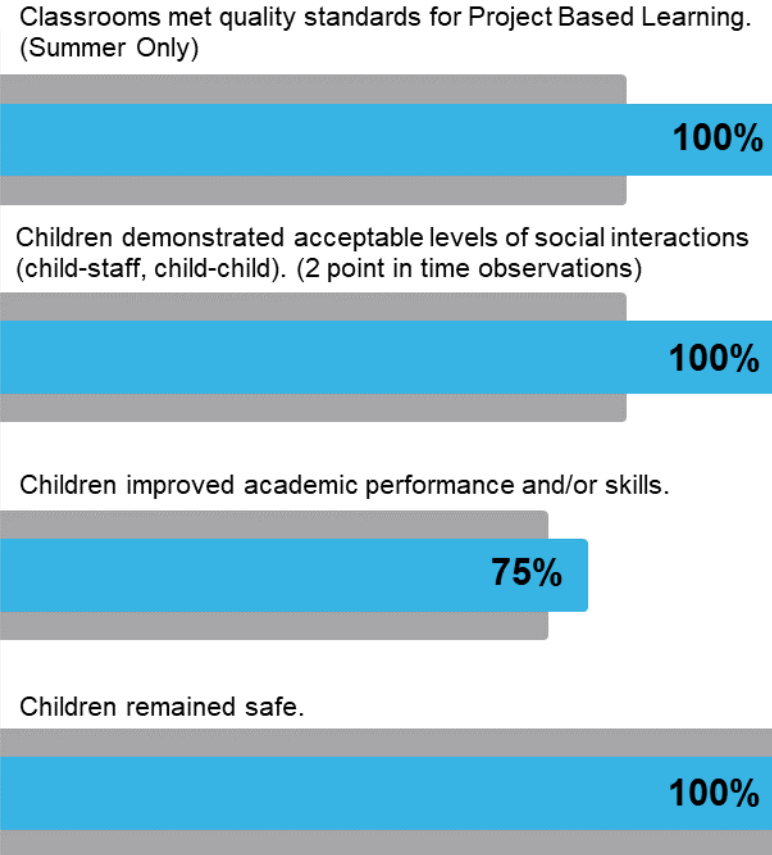


Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

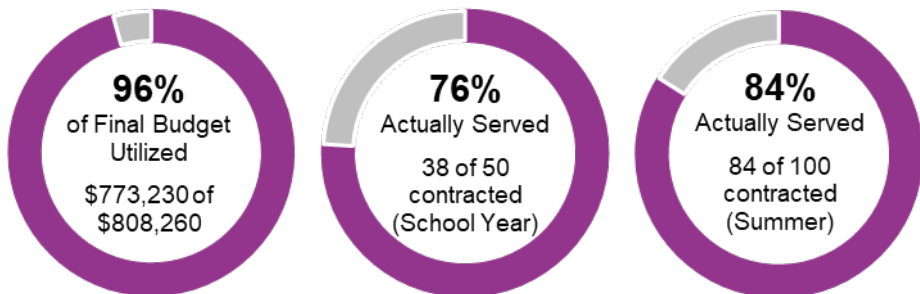
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Broward Children's Center completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at two year-round community sites in Pompano and Dania Beach. The Provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Higher than anticipated average daily attendance of enrolled children resulted in full utilization but lower overall numbers served. Enrollment was lower than expected due to extended staff vacancies. Competing jobs with higher wages contributed to staff recruitment and retention challenges.

As of October 2023, the provider enrolled 58% of the contracted number to be served, with an average daily attendance of 54%.

### Is Anybody Better Off?

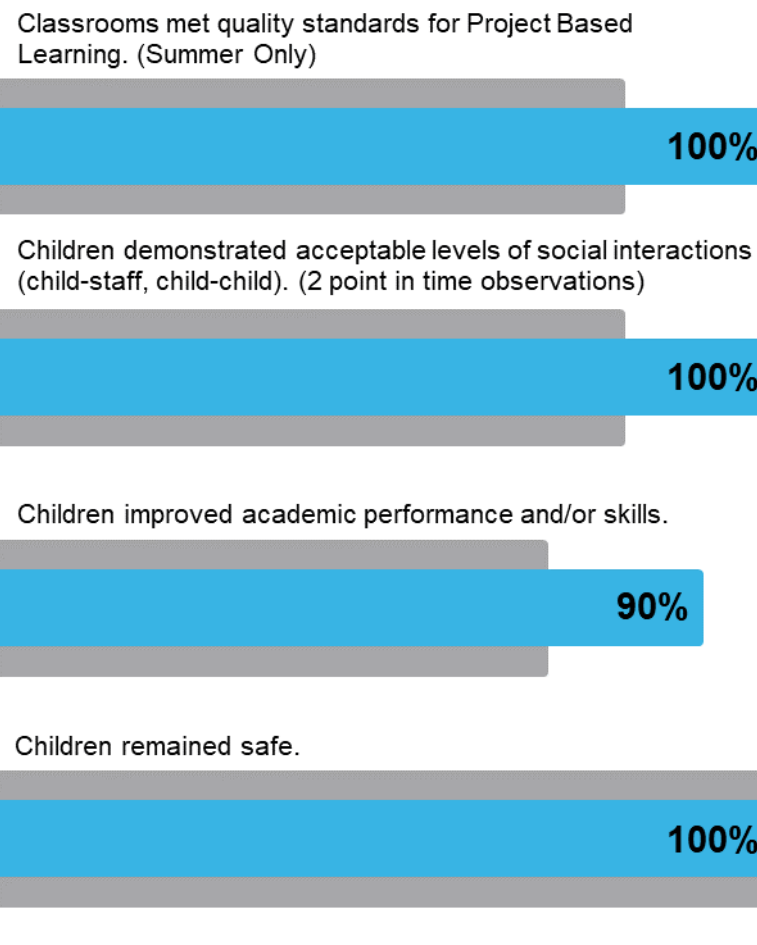
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

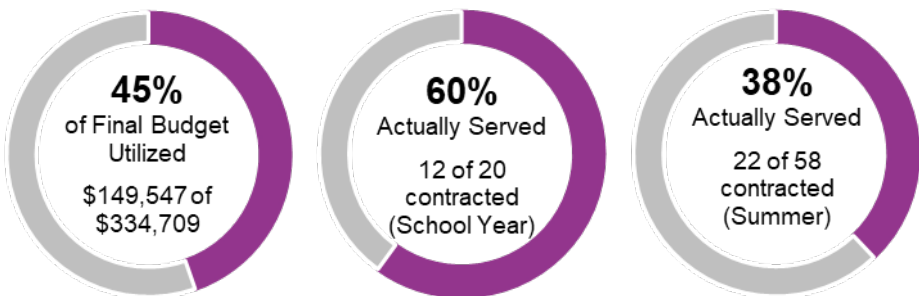
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is performing well.

The Center for Hearing and Communication completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one school year-only BCPS site and one summer-only BCPS site, both in Plantation. The Provider serves children ages 5 to 12 who experience deafness or hearing loss and their siblings and children of deaf adults.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The school year and summer enrollment were impacted by the transportation needs of families and the BCPS Extended School Year (ESY) program, resulting in half-day programming, and low utilization.

As of October 2023, the provider enrolled 85% of the contracted number to be served with an average daily attendance of 44%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children remained safe.

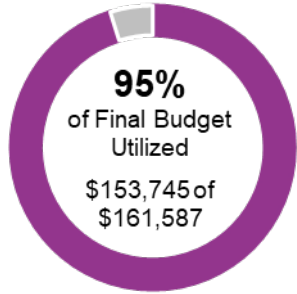






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

The City of Pembroke Pines completed its first year providing services under the 2022 MOST RFP. The program provides services at one community site during the summer.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider's excellent utilization and numbers served were a testament to the provision of essential services for children and families in this high-need community.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observations)



Children improved academic performance and/or skills.



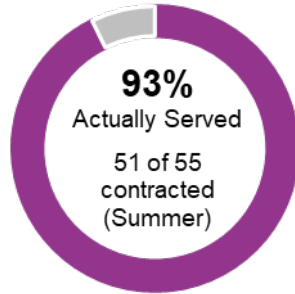
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

JAFCO, Inc. completed its first year providing services under the 2022 MOST RFP. The program provides summer services at one community site in Sunrise for children with complex developmental needs ages 3 to 22.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.



Children remained safe.





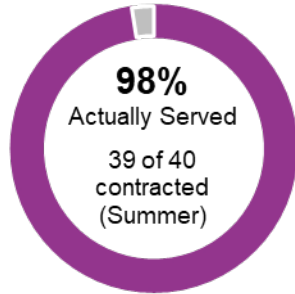
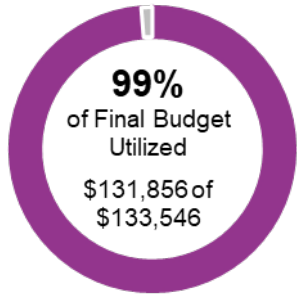
# Memorial Healthcare System (Summer Only)

Special Needs – Out-of-School Time FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its first year providing services under the 2022 MOST RFP. The program provides summer services at one early childhood center for children with developmental delays or disabilities ages 3 through 5 years old.

Program review and site visits reflected that this new MOST provider provided high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

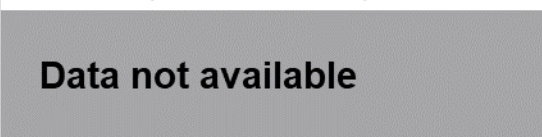
Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observations)



Children improved academic performance and/or skills.



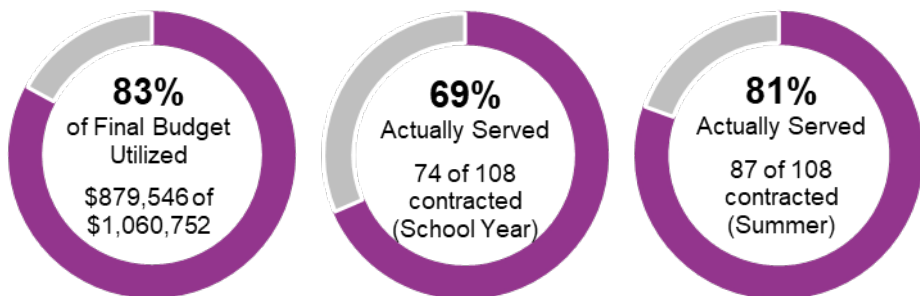
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Smith Mental Health completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year-only BCPS site. The Provider serves children ages 5 to 12 with moderate to severe behavioral health needs.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Low enrollment was due to staff retention challenges during the school year. The program had a more robust summer and utilized value-added expenses to enrich program participants' experience, resulting in satisfactory utilization.

As of October 2023, the provider enrolled 91% of the contracted number to be served, with an average daily attendance of 63%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.

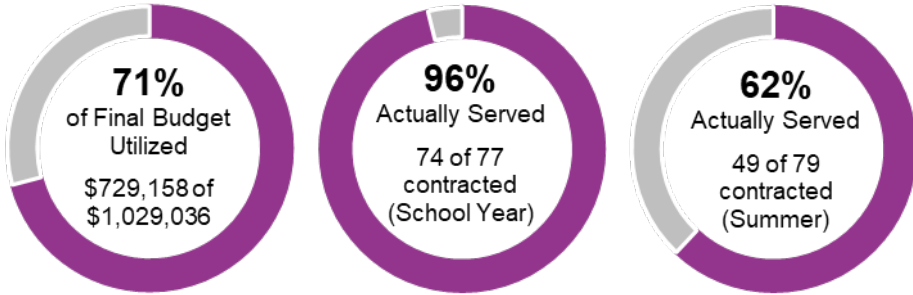


Children remained safe.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

United Community Options completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at one year-round BCPS site in Pompano and one year-round community site in Fort Lauderdale. The Provider offers services to children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program reviews and site visits reflected that overall service delivery was on track, with technical assistance provided to improve documentation and invoicing. Family satisfaction surveys reflected high levels of satisfaction with the program.

The lower utilization and low summer enrollment were due to management (program manager and site director) vacancies in the middle of the school year, which impacted recruitment and engagement efforts. These vacancies have now been resolved.

As of October 2023, the provider enrolled 68% of the contracted number to be served, with an average daily attendance of 51%.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured** 

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



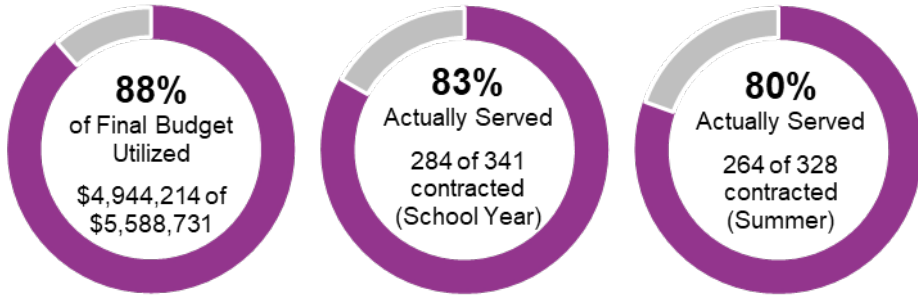
Children remained safe.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The YMCA completed its first year providing services under the 2022 MOST RFP. The program provides out-of-school time services at eight year-round BCPS sites, 14 school year-only BCPS sites, two school year-only community sites, and two summer-only BCPS sites. The provider serves children and youth with special needs ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The low enrollment at some sites and staff retention issues impacted the numbers to be served during the school year. Additionally, BCPS summer academies and construction at some summer sites also affected child recruitment and engagement.

As of October 2023, the provider enrolled 91% of the contracted number to be served, with an average daily attendance of 71%.

### Is Anybody Better Off?

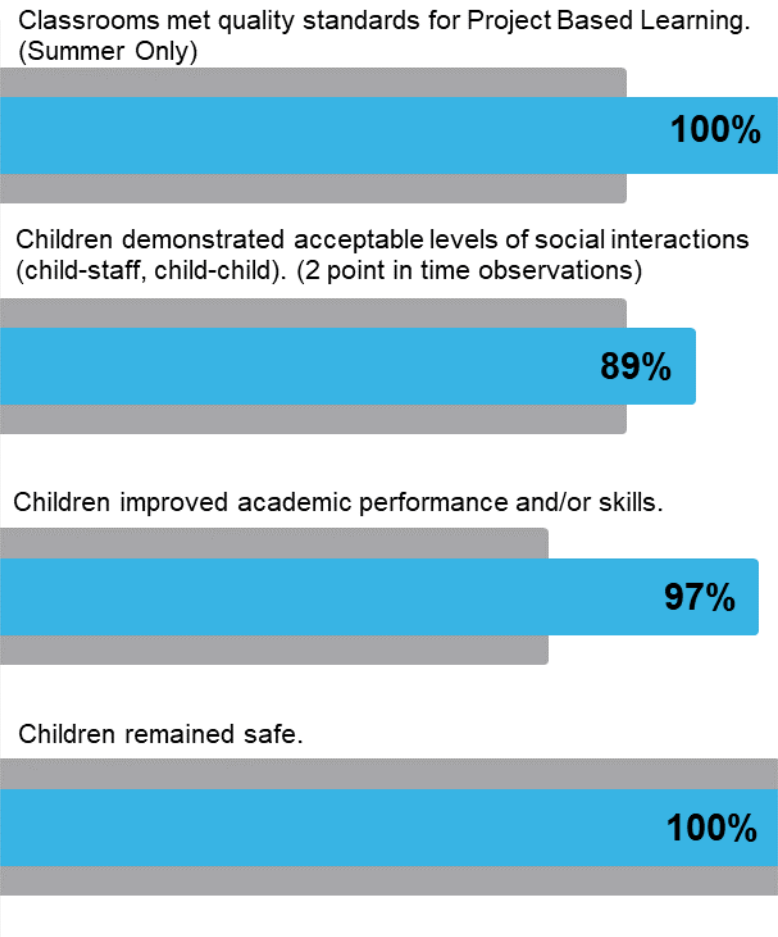
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

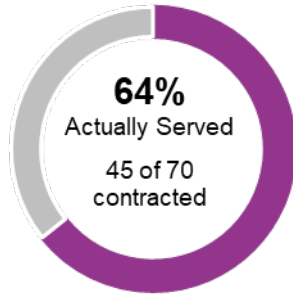
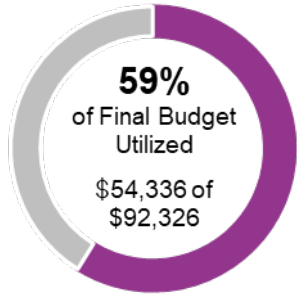
Goal  Measure





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**



No Findings.

**Programmatic Performance**



Program has sunset.

JAFCO completed its second year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operated at two community-based sites located in Sunrise.

Program review reflected quality service delivery with program staff executing engaging on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider elected not to renew the contract for FY 23-24 because the program does not align with their overall service array at this time; therefore, contract utilization and enrollment decreased throughout FY 22-23 as the program ended. The program sunset on September 30, 2023.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**



Provider met expectations.

**Outcome**

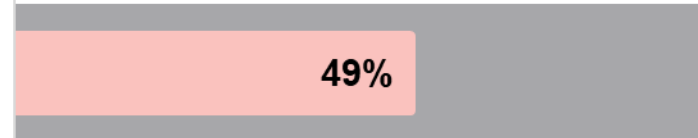
Provider met 2 of 4 Council goals for performance measurements. Due to Children with complex behaviors and Caregivers with high stress, children experiencing positive experiences and caregivers experiencing reduced stress did not meet.

■ Goal ■ Measure

Children who express/verbalize positive experience in the Respite Program.



Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



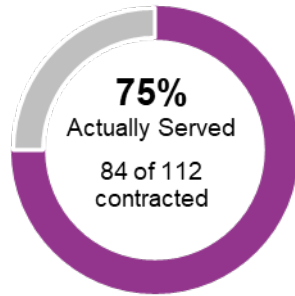
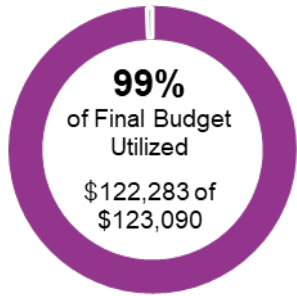
Children who reported satisfaction with Respite services.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its second year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. Services take place at one community-based site located in Hollywood.

Program review reflected high-quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.

Consistently high program attendance exceeding the contract limitation of 120 hours resulted in full utilization and fewer children served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

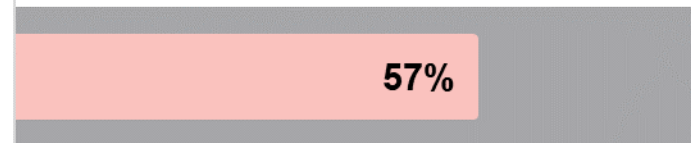
Provider met 3 of 4 Council goals for performance measurements. Due to caregivers with high stress, caregivers experiencing reduced stress did not meet.

■ Goal ■ Measure

Children who express/verbalize positive experience in the Respite Program.



Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.

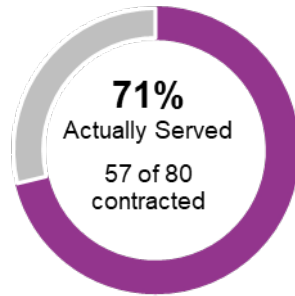
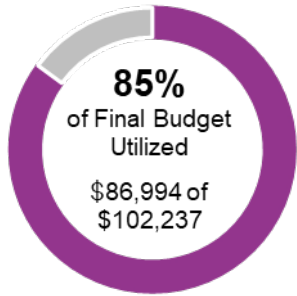






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Smith Mental Health Associates, LLC completed its second year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operates one community-based site in Plantation.

Program review reflected high-quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children. Family satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served were lower than expected due to a lack of eligible families engaging in services.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

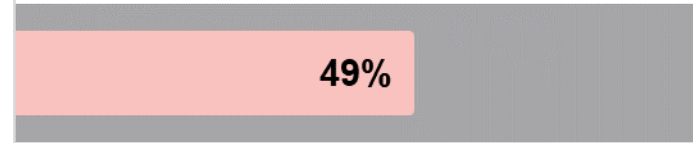
Provider met 3 of 4 Council goals for performance measurements. Due to caregivers with high stress, caregivers experiencing reduced stress did not meet.

■ Goal ■ Measure

Children who express/verbalize positive experience in the Respite Program.



Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.





**GOAL**

Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

**RESULT**

Children are ready to succeed in school.

**MIDDLE SCHOOL INITIATIVES PROGRAMS**

**Youth FORCE**

- Provides year-round programming that serves students attending high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic supports, community service learning, career exploration, and the Teen Outreach Program (TOP), a nationally recognized social skills curriculum. Due to need at a school, this area was expanded for the 23/24 school year to one additional site through a leverage contract.

**PEACE**

- Provides year-round programming that serves middle school age youth identified as "at-promise" with culturally responsive, holistic services designed to assist youth in developing competencies to assist with academic subjects, address social emotional learning through art and music, and expose youth to potential career and technical occupations.

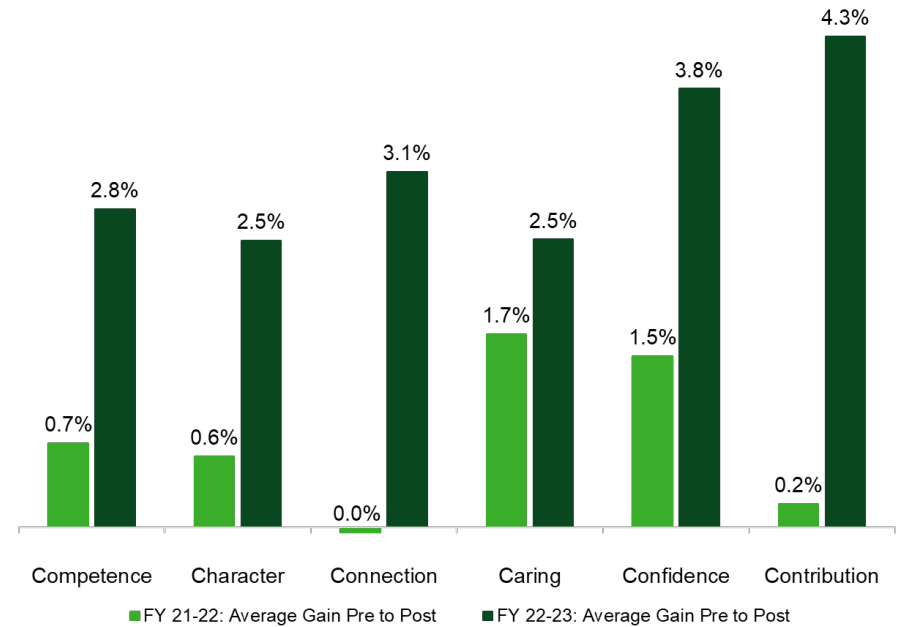
**Choose Peace/Stop Violence Initiative**

- Choose Peace/Stop Violence is a school-based community collaborative (CSC, BCPS, and United Way) to educate, engage, and empower youth to take action to prevent bullying, youth crime, and violence.

**Note:** Attendance and utilization modestly increased from pre-COVID levels. Programs continue to be hampered by staff recruitment and retention challenges. In addition, inconsistent school attendance and BCPS summer academies have impacted youth participation. Both of these factors contribute to underutilization and lower numbers served.

**DATA STORIES**

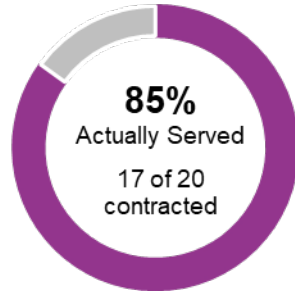
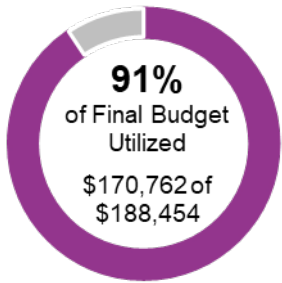
Following 2 years of in-person programming, providers have increased their capacity in administering the Positive Youth Development Inventory (PYDI). Youth showed gains in all domains over the previous year's performance, with the **highest growth in Connection and Contribution competencies.**





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

The Center for Hearing and Communication completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site primarily to youth who are deaf/hard of hearing.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Enrollment was on track, but inconsistent attendance affected the numbers served and utilization.

As of October 2023, the provider had enrolled 85% of the contracted number to be served with an average daily attendance of 30%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

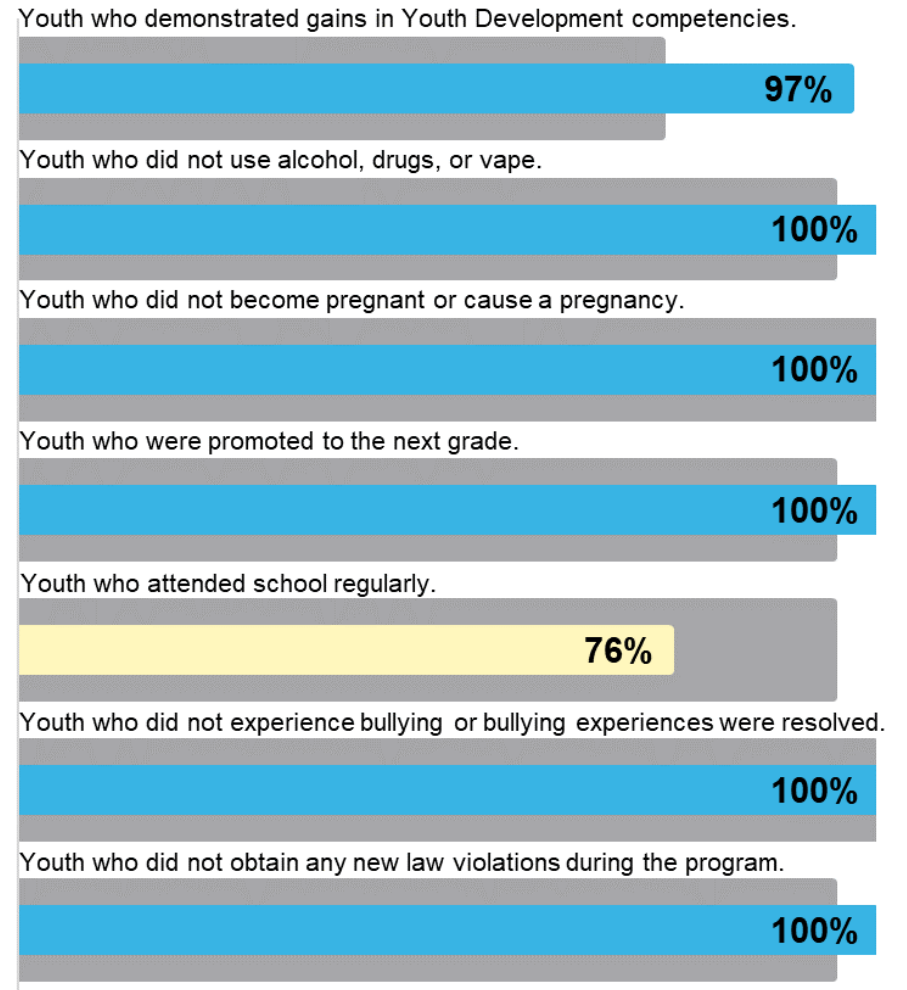


Provider met expectations.

#### Outcome

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for school attendance.

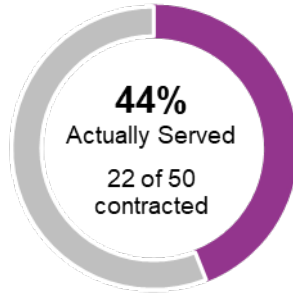
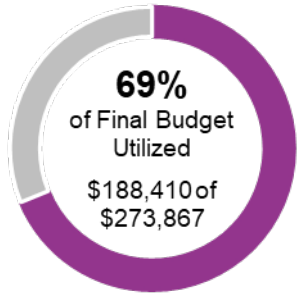
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is receiving technical assistance.

The City of West Park completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site.

For the 22-23 FY the City subcontracted with Memorial Healthcare System (MHS) which resulted in improved staffing and program implementation. Program reviews and site visits reflected quality services. As a result, the program is no longer on a performance improvement plan. The City ended its partnership with MHS for the 2023/24 school year and has resumed implementation of the program. Youth satisfaction surveys reflected satisfaction with the program.

The site location changed during the program year, which impacted enrollment and attendance in part due to transportation challenges. Although there was low enrollment, the program's robust value-added expenditures resulted in high utilization.

As of October 2023, the provider had enrolled 24% of the contracted number to be served with an average daily attendance of 14%.

### Is Anybody Better Off?

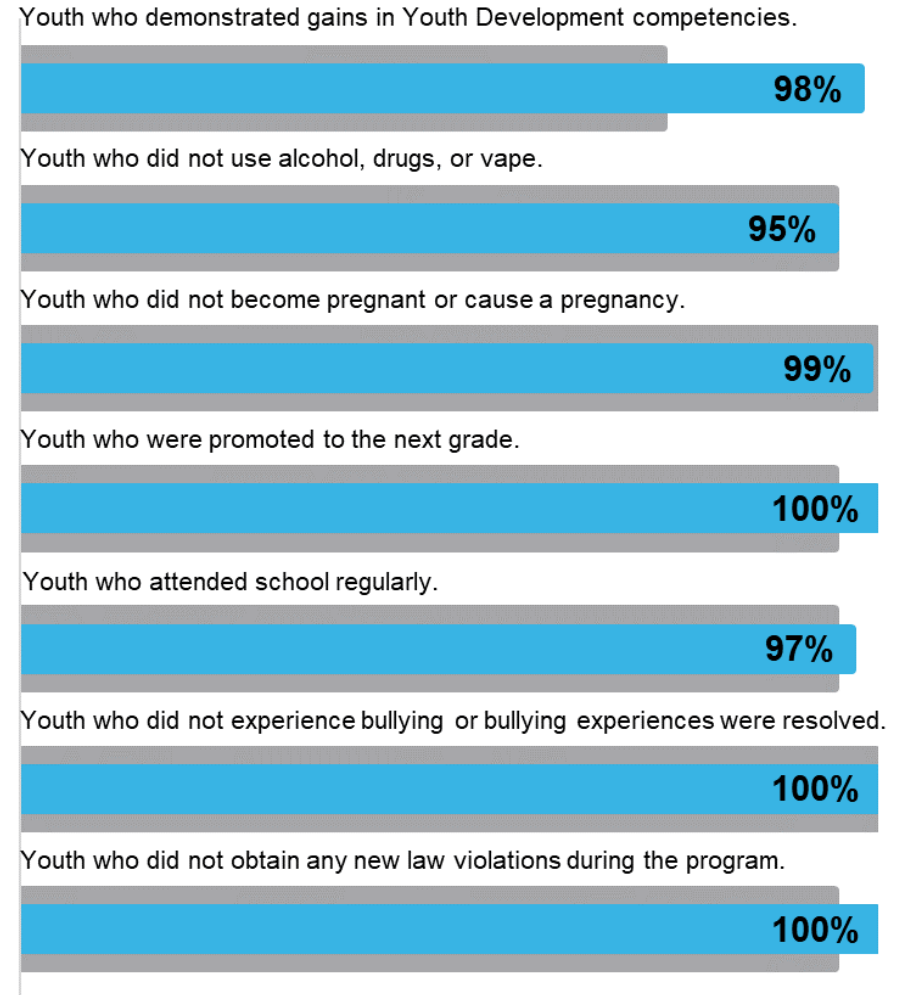
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

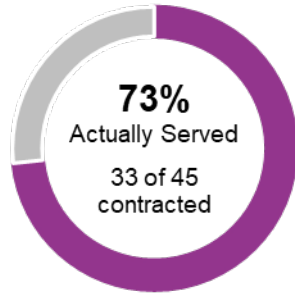
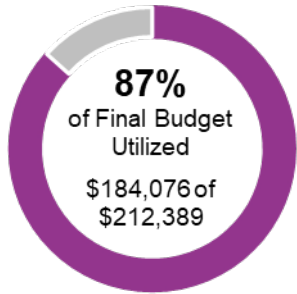
Provider met all Council goals for performance measurements.

Goal  Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Community Access Center completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school services at one year-round community site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

The number of youth served was lower than the contracted amount due to inconsistent attendance. Robust value-added activities increased utilization. Due to not being an approved BCPS vendor, the provider was unable to initiate on-campus recruitment, which negatively impacted enrollment.

As of October 2023, the provider had enrolled 60% of the contracted number to be served, with an average daily attendance of 49%.

**Is Anybody Better Off?**

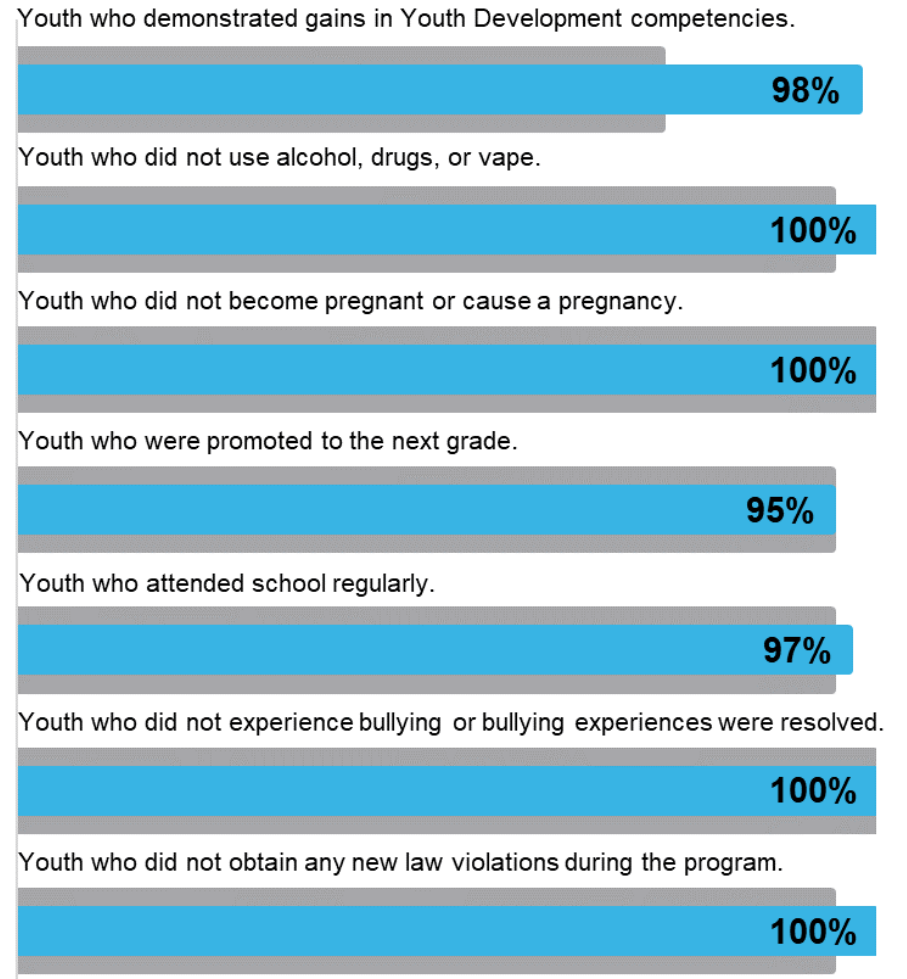
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

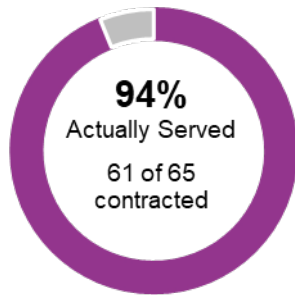
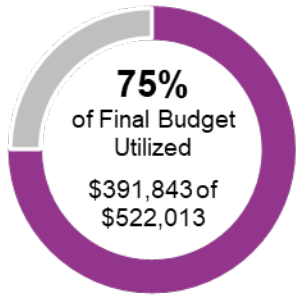
Provider met all Council goals for performance measurements.

Goal  Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Community Reconstruction Inc. completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites to high-risk male youth in need of behavioral health supports.

Program reviews and site visits reflected that the program provided vital services for youth and families in high-need communities. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Under-utilization occurred due to staff vacancies and unspent value-added funds. The provider has received technical assistance to ensure all components are offered throughout the year.

As of October 2023, the provider had enrolled 133% of the contracted number to be served with an average daily attendance of 68%.

**Is Anybody Better Off?**

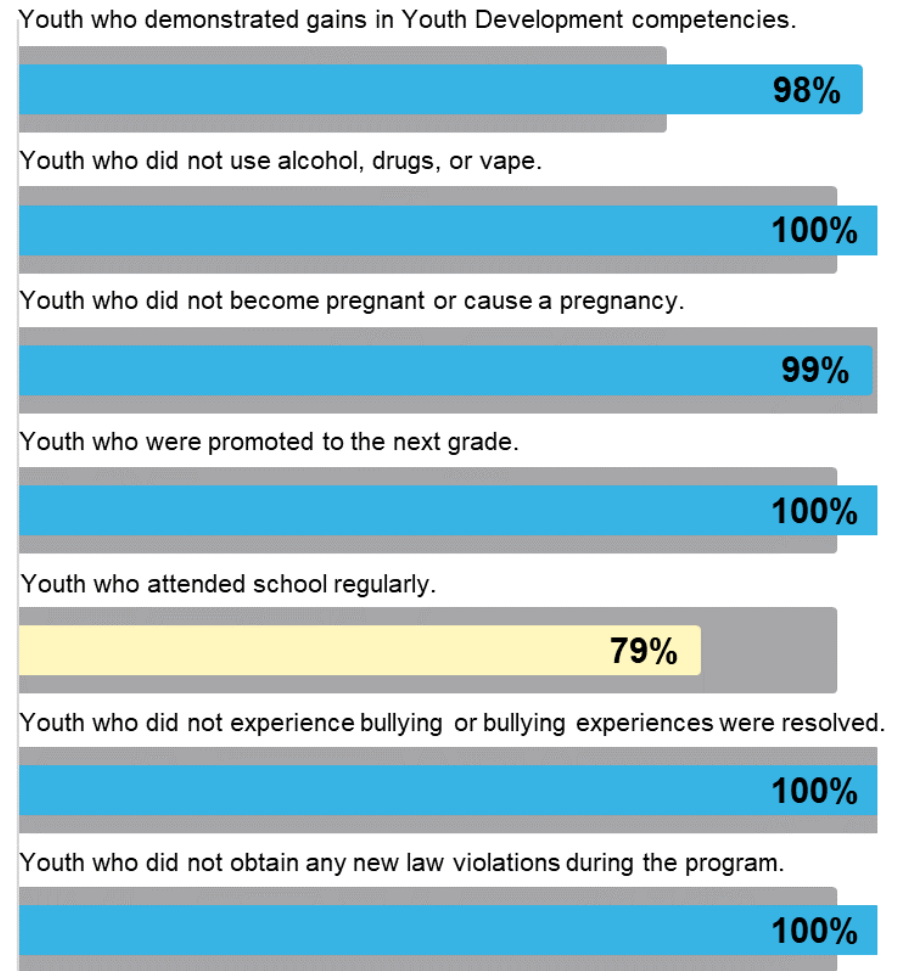
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for school attendance.

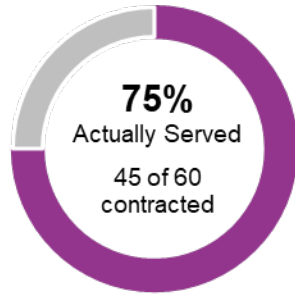
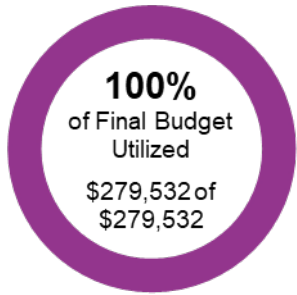
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Crockett Foundation, Inc., completed its third year providing services under the 2020 PYD RFP. The program was contracted to provide out-of-school time services at one year-round, charter school site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

The program's robust value-added expenditures resulted in full utilization.

As of October 2023, the provider had enrolled 92% of the contracted number to be served with an average daily attendance of 40%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

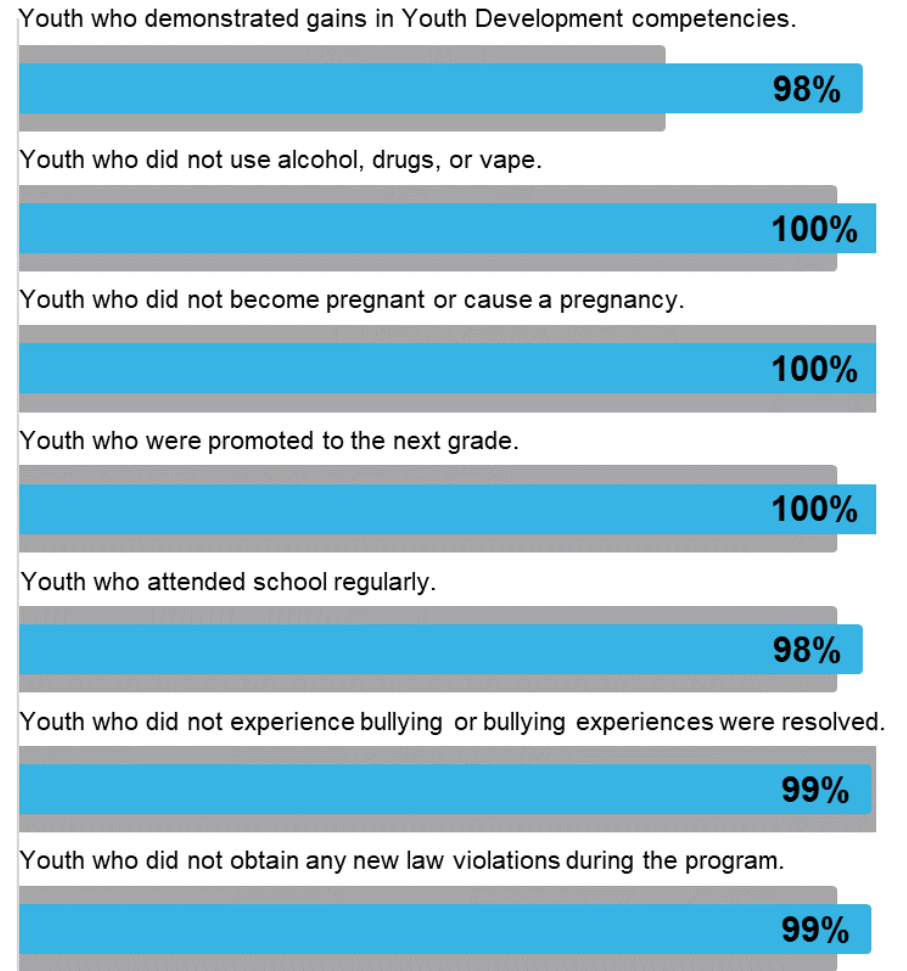


Provider met expectations.

#### Outcome

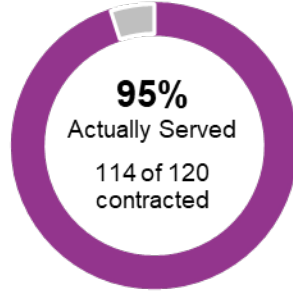
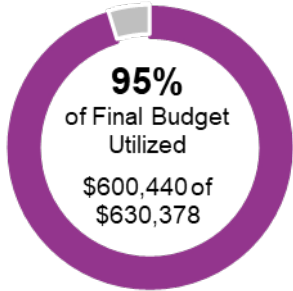
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Crockett Foundation, Inc., completed its third year providing services under the 2020 PYD RFP and the second year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2023, the provider had enrolled 112% of the contracted number to be served with an average daily attendance of 75%.

**Is Anybody Better Off?**

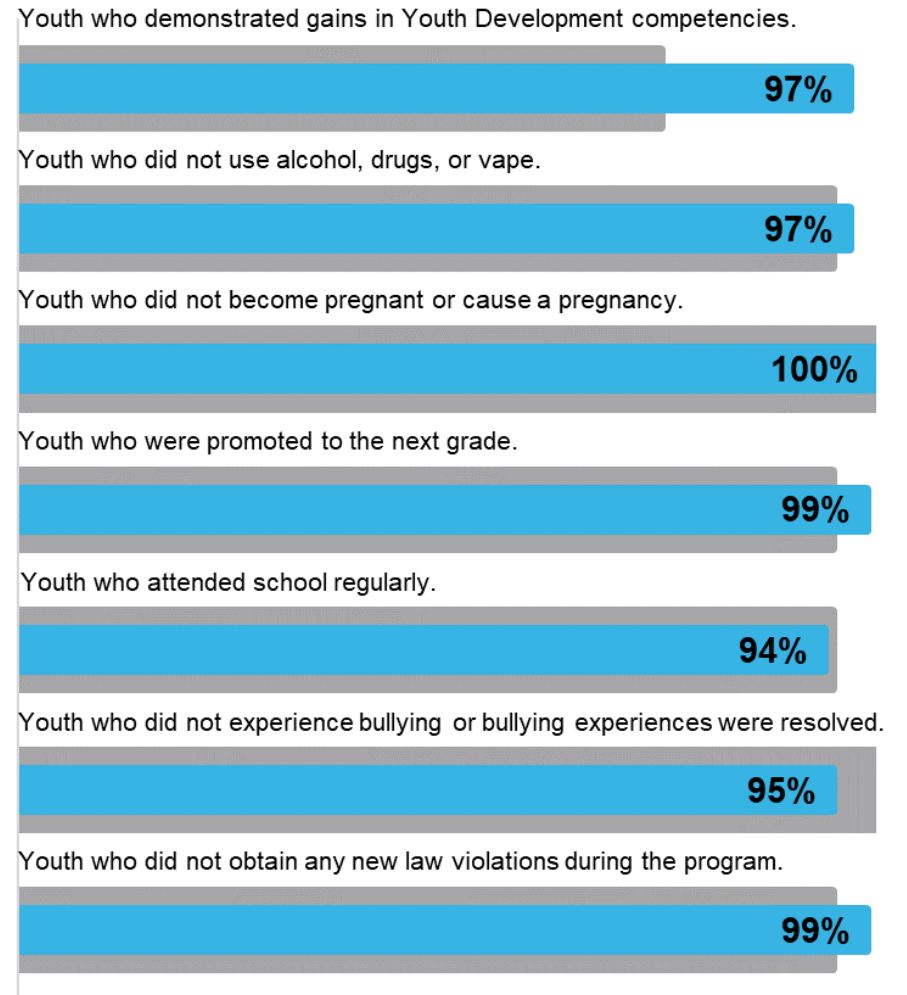
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

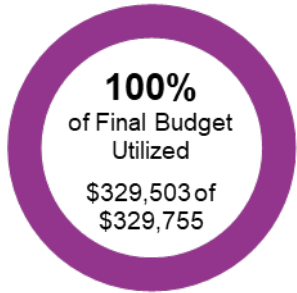






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

Firewall Centers, Inc. completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which positively impacted youth enrollment and retention. Provider was able to serve additional youth because of staggered attendance. On some days, youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

As of October 2023, the provider had enrolled 117% of the contracted number to be served with an average daily attendance of 88%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

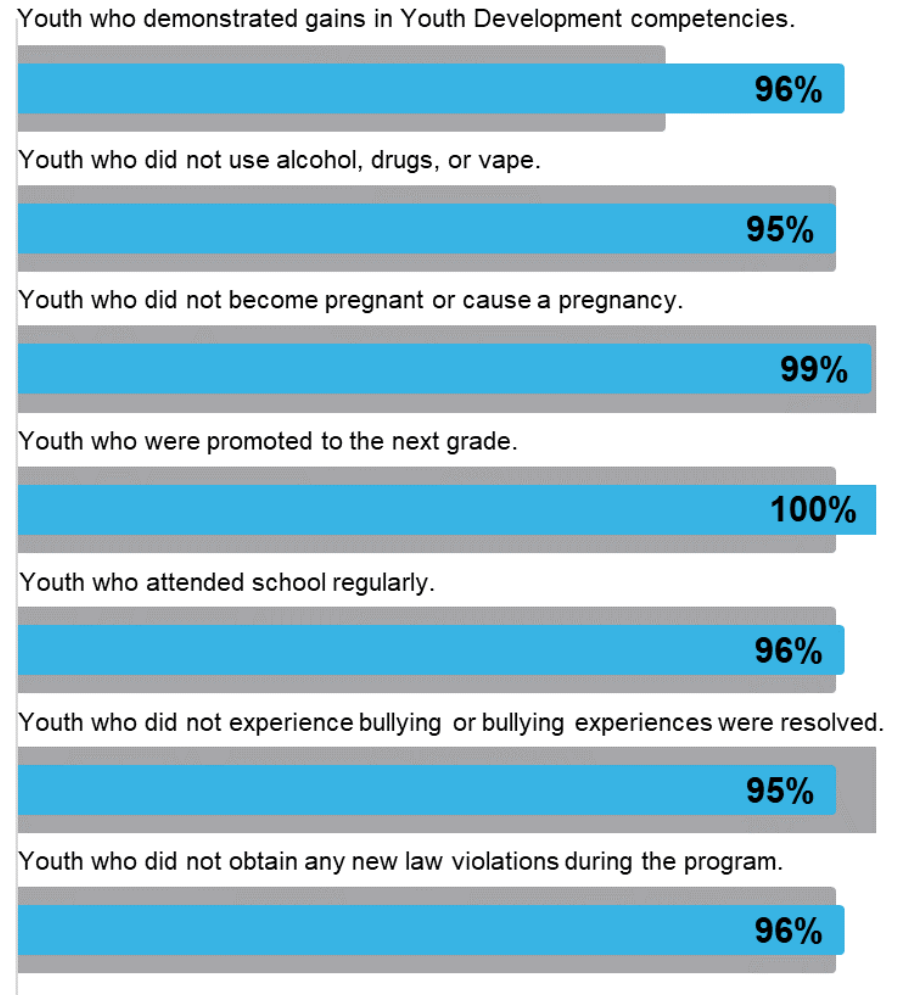


Provider met expectations.

#### Outcome

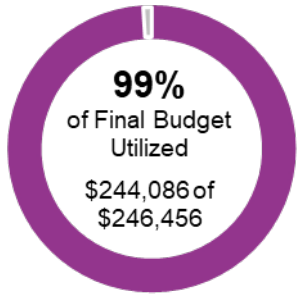
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Firewall Centers, Inc. completed its third year providing services under the 2020 PYD RFP. The program provided out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which positively impacted youth enrollment and retention. Provider was able to serve additional youth because of staggered attendance. On some days, youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

As of October 2023, the provider had enrolled 103% of the contracted number to be served with an average daily attendance of 82%.

This program serves as match to a Broward UP federal grant. CSC receives a portion of the grant to expand our Youth FORCE services.

**Is Anybody Better Off?**

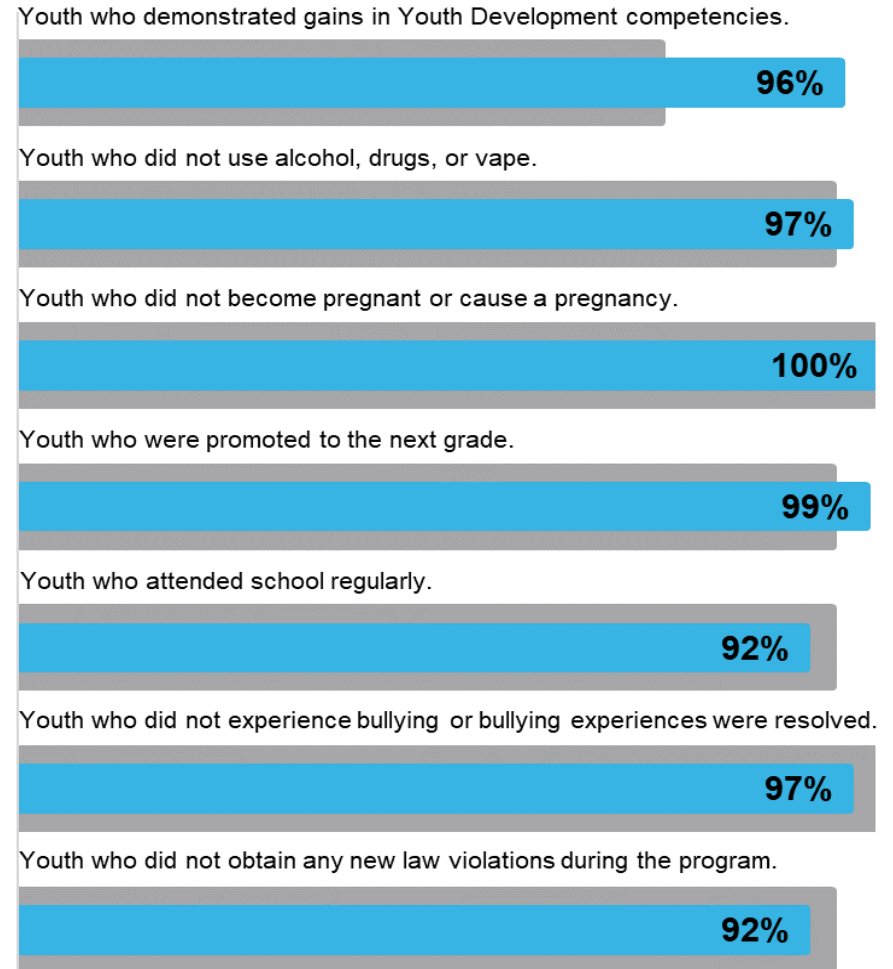
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure





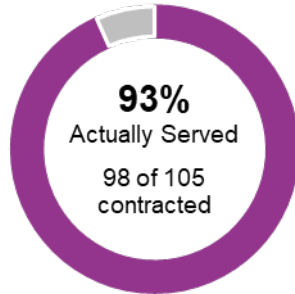
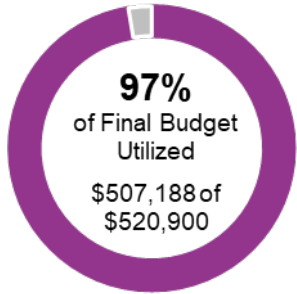
# Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY)

Middle School Initiatives – Youth FORCE FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY) completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in high-need communities. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2023, the provider had enrolled 90% of the contracted number to be served with an average daily attendance of 53%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

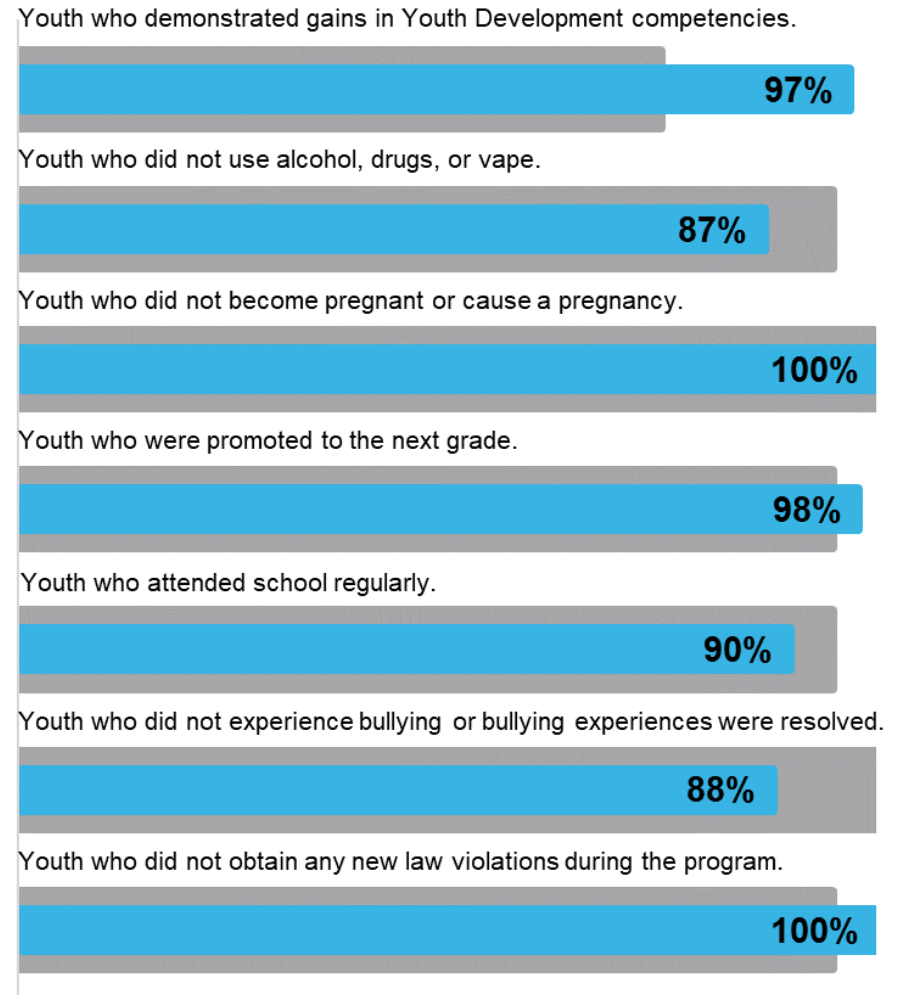


Provider met expectations.

### Outcome

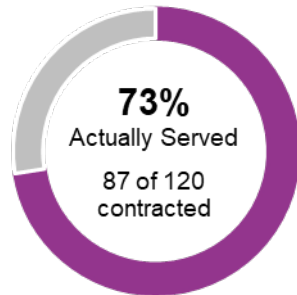
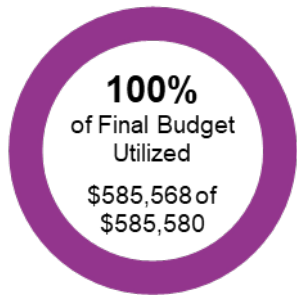
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Harmony Development Center completed its third year providing services under the 2020 PYD RFP and the 2021 Youth FORCE RFP. The program provides out-of-school time services at one year-round BCPS site and one year-round community site.

Program reviews and site visits reflected that the program provided vital services for youth and families in high-need communities. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover and competing BCPS after-school activities affected youth recruitment and engagement. Full utilization was due to the increased need for individualized case management.

As of October 2023, the provider had enrolled 58% of the contracted number to be served, with an average daily attendance of 52%.

**Is Anybody Better Off?**

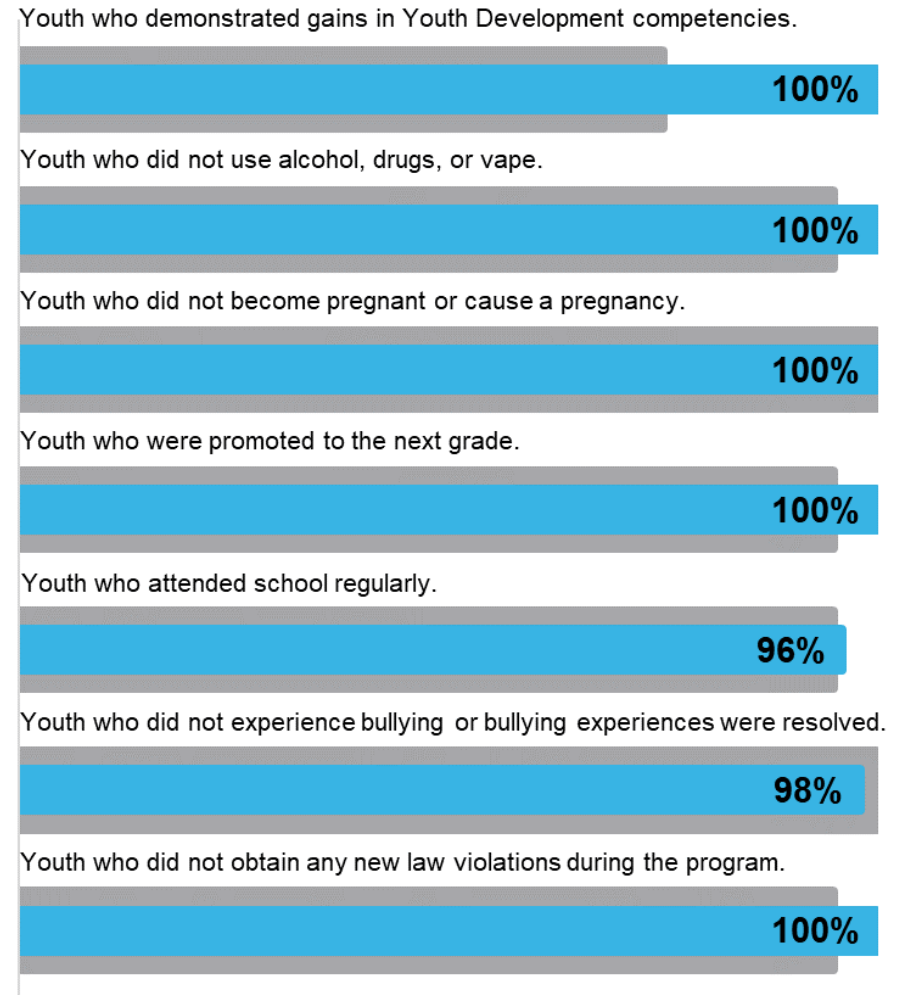
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

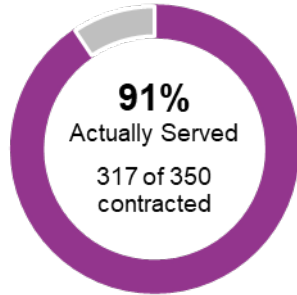
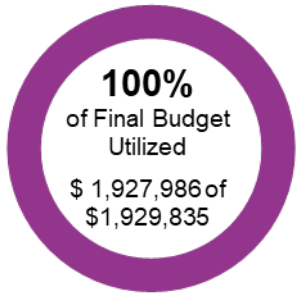
Provider met all council goals for performance measurements.

Goal  Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Hispanic Unity of Florida completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at four year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in high-need communities. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover and competing BCPS after-school activities affected youth recruitment and engagement. Full utilization was due to the increased need for individualized case management.

As of October 2023, the provider had enrolled 121% of the contracted number to be served, with an average daily attendance of 83%.

**Is Anybody Better Off?**

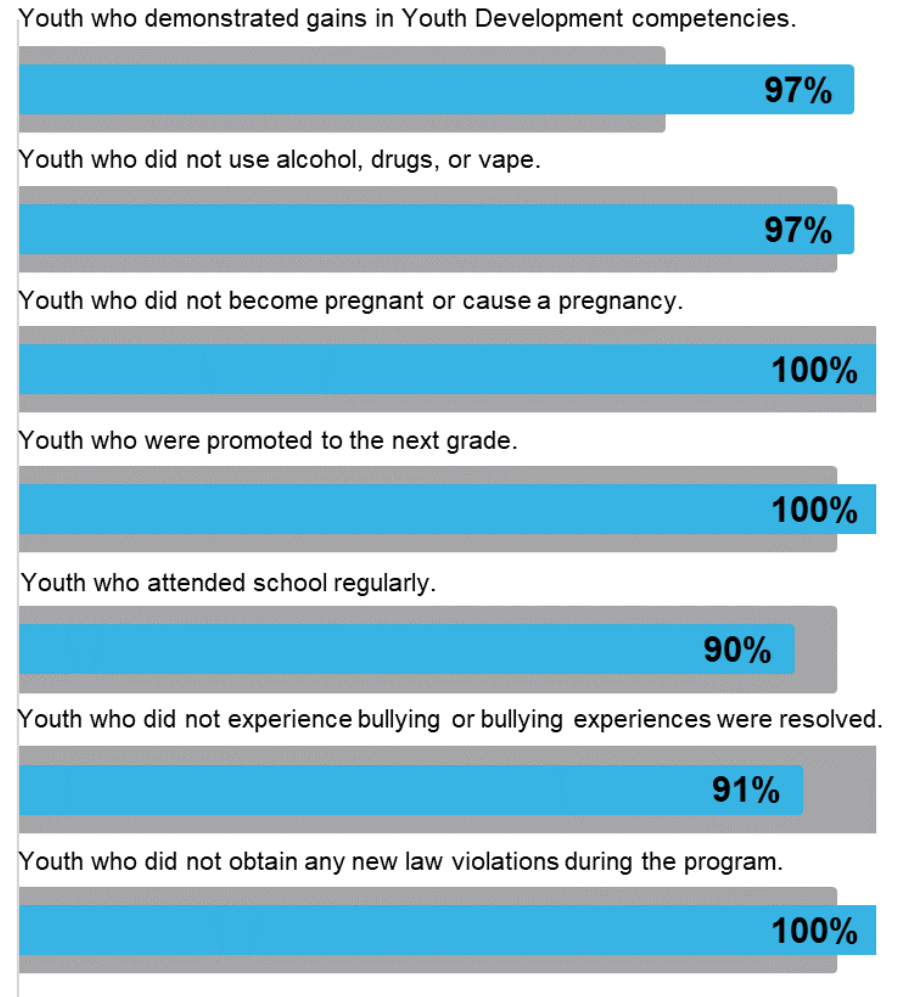
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

Goal  Measure





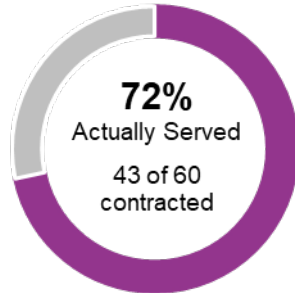
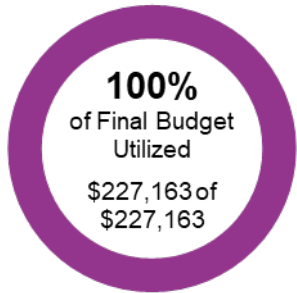
# Memorial Healthcare System with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover and competing BCPS after-school activities affected enrollment. Full utilization was due to the increased need for individualized case management and robust value-added expenditures.

As of October 2023, the provider had enrolled 98% of the contracted number to be served with an average daily attendance of 50%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

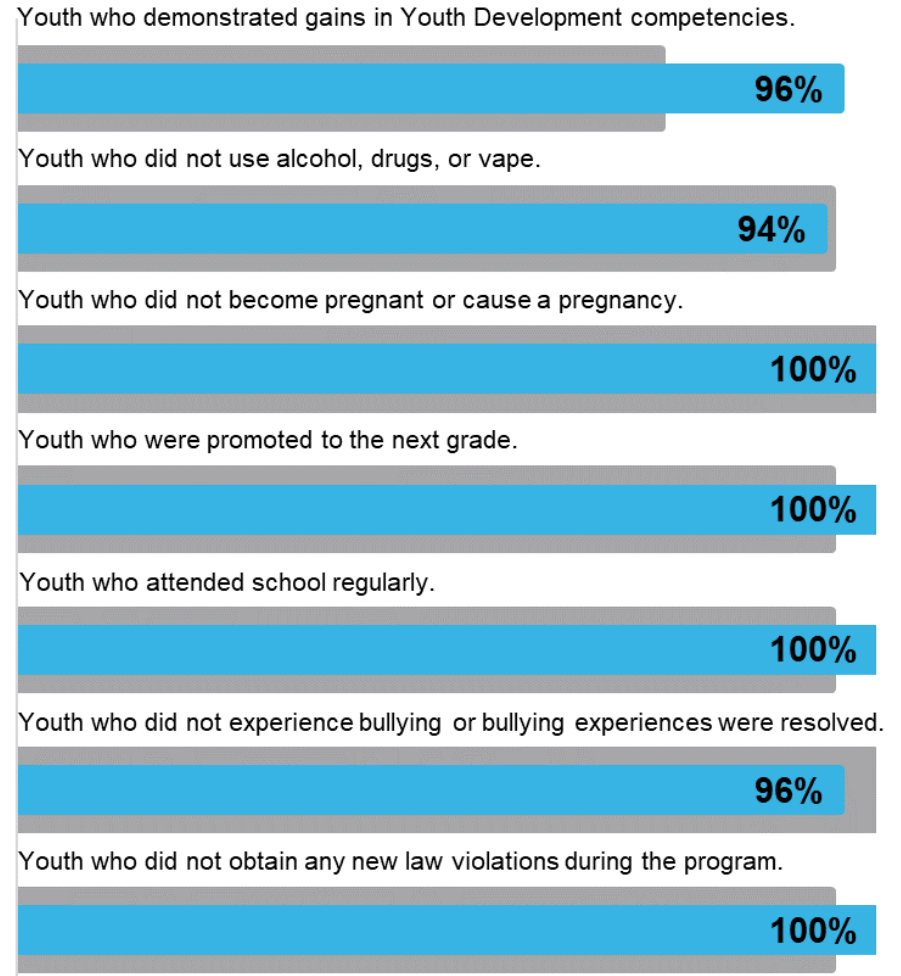


Provider met expectations.

### Outcome

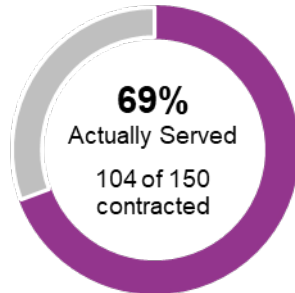
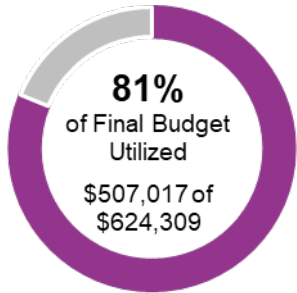
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Memorial Healthcare System completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover and competing BCPS after-school activities affected enrollment. Higher utilization was due to the increased need for individualized case management and robust value-added expenditures.

As of October 2023, the provider had enrolled 68% of the contracted number to be served, with an average daily attendance of 45%.

**Is Anybody Better Off?**

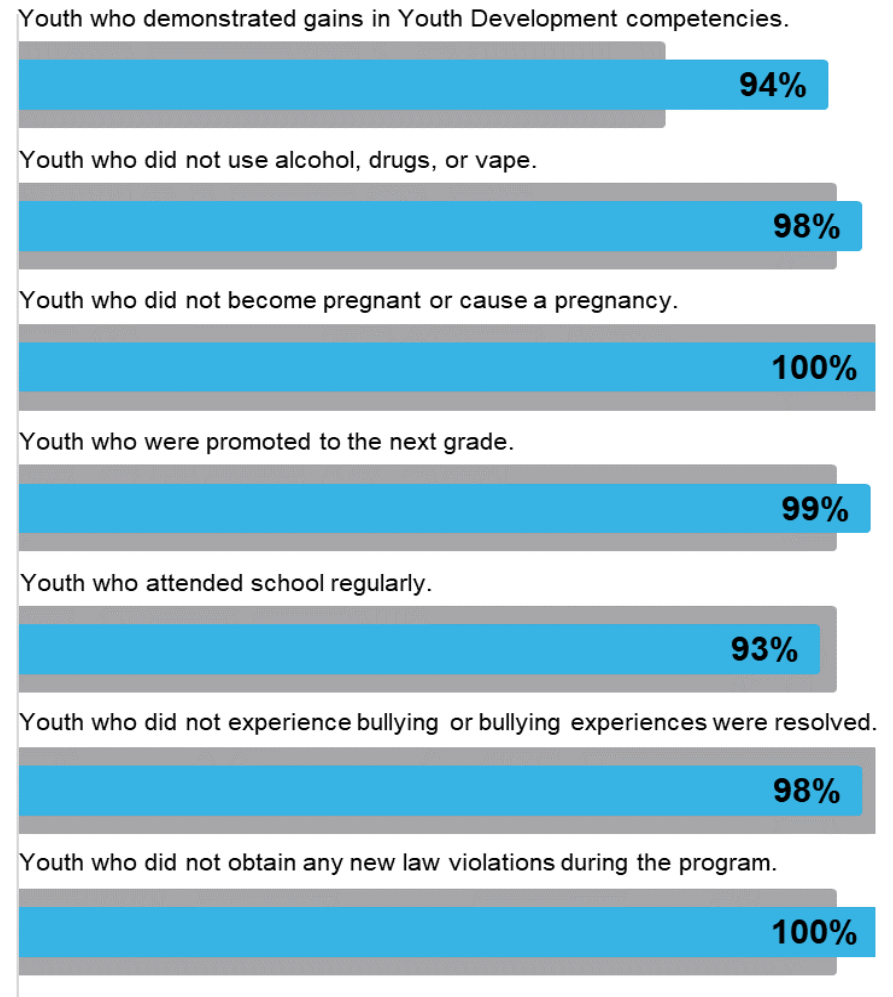
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

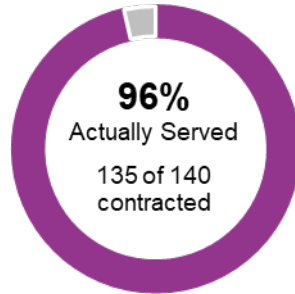
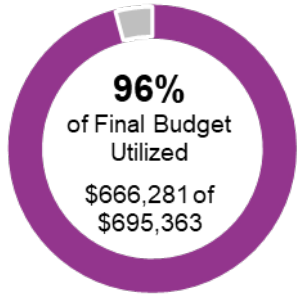
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

OIC of South Florida completed its third year providing services under the 2020 PYD RFP and the second year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in high-need communities. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2023, the provider had enrolled 109% of the contracted number to be served, with an average daily attendance of 74%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

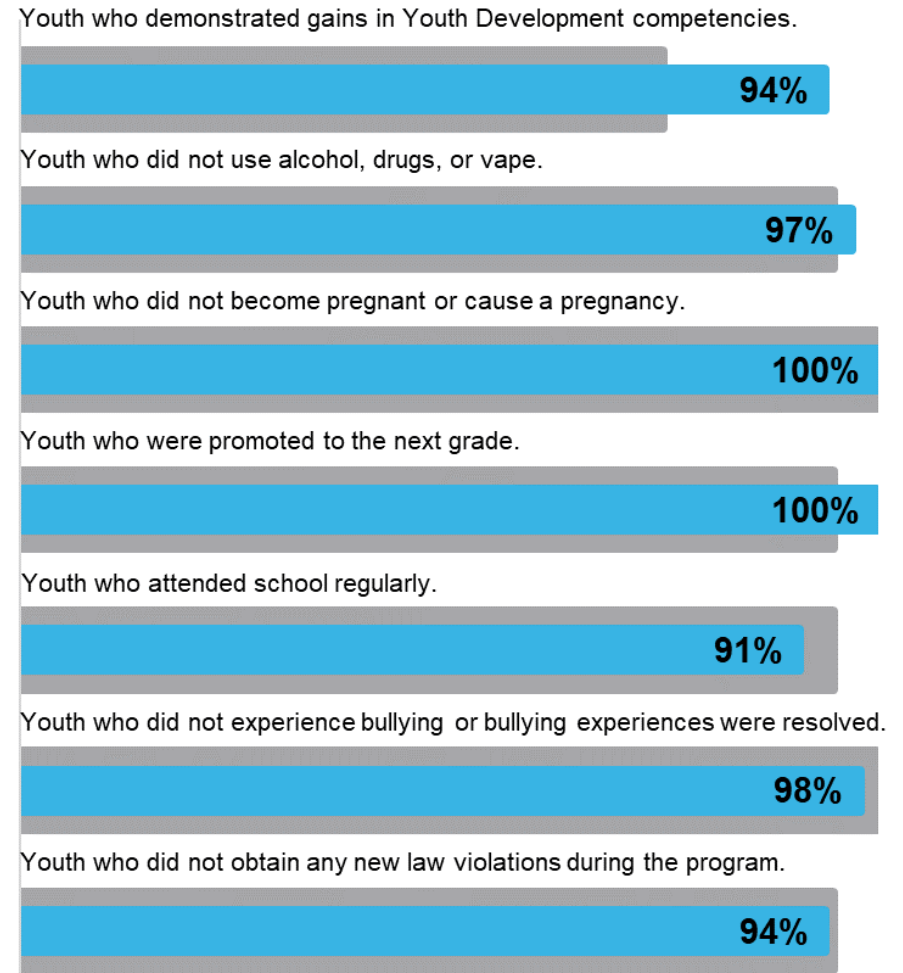


Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure







**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Our Children, Our Future completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school and therapeutic services at one year-round BCPS site to high-risk youth in need of behavioral health supports.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

The number of youth served was higher than the contracted amount because the provider over-enrolled, anticipating attrition, which did not occur at the expected level.

As of October 2023, the provider had enrolled 107% of the contracted number to be served, with an average daily attendance of 83%.

**Is Anybody Better Off?**

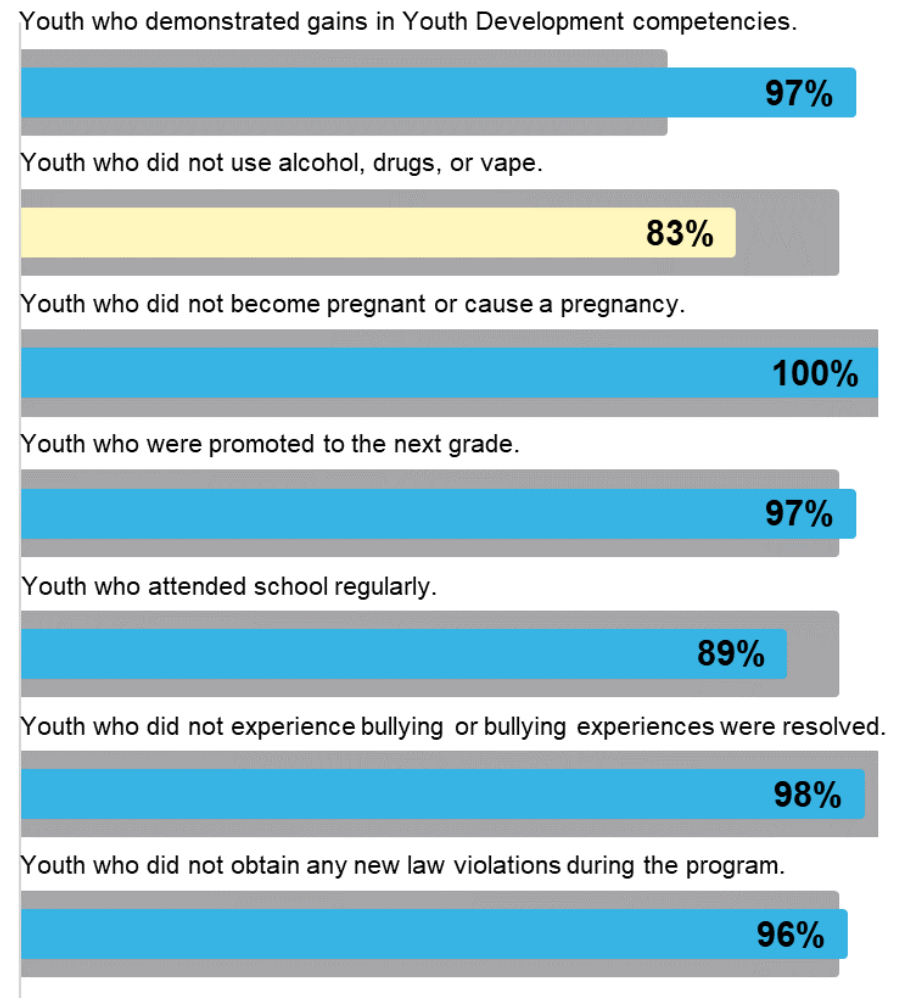
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

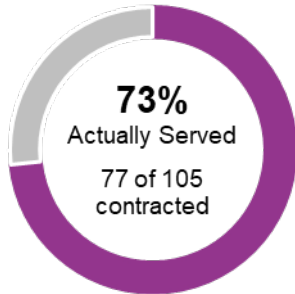
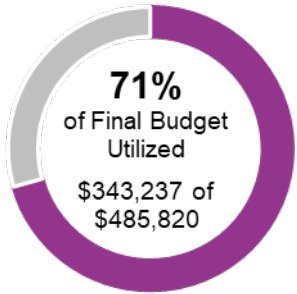
Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goals for drug/alcohol/vape use, perhaps because some youth entered the program with substance use history.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

Urban League of Broward County completed its third year providing services under the 2020 PYD RFP and the second year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Utilization and numbers served was lower than contracted due to staff turnover and competing afterschool activities.

As of October 2023, the provider had enrolled 93% of the contracted number to be served, with an average daily attendance of 61%.

This program serves as a match to a Broward UP federal grant. CSC receives a portion of the grant to expand our Youth FORCE services.

**Is Anybody Better Off?**

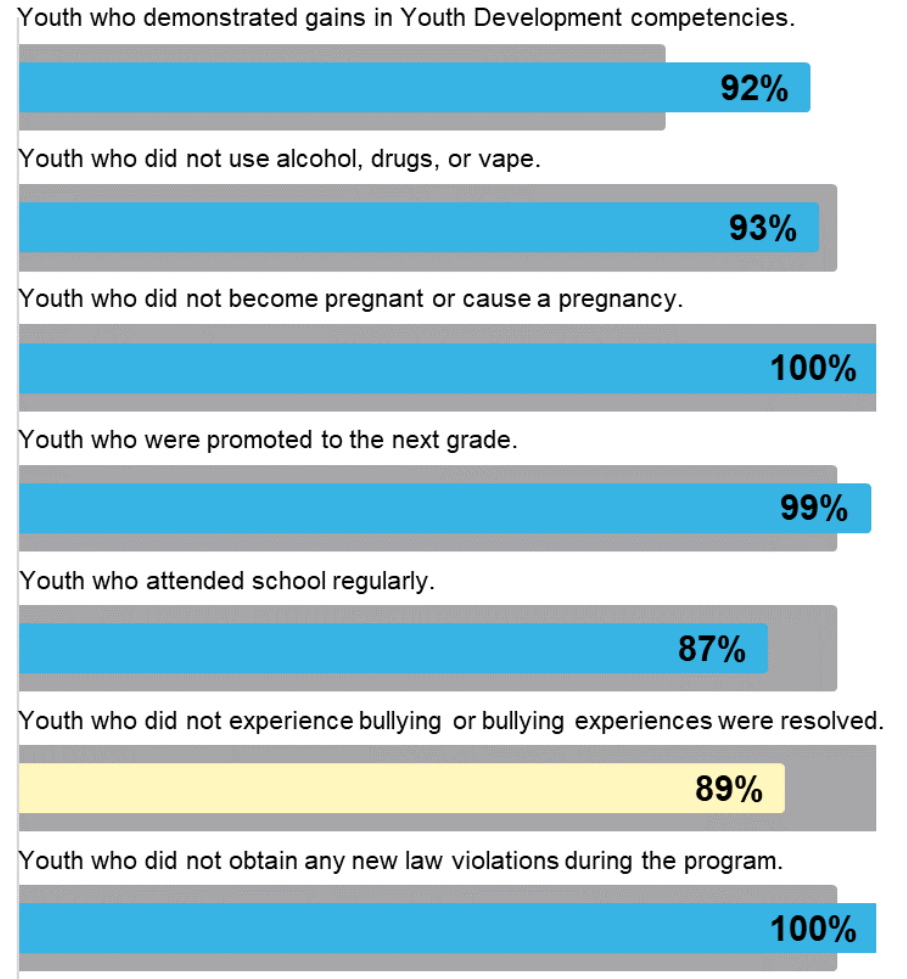
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for bullying prevention.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program is performing well.

YMCA South Florida, Inc. completed its third year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at four year-round BCPS sites.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover, extended staff vacancies, and competing BCPS after school supplemental activities affected youth recruitment and engagement. Additionally, due to BCPS summer academies, the provider was unable to offer service at all school-based sites, which also negatively impacted utilization and number served.

As of October 2023, the provider had enrolled 62% of the contracted number to be served, with an average daily attendance of 57%.

This program serves as a match to a Broward UP federal grant. CSC receives a portion of the grant to expand our Youth FORCE services.

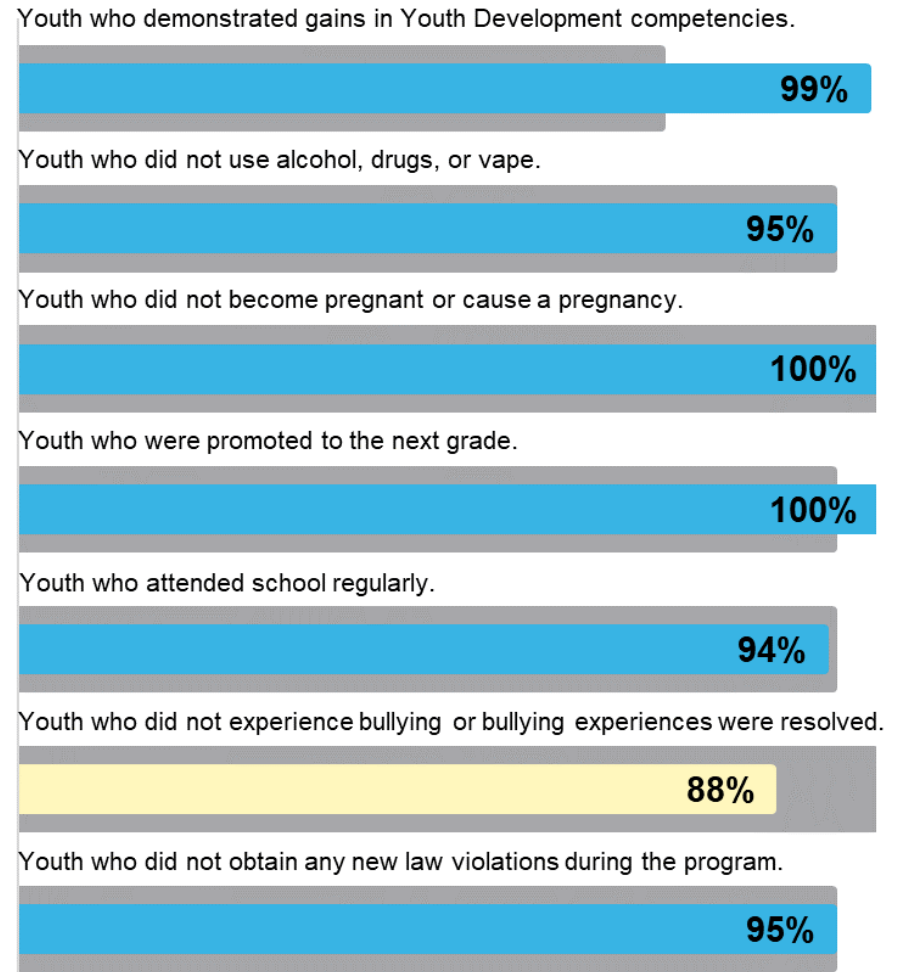
**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for bullying prevention.

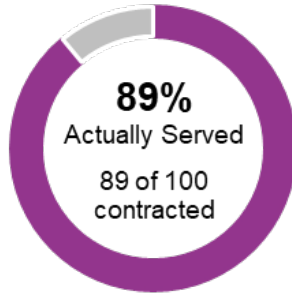
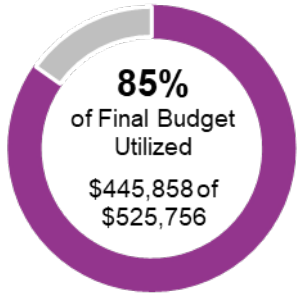
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

Community Based Connections completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Lower than expected summer attendance affected numbers served and utilization.

As of October 2023, the provider had enrolled 98% of the contracted number to be served with an average daily attendance of 77%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

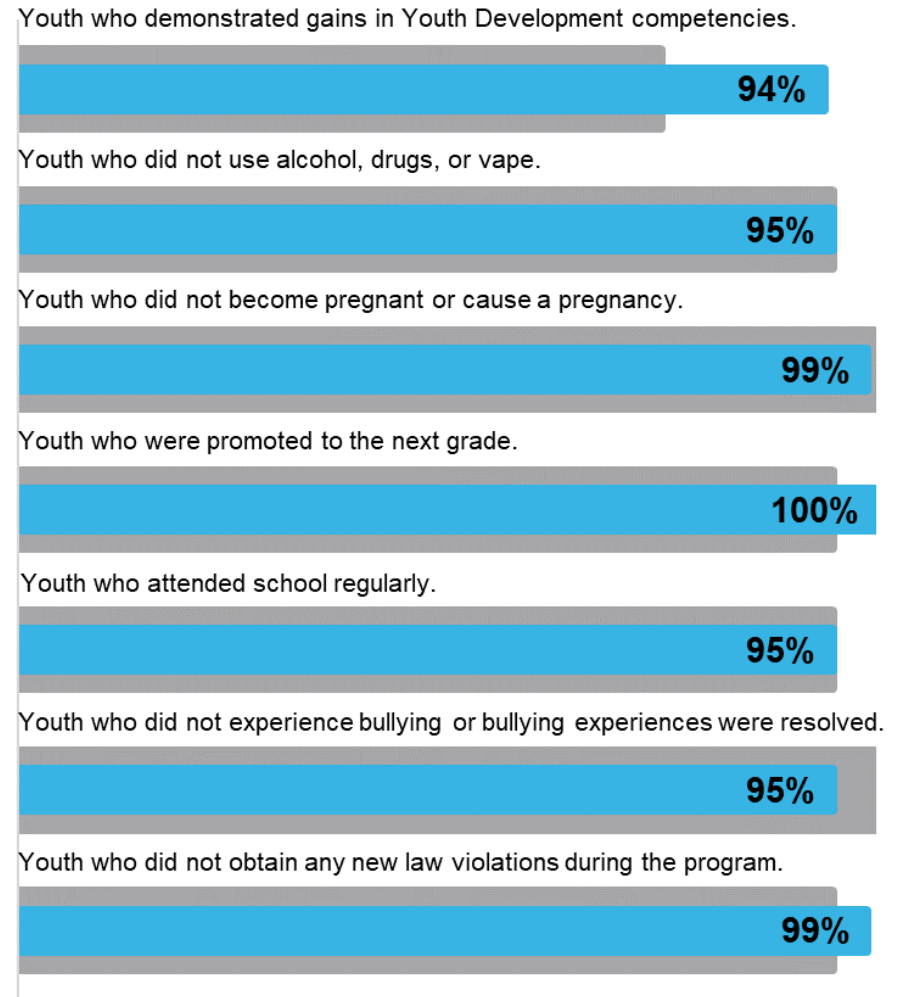


Provider met expectations.

#### Outcome

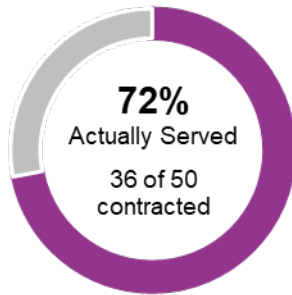
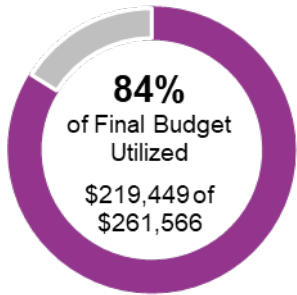
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

Crockett Foundation completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Lower than expected afterschool attendance affected utilization, but provider was able to enroll fully during summer to increase the numbers served.

As of October 2023, the provider had enrolled 106% of the contracted number to be served with an average daily attendance of 70%.

**Is Anybody Better Off?**

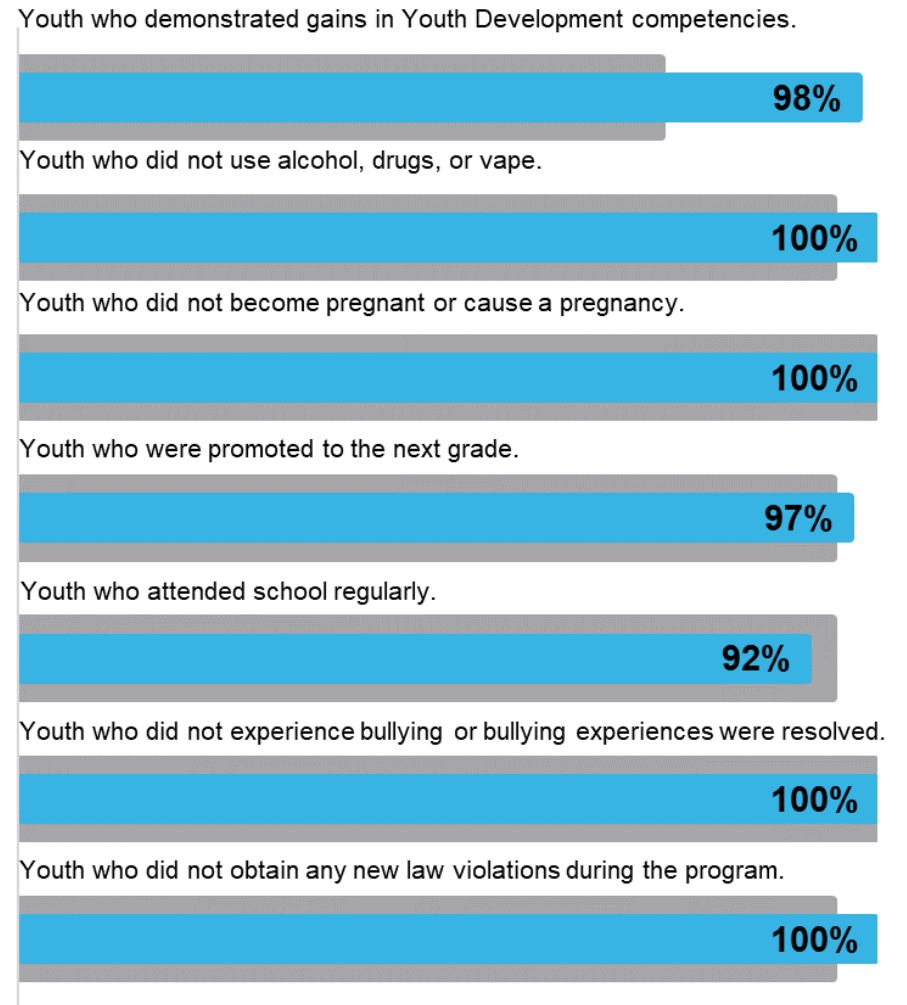
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

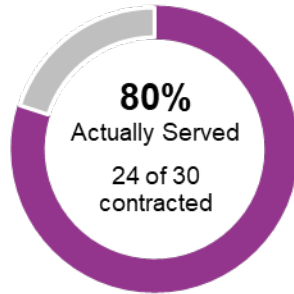
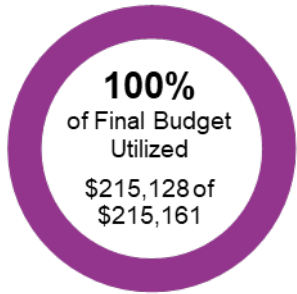
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Harmony Development Center completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time and therapeutic services at one year-round BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

Staff turnover and competing BCPS after-school activities affected youth recruitment and engagement. Full utilization was due to the increased need for individualized case management.

As of October 2023, the provider had enrolled 83% of the contracted number to be served, with an average daily attendance of 70%.

**Is Anybody Better Off?**

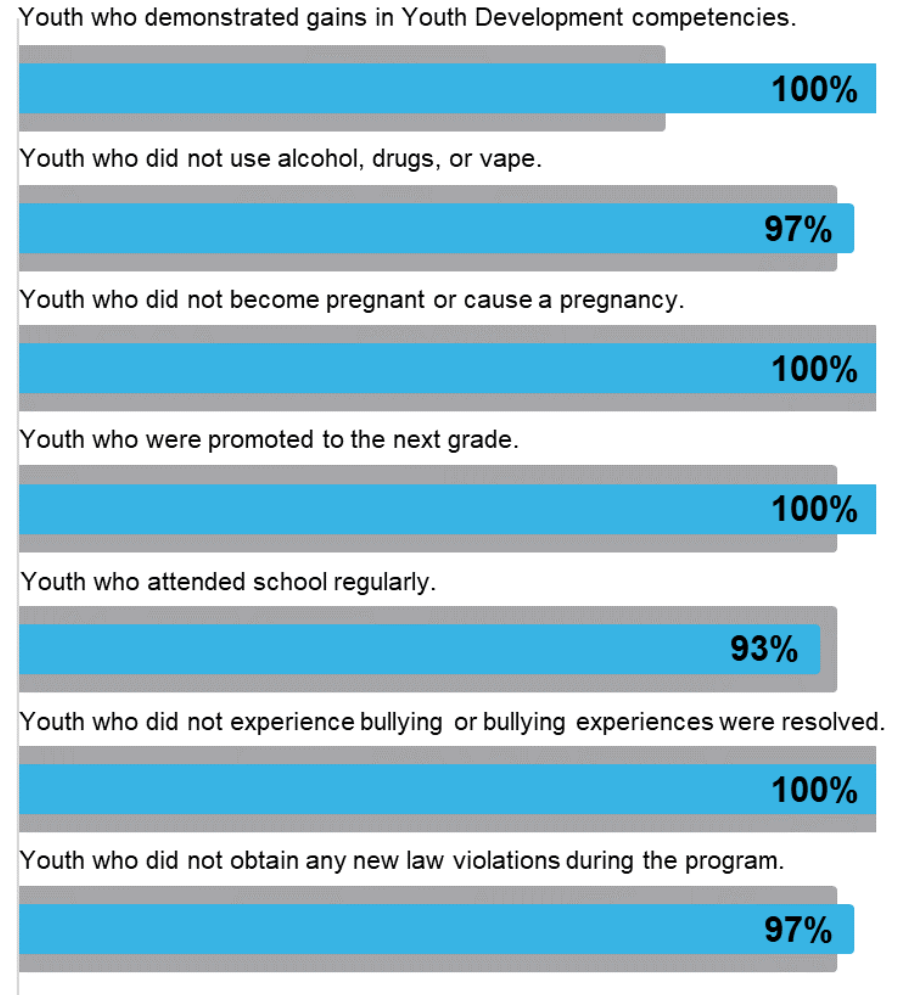
**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

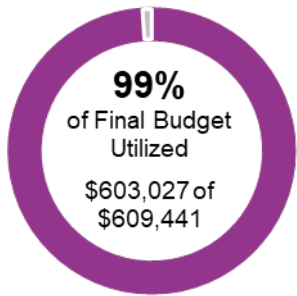
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

Smith Mental Health Associates, LLC completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year only BCPS site.

Program reviews and site visits reflected that the program provided vital services for youth and families in a high-need community. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2023, the provider had enrolled 101% of the contracted number to be served with an average daily attendance of 79%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met 6 of 7 Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



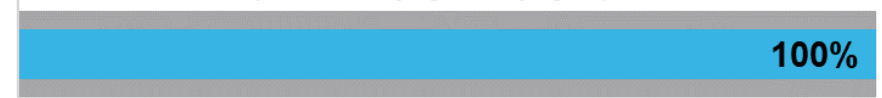
Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



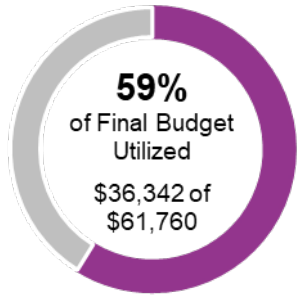
Youth who did not obtain any new law violations during the program.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Choose Peace Stop Violence, a tri-party community collaborative program between the School District, the CSC, and United Way, completed its thirteenth year of funding. The initiative provides violence prevention programming that is school and community based. The program activities educate and empower youth and their families to address bullying, affirm cultural differences, and make healthier, drug-free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the support of the School District's Choose Peace Facilitator. These clubs operate in 15 middle schools and high schools and set the tone for cultural change and inspire and empower the student population to be compassionate leaders and role models for peace and kindness.

Program review reflected highly interactive in-person service delivery and engaging youth development activities.

Lower utilization was due to an extended staff vacancy. Technical assistance was provided.

### Is Anybody Better Off?

#### Outcome

Provider met all performance outputs.

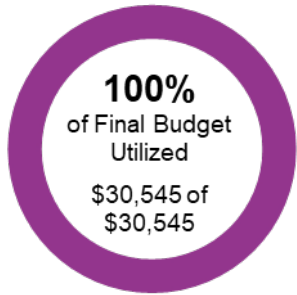
Over **20,000** educational materials on youth violence, prevention, and bullying were distributed at school and community events.

**400** Youth participated in Agents of Change school-based programs.





**How Much Did We Do?**  
**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**     
No Findings.

**Programmatic Performance**     
Program is performing well.

Hanley Center Foundation, Inc. is in its second year of a 3-year leveraged partnership with a match from the Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge and the Active Parenting Program to Broward County students and their families with the goal of reducing underage drinking while promoting positive youth development and effective parenting.

Program review reflected highly interactive quality services.

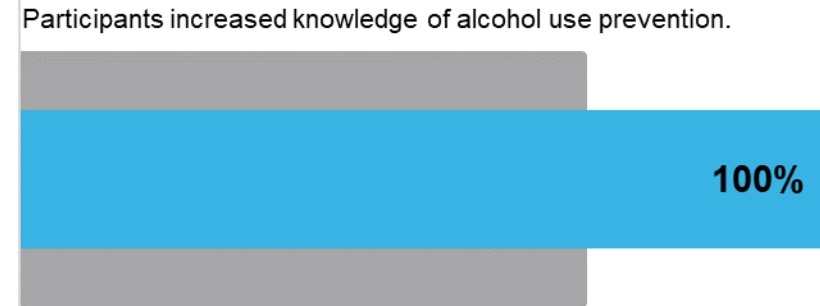
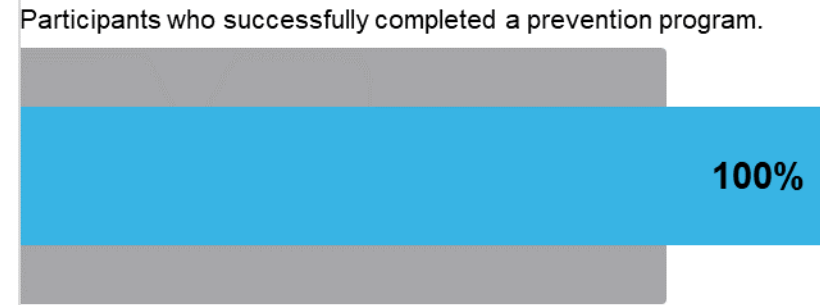
The number of participants was higher than the contracted amount because of outstanding community collaborations.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**   
Provider met expectations.

**Outcome**  
Provider met all Council goals for performance measurements.

■ Goal ■ Measure





**GOAL**

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

**RESULT**

Young people successfully transition to adulthood.

**HIGH SCHOOL INITIATIVES PROGRAMS**

**High School Initiatives**

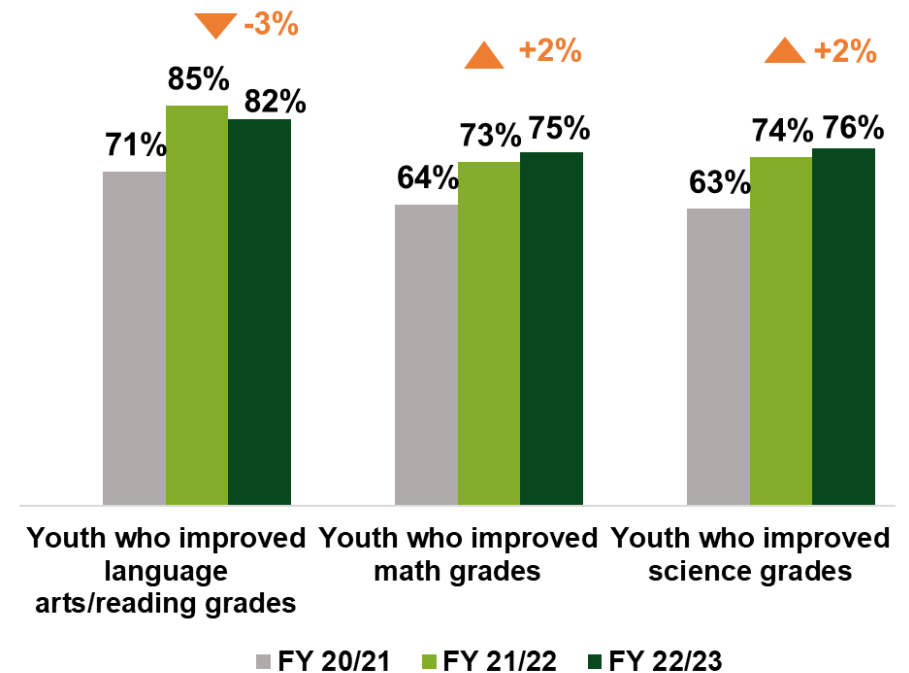
- CSC's LEAP High programs provide academic and personal enrichment services at 15 Title 1 high schools designed to help youth graduate on time. The programs provide tiered case management services to help youth graduate and achieve their post-secondary aspirations.
- Youth Leadership Initiatives provide opportunities for arts-based self-advocacy, legislative advocacy, work experience, and career exploration.
- Some enhancement programs focus on improving the post-secondary transition of high school graduates and G.E.D. earners by increasing awareness of meaningful career pathways and navigating college applications, including financial aid.

**Summer Youth Employment Program (SYEP)**

- The SYEP provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience.

**DATA STORY**

In SY 22-23, LEAP High students showed slight **improvements** in their science and math, grades from SY 21-22. However, they showed a slight **decrease** in language arts and reading. Overall, more students enrolled in LEAP High improved their performance than they did during the pandemic.





# Bridge 2 Life

High School Initiatives – Youth Leadership FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring**

No Applicable

**Programmatic Performance**

Program is performing well.

Bridge 2 Life, Broward County’s Local College Access Network (B2L), is responsible for helping graduating high school students and their families successfully transition to post-secondary educational opportunities and/or employment. B2L focuses on career pathways exploration, increasing college affordability knowledge, and implementing a permanent peer-to-peer process for youth engagement that enables young people to improve college and career opportunities for other youth in Broward County.

Through their one-on-one guidance and support, B2L has continued to help families complete the Free Application For Federal Student Aid (FAFSA) while helping students complete their college admissions and/or Bright Futures applications. B2L offers stipends to youth who implement social media engagement campaigns that promote career pathway exploration opportunities.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

**9170** of youth and parents participated in B2L engagement activities, surpassing Council Goals.

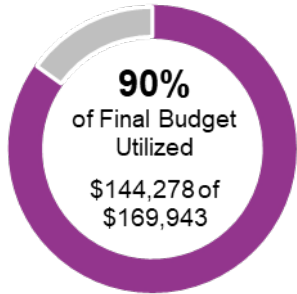
**100%** of youth and parents scheduled one-on-one support completing college applications and financial aid forms.

**95%** of youth completed their Bright Futures application.



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is performing well.

Community-Based Connections completed its second year providing services under the 2021 LEAP RFP. The program provides out-of-school time services at one year-round alternative charter high school.

The program review reflected highly interactive in-person service delivery and engaging youth development activities. Students in this program experienced conflicting youth employment schedules and childcare barriers which impacted after-school participation. Students highly valued the success coach service relationship.

The number of youth served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level. Under-utilization occurred due to lower-than-expected summer attendance.

As of October 2023, the provider had enrolled 100% of the contracted number to be served with an average daily attendance of 53%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

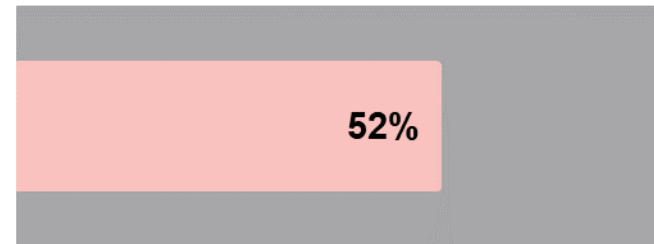
Provider met expectations.

#### Outcome

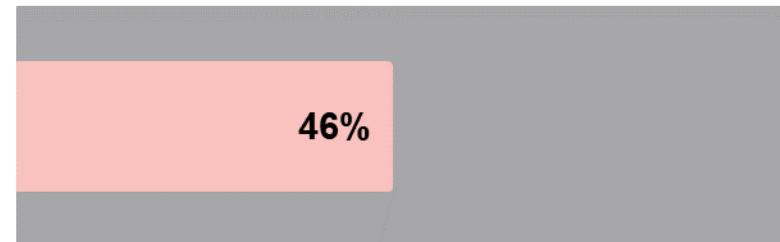
Provider did not meet Council goals for 2 of 2 performance measurements. Due to challenging circumstances at the alternative charter high school, the program was not able to meet the Attendance and Credit Recovery performance measures. Technical assistance will be provided to help the program improve performance for FY 23-24.

■ Goal ■ Measure

Youth enrolled in credit recovery achieved gains in focus subject.



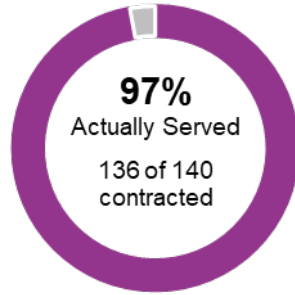
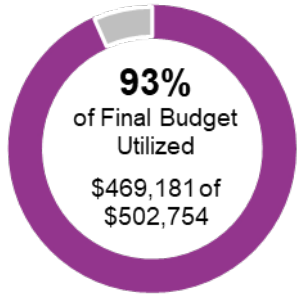
Youth attended school regularly.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is performing well.

Firewall Centers, Inc. completed its third year providing services under the 2020 PYD RFP. The program provided out-of-school time services at two year-round BCPS sites.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received. This provider utilized the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which positively impacted youth enrollment and retention.

As of October 2023, the provider had enrolled 99% of the contracted number to be served with an average daily attendance of 64%.

### Is Anybody Better Off?

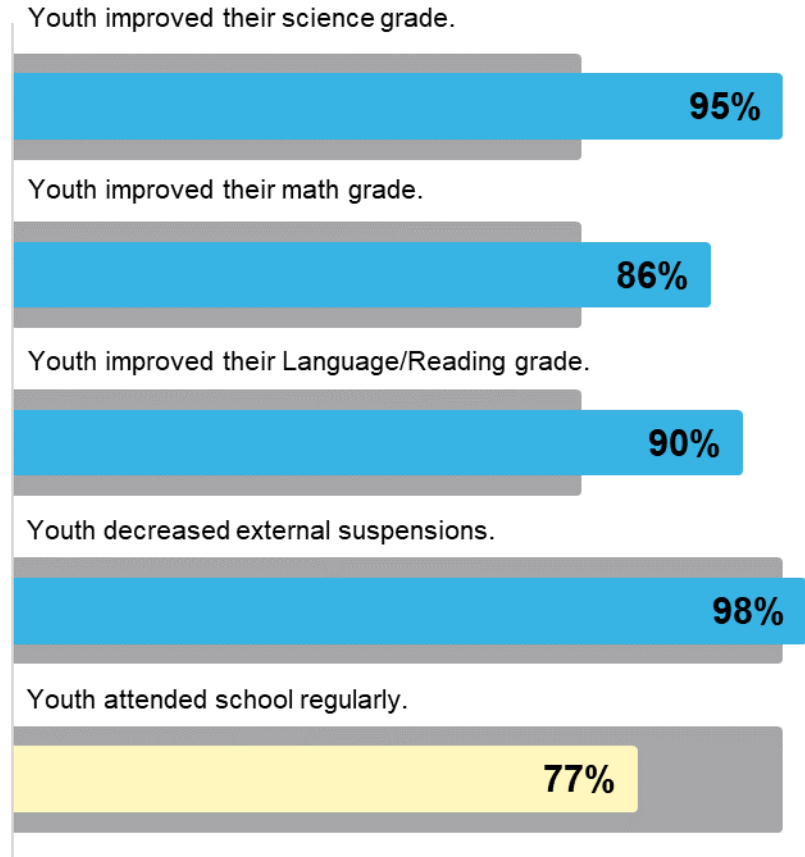
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met 4 of 5 Council goals for performance measurements. Provider did not meet school attendance goal.

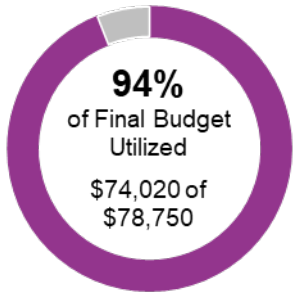
■ Goal ■ Measure





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Administrative monitoring had finding(s) that were addressed in a timely manner.

**Programmatic Performance**

Program is performing well.

Fort Lauderdale Independence Training & Employment Center (FLITE) Youth System Organizing (YSO) program is in its third year. The YSO provides a framework for youth Transitioning to Independent Living (TIL) and supportive system professionals to co-identify and co-create solutions that improve Broward's Child Welfare System and outcomes for TIL Youth. The YSO teaches TIL Youth community organizing and advocacy skills so they can be authentically engaged in the governance of Broward's Child Welfare System (CWS).

Through their engagement, the YSO have continued to build relationships with TIL Youth and system professionals, which has helped improve the CWS, while improving the chance that the YSO will successfully transition to independence. One result was the creation and administration of two systems of care quality and accountability surveys, which were presented at two different state and national conferences. Another result is three of the six YSOs gained meaningful full-time employment, and a fourth entered graduate school to become a Social Worker.

**Is Anybody Better Off?**

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth attendance at meetings and events.



Youth improved organizing and leadership competencies.



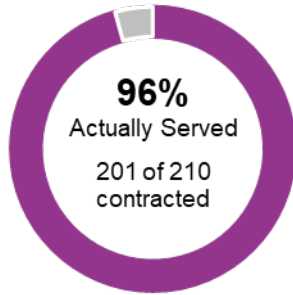
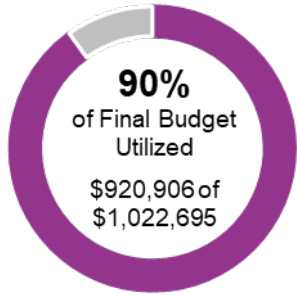
Youth satisfied with YSO trainings and events.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is performing well.

Hispanic Unity of Florida, Inc. completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at three year-round BCPS sites.

The program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Low summer enrollment due to youth employment affected overall utilization.

As of October 2023, the provider had enrolled 130% of the contracted number to be served with an average daily attendance of 79%.

### Is Anybody Better Off?

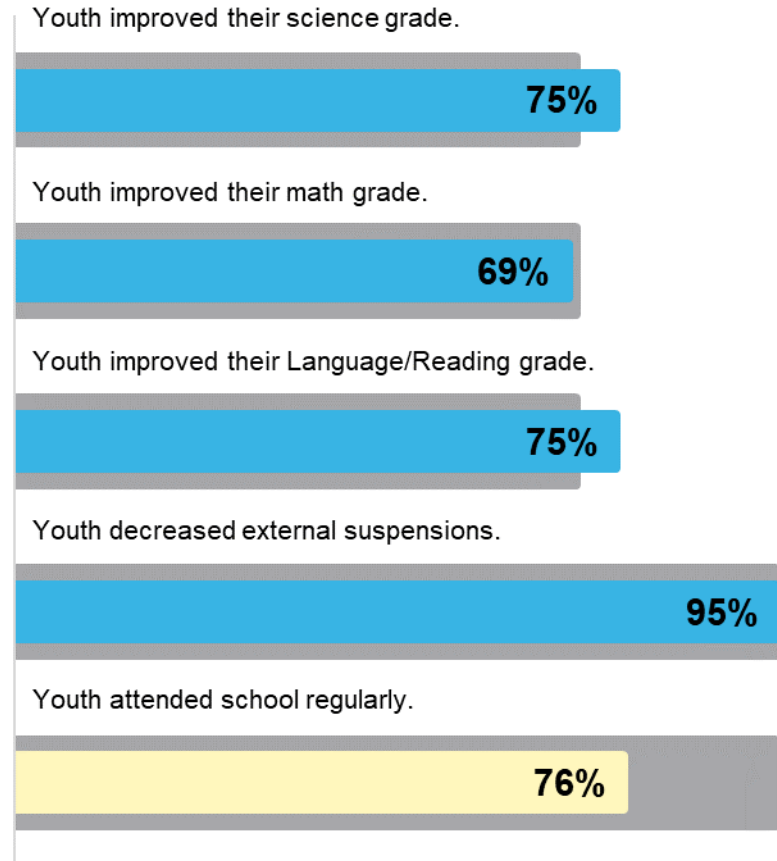
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met 4 of 5 Council goals for performance measurements. Provider did not meet school attendance goal.

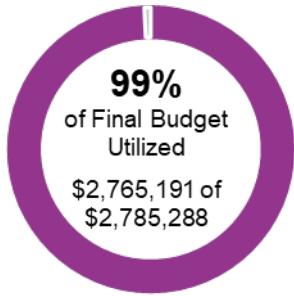
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

YMCA of South Florida, Inc. completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at nine year-round BCPS sites.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The provider was able to serve additional youth because of staggered attendance. On some days, youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

As of October 2023, the provider had enrolled 171% of the contracted number to be served with an average daily attendance of 112%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth improved their science grade.



Youth improved their math grade.



Youth improved their Language/Reading grade.



Youth decreased external suspensions.



Youth attended school regularly.

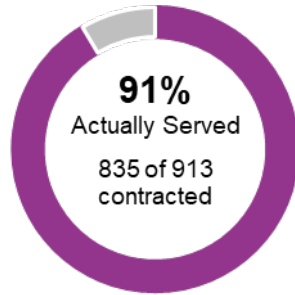
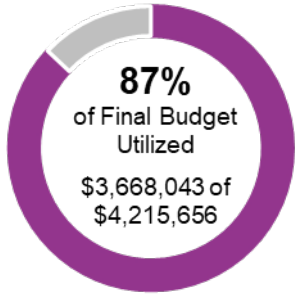






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

CareerSource Broward completed its 19th year of CSC funding for the Summer Youth Employment Program (SYEP). This collaborative summer work experience program provides paid employability skills training and employment opportunities for 16 to 18-year-olds at worksites across Broward County.

Program review reflected a thorough intake and assessment process, informative orientations for staff and employers, quality employability skills training for youth, an efficient job placement process, and meaningful 7-week summer work experiences. Both employer and youth surveys reflected a high level of satisfaction with the program.

For summer 2023, the contract award and number of contracted youth were increased in April 2023 to address strong demand for this quality service. Lower utilization was due to an extended fulltime staff vacancy and an inability to quickly hire additional summer-only positions with the increased award amount given the short turnaround.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth were satisfied with their work experience.



Employers indicated high satisfaction with the program support and youth employee(s).



Youth demonstrated proficiency in employability and job retention skills.



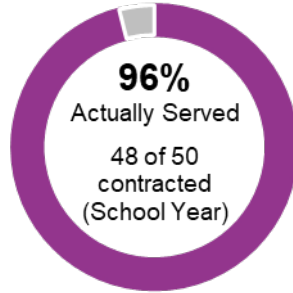
Youth successfully completed the program.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The Museum of Discovery and Science completed its third year of the Everglades EcoExplorers program under a leverage contract executed in June 2021. The program provides summer, after-school, and weekend environmental education and workforce development training to youth in grades 10-12 at participating high schools who have a teacher recommendation.

Program review reflected high-quality services. Youth satisfaction surveys reflected high satisfaction with the program.

As of October 2022, the provider had enrolled 106% of the contracted number to be served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth increased knowledge of science concepts.



Youth demonstrated proficiency in employment and job retention skills.





**GOAL**

Strengthen the continuum of care for children and youth with special needs.

**RESULT**

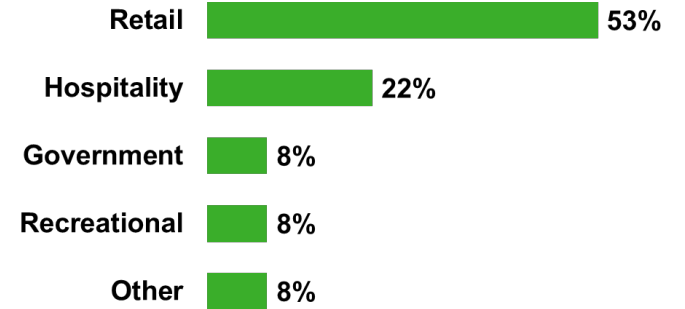
Young people successfully transition to adulthood.

**SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP)**

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

**DATA STORY**

The majority of Summer 2023 STEP **worksites** were in **retail** and **hospitality**.



**For the first time** in STEP programming, students interned at the Broward County Animal Adoption Center.

**93%** of students felt **supported by their success coaches** regarding their issues or concerns.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

Arc Broward completed its third year providing services under the 2020 PYD RFP. The program provides out-of-school time services at the ARC Broward site, one charter school site, and two year-round BCPS sites.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Higher than expected attendance during the school year allowed the provider to fully utilize the contract. However, some youth were either not ready for the work experience component or parents opted not to send their young person to the program due to other family commitments, which impacted summer enrollment and attendance.

As of October 2023, the provider had enrolled 80% of the contracted number to be served with an average daily attendance of 48%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth who reported improvement in employability skills.



Youth who demonstrated improvement in employability skills



Youth who are employed or pursuing post-secondary education 6 months post program completion.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

The Center for Hearing and Communication completed its third year providing services under the 2020 PYD RFP. The program provides positive youth development programming at one BCPS site during the school year and community-based supported employment during the summer for youth who are deaf/hard of hearing.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected satisfaction with the program.

Lower than expected number to be served was due to difficulties recruiting youth but the youth who participated had stronger attendance than expected which reduced the level of underutilization.

As of October 2023, the provider had enrolled 75% of the contracted number to be served with an average daily attendance of 30%.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

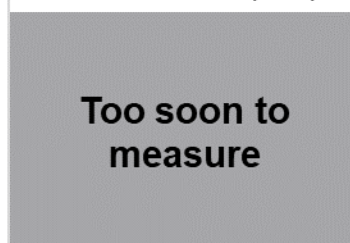
Provider met the one performance measure that was ready to be measured. The follow-up performance measurement is too soon to measure.

■ Goal ■ Measure

Youth who demonstrated proficiency in employability and job retention skills.



Youth who are employed or pursuing post-secondary education 6 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring** ✓✓✓

No Findings.

**Programmatic Performance** ✓✓✓

Program is performing well.

Smith Mental Health Associates, LLC completed its third year providing services under the 2020 PYD RFP. The program provides positive youth development programming at two BCPS sites during the school year and community-based supported employment during the summer.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Numbers served and utilization were affected because summer employment attendance was lower than anticipated due to a variety of reasons including transportation challenges, youth moving out of the area, and youth behavior issues.

As of October 2023, the provider had enrolled 88% of the contracted number to be served with an average daily attendance of 55%.

### Is Anybody Better Off?

**Data Integrity & Fully Measured**

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who are employed or pursuing post-secondary education 6 months post program completion.



Youth who demonstrated improvement in employability skills.



Youth who reported improvement in employability skills.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

United Community Options (UCO) completed its third year providing services under the 2020 PYD RFP. The program provides positive youth development programming at eight BCPS sites during the school year and community-based supported employment during the summer.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Higher than expected attendance during the school year. Some youth were not able to successfully complete the entire summer employment experience which impacted summer attendance and overall utilization.

As of October 2023, the provider had enrolled 85% of the contracted number to be served with an average daily attendance of 54%.

**Is Anybody Better Off?**

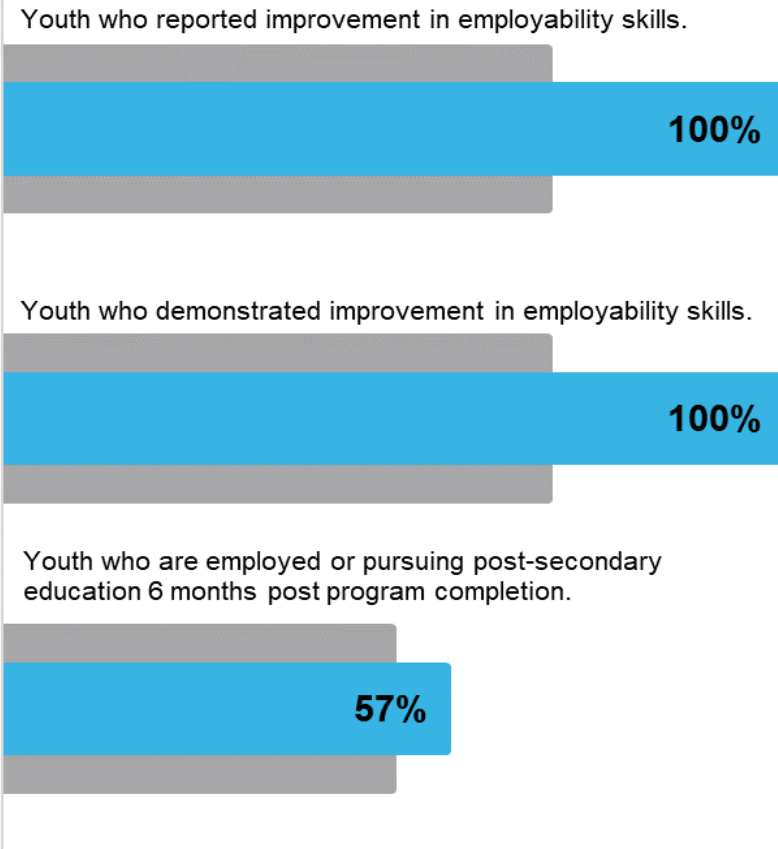
**Data Integrity & Fully Measured** 

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

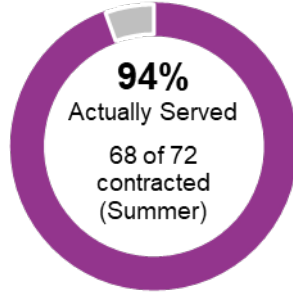
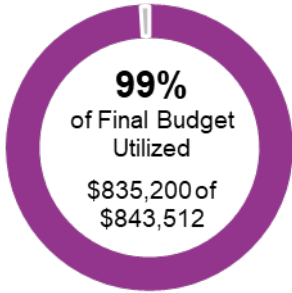
■ Goal ■ Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The YMCA of South Florida, Inc. completed its third year providing services under the 2020 PYD RFP. The program provides positive youth development programming at three BCPS sites and one charter school site during the school year and community-based supported employment during the summer.

Program review reflected highly interactive in-person service delivery and engaging youth development activities. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Consistent attendance during the school year and slight over-enrollment helped to compensate for lower summer enrollment and allowed the provider to fully utilize the contract.

As of October 2023, the provider had enrolled 51% of the contracted number to be served with an average daily attendance of 47%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met 1 of 3 Council goals for performance measurements. Many participants presented with challenges that made it difficult to successfully complete the employability skills assessment. There were 3 eligible youth for the post-completion measure, of which only one met the outcome criteria.

Goal  Measure

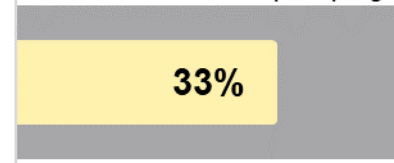
Youth who reported improvement in employability skills.



Youth who demonstrated improvement in employability skills.



Youth who are employed or pursuing post-secondary education 6 months post program completion.







## GOAL

Improve life outcomes for dependent, delinquent, crossover, LGBTQ and disconnected youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.

## RESULT

Young people successfully transition to adulthood.

## HEALTHY YOUTH TRANSITIONS PROGRAMS

### Healthy Youth Transition (HYT)

- Provides life coaching, independent living skills training, vocational exploration and training, mentoring, case management, trauma-informed therapy and other supportive services using the Transitional Independent Process (TIP) model.
- Since 2004, a partnership with The Jim Moran Foundation has added \$590K annually to support HYT.

### Fort Lauderdale Independent Training & Education Center (FLITE)

- A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.
- HOPE (Helping Older Teens Powerfully Engage) Court is an innovative, system-changing pilot program that utilizes a restorative approach within the child welfare system, serving youth who are approximately 17 years of age, and who will become adults while in foster care without an intact family.

### Youth Internships & Career Exploration

- Provides paid internships and career exploration for youth ages 16 to 22 who are aging out of foster care and youth who identify as LGBTQ in Broward County.

## DATA STORIES



**93%** of HYT youth who are eligible due to their involvement in the dependency system have **achieved stable housing** as of their most recent semi-annual assessment.



**35%** of HYT youth who are eligible due to their involvement in the dependency system reported that they **both work and attend school** as of their most recent semi-annual assessment.

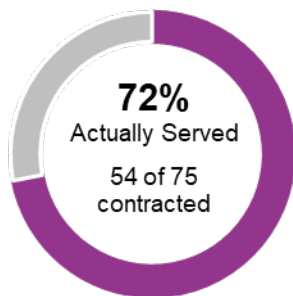
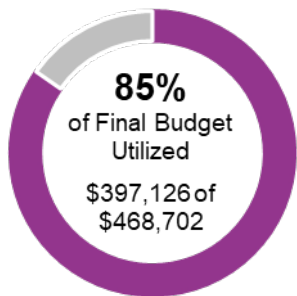


**91%** of HYT youth who are eligible due to their involvement with the juvenile justice system **did not acquire any new law violations** as of their most recent semi-annual assessment.



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Camelot Community Care completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, case management, and counseling services with youth who are transitioning out of the child welfare system with special behavioral health conditions.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The provider relies primarily on TIL youth referrals. The provider has taken the initiative to develop additional referral relationships such as with BCPS. Utilization and the number of youth served was lower than the contracted amount due to lower referrals.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



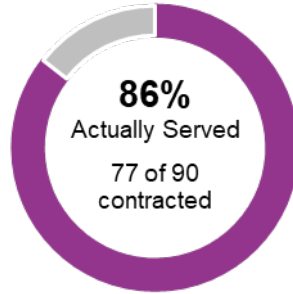
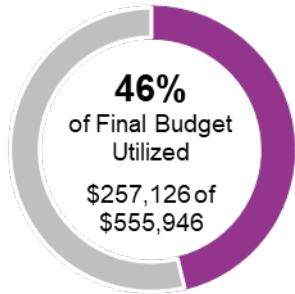
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Gulf Coast Jewish Family and Community Services completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to offer meaningful life coaching, case management, and counseling services with youth transitioning out of the child welfare system.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to multiple staff vacancies. Numbers served was higher than the contracted amount due to youth retention challenges. The vacancies have since been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





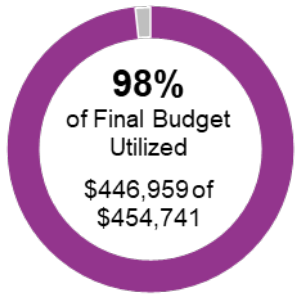
# Harmony Development Center

Independent Living – Healthy Youth Transitions (HYT) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

Harmony completed its third year as a new provider under the 2020 Healthy Youth Transition RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those in middle and high school throughout Broward County with delinquency involvement.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The program provided more intense services to high need youth and families which resulted in higher utilization. The program experienced staff vacancies which impacted numbers served. The vacancies have not been resolved.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

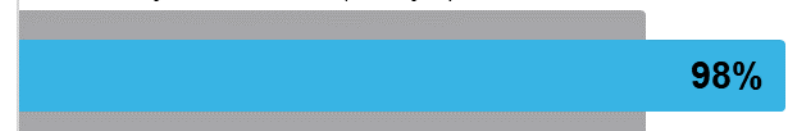
Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations (<18yrs) or any new felony law violations (>=18yrs).



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





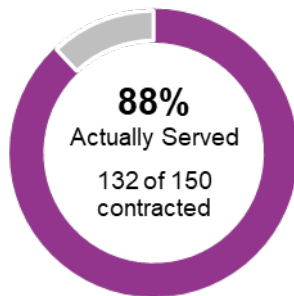
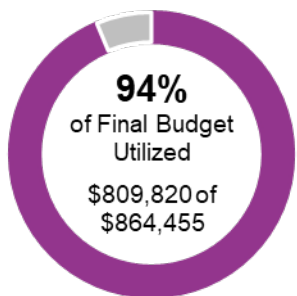
# Helping Abused, Neglected and Disadvantaged Youth, Inc. (HANDY)

Independent Living – Healthy Youth Transitions (HYT) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Helping Abused, Neglected and Disadvantaged Youth (HANDY) completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The program provided more intense services to youth and families with more complex needs. The program has experienced staff vacancies which impacted numbers served. The vacancies have not been resolved.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



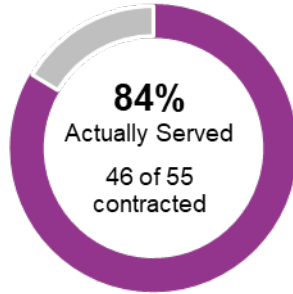
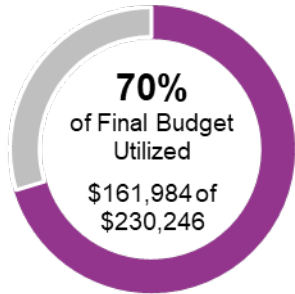
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Henderson Behavioral Health completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, counseling, and supported housing to youth with complex behavioral health needs aging out of the child welfare system.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The provider experienced significant staff retention challenges. This led to underutilization and lower numbers served. The vacancies have since been resolved.

**Is Anybody Better Off?**

**Data Integrity & Fully Measured**

Provider met expectations.

**Outcome**

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

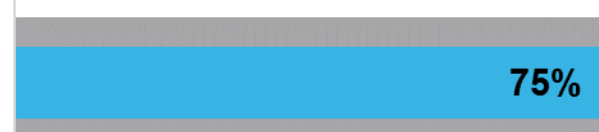
Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



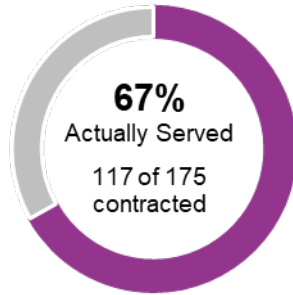
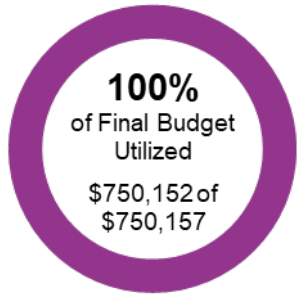
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review results reflected that overall service delivery was on track.

The program provided more intense services with smaller caseloads to high need youth resulting in full utilization, but lower numbers served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



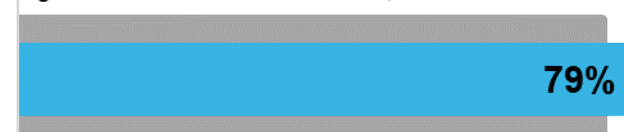
Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





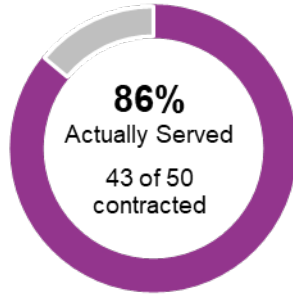
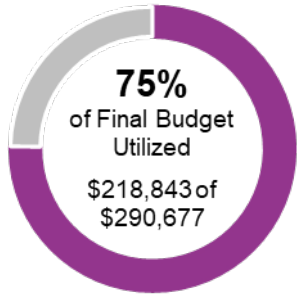
# PACE Center for Girls

Independent Living – Healthy Youth Transitions (HYT) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

PACE Center for Girls completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide gender-responsive life coaching, case management, and counseling services to middle and high school-aged girls throughout Broward County with delinquency involvement, transitioning out of the child welfare system and/or those living in both formal and informal relative care settings.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Utilization and number served were lower than expected due to staff turnover. The vacancies have since been resolved.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.

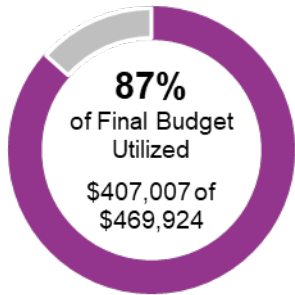






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is receiving technical assistance.

SunServe completed its third year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and therapeutic services to middle and high school-aged youth who identify as Lesbian, Gay, Bi-Sexual, Transgender, and Questioning (LGBTQ).

Program review reflected that overall service delivery was on track, with technical assistance provided to improve youth engagement in life coaching services. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to staff vacancies. Numbers served was higher than the contracted amount due to youth retention challenges in life coaching services. The vacancies have since been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider did not meet expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



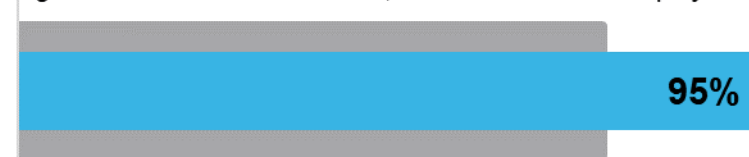
Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



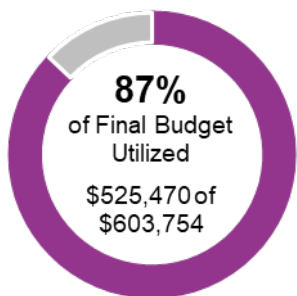
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program is receiving technical assistance.

In 2014, the Council approved community collaborative funding for FLITE Center in collaboration with the Community Foundation, The Jim Moran Foundation, United Way, and CareerSource to provide coordination, resources, and direct services to the Transitional Independent Living (TIL) population in Broward County. FLITE Center serves as a One-Stop Resource Center that serves TIL youth with individualized services based on their needs, including connections to housing and employment opportunities, referrals to community resources, access to benefits, and educational assistance with GED preparation and post-secondary training.

The provider requested additional funding to address capacity challenges for this growing organization. The Council expanded funding to support additional positions. Program review reflected that FLITE Center provided essential services to TIL youth, reflecting its status as the hub for TIL services. However, they experienced onboarding and program implementation challenges. The provider received ongoing technical assistance to address these challenges which have been resolved. Subsequently, the staffing pattern was right sized for FY 23-24. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The provider experienced staff vacancies which impacted utilization. The vacancies have since been resolved. Because this is blended funding, the number of youth served reflects services provided through all of the funding partners and includes some duplication due to participation in multiple components.

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth served by Health & Wellness navigator who were connected to health resources.



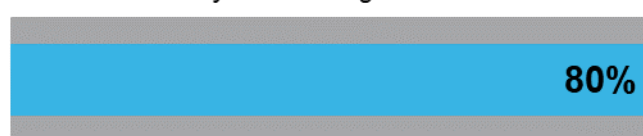
Youth served by the Employment Coordinator who gained employment.



Youth served in the College Boost Program who made learning/educational gains.



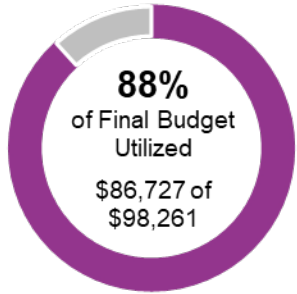
Youth served by the Housing Coordinator who secured housing.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance

Program has sunsetted.

HOPE Court (Helping Older Teens Powerfully Engage Court) completed its final year of operations through a leverage partnership with the Florida Institute for Child Welfare (FICW) that began in March 2022. The program is an innovative, system-changing pilot program that utilizes a restorative practices approach within the child welfare legal system. HOPE Court serves youth who are approximately 17 years of age and who will become adults while in foster care without an intact family. FICW will conduct an evaluation of the program and submit a copy to CSC.

Through their participation in HOPE Court, 12 youth were provided 72 court hearings and 79 support circles. Additionally, 16 child welfare professionals were trained in Empathetic Communication. Site observation of a court hearing was conducted and reflected quality service and positive interaction with the youth.

Underutilization is attributed to lower than anticipated costs of this pilot program. FLITE Center was awarded a state appropriation by the Florida Legislature for funding which began in July 2023. This program sunset on June 30, 2023.

### Is Anybody Better Off?

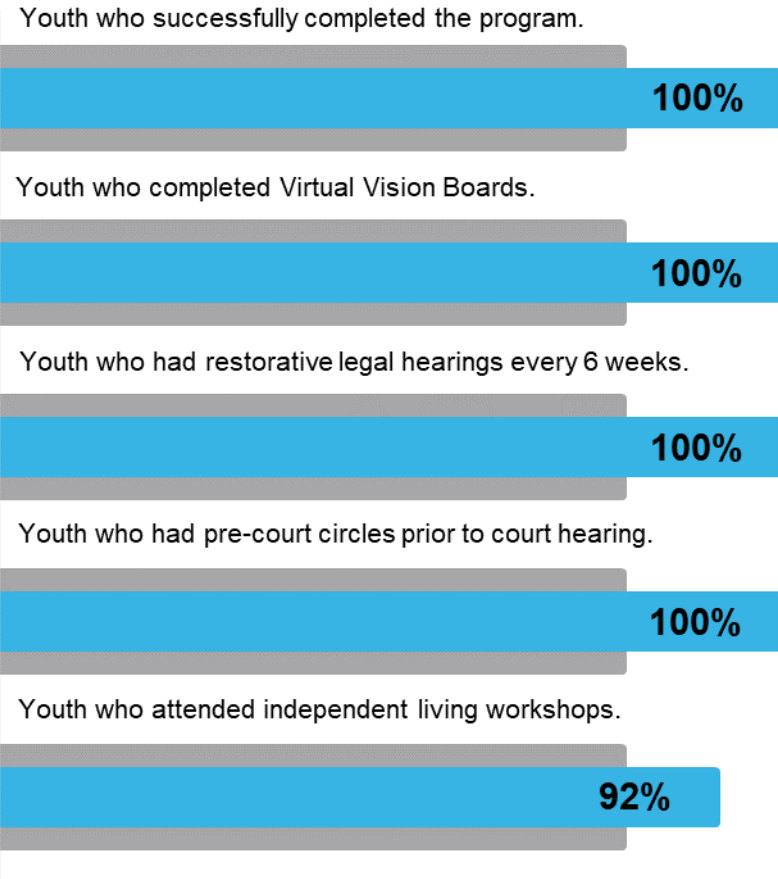
#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measures.

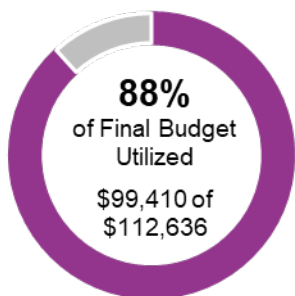
Goal  Measure





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc. (H.O.M.E.S.) completed its seventh year of this community collaborative with The Jim Moran Foundation. The Jim Moran Foundation funds housing for Transitional Independent Living (TIL) youth and CSC funds internships for TIL youth.

Program review results reflected excellent service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to a staff vacancy which has since been resolved. They were able to serve more youth because some youth obtained jobs in the middle of the internship, so they were able to enroll more youth in internship opportunities.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth successfully completed internship.



Youth demonstrated proficiency or improvement in employability and job retention skills.



Sites that indicated satisfaction with program support and youth intern(s).



Youth who were employed upon internship completion.





**GOAL**

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

**RESULT**

Young people successfully transition to adulthood.

**DELINQUENCY DIVERSION PROGRAMS**

**New Delinquency Alternatives for Youth (New DAY)**

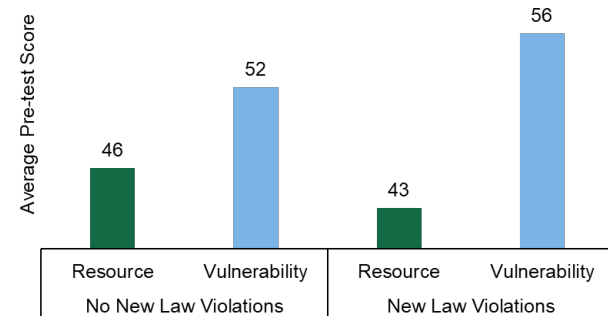
- Provide structured diversion interventions for youth with eligible offenses using a restorative-justice lens.
- Referred by the State Attorney's Office (S.A.O.), Broward County Office of Justice Services, law enforcement, or Broward County Public Schools.

**Note:** New DAY referrals reduced significantly during the pandemic. In FY 22-23 referrals to the New DAY programs trended upwards from FY 21-22. FY 22-23 is the first year of the new procurement cycle with overall service capacity across New DAY providers reduced by 15% to align with anticipated referral levels.

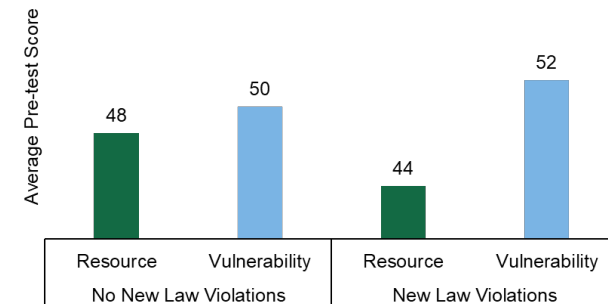
**DATA STORY**

Youth in New DAY complete a Resource/Vulnerability assessment to evaluate strengths and risks to address during programming. Youth who **reoffended** during their program had a **larger difference between their Resource and Vulnerability scores** than did youth who did not reoffend. This suggests that they had fewer protective factors to mitigate their risk factors. This was particularly the case for youth in **Civil Citation**. This assessment data offers useful insights for providers when planning interventions for youth.

**Civil Citation**



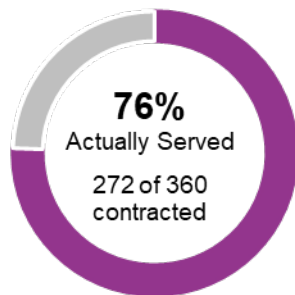
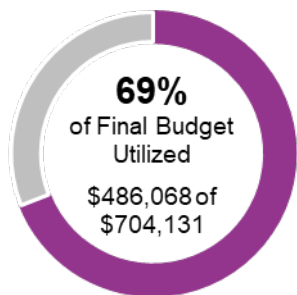
**Diversion**





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring

No Findings.

#### Programmatic Performance

Program is performing well.

The Broward Sheriff's Office (BSO) completed its first year of operation under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.

The provider experienced significant staff retention challenges which impacted utilization and numbers served. The vacancies have not yet been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

Goal  Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



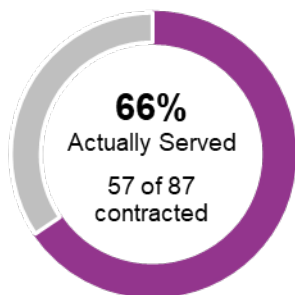
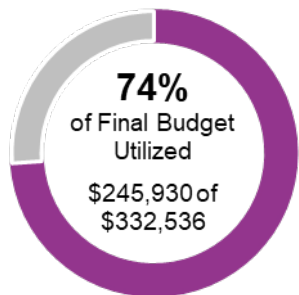
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Camelot Community Care completed its first year of operation under the 2022 New DAY RFP providing therapeutic services using the Functional Family Therapy (FFT) model for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns and their families.

Program review reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Satisfaction surveys reflected a high level of satisfaction with the services received.

The FFT model requires the entire family to participate in therapy. This requirement impacts which referrals are appropriate for this program. This year, they experienced lower referrals resulting in lower utilization and number served.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who had no law violations 12 months post program completion.





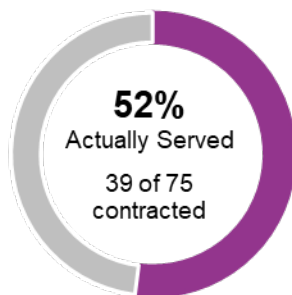
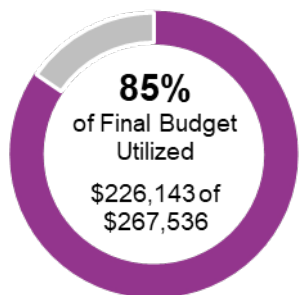
# Community Reconstruction

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is receiving technical assistance.

Community Reconstruction, Inc., completed its first year under the 2022 New DAY RFP providing psychoeducational services for youth with minor to moderate juvenile delinquency histories. The program provides diversion and civil citation programming throughout Broward County to youth through age 17 at the time of the offense.

Program review reflected that this new provider experienced initial challenges with staff recruitment, retention, and program implementation. Provider received intensive technical assistance by a programmatic consultant to address program implementation. Once they were able to onboard some staff, the program was able to offer services to youth and their families and implement all program components.

The provider experienced staff vacancies and lower referrals which impacted utilization and numbers served in this cost reimbursement contract. The vacancies have not been resolved. In FY 23-24, the provider transitioned from cost reimbursement to a unit-based contract.

## Is Anybody Better Off?

**Data Integrity & Fully Measured**

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements that were measurable. It was too soon to measure follow-up law violations because this program began in FY 22-23

Goal  Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who had no law violations 12 months post program completion.

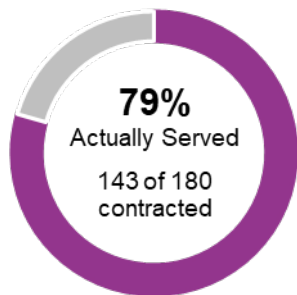
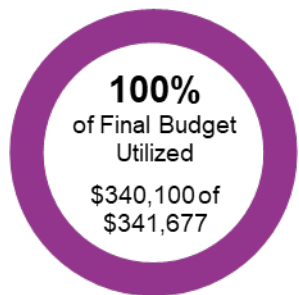






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is receiving technical assistance.

Harmony Development Center completed its first year of operation under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories. The program also provides in-home therapeutic services to youth with more serious juvenile delinquency histories and/or behavioral health conditions and their families.

Program review reflected that the overall service delivery was on track, with technical assistance provided to improve documentation and program implementation. Satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth/families served was lower than the contracted amount due to intensive case management needs for families with complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements that were measurable. It was too soon to measure follow-up law violations in the Therapeutic stream due to it being a new program component.

#### Psychoeducational

#### Therapeutic

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



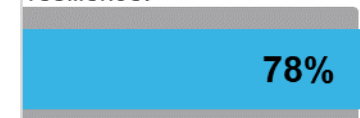
Youth who had no law violations 12 months post program completion.



Youth who successfully completed the program.



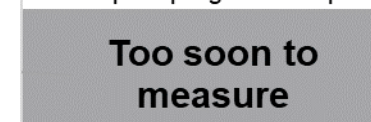
Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who had no law violations 12 months post program completion.





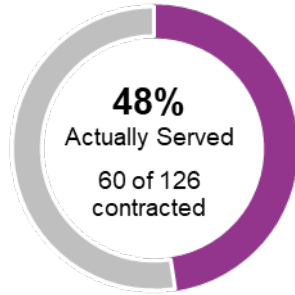
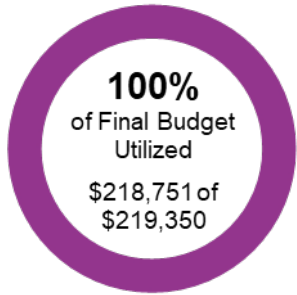
# Henderson Behavioral Health

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance

Program is receiving technical assistance.

Henderson Behavioral Health completed its first year of operation under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories and their families.

Program review results reflected that the provider offered competent services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.

The provider utilized per diem staff without CSC approval. Staff provided more units of service to each family which resulted in higher utilization and fewer families served. Once the contracted amount was reached, the provider inconsistently entered service data. Technical assistance has been provided.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



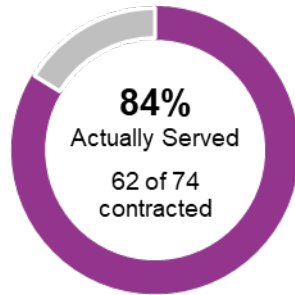
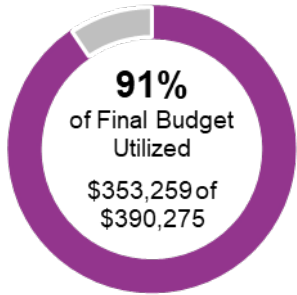
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Juliana Gerena & Associates completed its first year of operation under the 2022 New DAY RFP providing therapeutic services using the Cognitive Behavior Therapy model for youth with moderate to more serious juvenile delinquency histories, special needs and/or behavioral health concerns and their families.

Program review reflected quality service delivery with effective therapeutic intervention and fidelity to the model. Satisfaction surveys reflected a high level of satisfaction with the services received.

The number of youth/families served was lower than the contracted amount due to longer program duration for youth with more complex needs and staff vacancies. The vacancies have not yet been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



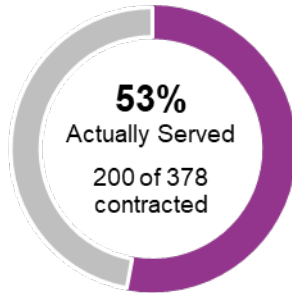
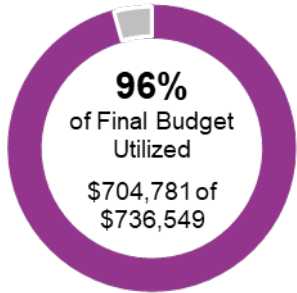
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its first year under the 2022 New DAY RFP providing therapeutic and psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories. The program also provides in-home therapeutic services using Solution-Focused Brief Therapy and Trauma-Focused Cognitive Behavioral Therapy to youth with more serious juvenile histories and/or behavioral health concerns and their families.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.

The number of families served was lower than the contracted amount due to intensive case management services and longer program duration for families with more complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

#### Psychoeducational

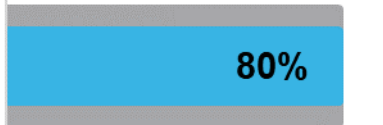
#### Therapeutic

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who had no law violations 12 months post program completion.



Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



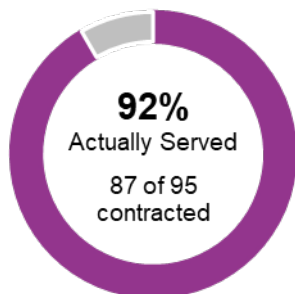
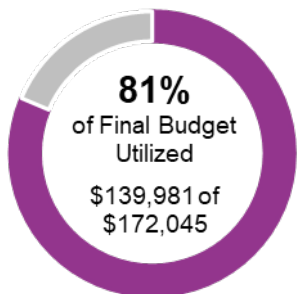
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

#### Programmatic Performance



Program is performing well.

PACE Center for Girls completed its first year under the 2022 New DAY RFP providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate juvenile delinquency histories and their families. The program provides gender-responsive diversion and civil citation programming throughout Broward County to girls through age 17 at the time of the offense.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. Satisfaction surveys reflected a high level of satisfaction with services received.

Utilization was lower than expected due to staff vacancies. The vacancies have not yet been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



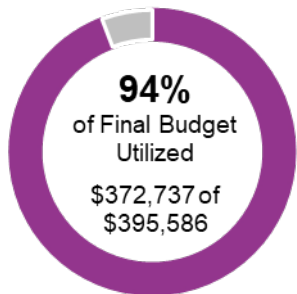
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Smith Mental Health Associates completed its first year under the 2022 New DAY RFP of operation providing therapeutic services using the Brief Strategic Family Therapy and Cognitive Behavior Therapy models for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns and their families.

Program review reflected quality service delivery with effective therapeutic intervention and fidelity to the model. Satisfaction surveys reflected a high level of satisfaction with services received.

The number of families served was lower than contracted due to longer program duration for families with more complex needs.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



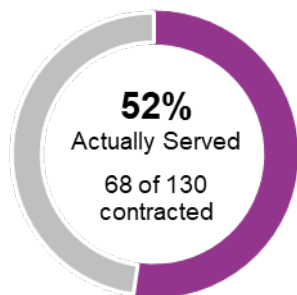
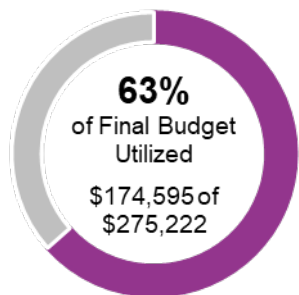
Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

The Urban League of Broward County completed its first year under the 2022 New DAY RFP, providing psychoeducational group and case management services using a restorative justice lens for youth with minor to moderate delinquency histories and their families referred by the State Attorney's Office, Broward County Justice Services, or Broward County Public Schools.

Program review reflected that the provider offered competent, comprehensive services to youth and their families. The Provider received ongoing technical assistance from a programmatic consultant to address program implementation challenges. As a result, the Provider successfully satisfied all areas of their Performance Improvement Plan (PIP).

The Provider experienced significant staff retention challenges. These factors led to underutilization and low numbers served. The vacancies have not yet been resolved.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who had no law violations 12 months post program completion.





### GOAL

Safeguard the physical health of children.

### RESULT

Children are mentally and physically healthy.

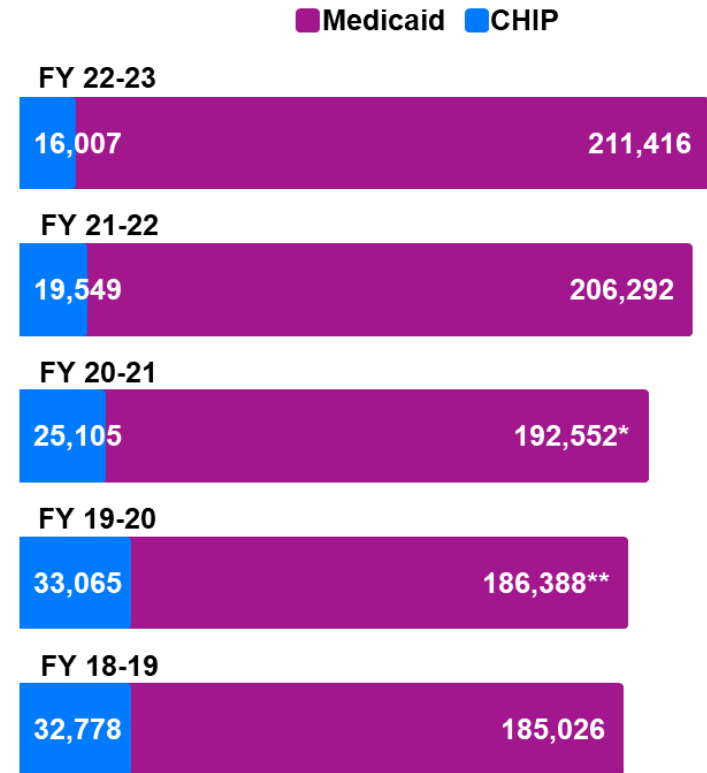
### CHILDREN'S HEALTH INSURANCE OUTREACH PROGRAM

#### KidCare Outreach

- Council funding supports outreach and personalized assistance to help Broward County residents navigate the often-complicated KidCare application process.

### DATA STORY

While, in total, more children are on public health insurance, KidCare (**CHIP**) enrollment **decreased** from FY 18-19 to FY 22-23 and **Medicaid** enrollment **increased** in FY 22-23 (average monthly enrollment). These data do not capture the “unwinding” of Medicaid that began in mid FY 22-23 so the impact of that state policy decision is not yet known.



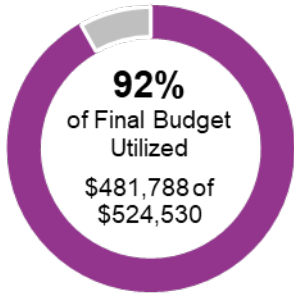
\*Medicaid numbers were only available through July 2021, \*\*and August, 2020.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

The KidCare Outreach Program of the Florida Department of Health in Broward County uses a multi-pronged approach to provide access and reduce barriers to public health insurance coverage.

Due to changes in state mandates, prior to July 2023, families had to be enrolled in the Medicaid program before being enrolled in KidCare. The Program pivoted and adhered to the mandate by assisting families through the Medicaid process via the CSC funded KidCare helpline. If the family did not qualify, staff proceeded to enroll the family in KidCare. Since, July 2023, due to the KidCare application portal being back online, families that do not meet the criteria for the Medicaid program are eligible to apply directly to KidCare instead of applying to the Medicaid program first. The KidCare helpline has been able to assist families through this process which helps expedite the approval for insurance.

During the legislative session in July 2023, House Bill 121 was passed, which will allow thousands of Florida children to be eligible for health and dental insurance offered through the KidCare program. The KidCare program continues to disseminate information to families through food distribution, community outreach activities, community trainings, and presentations.

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

**82** Community events were attended by KidCare staff to reach potential eligible residents.

**290** Public education/training sessions were held.

**100%** of participants were satisfied with public education/training sessions.



**GOAL**

Improve the coordination of children's services.

**RESULT**

Children live in safe and supportive communities.

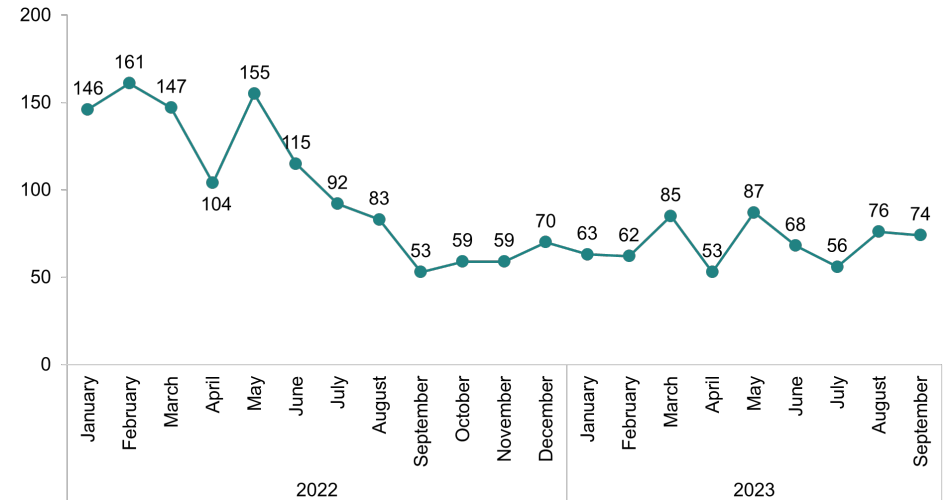
**SIMPLIFIED POINT OF ENTRY PROGRAM**

**First Call for Help (2-1-1)**

- 24/7 comprehensive helpline providing all people with crisis, health, and human services support, connecting them to resources in our community through phone, web, online chat and/or text.
- Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities and behavioral needs, which includes warm transfers to dedicated case management services provided by Jewish Adoption and Foster Care Options and Henderson Behavioral Health.
- 211 also operates the teen suicide prevention and intervention crisis line and supplies a Community Resource Navigator at the Broward County Clerk of Courthouse to connect families to services.

**DATA STORIES**

In 2023, the monthly average number of suicide-related calls to 211 decreased by **32%** compared to the monthly average number of calls received in 2022.





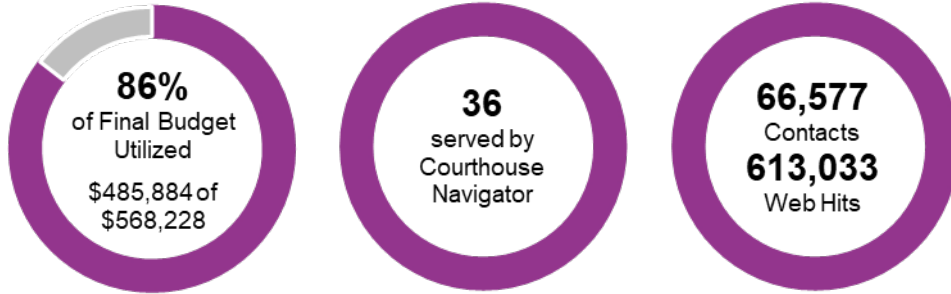
# First Call for Help of Broward, Inc. (2-1-1) (General Population)

Simplified Point of Entry FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring

No Findings.

### Programmatic Performance

Program is performing well.

The 2-1-1 Information and Referral line is a valuable community service that provides critical system linkages and is nationally accredited as an Information, Referral, and Crisis Center. 2-1-1 counselors connect callers with general and specialized services and follow-up to ensure they are successfully linked. They also provide crisis intervention services to potentially save lives. 2-1-1 continues to be the major contact for CSC community-wide initiatives, including Earned Income Tax Credit (EITC) outreach. Lastly, the court-based Community Resource Navigator serves individuals and families on-site at the Fort Lauderdale Courthouse and provides linkages to community resources based on need.

The program review reflected that helpline staff are knowledgeable, courteous, very supportive, and use reflective listening skills. The total number of calls received in the areas of financial assistance, housing, suicide, and mental health needs have remained high since the onset of the pandemic. The Community Resource Navigator position was vacant for an extended period, which impacted the numbers served. The vacancy has since been resolved, and the numbers served are anticipated to increase for FY 23/24.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Callers that contacted 2-1-1 for information regarding EITC who reported satisfaction with services.



Callers that contacted 2-1-1 who were satisfied with the assistance provided.





# First Call for Help of Broward, Inc. (2-1-1) (Behavioral Health)

Simplified Point of Entry FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

First Call for Help of Broward, Inc. (2-1-1) completed another successful year providing the Behavioral Health Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who are exhibiting a behavioral health need. 2-1-1 continues to partner with Henderson Behavioral Health to offer families care coordination and case management services.

The Hotline program review reflected that 2-1-1 offered empathic listening, referrals to behavioral health services, and connections to Henderson's case management program, where appropriate. The Henderson Behavioral Health program review reflected that the provider offered competent, comprehensive services to youth and their families. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

The Henderson Behavioral Health program experienced an extended staff vacancy resulting in lower utilization and numbers served. The program served families with a variety of needs.

In FY 22-23, the Council was the Leverage Entity for the Henderson Behavioral Health's LIP Agreement with the State of Florida Agency for Health Care Administration (AHCA) through the MST contract. With the AHCA LIP funds, Henderson was able to link 784 additional clients to services. CSC has committed to act as the Leverage Entity for FY 23-24.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who reported an increase in their ability to access services and resources in their communities.



Families satisfied with Henderson case management services.





# First Call for Help of Broward, Inc. (2-1-1) (Special Needs)

Simplified Point of Entry FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring**

No Findings.

**Programmatic Performance**

Program is performing well.

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Special Needs Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who have a physical, developmental, sensory or learning disability. 2-1-1 continues to partner with Jewish Adoption and Foster Care Options (JAFCO) Abilities Center to provide special needs hotline callers with intensive, case management services to assist in navigating the special needs system of care.

The Hotline program review reflected that 2-1-1- offered empathic listening, referrals to special needs services, and connections to JAFCO's case management program, where appropriate. The JAFCO program review reflected that the provider offered competent, comprehensive services to youth and their families. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who reported an increase in their ability to access services and resources in their communities.



Families satisfied with JAFCO case management services.





## GOAL

Build provider agency organizational effectiveness.

## RESULT

Children live in safe and supportive communities.

## CAPACITY BUILDING PROGRAMS

### Capacity Building

- CSC funds a continuum of staff and organizational development opportunities to promote agency capacity building. This is done through training topics that focus on professional development, leadership, organizational development, personal development, and resiliency. Capacity building grants are available to enable organizations to strengthen their infrastructure in seven areas: Mission, Vision & Strategy; Board Governance & Leadership; Impact; Program Delivery; Strategic Relationships; Resource Development; and Internal Operations & Management.
- Training and technical assistance are provided using a multi-forum approach with in-person and virtual sessions. CSC also contracts for business and program performance consulting which is made available to child-serving non-profit organizations. In addition, CSC supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family serving agencies.

### Equity Initiatives

- CSC provides access to learning opportunities, coaching, technical assistance and support to local child and family-serving nonprofit organizations committed to advancing equity and inclusion in their organizations and equip participants with tools to become change agents in their communities.
- Through participation in caucuses and external partnerships, CSC joins like-minded individuals and organizations in meaningful conversations about fostering empathy and building bridges that produce collaborative initiatives aimed at creating a more just society.

## DATA STORY



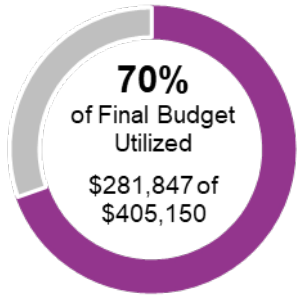
**2,802 high school students** completed volunteer hours, growing 1% over last year.

HandsOn Broward volunteers contributed **over 49,000 hours of service** with a value of over **\$1.5 million** to the community.



**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**

Not Applicable.

**Programmatic Performance**

Not Applicable.

Engagement in Agency Capacity Building (ACB) efforts remained strong. Over 1,149 members representing 130+ organizations took part in training, workshops, and panel discussions. Other notable highlights include:

17 senior leaders completed the Frequency Matters "High-Frequency Leadership" program, and 13 local young professionals completed the new "High-Frequency Careers" training series.

16 individuals representing 12 organizations attended the 6-part Grant Writing Series.

**Is Anybody Better Off?**

**7** organizations received **\$114,500** for Capacity Building Grants.

**375** hours of professional coaching and consulting from the SBDC were provided.

**97%** of the attendees reported overall satisfaction with capacity building-related trainings.

**95%** of the attendees in the Frequency Matters program, including High Frequency Leadership and High Frequency Careers, reported overall satisfaction with the training series.



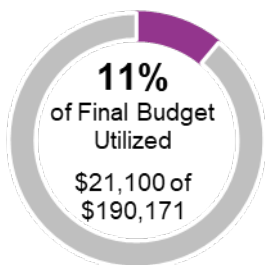
# Equity and Inclusion Supports and Initiatives

Capacity Building FY 22-23



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

**Financial & Administrative Monitoring**

Not Applicable.

**Programmatic Performance**

Program is performing well.

In Fiscal Year 22-23, CSC continued to serve as a leader in advancing and supporting local equity and inclusion initiatives. CSC staff also participated in and supported local and national equity-focused efforts, including caucus groups, workshops, conferences, procurements, and presentations.

Throughout the second year of the Equity Cadre, CSC offered 18 community trainings that over 160 participants attended online or in-person. Out of the 18 community trainings, there were 11 online trainings with 88 participants and 7 in-person trainings with 72 participants. For fiscal year 22-23, the Cultural Awareness & Diversity and the Suicide Prevention with Cultural Considerations trainings were in high demand.

During fiscal year 22-23, CSC commenced Emancipatory Research (ER) an equity-centered and collaborative approach to identify barriers, problem-solve, and implement solutions. ER positions historically marginalized groups in the role of co-researchers and shapes outcomes by giving community members greater agency and authority to inform the decisions that shape and impact their lives and well-being.

CSC also continued to support affinity and caucus groups by hosting online meet-ups to provide a safe and supportive environment for individuals to explore their own identities, share stories, and collectively address unique challenges.

## Is Anybody Better Off?

### Measure

Equity Cadre participants who reported an increase in knowledge after taking the workshop.



Equity Cadre participants who reported that what they learned could be used in their work.



Equity Cadre participants who reported that they would recommend the training to others.

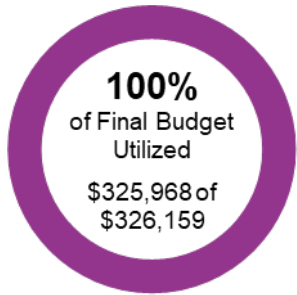






### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring** ✓ ✓ ✓

No Findings.

**Programmatic Performance** ✓ ✓ ✓

Program is performing well.

HandsOn Broward (HOB) continued to provide support to local community agencies by mobilizing volunteers to support various initiatives. For FY 22-23, 11,790 HOB volunteers provided over 49,000 service hours. Those service hours translate to over \$1.5 million in value to the community. The organization's signature programs continue to positively impact the community and deliver strong outcomes. Notable highlights include:

Monthly Meal Kit Delivery – every second Saturday of the month, HandsOn Broward, the City of Oakland Park, and Farm Share partner up to pack and deliver meal kits to over 100 seniors and homebound residents of Oakland Park. HandsOn Broward manages the meal kit packing volunteers and the delivery driver volunteers.

Summer BreakSpot - Providing volunteers who focus on literacy and improving reading skills for the children/youth involved in the program.

Food Pantry in Hollywood with Community Enhancement Collaboration- sorting and distributing food and other resources.

Mobile School Pantry - assisting with packing and giving away food at various Broward County schools.

### Is Anybody Better Off?

#### Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Trained volunteers who engaged in projects supporting child serving agencies.



Volunteers satisfied with training sessions.



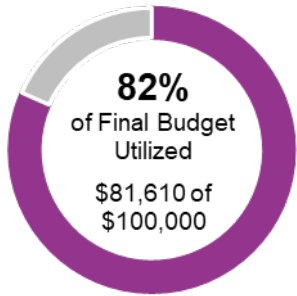
Recipient agencies who benefited from HandsOn Broward volunteers.





**How Much Did We Do?**

**Utilization**



**How Well Did We Do It?**

**Financial & Administrative Monitoring**



Not Applicable.

**Programmatic Performance**



Program is performing well.

Over 210 skill-building training sessions were provided to over 3,145 children and families serving nonprofit professionals.

Topics that were in high demand included Youth Mental Health First Aid, which focused on developing skills such as the basics of mental health and typical adolescent development. Motivational interviewing was another popular topic during FY 22-23.

**Is Anybody Better Off?**

**Measure**

Participants who reported overall satisfaction with training.



Participants who reported they would recommend the session to other participants.



Participants who reported the information/ideas provided translate into usable skills and tools.



Participants who reported their knowledge of the subject matter broadened by the training.



# SUMMARY OF PERFORMANCE MEASURES

Fiscal Year Ending September 30, 2023





# Maternal & Child Health

Summary of Performance Measures FY 22-23



<b>MATERNAL &amp; CHILD HEALTH MOTHERS OVERCOMING MATERNAL STRESS (MOMS)</b>	<b>HMHB</b>	<b>MEMORIAL</b>
Families who successfully completed program.	76%	79%
Mothers who reported fewer symptoms of depression and/or anxiety.	97%	97%
Infants and children that scored within range for developmental milestones.	87%	88%
Mothers who demonstrated acceptable level or improvement of attachment/bonding with infant.	Too few responses to measure	92%

<b>SAFE SLEEP MOTHERS OVERCOMING MATERNAL STRESS (MOMS)</b>	<b>HEALTHY START</b>
Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.	100%
Agency and healthcare professionals who reported the information presented in the training was useful.	99%
Agency and healthcare professionals who reported satisfaction with trainings.	98%



# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 22-23



FAMILY STRENGTHENING	ADVOCACY NETWORK	ARC	BOYS TOWN	BROWARD CHILDREN'S CENTER	CENTER FOR HEARING	CHILDREN'S HARBOR	FAMILY CENTRAL	GULF COAST
Families who participated in all program requirements.	74%	85%	91%	83%	89%	81%	97%	90%
Families who improved family functioning.	82%	86%	87%	78%	100%	86%	98%	93%
Families with no verified abuse findings 12 months post program completion.	100%	100%	98%	100%	100%	100%	100%	100%

FAMILY STRENGTHENING	JULIANA GERENA	KID KID First	MEMORIAL FAMILY TIES	SMITH	BOYS & GIRLS CLUBS	COMMUNITY-BASED CONNECTIONS	HENDERSON HOMEBUILDERS	KID HOMEBUILDERS
Families who participated in all program requirements.	82%	83%	91%	87%	63%	81%	91%	85%
Families who improved family functioning.	100%	89%	93%	83%	88%	98%	84%	74%
Families with no verified abuse findings 12 months post program completion.	100%	100%	100%	99%	100%	100%	98%	97%
Parents demonstrated improvement in their parenting skills.					90%			
Families who successfully avoided out-of-home placement 12 months post program completion.							98%	97%
Fathers who reported satisfaction with Fatherhood group sessions.						80%		
Fathers who attended monthly Fatherhood group sessions.						75%		



# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 22-23



FAMILY STRENGTHENING	JACK & JILL	MEMORIAL TEEN	PACE	HENDERSON MST	HISPANIC UNITY	JAFCO
Families who participated in all program requirements.	98%	100%	91%	82%	77%	96%
Families who improved family functioning.	63%	86%	74%			
Families with no verified abuse findings 12 months post program completion.	100%	100%	100%	100%	99%	100%
Youth did not obtain law violations 6 months post program completion.			100%	92%	N/A	97%
Parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.					91%	
Parents who reported satisfaction with Family Training Sessions.					100%	
Children who demonstrated increased adaptive behaviors and/or decreased behavior problems.	63%					
Youth maintained/improved school attendance during the program. (Date range 10/01/2022-7/31/2023).			90%	95%		64%
Mothers who score a 9 or above on the EPDS report fewer symptoms of depression.		90%				

KINSHIP	HARMONY	KID	MENTAL HEALTH	LEGAL AID
Caregivers satisfied with Kinship services.	100%	100%	100%	
Caregivers demonstrated acceptable level and/or increase in protective factors.	100%	90%	79%	
Kinship children did not require foster or institutional care 12 months post program completion.	100%	100%	100%	
Kinship children did not require foster or institutional care while receiving services.	100%	96%	100%	
Youth satisfied with Kinship services.	98%	100%	100%	
Kinship children served with one or more incarcerated biological parent.			20%	
Kinship families caring for unaccompanied minors.	21%			
Kinship families satisfied with Legal Aid services.				100%
Kinship families whose legal goal was met.				92%



# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 22-23



TRAUMA SUPPORTS	BBHC	CBC: HEAL TRAUMA	HEALING ART: HEAL TRAUMA	MEMORIAL: HEAL TRAUMA	MENTAL HEALTH: HEAL TRAUMA	SMITH: HEAL TRAUMA	JAFCO TRAUMA
Clients satisfied with services.	93%						
Participants who successfully completed treatment.	91%						
Participants who improved behavioral health functioning.	90%						
Eligible Youth and Families had successful linkages to services.		86%	87%	100%	100%	71%	
Individuals attended community events.		530	3,800	280	348	222	
Families satisfied with group services.							100%
Eligible families linked to desired/necessary services as specified on their wellness plan.							100%
Families satisfied with case management/navigator services.							99%
Families that reported services improved well-being.							98%



# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 22-23



HEALTHY FAMILIES	BROWARD REGIONAL HEALTH PLANNING COUNCIL
Families who received at least 75% of home visits as prescribed by the leveling system.	69%
Families retained in the program.	20%
Target children enrolled in the project six months or longer were linked to a medical provider.	99%
Participants who improved at least one score on the Healthy Families Parenting Inventory.	89%
Families that completed the program with improved/maintained self-sufficiency.	89%
Target children enrolled in program were up to date with Well Baby Checks by age 2.	98%





ADOPTION CAMPAIGN	FOREVER FAMILY
Number of children adopted.	17
TV impressions.	28+ million
Facebook Impressions.	279,104
Title IV-E Adoption Assistance reimbursement to CSC.	\$83,156

ADOPTION CAMPAIGN	HEART GALLERY
Adoptions Finalized	4
Website inquiries for adoption.	452
Community donations.	\$335,000
Title IV-E Adoption Assistance reimbursement to CSC.	\$20,691

LEGAL ADVOCACY WORKS LEGAL SUPPORT PROGRAM	LEGAL AID
Youth with no new law violations during the program.	81%
Youth with reduced delinquency risk.	69%
Youth with no law violations 12 months post program completion.	88%
Youth with improved school/employment.	79%
LAW Line callers reported their needs were met.	100%
Children whose legal permanency goal was met.	100%



<b>HISPANIC UNITY VOLUNTEER INCOME TAX ASSISTANCE (VITA)</b>	<b>VITA</b>
Tax return submissions that were accepted.	94%
Tax return submission average refund amount	\$1,318.00
VITA clients satisfied with their overall experience.	80%

<b>SOUTH FLORIDA HUNGER COALITION</b>	<b>MOBILE SCHOOL PANTRY</b>
Parents satisfied with the variety and selection of food distributed.	92%
Families satisfied with service provided.	96%
Families satisfied with quality of food.	96%

<b>HARVEST DRIVE</b>	<b>FOOD DISTRIBUTION</b>
Number of Households served.	2,613
Number of Bags of food distributed.	6,634
School Social workers satisfied with service.	88%

<b>SOUTH FLORIDA HUNGER COALITION</b>	<b>SUMMER BREAKSPOT</b>
Adults positively impacted by the Summer BreakSpot Project.	100%
Children positively impacted by the Summer BreakSpot Project.	100%
Adults satisfied with the services provided by Summer BreakSpot.	100%
Children satisfied with the services provided by Summer BreakSpot.	100%

<b>COMMUNITY ENHANCEMENT COLLABORATION</b>	<b>FOOD DISTRIBUTION</b>
Number of Families/Households served.	3,170
Number of Pounds of food distributed.	109,375
Partner agencies satisfied.	100%



<b>FLIPANY</b>	<b>FOOD DISTRIBUTION</b>
Number of Households Served	187
Number of Pounds of Food distributed.	71,849
Clients satisfied with quality of food	98%
Clients satisfied with service provided.	98%
Clients who indicated the program had a positive impact.	94%

<b>HOPE SOUTH FLORIDA</b>	<b>HOMELESS OUTREACH</b>
Outreach contacts made and accepted/completed referrals.	60%
Clients placed in approved shelter/housing options.	8%

<b>HOPE SOUTH FLORIDA</b>	<b>HOMELESS SUPPORT</b>
Participants referred for services based on needs and barriers identified during assessment.	100%
Participants satisfied with services.	95%
Participants placed in approved shelter/housing options.	2%

<b>LIFE4NET FAMILIES</b>	<b>FOOD DISTRIBUTION</b>
Number of Households served.	3,076
Number of meals/foods boxes distributed.	6,479
Families satisfied with services provided.	87%



# Water Safety

Summary of Performance Measures FY 22-23



BROWARD COUNTY BOARD OF COMMISSIONERS	SWIM CENTRAL
Participants who completed between 3-6 lessons and improved at least 1 level on the Water Safety Skills Checklist.	58%
Participants who completed between 7-10 lessons who improved by at least 1 level on the Water Safety Skills Checklist.	62%
Participants who completed between 7-10 lessons who improved by at least 2 levels on the Water Safety Skills Checklist.	20%
Children who participated in the program that have not drowned 3 years post program completion.	100%

STATE OF FLORIDA, DEPARTMENT OF HEALTH WATER SAFETY	DROWNING PREVENTION
Number of Water Smart Broward/Drowning Prevention Task Force meetings hosted.	12
Number of Family strengthening Agencies Staff and Child protective Investigators attended the Water Smart Train-the-trainers module.	233
Train the Trainer participants reported an increase in knowledge of drowning risks and prevention strategies.	91%
Number of door alarms distributed to agencies.	1,650
Number of community outreach events attended to disseminate Drowning Prevention information.	51
Number of community outreach trainings provided to the general public.	61



VULNERABLE POPULATION CHILD CARE SLOTS	ELC
Parents/caregivers reported overall satisfaction with the services provided by ELC of Broward County.	96%
Parents/caregivers reported having a better understanding of child care options and choosing a quality child care provider.	98%
Parents/caregivers reported that the information they received was helpful/easy to understand.	96%
Parents/caregivers reported being treated with respect and in a caring manner by staff.	93%
Families with no verified abuse findings during program participation.	100%

LITERACY VOLUNTEER RECRUITMENT & MANAGEMENT	HANDSON BROWARD
Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination	100%
Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.	99%
Participating agencies satisfied with HandsOn Broward coordination services.	98%

SUBSIDIZED CHILD CARE SLOTS	ELC
Clients who reported being treated with respect and in a caring manner by staff.	99%
Clients reported that the information received was helpful/easy to understand.	99%
Clients reported overall satisfaction with the services provided by ELC of Broward County.	100%
Clients reported having a better understanding of child care options and choosing a quality child care provider.	99%

POSITIVE BEHAVIOR INTERVENTIONS AND SUPPORTS (PBIS)	Family Central
Parents Satisfied with services.	91%
Sites that decreased number of red flags regarding classroom behavior.	95%

READING & MATH	READING & MATH
Tutors that meet expectations on Intervention Integrity.	92%
Children achieving "at or above" or "close to" target performance on measures Vocabulary/Oral Language, Comprehension, Phonological Awareness, and Alphabet Knowledge by their Spring assessment.	69%
Students demonstrating an improvement in Counting, Number Identification, Comparing Quantities, Number After Knowledge, Comparing Numerals, and Number After equals One More (Numeracy).	89%



# School Health

Summary of Performance Measures FY 22-23



<b>SIERRA LIFECARE, INC.</b>	<b>SCHOOL HEALTH</b>
Number of unduplicated students who received health services based on Individualized Health Care Plan.	4,291
Number of student (duplicated) who returned to class after receiving services.	30,505
Number of total clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.	44,228

<b>MIAMI LIGHTHOUSE FOR THE BLIND AND VISUALLY IMPAIRED</b>	<b>SCHOOL HEALTH</b>
Number of eye exams with dilation administered.	398
Number of eyeglasses prescribed.	238



# Elementary School Initiatives Out-of-School Time (Inclusion)

## Summary of Performance Measures FY 22-23



M.O.S.T. (GP)	ASP	BOYS & GIRLS CLUBS	HALLANDALE	HOLLYWOOD	CAS	KID	MIRAMAR	FIREWALL CENTERS	UCO
Classroom met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	100%	100%	100%	100%	75%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	94%	100%	100%	88%	100%	75%	83%	71%	75%
Children improved academic performance and/or skills.	99%	98%	99%	98%	99%	96%	100%	97%	94%
Children improved homework completion. (School Year)	96%		93%	97%	93%	88%	94%	91%	100%
Children remained safe.	100%	100%	100%	100%	100%	100%	100%	100%	100%



# Elementary School Initiatives Out-of-School Time (Inclusion)

## Summary of Performance Measures FY 22-23



M.O.S.T. (GP)	CBC	SOREF	SUNSHINE (SAS)	YMCA	OAKLAND	JACK AND JILL CENTER	URBAN LEAGUE (SO)	LAUDERDALE LAKES(SO)	WEST PARK (SO)
Classroom met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	91%	100%	100%	50%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	100%	88%	95%	91%	75%	75%			
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)							Did not meet. (0%)	100%	100%
Children improved academic performance and/or skills.	94%	99%	98%	93%	99%	100%	92%	98%	100%
Children improved homework completion. (School Year)	100%	85%	94%	93%	92%	100%			
Children remained safe.	100%	100%	100%	100%	100%	100%	100%	100%	100%





M.O.S.T. (GP)	CCDH
Participants who attended ADA training demonstrated knowledge about curriculum content.	84%
Providers who received individualized coaching and technical assistance achieved their goals.	100%
Providers who were satisfied with coaching.	100%

Reading Explorers	FIU
Children who improved in Oral Reading Fluency.	71%
Parents satisfied with services provided.	99%
Sites that reported children benefited from the program.	91%
Sites that reported they would recommend the program.	98%

FLIPANY	CATCH
Participants will demonstrate knowledge about CATCH curriculum content.	85%
Providers who reported satisfaction with CATCH training.	91%



# Out-of-School Time (Special Needs)

## Summary of Performance Measures FY 22-23

M.O.S.T. (SN)	ARC	ASP	ANN STORCK	BCC	CHC
Classrooms met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	100%	100%	100%	100%	100%
Children improved academic performance and/or skills.	75%	92%	89%	90%	82%
Children remained safe.	100%	100%	100%	100%	100%

M.O.S.T. (SN)	PEMBROKE PINES (SO)	JAFCO (SO)	SMITH	UCO	YMCA	MEMORIAL (SO)
Classrooms met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	75%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)	100%	100%	80%	100%	89%	100%
Children improved academic performance and/or skills.	89%	67%	97%	88%	97%	Data Not Available
Children remained safe.	100%	100%	100%	100%	100%	100%

RESPITE FOR YOUTH WITH BEHAVIORAL HEALTH CONDITIONS SPECIAL NEEDS POPULATION	JAFCO	MEMORIAL	SMITH
Children who express /verbalize positive experience in the Respite program.	68%	88%	89%
Caregivers who experienced reduced stress.	49%	57%	49%
Caregivers who experienced improved familial relationships.	78%	81%	81%
Children who reported satisfaction with Respite services.	97%	91%	97%



# Middle School Initiatives

Summary of Performance Measures FY 22-23



YOUTH FORCE	CHC	WEST PARK	COMMUNITY ACCESS	COMMUNITY RECONSTRUCTION	CROCKETT DELUCA	CROCKETT	FIREWALL DELUCA	FIREWALL
Youth who demonstrated gains in Youth Development competencies.	97%	98%	98%	98%	98%	97%	96%	96%
Youth who did not use alcohol, drugs, or vape.	100%	95%	100%	100%	100%	97%	95%	97%
Youth who did not become pregnant or cause a pregnancy.	100%	99%	100%	99%	100%	100%	99%	100%
Youth who were promoted to the next grade.	100%	100%	95%	100%	100%	99%	100%	99%
Youth who attended school regularly.	76%	97%	97%	79%	98%	94%	96%	92%
Youth who did not experience bullying or bullying experiences were resolved.	100%	100%	100%	100%	99%	95%	95%	97%
Youth who did not obtain any new law violations during the program.	100%	100%	100%	100%	99%	99%	96%	92%

YOUTH FORCE	HANDY	HARMONY	HUF	MEMORIAL DELUCA	MEMORIAL	OIC	OUR CHILDREN OUR FUTURE	URBAN LEAGUE	YMCA
Youth who demonstrated gains in Youth Development competencies.	97%	100%	97%	96%	94%	94%	97%	92%	99%
Youth who did not use alcohol, drugs or vape.	87%	100%	97%	94%	98%	97%	83%	93%	95%
Youth who did not become pregnant or cause a pregnancy.	100%	100%	100%	100%	100%	100%	100%	100%	100%
Youth who were promoted to the next grade.	98%	100%	100%	100%	99%	100%	97%	99%	100%
Youth who attended school regularly.	90%	96%	90%	100%	93%	91%	89%	87%	94%
Youth who did not experience bullying or bullying experiences were resolved.	88%	98%	91%	96%	98%	98%	98%	89%	88%
Youth who did not obtain any new law violations during the program.	100%	100%	100%	100%	100%	94%	96%	100%	95%



# Middle School Initiatives

Summary of Performance Measures FY 22-23



YOUTH FORCE	HANLEY
Participants who successfully completed a prevention program.	100%
Participants increased their knowledge of alcohol use prevention.	100%

CHOOSE PEACE INITIATIVE	UNITED WAY
Educational material on youth violence, prevention, and bullying were distributed at school and community events.	20,000
Number of youth participated in Agents of Change school-based programs.	400

PEACE	COMMUNITY BASED CONNECTIONS	CROCKETT	HARMONY	SMITH
Youth who demonstrated gains in Youth Development competencies.	94%	98%	100%	72%
Youth who did not use alcohol, drugs, or vape.	95%	100%	97%	100%
Youth who did not become pregnant or cause a pregnancy.	99%	100%	100%	100%
Youth who were promoted to the next grade.	100%	97%	100%	95%
Youth who attended school regularly.	95%	92%	93%	69%
Youth who did not experience bullying or bullying experiences were resolved.	95%	100%	100%	100%
Youth who did not obtain any new law violations during the program.	99%	100%	97%	90%



# High School Initiatives

Summary of Performance Measures FY 22-23



HIGH SCHOOL INITIATIVES	COMMUNITY BASED CONNECTIONS	FIREWALL	HISPANIC UNITY	YMCA	MODS	FLITE: CWSYOP
Youth enrolled in credit recovery achieved gains in focus subject.	52%					
Youth improved their science grade.		95%	75%	74%		
Youth improved their math grade.		86%	69%	75%		
Youth improved their Language/Reading grade.		90%	75%	83%		
Youth decreased external suspensions.		98%	95%	98%		
Youth attended school regularly.	46%	77%	76%	95%		
Youth reported overall satisfaction with the program.						
Youth reported they would recommend the program to friends.						
Youth reported program staff treated them with respect.						
Youth increased knowledge of science concepts.					86%	
Youth demonstrated proficiency in employment and job retention skills.					81%	
Youth attendance at meetings and events.						81%
Youth improved organizing and leadership competencies.						100%
Youth satisfied with YSO trainings and events.						100%

SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP)	CAREER SOURCE
Youth were satisfied with their work experience.	95%
Employers indicated high satisfaction with the program support and youth employee(s).	96%
Youth demonstrated proficiency in employability and job retention skills.	93%
Youth successfully completed the program.	93%

HIGH SCHOOL INITIATIVES	BRIDGE 2 LIFE
Youth and Parents Participated in B2L engagements activities, surpassing Council Goals.	9170
Youth and Parents scheduled one-on-one support completing college applications an financial aid forms.	100%
Youth completed their Bright Futures application.	95%



# Special Needs Support Training & Employment Program (STEP)

Summary of Performance Measures FY 22-23

SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP) SPECIAL NEEDS POPULATION	ARC	CHC	SMITH	UCO	YMCA
Youth who reported improvement in employability skills.	97%		100%	100%	87%
Youth who demonstrated improvement in employability skills.	97%	67%	94%	100%	58%
Youth who are employed or pursuing post-secondary education 6 months post program completion.	67%	Too soon to measure	100%	57%	33%



# Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 22-23



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	CAMELOT	GULF COAST	HANDY	HARMONY	HENDERSON	MEMORIAL	PACE	SUNSERVE
Youth aged 15-19 who did not become pregnant or cause a pregnancy.	97%	97%	97%	100%	97%	96%	100%	100%
Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.	95%	92%	96%	98%	95%	96%	100%	100%
Youth who demonstrated proficiency or improvement in employability and job retention skills.	97%	92%	91%	94%	75%	83%	97%	83%
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.	72%	72%	79%	96%	79%	79%	78%	95%



# Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 22-23

HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	HOMES	FLITE: ONE STOP SHOP
Youth successfully completed internship.	80%	
Youth demonstrated proficiency or improvement in employability and job retention skills.	100%	
Sites that indicated satisfaction with program support and youth intern(s).	100%	
Youth who were employed upon internship completion.	73%	
Youth found employment after the internship.		
Youth demonstrated proficiency in employability and job retention skills.		
Youth served by Health & Wellness navigators who were connected to health resources.		86%
Youth served by the Employment Coordinator who gained employment.		78%
Youth served in the College Boost Program who made learning/educational gains.		87%
Youth served by the housing coordinator secured housing.		80%

HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	FLITE: HOPE COURT
Youth who successfully completed the program.	100%
Youth who completed Virtual Vision Boards.	100%
Youth who had restorative legal hearing every 6 weeks.	100%
Youth who had pre-court circles prior to court hearing.	100%
Youth who attended independent living workshops.	92%





# Delinquency Diversion

Summary of Performance Measures FY 22-23



NEW DAY	BSO	CAMELOT	HENDERSON	COMMUNITY RECONSTRUCTION	JULIANA GERENA	PACE	SMITH	URBAN LEAGUE
Youth who successfully completed the program.	91%	67%	65%	100%	91%	95%	75%	93%
Youth who increased their level of resilience.	86%	86%	94%	83%	90%	84%	82%	86%
Youth who had no law violations during program participation.	90%	100%	93%	100%	97%	97%	89%	100%
Youth who had no law violations 12 months post-program completion.	83%	93%	100%	Too soon to measure	100%	96%	89%	91%

NEW DAY	HARMONY		MEMORIAL	
	PSYCHOEDUCATIONAL	THERAPEUTIC	PSYCHOEDUCATIONAL	THERAPEUTIC
Youth who successfully completed the program.	93%	81%	93%	79%
Youth who increased their level of resilience.	95%	78%	80%	80%
Youth who had no law violations during program participation.	93%	95%	99%	89%
Youth who had no law violations 12 months post-program completion.	92%	Too soon to measure	97%	93%



# Children's Health Insurance Outreach (KidCare)

Summary of Performance Measures FY 22-23



CHILDREN'S HEALTH INSURANCE OUTREACH KIDCARE	BROWARD COUNTY HEALTH DEPARTMENT
Number of community events attended by KidCare staff to reach potential eligible residents.	82
Number of public education/training sessions held.	290
Participants satisfied with public education/training sessions.	100%



# Simplified Point of Entry

Annual Performance FY 22-23

<b>FIRST CALL FOR HELP (GENERAL POPULATION)</b>	<b>2-1-1</b>
Callers that contacted 2-1-1 for information regarding EITC who reported satisfaction with services.	97%
Callers that contacted 2-1-1 who were satisfied with the assistance provided.	97%

<b>FIRST CALL FOR HELP (BEHAVIORAL HEALTH)</b>	<b>2-1-1</b>
Families who reported an increase in their ability to access services and resources in their communities.	93%
Families satisfied with Henderson case management services.	99%

<b>FIRST CALL FOR HELP (SPECIAL NEEDS)</b>	<b>2-1-1</b>
Families who reported an increase in their ability to access services and resources in their communities.	100%
Families satisfied with JAFCO case management services.	100%



# Capacity Building

Summary of Performance Measures FY 22-23

CAPACITY BUILDING INITIATIVES	CSC
Organizations who were awarded Capacity Building Grants.	7
Amount invested in non-profit organizational capacity building through grants.	\$114,500
Hours of professional coaching and consulting from the SBDC were provided	375
Attendees reported overall satisfaction with capacity building related trainings.	97%
Attendees in the Frequency Matters program, including High Frequency Leadership and High Frequency Careers, reported overall satisfaction with the training series.	95%

HANDSON BROWARD	HANDSON BROWARD
Trained volunteers engaged in projects supporting child serving agencies.	98%
Volunteer satisfied with training sessions.	95%
Recipient agencies who benefitted from HandsOn Broward volunteers.	100%

RACIAL EQUITY INSTITUTE (REI)	CSC
Equity Cadre participants who reported an increase in knowledge after taking the workshop.	100%
Equity Cadre participants who reported that what they learned could be used in their work.	97%
Equity Cadre participants who reported that they would recommend the training to others.	100%

SKILL BUILDING TRAINING	CSC
Participants who reported overall satisfaction with training.	97%
Participants who reported they would recommend the session to other participants.	95%
Participants who reported the information/ideas provided translate into usable skills and tools.	99%
Participants who reported their knowledge of the subject matter broadened by the training.	97%

**TAB W**



Human Services Department

**COMMUNITY PARTNERSHIPS DIVISION / Children's Services Administration**

115 S Andrews Avenue, Room A370 • Fort Lauderdale, Florida 33301 • 954-357-6202 • FAX 954-357-8204

Broward County Board of County Commissioners  
Children's Services Board  
Regular Meeting Minutes – October 20, 2023  
9:00 am – 11:00 A.M.

**1. Call to Order**

Evan Goldman called the meeting to order at 9:02 A.M. and welcomed new members: Traci Schweitzer (DCF), and Cara Malave (At-Large Community Child Advocate). New members introduced themselves.

**2. Roll Call**

Monica King called the roll.

A quorum was established with, Evan Goldman, Monica King, Ally Walford, Daniel Schevis, Jarvis Brunson, Joel Smith, Malena Mendez, Maria Juarez Stouffer, Commissioner Michael Udine, and Sarah Gillespie Cummings, Teves Bush, Dr. Thomas L. Walker, Veda Hudge present. Burton Miller, Elida Segrera, and Robert Mayersohn attended via TEAMS.

Members absent: a Brenda Fam, and Marilyn Moskowitz.

Staff Members in attendance: Efrem Crenshaw, Community Partnerships Division (CPD) Director, Cassandra Evans Assistant Director of CPD, and Dr. Tiffany Hill-Howard, Children's Services Administrator (CSA). Keith Bostick, Deputy Director of Human Services Department (HSD) and Ronald Honick, Assistant County Attorney via TEAMS.

**3. Approval of CSB September 22, 2023, Minutes**

**Motion:** To approve the meetings minutes as presented by staff.

**First:** Daniel Schevis

**Second:** Joel Smith

**Declaration of Conflict:** None

**Discussion:** None

**Result:** Passed

**4. Chair Report**

CSB Mission

Evan Goldman mentioned that it is important to recognize and honor the role that members of the board play as an advisory, participating of Board meetings; and what the County Commission is doing for their children.

**5. Section Report**



Broward County Board of County Commissioners

• Mark D. Bogen • Lamar P. Fisher • Beam Furr • Steve Geller • Robert McKinzie • Nan H. Rich • Hazelle P. Rogers • Tim Ryan • Michael Udine  
www.broward.org

### CSB Membership

Dr. Tiffany Hill-Howard welcomed the two new CSB members Traci Schweitzer, Cara Malave; having now a full board of members.

### Children Services Administrator Introduction

Dr. Tiffany Hill-Howard, new Children Services Administrator (CSA), introduced herself. Her bio is included in the package.

### 2024 Meeting Schedule

A draft 2024 Meeting schedule was shared with the Board. Dr. Hill-Howard informed that the rooms have been booked for the CSB and NAC tentative dates for 2024.

### CSA FY 23 YTD Utilization and Performance Report

Dr. Tiffany presented the utilization report as of August 31st. The utilization is 76.18% of the expected 91.67%. The report shows by service categories. Members of the board thanked the school system, board members and staff for the fabulous job done comparing to last year's utilization.

Members discussed this update.

Dr. Hill-Howard announced that CSA will be hosting a Needs Assessment on November 7<sup>th</sup> at BARC giving providers the opportunity to come to the table and have those discussions that board members are speaking of, aiming to identify needs, meaningful outcomes to better the lives of all Broward County children.

Keith Bostick thanked the board, providers, and staff for reaching the greatest outcomes and for the utilization of funds in behalf of Broward County children, families, and communities.

The Board again discussed potential strategies to ensure underutilized funds go towards children's services. Commissioner Udine was supportive of finding a mechanism to keep rollover funds.

### Strategic Plan Update

CPD Assistant Director Evans presented the updated working document of the plan (see presentation) and provided a session recap, with a focus on wellness and wellbeing of the whole child/family. The presentation shows CPD's foundation, and system of care; 2020 to 2023 current funding priorities; the recommendations for 2024-2027 funding categories including 2 additional categories, Enrichment (non-clinical intervention) and Innovation (pilots), for creation and funding; bundled interventions of evidence-informed practices; outputs and outcomes; data and information systems; implementation and updates.

Members and Staff discussed about the Strategic Plan and suggestions to be considered. Monica King noted that the CSB historically funded several programs that serve the Special Needs population and inquired as to whether that fell under the "School & Work" or the "Family Support" category? And noted that the "School & Work" category was limited to K-12 when currently some program serve children young than kindergarten age.

CPD Director Crenshaw mentioned that this plan will take into consideration the members recommendations as well as the language of the document. Efrem informed that this is a five-year plan needs assessment, being approved by the board; in the short term, we have until February 2024 for our RFP, which may not include every single observation done by this board but in the long run Staff will be able to adjust any initiative if that is the case.

Members of the Board thanked Staff for a wonderful job, for listening to the board, being more flexible and more comprehensive to support families.

## **6. Committee Chair Reports**

### *Needs Assessment - Provider Presentations*

Robert (Bob) Mayersohn invited members of the board to attend the Needs Assessment Committees (NAC). There were 3 enlightening presentations of agency providers during last NAC meeting. Even though UCO, YWCA and Parent to Parent sometimes are offering different services they still have the same needs about flex funding, sustainability, and retention of employees. Other issues that they may have faced in the Community that are challenging for providers trying to reach their allotted funds and goals. Bob thanked all the providers who attended the meeting, that helps the board to get a better understanding of how the board and providers can work together and be more productive in the community.

Mr. Mayersohn commented that it was a discussion among the members about the initial outline of the strategic plan, which is one of the most robust, efficient, and meaningful plans lately and have flexibility to keep some of the unutilized funds to do possible pilots tests to provide sustainability. Efrem mentioned that he will share this comment with Tara Williams, Human Services Director, and work internally along with Keith Bostick to provide the board an answer regarding unutilized funds. Efrem reminded members that staff's goal is having all providers getting all the funds into the Community, and not to have money left.

Members of the board discussed about this update.

## **7. Liaison Reports**

### *Advocacy*

Ally Walford informed that a financial literacy bill was passed, and all students will receive a credit, having as a partner program for children that have the most cognitive disabilities and children would not be discriminated by their care.

### *Juvenile Justice*

Chief Teves Bush shared statistics on civil citations for the month of September which included 11 domestic violence cases. Chief Bush will meet with the Public Defender's Office to find out if they can expedite some of the 904 intakes. As far as supervision, DJJ has 413 kids on probation, 90 on conditional release, 3 on post commitment location, and 1259 children in detention.

Members of the board commented about this update.



## SNAC

Maria Juarez Stouffer shared as an update of the Help Me Grow program back into Broward County that is still underway and hoping to have it soon in the County.

## System of Care

Elida Segreera provided an update on the Sequential Intercept that was completed last week, it was very successful. They will ensure the work groups become active, have a structure so the work continues. Regarding the Trauma Informed Initiative, in collaboration with United Way and CSC and possibly Broward County is moving forward are already selecting the first ten agencies that will be part of this at the initial cohort.

Members of the board commented about this update.

**Motion: To extend the CSB meeting until 11:15 A.M.**

**First:** Joel Smith

**Second:** Maria Juarez Stouffer

**Declaration of Conflict:** None

**Discussion:** None

**Result:** Passed

## **8. New Business**

None

## **9. Old Business**

None

## **10. Public Comment**

None

## **11. Good of the Order**

Chair Goldman introduced Beth Talabisco, County Commission Aid-District 3. Beth read a text message she just got regarding HCA Woodwont only receiving adult patients for a Baker Act.

Maria Juarez Stouffer shared that next Thursday, October 26<sup>th</sup>, is Read for the Record, when volunteers go to Broward County public elementary schools and read to the kids. She invited all to sign up at [handsonbroward.org](http://handsonbroward.org).

Joel Smith shared that today October 20<sup>th</sup> at 10:23 there was a prayer from McCarthy who was just Baker Act.

Monica King asked Staff the status of the letter signed regarding Backer Act; Cassandra Evans informed that some internal reviews are being done.

## 12. Adjournment

**Motion:** To adjourn CSB meeting at 11:15 A.M.

**First:** Evan Goldman

**Second:** Joel Smith

**Declaration of Conflict:** None

**Discussion:** None

**Result:** Passed

The next Children's Services Board Meeting is November 17, 2023.

These minutes were approved at the Children's Services Board Meeting dated November 17, 2023, as certified by:

A handwritten signature in cursive script that reads "Monica King" followed by the date "11/17/23".

Monica King  
Children's Services Board Secretary



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# COMMUNITY IMPACT

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**CHILDREN'S SERVICES COUNCIL  
OF BROWARD COUNTY  
MEMBERS:**

*Dr. David H. Kenton, Chair  
Governor Appointee*

*Jeffrey S. Wood, Vice Chair  
Governor Appointee*

*Beam Furr, Secretary  
Broward County Commission*

*Honorable Michael Davis  
Judicial Member*

*Cathy Donnelly  
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*Dennis Miles  
Community Director, Southeast &  
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*Dr. Paula Thaqi  
Director  
Broward County Health Dept.*

*Vacant  
Governor Appointee*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

November 27, 2023

Memorial Healthcare System  
Attn: K. Scott Wester, FACHE, President & CEO  
3111 Stirling Road, Corporate Offices  
Fort Lauderdale, Florida 33312

Dear Mr. Wester:

On behalf of the Children's Services Council of Broward County, Florida (CSC), I would like to provide this Letter of Support for your federal appropriation request to establish a Pediatric Behavioral Health Center of Excellence. For the past 23 years, the CSC has worked closely with Memorial Healthcare System on many Broward Children's Strategic Plan committees, including the Substance Abuse and Mental Health committee which has identified more supports for youth experiencing a mental health crisis as a critical community need.

Memorial's Pediatric Behavioral Health Center of Excellence will provide critical access to children and their families in a centrally located outpatient setting in Broward County. The facility will be equipped with an Urgent Care Walk-In Center for youth experiencing a behavioral health crisis. For those youth being discharged from an inpatient or emergency department setting, the facility will also feature intensive services including a Partial Hospitalization Program or Day Treatment Program. Youth may also access care coordination and case management to address social determinants of health (SDOH). Additionally, Memorial will use this site to provide training for community pediatricians to elevate practices in mental health screening and referrals and for Graduate Medical Education (GME).

The CSC is an independent taxing authority established by voter referendum in 2000 and reauthorized in 2014. Our mission is to provide leadership, advocacy, and resources necessary to enhance the lives of the children of Broward County and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.

The CSC will support Memorial's Pediatric Behavioral Health Center of Excellence by sharing the background about this facility with our council members, staff and service providers.

Sincerely,

A handwritten signature in cursive script that reads "Cindy Arenberg Seltzer".

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO



December 1<sup>st</sup>, 2023

Cindy Arenberg Seltzer  
President/CEO  
Children's Services Council  
6600 West Commercial Blvd  
Lauderhill, FL 33319

Dear Children's Services Council,

I am writing this letter on behalf of A Place in Time Christian Ministries, a nonprofit local food pantry serving families in need in Broward County since 2006. We would like to express our deepest gratitude to the Children's Services Council for your continued support and funding of exceptional organizations like HandsOn Broward.

In a time when the need for assistance has increased significantly, we have actively sought partnerships and collaborations to better serve the community. It was in this pursuit that we found HandsOn Broward, a remarkable organization that has been a steadfast support to us since 2020. This summer, they demonstrated their commitment to making a positive impact in the community by generously donating over 100 backpacks for children in need. These backpacks were not just school supplies; they were a symbol of hope and an assurance that the community cares for its young members.

Moreover, we were privileged to be a part of a HandsOn Broward DIY project allowing children of all ages to actively participate in helping neighbors in need by packing Thanksgiving items in beautifully decorated cloth bags. In a world often characterized by monotony and neglect of those in need, these thoughtfully crafted bags meant the world to our community. They not only showcased genuine care but also embodied love, as the little hands behind the decorations demonstrated a commitment to making a positive impact. We were fortunate to receive 300 Thanksgiving kits from, which formed the foundation for our Thanksgiving Basket of Hope. Each bag was carefully placed in the basket, proudly displaying the unique decorations above all the donated items. These baskets have become a symbol of joy and compassion for the families we serve.

A Place in Time Christian Ministries  
8530 Stirling Rd., Davie, FL 33024  
www.aplaceintime.org • 954-435-7474

6001-030-0004 JAN 4 11:24 AM '03

At A Place in Time Christian Ministries, we distribute food every week and organize special distributions throughout the year for occasions such as Easter, Back-to-School, Thanksgiving, and Christmas. The support we have received from HandsOn Broward, made possible in part by the Children's Services Council, has significantly enhanced our ability to bring hope and assistance to those who need it most.

We extend our heartfelt thanks to the Children's Services Council for recognizing the importance of supporting HandsOn Broward and, in turn, helping small charities like ours make a meaningful impact in the community. Your commitment to fostering positive change is truly appreciated, and we look forward to continuing our collaborative efforts to create a brighter future for the residents of Broward County.

Thank you for being a pillar of support for organizations striving to make a difference.

Sincerely,

*Sandra Fader*

Sandra Fader  
Executive Director



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**STAFF**

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President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

December 4, 2023

Secretary Shevaun Harris  
Florida Department of Children and Families  
Tallahassee, FL

Dear Secretary Harris:

On behalf of the Children's Services Council of Broward County (CSC), I am pleased to submit this letter for Broward Behavioral Health Coalition (BBHC) in support of their response to the Behavioral Health Managing Entity ITN to continue to provide the functions of the Managing Entity in Broward County, Florida. Furthermore, we are committed to continuing the collaborative work we have enjoyed with BBHC since 2012.

We have partnered with BBHC in the following ways for 11 years:

- As an independent taxing authority, CSC funds over 150 programs that serve children and families in Broward County, including family strengthening programs, year-round out-of-school time programs, juvenile diversion programs, and many other programs. We have collaborated with BBHC to fund and/or support various initiatives, such as Trauma Focused Cognitive Behavioral Therapy (TF-CBT) and Transition to Independence Process (TIP) Model training for community providers, Broward Suicide Prevention Coalition, and the Community Trauma Responsive Counseling Program for countywide therapeutic trauma services.



- As a community partner/stakeholder collaborating on various grants as a matching partner, including One Community Partnership (OCP) 2 and 3, the newly awarded OCP 4, Family Connections through Peer Recovery, Healthy Connections for Moms and Babies, and the Broward Youth Re-entry Program. Presently we are working with BBHC on the Trauma Responsive System of Care learning community to transform Broward's System of Care into a Trauma Responsive System.
- As co-researchers in community participatory action research projects to inform policy and practice improvements as well as the design and development of an integrated data care coordination system for youth who are Baker Acted in Broward.
- As a community member committed to the health and well-being of Broward County.

We have found BBHC to be a responsive and collaborative partner committed to excellence throughout our system of care in Broward County, Florida. BBHC has been a responsible agent of state funds, invested in services that meet the needs of our community, and advocated for additional resources to address unmet needs. BBHC has embraced a philosophy of creativity and cross-system collaboration, with a focus on implementing a person-centered, recovery-oriented system of care that has had an impact on our community. By working together to provide trauma services to the community, we have been able to learn about, participate in, and bring to our community and providers new initiatives and trainings to impact system change.

It takes time and effort to build and sustain community partnerships that allow for systems to work collaboratively to identify needs, establish common priorities, and implement new initiatives. We feel that a change in the Managing Entity that supports Broward County, or including Broward County within a larger regional geographic area with multiple counties, would result in a loss of momentum and delay progress due to the time to establish new partnerships and educate new partners on efforts and initiatives.

The CSC has confidence in the leadership of BBHC and feels that losing BBHC would be disruptive to the established, well-run system of care in Broward County. Thank you for the opportunity to express our support.

Sincerely,

*Cindy Arenberg Seltzer*

Cindy Arenberg Selter, M.P.A., J.D.

President/CEO



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*Vacant  
Governor Appointee*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

December 13, 2023

To Whom it May Concern:

On behalf of the Children's Services Council of Broward County (CSC), it is a pleasure to pledge our support for Hispanic Unity of Florida's appropriation request to the Florida Legislature to assist in improving workforce readiness and addressing mental health among underserved communities.

Mental health services play a crucial role in supporting the mental well-being of working families. A healthy and well-supported workforce is more productive, engaged, and satisfied, ultimately benefiting both employees and employers.

This project will:

- Increase the number of trained mental health counselors who can identify, coordinate, and connect families to services addressing trauma and related challenges.
- Increase the number of children and families receiving culturally competent mental health services.
- Connect unemployed, underemployed, and other underrepresented populations to acquire the skills and credentials needed for successful employment.
- Create resilient and financially stable households through workforce development and asset building.

CSC looks forward to serving as active partner on this outstanding project in collaboration with Hispanic Unity of Florida and its other stakeholders.

Sincerely,

*Cindy Arenberg Seltzer*

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO

## **Broward AWARE! campaign focuses on child abuse prevention.**

December 18, 2023 at 11:23 PM



The Broward AWARE! Protecting Our Children campaign is a multi-agency collaborative effort developed with the Broward County Nancy J Cotterman Center centered around child abuse prevention. This comprehensive initiative unfolds its impact over four months, beginning each January. This strategically designed campaign raises awareness and actively addresses specific concerns each month, fostering community engagement and support.

In January, Broward AWARE! shines a spotlight on the grave issue of Human Trafficking. The campaign focuses on educating the community about the signs, prevention strategies, and resources available to combat this heinous crime. Through a curated calendar of events and information dissemination, the campaign aims to heighten awareness and empower individuals to play a role in preventing human trafficking.

February marks a dedicated focus on the concerns of Dating Violence and Domestic Violence. Broward AWARE! takes a proactive approach to address these issues, providing resources, educational materials, and events to inform the community about the signs of violence, prevention strategies, and avenues for seeking help. By

addressing dating and domestic violence, the campaign aims to create a safer environment for young individuals and families.

As March unfolds, Broward AWARE! shifts its focus to Family Supports. This month provides resources and information that strengthen families offering support to parents, caregivers, and relatives. The campaign recognizes the importance of a supportive family environment in preventing child abuse and neglect, fostering resilience, and empowering families to navigate challenges.



Culminating in April, designated as Child Abuse and Neglect Prevention Month, Broward AWARE! reaches its zenith. The campaign intensifies its efforts to raise awareness about child abuse and neglect prevention, emphasizing the significance of community involvement. The month showcases a series of events, including the much-anticipated Family Fun Resource Fair, designed to celebrate the great work the community is doing and to inform families about the resources available to them.

Throughout each month, Broward AWARE! curates' information and a calendar of events in Broward, actively supporting organizations dedicated to reducing instances of

child abuse and neglect. The campaign's intent is to inform the community of available resources and celebrate the collective efforts to create a safer environment for children.

By adopting a monthly thematic approach, Broward AWARE! ensures a targeted and nuanced strategy that addresses specific issues plaguing the community. The campaign's dedication to education, prevention, and community engagement reflects a holistic commitment to protecting the well-being of children in Broward County.

Visit [CSCBroward.org](http://CSCBroward.org) for more information or how to get involved with the campaign.

— Provided by Children's Services of Broward County

## MONTHLY COUNCIL MEETING ATTENDANCE

**October 2023–September 2024 (FY 23/24)**

<b>Council Member</b>	<b>Oct'23</b>	<b>Nov'23*</b>	<b>Dec'23</b>	<b>Jan'24</b>	<b>Feb'24</b>	<b>Mar'24</b>	<b>Apr'24</b>	<b>May'24</b>	<b>Jun'24</b>	<b>Jul'24</b>	<b>Aug'24</b>	<b>TRIM I</b>	<b>Sep'24</b>	<b>TRIM II</b>
Michael Davis	P	A	N/A											
Cathy Donnelly	A	A	N/A											
Beam Furr	P	A	N/A											
Debra Hixon**	N/A	P	N/A											
David H. Kenton	P	P	N/A											
Peter B. Licata	P	A	N/A											
Dennis Miles	P	P	N/A											
Paula Thaqi	A	P	N/A											
Jeffrey S. Wood	Virtual	P	N/A											
Allen Zeman**	A	N/A	N/A											

\* The Nov 16, 2023, monthly meeting was postponed to December 8, 2023, due to flooding.

\*\* The School Board's annual organizational meeting was held Nov 14, 2023, and Debra Hixon was appointed as the BCSB representative to the CSC. She replaces School Board Member Zeman.