

BOARD MEMBERS

Jeffrey S. Wood

Chair

Governor Appointee

Dr. Christine Thompson

Vice Chair

Governor Appointee

Senator Nan Rich

Secretary

Broward County Commission

Honorable Lauren M.

Alperstein

Judicial Member

Alyssa Foganholi

Governor Appointee

Dr. Howard Hepburn

Superintendent

Broward County Public Schools

Debra Hixon

Board Member

Broward County Public Schools

Julia Musella

Governor Appointee

Robert Shea

Child Protection Director,

Southeast & Southern Regions

Department of Children &

Families

Dr. Paula Thaqi

Director

Broward County Health

Department

Vacant

Governor Appointee

STAFF

Cindy Arenberg Seltzer

President /CEO

LEGAL COUNSEL

John Milledge

Garry Johnson

DATE: October 9, 2026

TO: Council Members

FROM: Cindy Arenberg Seltzer

SUBJECT: Info for the October 15th Council Meeting

Enclosed is the information packet for the CSC monthly meeting on Thursday, October 15, at 9:30 A.M., at the CSC Office. As a cost-saving measure, the packet tabs are 23-31 and M-R. If you normally receive a hard packet via courier, you will receive it this afternoon.

Please look at the proposed 2027 meeting schedule behind Tab 26 and let us know if there are any concerns or conflicts. The Roundtable will be a presentation on the upcoming Family Supports Request for Proposals (RFP)

If you have any questions about the information in this packet, please feel free to reach out to me.

I look forward to seeing you on the 15th!

Children's Services Council of Broward County Monthly Meeting
6600 W. Commercial Blvd., Lauderhill, FL 33319 (with Zoom access)

Thursday, October 15, 2026
9:30 a.m.

MEETING AGENDA

- I. Call to Order** Jeffrey S. Wood, *Chair*
- II. Roll Call** Amy Jacques, *Special Assistant*
- III. Chair's Report** Jeffrey S. Wood, *Chair*
 - a. Moment of Silence for Roy Rogers and Sheila Smith **(Tab 23)**
 - b. Approve September 2026 Council Minutes **(Tab 24)**
 - c. Approve 2026 Final TRIM Minutes **(Tab 25)**
 - d. Approve Canceling Dec 2026 Meeting
 - e. Approve 2027 Meeting Schedule **(Tab 26)**
 - f. FYI – November Annual Report Photo
- IV. President's Report** Cindy Arenberg Seltzer, *President/CEO*
Good of the Order
- V. Finance Committee Report** **(Tab 27)** Paula Thaqi, *Committee Chair*
Accept Quarterly Investment Report **(Tab 28)**
- VI. Chief Innovation Officer Report** Sue Gallagher, *CIO*
FYI - Broward Partnership for Kids and College Academy Student Changemakers **(Tab 29)**
Student Project Update: SNAC Resource Guide
- VII. Public Affairs & Organizational Development Report** David H. Kenton, *COO*
 - a. Approve Program Contract Renewals **(Tab 30)**
 - b. FYI – CSC Bi-Annual Media, Communication, and Community Engagement Report **(Tab 31)**
- VIII. Chief Operating Officer Report** David H. Kenton, *COO*
 - a. Approve Budget Carry-Forward for Selected POs and Initiatives **(Tab M)**
 - b. Approve Disposal of Fully Depreciated Capital Assets and Non-Capitalized Items for FY 25-26 **(Tab N)**

- c. Accept the Managed Fund Monthly Statements (Tab O)
- d. Approve CSC Purchases (Tab P)

- IX. Broward Reads Coalition Meeting Report** Nan Rich, *Coalition Co-Chair*
- X. Funder Forum Meeting Report** (Tab Q) Maria Juarez, *CPO*
- XI. Public Comment** Jeffrey S. Wood, *Chair*
- XII. Council Members' Roundtable**
Family Supports RFP
Cindy Arenberg Seltzer, *President/CEO*
Andria Dewson,
Senior Programs Manager
Shaquoia Wilson,
Senior Programs Manager
Shira Fowlkes,
Senior Planning & Research Manager
Ashley Cole,
Assistant Director of Research & Evaluation
- XIII. For Your Information** (Tab R)
 - a. Community Impact
 - b. Attendance Report

Please complete this form [ASL Request Form](#) for ASL interpreter requests. For all other requests for special accommodations, please reach out to Betty Dominguez at (954) 377-1665 or bdominguez@cscbroward.org at least one week in advance so that proper arrangements can be made.

TAB 23

NEWS > NEWS OBITUARIES

Roy Rogers, civic leader and environmental champion who designed Weston, dies at 90



Roy Rogers applauds during the dedication of a symbolic windmill on the corner of Hillsboro Boulevard and Interstate 95 in Deerfield Beach in 2008. Rogers died Saturday. (South Florida Sun Sentinel, file)



By **ANTHONY MAN** | aman@sunsentinel.com | South Florida Sun
Sentinel

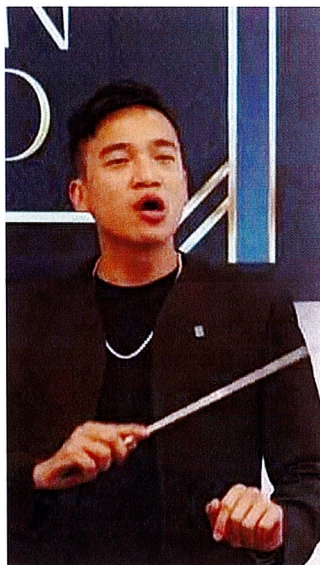
PUBLISHED: October 1, 2026 at 1:31 PM EDT

Roy Rogers, the central figure in planning the city of Weston, a champion of the environment and an advocate for good government, has died. He was 90.

He died on Saturday, eight days after his birthday. One of his sons, Brett Rogers, said Thursday his father died of multiple age-related causes.

"He was a visionary," said Tom Oates, an attorney who grew up and still lives in Lighthouse Point, where Rogers was a fixture for decades and called home until his death.

He was passionate about the environment, and the people who lived in it, said state Rep. Chip LaMarca, R-Lighthouse Point, who knew Rogers for 30 years. "He was somebody that was always involved in trying to get the best out of people," LaMarca said.



Rogers had an enormous impact on Broward County — in many ways, small and large.

Most prominently, he was an executive with Arvida, which developed the planned community of Weston. Friends, community leaders and news articles at the time credited Rogers with the community's signature open spaces and greenery, ensuring a community that looked unlike many cookie-cutter suburban developments.

Weston showed Rogers' belief in development done "the right way," with its "wide open spaces, wide medians, you're not already closed in by the time you've finished the development," LaMarca said.

"His passion was for nature and parks, which is why Weston is so park friendly," said Carolyn Burns, a Realtor who knew Rogers through their work together at Mission United, a program at the United Way of Broward County that connects service members, veterans and their families to services as they transition to civilian life.

"Roy knew you didn't want to drive down a sign-filled boulevard. You wanted to drive down a greenscape," Oates said. "He found ways to insert his priorities into these projects."

"He saw things for what their future potential was. And he made sure those future potentials aligned with the outdoor spaces. The parks and recreation. The butterfly gardens. He wanted people to be in touch with the outdoors," Oates said.

Weston was the most prominent, but Rogers was involved in many other developments, including The Township and Wynmoor in Coconut Creek, Burns said in a Facebook tribute. He also worked with the renowned golf course designer Robert Trent Jones.

Rogers was instrumental in establishing the Parks Foundation of Broward County, where he was chair emeritus. In a Facebook post, the foundation described itself as "one of Roy's lasting legacies."

Rogers also helped bring Butterfly World at Tradewinds Park in Coconut Creek into existence, said Oates, a former president of the Broward County Bar Association.

In 2023, Pompano Beach renamed the Hillsboro Inlet Park as the Roy L. Rogers Family Park & Wahoo Bay Conservation Site. It includes a botanical garden with an array of native plants, along with walking trails, picnic areas and recreational facilities. Video of the dedication shows effusive tributes from a range of community leaders and elected officials from both political parties to Rogers, who was in the front row.

Earlier he encouraged Lighthouse Point to acquire and upgrade De Groff Park in the city, which includes a butterfly garden. After the 2019 death of his wife, Mandy, Rogers set up and maintained a portion of the park with a bench and plantings, in her memory.

Butterflies

Remembering Rogers this week, several people brought up butterflies.

For years, Rogers pressed small gifts on friends and acquaintances — a butterfly, a chrysalis in a cup so the recipient could see it grow into a butterfly and release it, a plant, or bread he baked.

They went to everyday people and the powerful. When then-Gov. Charlie Crist was in Broward in 2010, Rogers presented him with a male and a female chrysalis, each in its own plastic container, explaining they'd become monarch butterflies in eight days.

Oates said he remembers Easter services from his childhood at St. Paul the Apostle Catholic Church in Lighthouse Point. "He would bring butterflies to the kids and let the kids release the butterflies. And the ladybugs, the same thing. He wanted to be around a bunch of people. But he wanted to bring you a piece of what he loved. And he had very unique ways of doing it."

As Rogers' health declined in recent years and he spent much of his time at home, he continued the practice. When LaMarca and his wife, Eileen, visited they would bring bagels or another snack.

He would never allow the LaMarcas to leave empty-handed. "He would always have a loaf of bread or a butterfly cocoon or a plant. He always wanted to make sure you had something to leave with."

Burns suggested remembering Rogers with butterflies. "The thing that he would enjoy the most to celebrate his legacy is that if everybody would plant a butterfly host plant that would allow butterflies to continue to thrive."

Clean government

Good government was another of Rogers' passions.

He was a former member of the Florida Commission on Ethics, and served as its chairman. He also prodded Broward County to improve its ethics standards.

His efforts didn't always prove successful in the long term.

Rogers was the founding chairman, in 2000, of Broward's Fair Campaign Practices Committee, formed in response to a 1998 contest that was widely regarded as one of the ugliest political races ever run in Broward.

The volunteer panel acted as a neutral arbiter of sleazy attacks and other unsavory campaign tactics. While it didn't have the legal authority to impose sanctions, a finding that a candidate acted improperly produced negative publicity.

He shut it down 10 years later, lamenting that with so much negative campaigning emanating from shadowy groups, it had become difficult or impossible to figure out who was responsible for what. As a result, he said in an interview, the campaign practices committee "has reached the point of extinction."

His interest in government wasn't a partisan one. He was registered as a no-party affiliation/independent voter and was friendly with Democrats and Republicans. LaMarca said he was "very bipartisan."



Roy Rogers, left, an executive with Arvida, and Irv Rosenbaum, once the Davie town administrator, are seen in this undated photo with a map of one of the company's Weston development projects. (South Florida Sun Sentinel, file)

Cared about people

Cooke said Rogers “always thought about other people.”

LaMarca said that Rogers wouldn’t arrive for a meeting and immediately get down to the business at hand. He wanted to know what was going on in the lives of the people he was meeting with.

If Rogers saw an article in the newspaper he would clip it out and send it to someone he thought would be interested, LaMarca said.

Oates said Rogers was “a really genuine person. He was never in it for himself. He always wanted to support causes.”

Brett Rogers said he doesn’t think primarily about his father as planner of Weston or as a naval submarine officer.

“It isn’t his civic accomplishments. He was my father. He was adventurous,” he said. “I think of him as the guy who would take me into the woods and tell me stories” when he was young, or later would join him diving.

After his father died when Rogers was 5, he, his mother and sister eventually settled in Bethesda, Md., his son, Brett, wrote in a family obituary.

At 17, he dropped out of high school and enlisted in the Navy. He earned a GED in his spare time, and was eventually accepted at the Naval Academy.

He served on a destroyer in the Pacific and later as a nuclear submarine officer. After he left the service he moved to South Florida, started working in development and golf course design, and learned to become a landscape architect.

Rogers was preceded in death by his wife, Susan "Mandy" (Whelan) Rogers, and his sister, Barbara "Babs" Shearer.

He is survived by his four children, Roy Jr. (wife, Cheryl), Brett (wife, Rimma), Karen (husband, James) and Jon Scott (wife, Susan); 15 grandchildren; and five great-grandchildren.

A celebration of life will be held in November at the Roy L. Rogers Family Park in Pompano Beach. The date and time will be announced later, Brett Rogers said.

Instead of flowers, the family asked that donations in Rogers' memory be made to Wahoo Bay and Shipwreck Park, wahoobay.org, or St. Paul the Apostle Catholic Church in Lighthouse Point, stpaulslhp.org.

Political writer Anthony Man can be reached at aman@sunsentinel.com and can be found @browardpolitics on Bluesky, Threads, Facebook and Mastodon.

MORE FROM OUR NEWSROOM



Putin says Russia will use 'all weapons' in its arsenal if any of i...

Thursday, October 1



FORT LAUDERDALE, FL — October 1, 2026 — It is with profound sadness that 211 Broward announces the passing of **Sheila Smith**, former President & CEO of 211 Broward and a dedicated community leader whose nearly two decades of service helped shape the organization and strengthen its role as one of Broward County's most trusted gateways to health and human services.

Sheila joined 211 Broward as President & CEO in 2008 and devoted herself to ensuring that individuals and families could find help when they needed it most. Her leadership spanned some of the most challenging periods our community has faced, and her impact can be seen in the systems,

partnerships, programs, and relationships that continue to serve Broward County residents today.

Under Sheila's leadership, 211 Broward continued to grow as a 24-hour, comprehensive information and referral resource, connecting residents to a broad network of health and human services. She helped strengthen the organization's position as a critical link between people in need and the community organizations equipped to help them.

Her leadership was particularly significant during the COVID-19 pandemic, when demand for crisis intervention, information, and community resources increased dramatically. Under her leadership, 211 Broward expanded its capacity to respond and secured \$436,000 in FEMA funding through the Florida Department of Children and Families to meet the unprecedented needs of residents during the pandemic.

Sheila also helped advance 211 Broward's role in suicide prevention, mental health crisis intervention, and substance-use support, recognizing that the organization's 24/7 accessibility could provide a critical point of connection for people experiencing some of life's most difficult circumstances.

Sheila championed collaboration among nonprofits, government agencies, healthcare organizations, funders, businesses, and community leaders. She understood that no single organization could solve the complex challenges facing individuals and families, and that meaningful progress required people and organizations to work together.

During her tenure, 211 Broward served as a gateway to hundreds of community organizations and thousands of available programs and services. She also helped elevate and celebrate the work of other nonprofits through 211 Broward's Community Care Plan Non-Profit Awards, bringing community leaders together to recognize organizations and individuals making a difference across Broward County.

Her leadership also extended to initiatives addressing the needs of children and youth, individuals and families affected by substance use and the opioid epidemic, people experiencing homelessness, and residents seeking access to critical health and human services.

The mission continues. And Sheila's legacy continues through every person we help.

211 Broward extends its deepest condolences to Sheila's family, friends, former colleagues, and all who had the privilege of knowing and working alongside her.

We invite the Broward County community to join us in remembering Sheila Smith and honoring a life dedicated to service, compassion, collaboration, and making sure that when someone needed help, they knew where to turn.

211 Broward Helpline

Dial 2-1-1 | 24/7/365

Text Your Zip Code to 898211

Download Our New App

Contact Us



TAB 24

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319
and by Zoom Webinar with public access by computer or phone

September 17, 2026

3:30 P.M.

Minutes

Council Members in Physical Attendance:

Judge Lauren M. Alperstein, School Board Member Debra Hixon, Governor Appointee Julia Musella, Broward County Commissioner Nan Rich, DCF Child Protection Director Robert Shea, Governor Appointee Christine Thompson, Governor Appointee Jeffrey S. Wood
(Chair)

Council Members in Virtual Attendance:

Governor Appointee Alyssa Foganholi, Health Department Director Dr. Paula Thaqi

Council Members Absent:

School Superintendent Howard Hepburn

Counsel Present:

Garry Johnson, Esq.

Staff in Attendance:

Cindy Arenberg Seltzer (President/CEO), David Kenton, Maria Juarez, Sue Gallagher, Dion Smith, Alicia Williams, Lisa Bayne, Kathleen Campbell, Kenneth King, Kimberly Adams Goulbourne, Marissa Greif-Hackett, Carl Dasse, Marlando Christie, Michelle Hamilton, Amy Jacques, Marissa Aquino, Angie Buchter, Yolanda Meadows, Felina Rosales-Furer, Julie-Ann Waweru, Tracy Graham, Deidre-Ann Burrell, Betty Dominguez, Shaquoia Wilson, Jimmy Jean, Johnsingh Jeyasingh, Karen Franceschini, Kim Reid, Nelson Giraldo, Akil Edwards, Jill Denis-Lay, Alexandra Lemoine, Keyonia Lawson, Latora Steel, Radoika Pilarte, Michelle Hagues-Fullwood, Melissa Soza, Jonathan Corado, Trisha Hines, Trisha Dowell, Erin Byrne, Kandyss Torrence, Alexia Bridges, S. Lorenzo Benaine, Ashley Cole, Janine DeLeon, Horace Summers, Pooja Yajnik, Jheanelle Henry, Ivy Pierre, Maya Berryhill-Porter, Fern Phillip, Jennifer Fletcher, Alexia Bridges, Andria Dewson, Tabitha BushFlorence Ukpai, Amber Gross, Astrid Cantos, Rhonda Morrison, Brooke Sherman, Cynthia Reynoso, Shira Fowlkes, Roxanne Smith, Natalie Gomes, Travis Johnson, Gabi Tabib, Lynn Kalmes, Kyle Jones, Cristina Castellanos, Erica Ansley, Sharena Stinson, Arturo Parham, Maxine Goldson, Maryanne Rodriguez, Diane Choi, Celeste Freixas, Diego Alvarez, Shantigra Williams, Ileana Blanco, Fabiola Lagardere, Silke Angulo, Youseline Jean Baptiste, Shawanda Spencer, Liza Khan, Madeline Jones

Guests in Attendance:

See Attachment 1

Agenda:

I. Call to Order

Chair Jeffrey S. Wood called the meeting to order at 3:32 P.M.

II. Roll Call

The roll was called, and a quorum was lacking by one, with the physical presence of Judge Alperstein, Debra Hixon, Julia Musella, Robert Shea, and Jeffrey Wood. The Chair proceeded with the President's Report, followed by the Council Members' Roundtable, which was a presentation on the Impact Study Reports and did not involve any votes, as the related action item had previously been pulled by staff. Christine Thompson and Senator Rich joined the meeting during the Roundtable presentation to establish a quorum before the vote on the Consent Agenda.

III. Moment to Arrive

Council Members took a moment to allow their bodies and minds to settle and focus before considering the meeting agenda items.

IV. Council Members' Roundtable

Ms. Arenberg Seltzer expressed excitement about the study results and thanked CSC staff for their leadership in managing the Impact Study.

Dr. Gallagher introduced the researchers and noted that the Council will hear first about the qualitative study, followed by the statistical analysis, and then the Return on Investment (ROI). She thanked the Council for funding these studies last September.

Drs. Kimberly Nelson and Amy Wade of the University of North Carolina at Chapel Hill highlighted findings from qualitative research on 25 years of CSC leadership, advocacy, and resources. Dr. Wade explained that for the qualitative study, they talked to 40 diverse stakeholders across the community, looking at the perception of CSC's continuum of care and how it has impacted the community over the years, specifically CSC's approach to governance, partnerships, and decision making, as well as what priorities should guide CSC Broward's strategic direction over the next few years.

Council Member Christine Thompson arrived.

Dr. Nelson highlighted the executive summary, where stakeholders described CSC as a backbone organization for the child- and family-serving system, a leader in prevention and early intervention, a trusted convener that drives collaboration, a strong steward of taxpayer resources, and a data-driven organization focused on

accountability. She stated that the stakeholders they spoke to overwhelmingly viewed CSC as one of Broward County's most valuable resources and as one of its most trusted and influential organizations serving children and families. The stakeholders recommended that CSC build on these strengths through greater public awareness, stronger provider coordination, workforce development, and continued innovation.

Senator Rich arrived.

Drs. Wade and Nelson highlighted five major findings: (1) CSC built and strengthened Broward's continuum of care, (2) CSC's prevention strategy creates long-term value, (3) positive outcomes for children and families in improved literacy, expanded childcare access, greater family stability, foster care prevention, improved behavioral health supports, and more youth opportunities, (4) CSC strengthens the entire nonprofit sector through increased organizational capacity, better accountability systems, improved sustainability, stronger service delivery infrastructure, and growth among both small and large nonprofits, and (5) collaboration and accountability are CSC hallmarks through convening power, cross-sector partnerships, data-driven decision making, research and evaluation, and accountability for outcomes.

Dr. Nelson pointed out that stakeholders repeated that CSC is a trusted organization and noted that trust was built through transparency, responsiveness, accessibility, adaptability, and stewardship of public funds. She concluded that after 25 years, stakeholders view CSC as trusted, influential, collaborative, prevention-focused, and accountable.

Madeline Noel, Lauderhill Commission Candidate, thanked the Council for its work in the community. She noted that as a Project Champion for the Lauderhill Civic Design Team, she has had several opportunities to partner with CSC.

As an advocate 25 years ago for getting CSC Broward onto the ballot and approved, Senator Rich expressed pride in the impact it has had on the community, stating that the organization did not only do what they said it would do, but even more.

Dr. Alexander Kroll of Florida International University highlighted the findings from the statistical analysis of the Family Strengthening and New DAY Programs. His quantitative study concluded that both programs have been effective in achieving the intended outcomes. He noted that the Family Strengthening programs significantly improved outcomes, and that more hours in the program make achieving the highest score more likely. He pointed out that increasing a family's program hours from 10 to 100 doubles the probability of reaching the highest score for family relationship outcomes and halves the probability of out-of-home placement.

Ms. Arenberg Seltzer pointed out that CSC was created due to a crisis in the child welfare system and a disproportionate number of children in the juvenile system, and that Family Strengthening was the first program procured, and New DAY was the third that first year. It is very validating to know that CSC has been able to deliver on the hope that created us.

Dr. Kasey Hammock and Sara Smith, both with Partner for Better, highlighted CSC's Return on Investment (ROI). When looking at CSC's high school initiatives, LEAP High, they found that over the 11 fiscal years, every \$1 spent generated an average of \$11.34 in community benefits, totaling almost \$400 million. Dr. Hammock explained that the benefits are in savings associated with the criminal justice system, food assistance, labor market earnings, and public assistance. CSC's LEAP High programs provide academic and personal enrichment services at 18 high-need schools. The goal is to help youth graduate on time and achieve their post-secondary goals.

In looking at all of CSC's investments over 11 years, Dr. Hammock reported that every \$1 spent generated an average of \$6.18 in community benefits, totaling approximately \$5.5 billion in economic value. The spending spanned 125 organizations and 28 programs. The benefits are in savings associated with child abuse and neglect, costs of higher education, the criminal justice system, food assistance, health care, K-12 grade repetition, K-12 special education, labor market earnings, mortality, property loss, and public assistance.

Ms. Arenberg Seltzer explained that the Impact Study focused only on the last 11 years of programming because the data was solid and reliable due to data system changes and evolution over time, as well as research staff becoming much more sophisticated. She further explained that, in the action item staff had since withdrawn, there was a request for \$5,000 for the first 14 years, but it has since been determined that it would require immense staff effort and time to clean up that data.

V. President's Report

a) Good of the Order

Ms. Arenberg Seltzer highlighted the OIC of South Florida's 2026 Middle Class Summit, where OIC celebrated its 25th anniversary, and she served on the panel "From Relief to Resilience." She congratulated Mr. Newton Sanon, OIC of South Florida's President and CEO, and thanked him for the opportunity.

Ms. Arenberg Seltzer shared that CSC staff presented on CSC's Annual Report to several more municipalities, including the cities of Hollywood (Sue Gallagher, Chief Innovation Officer), Miramar (David Kenton, Chief Operations Officer), Pompano Beach (Ken King, Director of Public Affairs and Organizational Development – Communications & Public Affairs), and Fort Lauderdale (Cindy

Arenberg Seltzer). She noted that they were very warmly received by the Commissioners.

Ms. Arenberg Seltzer highlighted her recent media activity, including two episodes of the Our Children Podcast, participation in a Florida Policy Institute press conference, an interview with the Children's Funding Project for a national article, and a new Forever Family promo at Lloyd Estates Elementary School, which she shared with Members. She also shared a video clip from a BreakSpot interview that featured Kim Reid (CSC Program Manager).

Ms. Arenberg Seltzer highlighted CSC's recent "take-over" of the Mobile School Pantry's distribution event at MLK Elementary School, where 30 CSC staff members assisted with set-up, distribution, and clean-up for the event, which provided 198 families, including more than 395 children, with fresh fruits, vegetables, pantry staples, bread, and other nutritious groceries. She explained that the Mobile School Pantry, through the South Florida Hunger Coalition, is one of seven hunger-mitigation programs funded by CSC.

Ms. Arenberg Seltzer gave an update on the effective date of legislation exempting CSCs from Tax Increment Financing (TIF) payments to Broward's Community Redevelopment Agencies (CRAs), noting that the Department of Revenue reconsidered its original opinion and has declared the exemption will be in effect for the 26-27 Fiscal Year.

b) Gubernatorial Appointees Process

Ms. Arenberg Seltzer highlighted the appointment process for the Council's gubernatorial appointees, noting that they are coterminous with the Governor and that the current appointees' terms end in January. She did, however, point out that there is precedent for appointments not being made immediately and for the current ones to continue serving until appointments are made. She explained that the application process is managed by the Broward County Commission, which plans to have the application available in early November, with the Commission considering the names to send to the Governor at its January meeting. The Commission must send the Governor at least 15 names, three for each of the five seats, and the Governor will have 45 days to make his appointments, per statute. She reminded the current appointees that they will need to apply again if they are interested in another term.

VI. Consent Agenda

a) August 2026 Council Minutes and September 3, 2026, TRIM Minutes

b) FY 26-27 Contract Renewals

- c) FY 26-27 Contract for the BBHC Evaluation of the Youth Baker Act Transportation Pilot
- d) Letter of Agreement (LOA) with the Agency for Health Care Administration on Behalf of Henderson Behavioral Health
- e) Funds and Related Expenditures from ELC for the Purchase of Copies of the 2027 Read for the Record Book
- f) FY 26-27 Public Awareness Media & Collateral Plan
- g) Renewal of Becker Poliakoff for Governmental Affairs Consulting Services
- h) CSC Privacy Policy for all CSC-Related Website & Digital Platforms
- i) Interim Financial Statements and Budget Amendments
- j) Managed Fund Monthly Statements
- k) CSC Monthly & Annual Purchases

ACTION: Ms. Hixon made a motion to approve the Consent Agenda, which included the approval of the August 20, 2026, Council meeting minutes; the September 3, 2026, TRIM Hearing minutes; the renewal of previously deferred FY 26-27 Program Contracts; the BBHC Evaluation Consulting Agreement for FY 26-27; the LOA with AHCA on behalf of Henderson Behavioral Health; the funds and related expenditures from the ELC for the purchase of 3,500 copies of Brave Like a Lion!; the FY 26-27 Public Awareness Media and Collateral Plan; the renewal of Becker Poliakoff for CSC Governmental Affairs consulting services; the adoption of a Privacy Policy applicable to all CSC-related websites and digital platforms; the Budget Amendments and Interim Financial Statements for the period ending August 31, 2026; the acceptance of the monthly statements for the Managed Fund from PFM and US Bank for August 31, 2026; the CSC monthly/annual purchases for September 2026; and the monthly/annual purchases for FY 2026-2027, all as presented. The motion was seconded by Senator Rich and passed with no opposing votes.

VII. Public Affairs & Organizational Development Report

Dr. Kenton drew Members' attention to the new FY 26-27 Family Resource Guide at their place on the dais. Members can contact him if they wish to obtain additional copies.

VIII. Public Comment

Mr. Newton Sanon, OIC's President & CEO, congratulated CSC on its 25th anniversary and expressed his deep appreciation for Ms. Arenberg Seltzer's participation in OIC's Middle Class Summit, as well as for CSC's leadership, especially its investment in workforce development innovation.

Mr. Mikelange Olbel, CEO & President of Community Based Connections, thanked the Council and staff for making their first family preservation conference possible. He noted that it will take place on September 26 and that it's a free conference that will give parents tools for success and features national speakers providing insight into preserving families.

IX. For Your Information

Ms. Arenberg Seltzer recognized the retirement of two long-time CSC staff, Jocelin Eubanks and Angie Buchter, citing their impactful service to CSC and Broward's families. Council Members expressed their appreciation for their dedication and service.

X. Adjournment

The meeting adjourned at 4:57 P.M.

Nan Rich, Secretary

MEETING ATTENDEES (* Denotes Speaking)

Name	Organization
Harrison Grandwilliams	Broward County Commission
Dale Mandell	HandsOn South Florida
Lauren Zuchman	Children's Services Council of Palm Beach County
Kasha Kitts	Children's Services Council of Palm Beach County
Donna Lavalley	Smith Community Mental Health
Jolene Mullins	South Florida Hunger Coalition
Larry Cooper	Children's Home Network
Sandra Einhorn	Coordinating Council of Broward
Monti Larsen	Broward County Resident
Lisa Mozloom	The M Network
Amy Lora	Children's Services Council of Palm Beach County
Joseph McCrary	Children's Services Council of Palm Beach County
Madline Noel*	Madeline for Lauderhill
Gail Moore	211 Broward
Debra Heim	Children's Services Council of Palm Beach County
Thom Mozloom	The M Network
Grace Ramos	The M Network
Arlene Connelly	OIC
Tim Dwyer	Hispanic Unity of Florida
Terrence Powell	Music is Good for the Soul, Inc.
Sarah Smith*	Partner for Better

Name	Organization
Dr. Kasey Hammock*	Partner for Better
Dr. Kimberly Nelson*	UNC – Chapel Hill
Dr. Amy Wade*	UNC – Chapel Hill
Dr. Alexander Kroll*	FIU
Newton Sanon*	OIC
Dan Burd	Speak Life End Bullying
Chris Robertson	Speak Life End Bullying
Mikelange Olbel*	Community Based Connections
Monica King	Healthy Start
Nic Hessing	Becker
Cody Rogers	Becker

TAB 25

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Truth In Millage (T.R.I.M.) Final Public Hearing

Held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319
and by Zoom Webinar with public access by computer or phone

September 17, 2026

5:01 P.M.

Minutes

Members in Attendance:

Judge Lauren Alperstein, School Board Member Debra Hixon, Governor Appointee Julia Musella, Broward County Commissioner Nan Rich, DCF Community Development Administrator Robert Shea, Governor Appointee Christine Thompson, Governor Appointee Jeffrey S. Wood (*Chair*)

Council Members Virtual:

Governor Appointee Alyssa Foganholi

Council Members Absent:

School Superintendent Howard Hepburn, Health Department Director Paula Thaqi

Counsel Present:

Garry Johnson, Esq.

Staff in Attendance:

Cindy Arenberg Seltzer (President/CEO), David Kenton, Maria Juarez, Sue Gallagher, Dion Smith, Alicia Williams, Lisa Bayne, Kathleen Campbell, Kenneth King, Kimberly Adams Goulbourne, Marissa Greif-Hackett, Carl Dasse, Marlando Christie, Michelle Hamilton, Amy Jacques, Marissa Aquino, Angie Buchter, Yolanda Meadows, Felina Rosales-Furer, Julie-Ann Waweru, Tracy Graham, Deidre-Ann Burrell, Betty Dominguez, Shaquoia Wilson, Jimmy Jean, Johnsingh Jeyasingh, Karen Franceschini, Kim Reid, Nelson Giraldo, Akil Edwards, Jill Denis-Lay, Alexandra Lemoine, Keyonia Lawson, Latora Steel, Radoika Pilarte, Michelle Hagues-Fullwood, Melissa Soza, Jonathan Corado, Trisha Hines, Trisha Dowell, Erin Byrne, Kandyss Torrence, Alexia Bridges, S. Lorenzo Benaine, Ashley Cole, Janine DeLeon, Horace Summers, Pooja Yajnik, Jheanelle Henry, Ivy Pierre, Maya Berryhill-Porter, Fern Phillip, Jennifer Fletcher, Alexia Bridges, Andria Dewson, Tabitha Bush, Florence Ukpai, Amber Gross, Astrid Cantos, Rhonda Morrison, Brooke Sherman, Cynthia Reynoso, Shira Fowlkes, Roxanne Smith, Natalie Gomes, Travis Johnson, Gabi Tabib, Lynn Kalmes, Kyle Jones, Cristina Castellanos, Erica Ansley, Sharena Stinson, Arturo Parham, Maxine Goldson, Maryanne Rodriguez, Diane Choi, Celeste Freixas, Diego Alvarez, Shantigra Williams, Ileana Blanco, Fabiola Lagardere, Silke Angulo, Youseline Jean Baptiste, Shawanda Spencer, Liza Khan, Madeline Jones

Guests in Attendance:

Harrison Grandwilliams (Broward County Commission), Dale Mandell (HandsOn South Florida), Lauren Zuchman (Children's Services Council of Palm Beach County), Kasha Kitts (Children's Services Council of Palm Beach County), Donna Lavalley (Smith Community Mental Health), Jolene Mullins (South Florida Hunger Coalition), Larry Cooper (Children's Home Network), Sandra Einhorn (Coordinating Council of Broward), Monti Larsen (Broward County Resident), Lisa Mozloom (The M Network), Amy Lora (Children's Services Council of Palm Beach County), Joseph McCrary (Children's Services Council of Palm Beach County), Madline Noel (Madeline for Lauderhill), Gail Moore (211 Broward), Debra Heim (Children's Services Council of Palm Beach County), Thom Mozloom (The M Network), Grace Ramos (The M Network), Arlene Connelly (OIC of South Florida), Tim Dwyer (Hispanic Unity of Florida), Terrence Powell (Music is Good for the Soul, Inc.)

Agenda:

I. Millage Hearing

CSC Chair Jeffrey S. Wood called to order at 5:04 P.M. the final public hearing on the final millage rate and final budget for Fiscal Year 2026-2027.

The roll was called and a quorum was established.

Mr. Wood opened the public hearing for the adoption of the final millage rate for FY 2026-2027. He read the final millage rate of 0.4500. The said millage rate is a 4.09% increase over the Rolled-back Rate.

Attorney Garry Johnson read Resolution 2026-03 by title only.

Mr. Wood opened the floor for comments from the public regarding the final millage rate. Hearing none, he closed the public comment period and opened the floor for comments from Council members. There were none.

ACTION: Senator Rich made a motion to adopt the Resolution adopting the final millage rate of 0.4500 for Fiscal Year 2026-2027. The motion was seconded by Ms. Hixon. A roll call vote was conducted, and the motion passed unanimously.

Council Member	Vote
Lauren Alperstein	Prohibited from voting on the millage rate, per statute
Alyssa Foganholi	Yes
Howard Hepburn	Absent
Debra Hixon	Yes

Julia Musella	Yes
Nan Rich	Yes
Robert Shea	Yes
Paula Thaqi	Absent
Christine Thompson	Yes
Jeffrey S. Wood	Yes

II. Budget Hearing

Mr. Wood opened the public hearing for the adoption of the final budget for Fiscal Year 2026-2027.

Attorney Garry Johnson read Resolution 2026-04, by title only, adopting the final budget for Fiscal Year 2026-2027.

Mr. Wood opened the floor for comments from the public regarding the final budget. Hearing none, he closed the public comment period and opened the floor for comments from Council Members. There were none.

ACTION: Senator Rich made a motion to adopt the Resolution adopting the final budget for Fiscal Year 2026-2027. The motion was seconded by Ms. Hixon. A roll call vote was conducted and the motion passed unanimously.

Council Member	Vote
Lauren Alperstein	Yes
Alyssa Foganholi	Yes
Howard Hepburn	Absent
Debra Hixon	Yes
Julia Musella	Yes
Nan Rich	Yes
Robert Shea	Yes
Paula Thaqi	Absent
Christine Thompson	Yes

Jeffrey S. Wood	Yes
-----------------	-----

III. Adjournment

The meeting adjourned at 5:08 P.M., with a motion from Ms. Hixon and a second from Ms. Musella.

Nan Rich, Secretary

TAB 26

For Council Meeting October 15, 2026

Issue: Set Monthly Meeting Dates for 2027

Action: Approve the Proposed Monthly Meeting Dates for 2027

Budget Impact: None

Background: Every October, the Council approves the meeting dates for the next calendar year. Since 2001, the monthly meeting has been held from 9:30 am to Noon on the third Thursday of the month, except for September. The September meeting is traditionally held in the afternoon, one hour prior to the second of two required Truth in Millage (TRIM) hearings, which must take place after 5:01 pm on a date that does not conflict with the TRIM Hearings of the Broward County Commission or the School Board of Broward County. To accommodate the TRIM rules and guidelines, the September CSC meeting often falls on a day other than the third Thursday of the month. Also, the May meeting is generally a day-long Budget Workshop that goes into the mid-afternoon, and the July and December meetings have traditionally been canceled to accommodate extended summer and holiday vacations.

Current Status: Attached is the proposed meeting schedule for 2027. The calendar maintains the CSC monthly meetings on the third Thursday of the month, from 9:30 a.m. to Noon, at the CSC Office (6600 W. Commercial Blvd., Lauderhill, FL 33319), with the exceptions of the September Council meeting, the two TRIM Hearings in September, and the estimated end time of the May Budget Retreat. To comply with the TRIM guidelines and regulations, it is proposed that the 2027 Final TRIM Hearing take place on September 23 at 5:01pm. As such, the September monthly meeting would be held prior at 4:01pm on the fourth Thursday of the month. The first TRIM Hearing is proposed for Thursday, September 9, at 5:01pm. The September meeting dates are marked "tentative" until we are notified in early 2027 of any conflicts with the County or School Board's TRIM Hearings. If that happens, staff will bring back alternative September dates for Council approval. We will also try to coordinate with CSC Palm Beach to avoid the same Hearing dates, since we share a Member. The July and December monthly meetings are also marked "tentative" until they are canceled by a Council vote the month or two before.

Recommended Action: Approve the Proposed Monthly Meeting Dates for 2027

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
2027 Council Meeting Calendar

Council Meeting, Thursday, January 21, 2027, 9:30am

Council Meeting, Thursday, February 18, 2027, 9:30am

Council Meeting, Thursday, March 18, 2027, 9:30am

Council Meeting, Thursday, April 15, 2027, 9:30am

Council Meeting/Budget Workshop, Thursday, May 20, 2027, 9:30am-4:00pm

Council Meeting, Thursday, June 17, 2027, 9:30am

(Tentative) Council Meeting, Thursday, July 15, 2027, 9:30am *(Tentative)*

Council Meeting, Thursday, August 19, 2027, 9:30am

(Tentative) T.R.I.M. Public Hearing, Thursday, September 9, 2027, 5:01pm *(Tentative)*

(Tentative) Council Meeting, Thursday, September 23, 2027, 4:00pm *(Tentative)*

(Tentative) Final T.R.I.M. Public Hearing, Thursday, September 23, 2027, 5:01pm *(Tentative)*

Council Meeting, Thursday, October 21, 2027, 9:30am

Council Meeting, Thursday, November 18, 2027, 9:30am

(Tentative) Council Meeting, Thursday, December 16, 2027, 9:30am *(Tentative)*

Please Note:

September meetings are subject to change due to any public hearing date conflict with the Broward County Commission or the School Board of Broward County schedules. If the above September dates change, an updated calendar will be distributed to Members and posted on the CSC website (www.cscbroward.org). All other meetings are also subject to change, and the CSC website should be consulted.

All meetings will be held at the CSC Office, 6600 West Commercial Boulevard, Lauderhill, FL 33319, along with a virtual viewing option.

Council meeting packet information will be posted on the website, www.cscbroward.org, by the Monday before each meeting. Only the agenda will be available at the meeting.

Please complete this form [ASL Request Form](#) for ASL interpreter requests. For all other requests for special accommodations, please contact Betty Dominguez at bdominguez@cscbroward.org at least one week in advance to ensure proper arrangements can be made.

If you have questions or need additional information, please contact Amy Jacques at (954) 377-1675.

TAB 27

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
Finance Committee Meeting**

**LOC: Zoom
September 17, 2026 @ 9:00 A.M.**

Minutes

Committee Members in Attendance:

Health Department Director Paula Thaqi (*Committee Chair*), School Board Member Debra Hixon, Governor Appointee Christine Thompson, Governor Appointee Alyssa Foganholi

Committee Members Absent:

Staff in Attendance:

Cindy Arenberg Seltzer (*President/CEO*), David Kenton (*Chief Operating Officer*), Amy Jacques (*Special Assistant to the President/CEO*), Felina Rosales-Furer (*Executive Assistant to the President/CEO*)

Guests in Attendance:

Richard Pengelly (*PFM Asset Management*)

Agenda:

I. Call to Order

Dr. Thaqi called the meeting to order at 9:03 A.M.

II. Roll Call

A roll call was conducted. All Finance Committee Members were present virtually.

III. Past Committee Minutes

Members reviewed the Joint Program Planning Committee/Finance Committee meeting minutes from June 8, 2026, as presented, and had no edits.

IV. Quarterly Investment Report as of December 31, 2025

Mr. Richard Pengelly (*PFM Asset Management*) presented the Investment Performance Review for the Quarter Ended June 30, 2026. He provided a brief overview of the economy and the CSC portfolio, as presented in the meeting information packet. He pointed out that while inflation has fluctuated during the summer, it may be at or near its peak as the energy shock fades, although flare-ups in the Middle East Conflict and potential delayed passthroughs to core inflation remain key risks. He noted that the labor market remains balanced, purchasing

power is eroding, and a major theme has been AI investment structure, which particularly impacts the bond market, a large portion of the CSC portfolio. He shared that the CSC portfolio is doing well.

He highlighted the regime change at the Federal Reserve, with new Chair Kevin Warsh, who raised interest rates yesterday for the first time in three years. He stated that the new leadership is taking a modified approach, with less forward guidance, a hawkish lean, and new task forces focusing on community, balance sheet, data, productivity and jobs, and inflation framework.

V. Public & Members' General Comments

Ms. Arenberg Seltzer asked questions about long-term strategy to maximize the CSC portfolio in response to potentially changing organizational needs.

VI. Adjourn

The meeting adjourned at 9:40 A.M.

TAB 28

For Council Meeting October 15, 2026

As Discussed at the Finance Committee Meeting
September 17, 2026

Issue: Managed Fund Quarterly Performance Reports.

Action: Accept the Managed Fund Quarterly Performance Report for the Period Ending June 30, 2026.

Budget Impact: N/A

Background: At the Council Meeting held on November 18, 2021, the Council approved the creation of a Managed Investment Fund comprised of longer-term securities based on core investments. This fund is managed by PFM in accordance with CSC's Investment Policy, with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the fund, which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

Current Status: In accordance with the Investment policy, a month following each quarter end, PFM presents a fund performance report to the Finance Committee using established benchmarks. This quarterly performance report is divided into sections, including a summarized snapshot of current economic market conditions such as inflation and labor indicators, what the Federal Reserve is doing, projections of upcoming actions, and current trends for the security and bond markets. The next section of the report details the performance of CSC's Managed Funds and highlights the quarterly performance of the fund against specific industry benchmarks. The remaining report details diversification, the sector allocation, and the details of each security in the fund.

Mr. Richard Pengelly of PFM Asset Management presented the Investment Performance Review for the quarter ended June 30, 2026. He reported that the CSC portfolio is performing well. He identified fluctuating inflation, Middle East tensions, declining purchasing power, and AI-related investment trends as key risks affecting the bond market. He described the labor market as balanced and highlighted a shift in Federal Reserve policy under new Chair Kevin Warsh, who raised interest rates for the first time in three years and is adopting a more hawkish, less forward-guided approach focused on the community, balance sheet, data, productivity, and jobs, and the inflation

framework. Since its inception, the portfolio has yielded a total dollar return of \$3,958,177.

The full quarterly performance reports were made available to each Council Member in attendance at the Finance Committee meeting. Therefore, only an excerpt of the portion of the report related to the performance of CSC's Managed Fund is included here. Council Members are welcome to attend the quarterly Finance Committee meetings when this report is presented in detail and have the opportunity to ask PFM any questions.

Recommended Action: Accept the Managed Fund Quarterly Performance Report for the Period Ending June 30, 2026.



CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Investment Performance Review For the Quarter Ended June 30, 2026

Client Management Team

Datnilza Metz, CTP, Institutional Sales and Relationship Manager
Richard Pengelly, CFA, CIMA, CTP, Managing Director

PFM Asset Management A division of U.S. Bancorp Asset Management, Inc

225 East Robinson Street |
Suite 250
Orlando, FL 32801
407-341-8985

213 Market Street
Harrisburg, PA 17101-2141
717-232-2723

NOT FDIC INSURED : NO BANK GUARANTEE : MAY LOSE VALUE

This material is for client use

Market Update

Current Market Themes



- ▶ U.S. growth remains resilient as AI-driven investment offsets a moderating consumer
 - ▶ Headline inflation may be at or near its peak as the energy shock fades, though flare-ups in the Middle East conflict and potential delayed passthroughs to core inflation remain key risks
 - ▶ The labor market is in balance, though real wage growth remains modest
 - ▶ AI investment continues to drive growth while fueling inflation in tech-related categories



- ▶ The Federal Reserve (Fed) left policy rates unchanged at 3.50-3.75%
 - ▶ New Fed Chair Kevin Warsh stressed restoring price stability
 - ▶ Forward guidance was removed to refocus markets on economic fundamentals and incoming data rather than the Fed's policy response
 - ▶ Nine participants projected a 2026 rate hike though Warsh did not submit projections



- ▶ Treasury yields moved higher on a more hawkish Fed
 - ▶ Given current pricing of Fed rate hikes, we continue to find value in the front end
 - ▶ Longer-term rates face two-sided risks from inflation and growth dynamics
 - ▶ Credit spreads remain tight as resilient growth, stable labor conditions, and strong demand outweigh valuation concerns

Source: Details on market themes and economic indicators provided throughout the body of the presentation. Bloomberg Finance L.P., as of June 30, 2026.

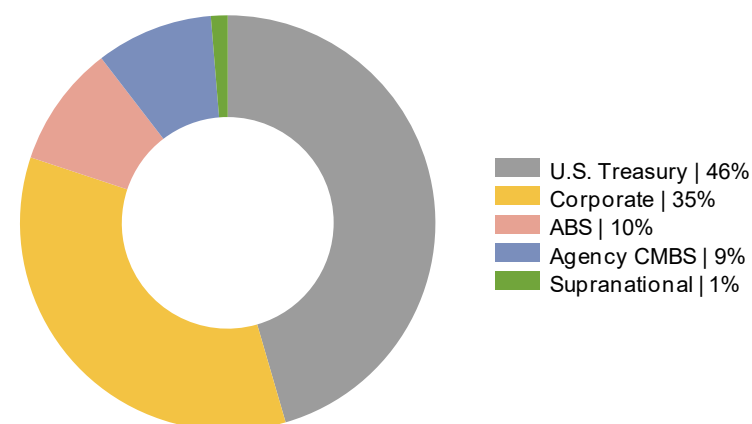
Portfolio Review: CSC BROWARD COUNTY CORE PORTFOLIO

Portfolio Snapshot - CSC BROWARD COUNTY CORE PORTFOLIO¹

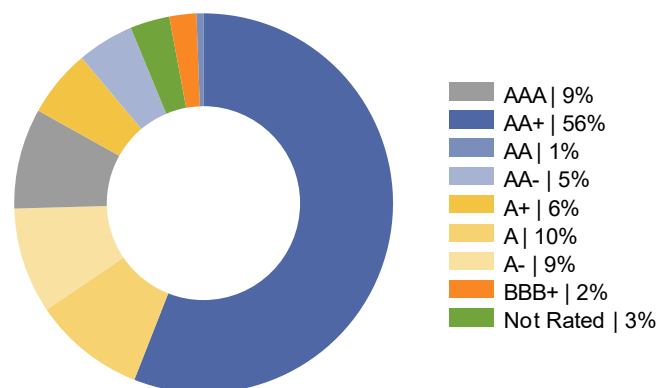
Portfolio Statistics

Total Market Value	\$28,800,461.15
Securities Sub-Total	\$28,287,328.18
Accrued Interest	\$252,229.65
Cash	\$260,903.32
Portfolio Effective Duration	1.77 years
Benchmark Effective Duration	1.75 years
Yield At Cost	4.12%
Yield At Market	4.29%
Portfolio Credit Quality	AA

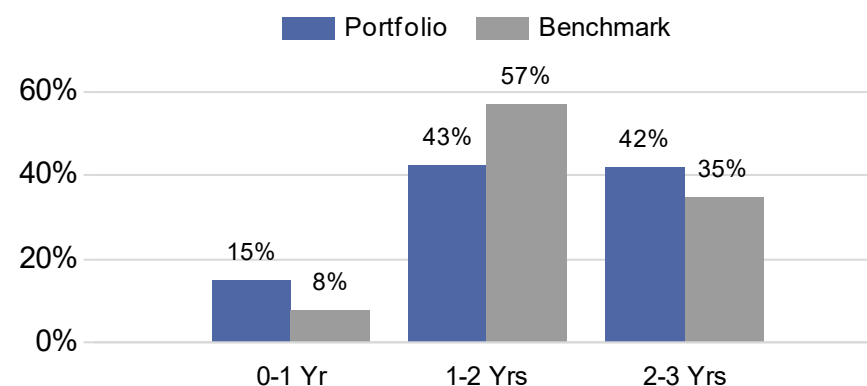
Sector Allocation



Credit Quality - S&P



Duration Distribution



1. Yield and duration calculations exclude cash and cash equivalents. Sector allocation includes market values and accrued interest. The portfolio's benchmark is the ICE BofA 1-3 Year U.S. Treasury Index. Source: Bloomberg Financial LP. An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
U.S. Treasury	45.6%	
United States Treasury	45.6%	AA / Aa / AA
Agency CMBS	9.0%	
Federal Home Loan Mortgage Corp	8.2%	AA / Aa / AA
Federal National Mortgage Association	0.8%	AA / Aa / AA
Supranational	1.3%	
African Development Bank	1.3%	AAA / Aaa / AAA
Corporate	34.7%	
Abbott Laboratories	0.8%	A / Aa / NR
AbbVie Inc	0.3%	A / A / NR
Accenture PLC	0.1%	AA / Aa / NR
Adobe Inc	0.4%	A / A / NR
Advanced Micro Devices Inc	0.4%	A / A / NR
Air Products and Chemicals Inc	0.7%	A / A / NR
Alphabet Inc	0.2%	AA / Aa / NR
Amazon.com Inc	0.4%	AA / A / AA
American Express Co	0.9%	A / A / A
Analog Devices Inc	0.6%	A / A / A
ANZ Group Holdings Ltd	1.0%	AA / Aa / AA
Apple Inc	1.0%	AA / Aaa / NR
Bank of America Corp	1.6%	A / A / AA
Bank of Montreal	0.6%	A / A / AA
Bank of Nova Scotia	0.4%	A / A / AA
Bayerische Motoren Werke AG	0.7%	A / A / NR
BP PLC	0.5%	A / A / A
Canadian Imperial Bank of Commerce	0.7%	A / A / AA
Caterpillar Inc	1.0%	A / A / A

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
Corporate	34.7%	
Chevron Corp	0.6%	AA / Aa / NR
Cintas Corp	0.3%	A / A / NR
Citigroup Inc	0.7%	BBB / A / A
Cooperatieve Rabobank UA	0.9%	A / Aa / AA
Cummins Inc	0.1%	A / A / NR
Deere & Co	0.9%	A / A / A
Eli Lilly & Co	0.3%	AA / Aa / NR
Gilead Sciences Inc	0.5%	A / A / NR
Goldman Sachs Group Inc	0.5%	BBB / A / A
Hershey Co	0.2%	A / A / NR
Home Depot Inc	0.1%	A / A / A
Honda Motor Co Ltd	0.5%	BBB / A / A
HSBC Holdings PLC	0.7%	A / A / A
Johnson & Johnson	0.6%	AAA / Aaa / NR
JPMorgan Chase & Co	1.2%	A / A / AA
Kingdom of Norway	1.2%	AA / Aa / NR
Lockheed Martin Corp	0.6%	A / A / A
Macquarie Group Ltd	0.4%	A / Aa / A
Mastercard Inc	0.5%	A / Aa / NR
Mercedes-Benz Group AG	0.5%	A / A / NR
Merck & Co Inc	0.2%	A / Aa / NR
Morgan Stanley	1.2%	A / Aa / AA
National Rural Utilities Cooperative Fi	1.0%	A / A / A
Novartis AG	0.6%	AA / Aa / NR
PACCAR Inc	0.5%	A / A / NR
Pfizer Inc	0.2%	A / A / NR

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

Issuer Diversification

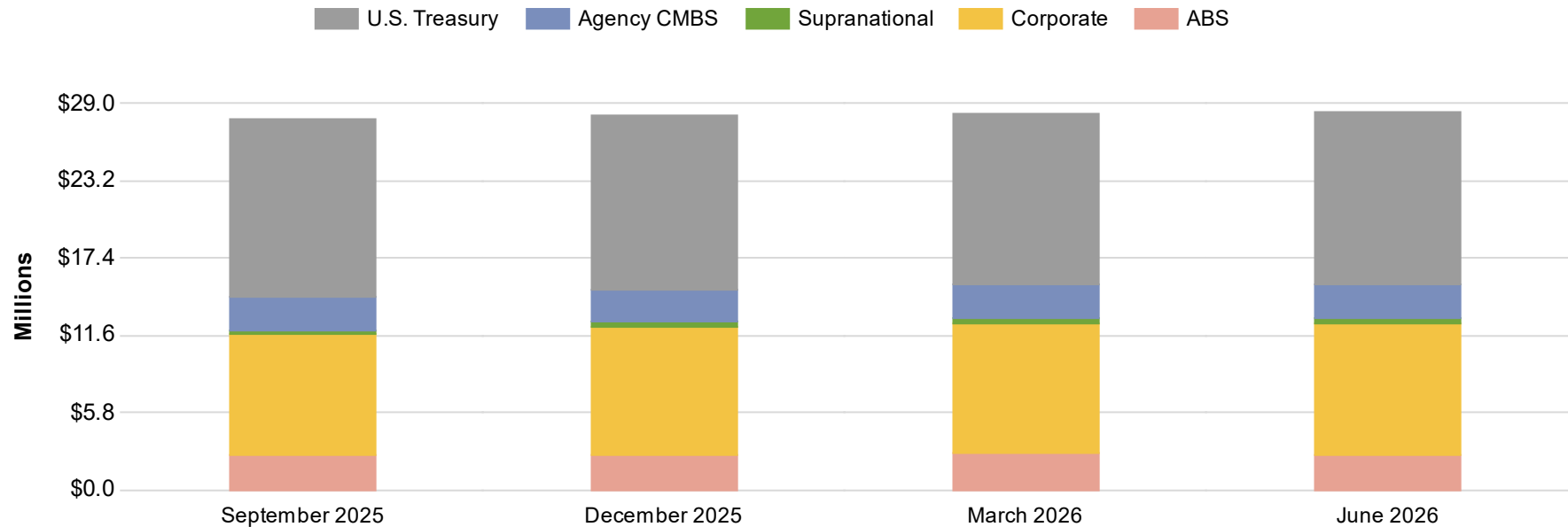
Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
Corporate	34.7%	
PNC Financial Services Group Inc	0.4%	A / A / A
Royal Bank of Canada	0.8%	A / A / AA
Sanofi SA	0.2%	AA / Aa / NR
ServiceNow Inc	0.1%	A / A / NR
State Street Corp	0.4%	A / Aa / AA
Sumitomo Mitsui Trust Holdings Inc	0.7%	A / A / NR
Target Corp	0.1%	A / A / NR
Toronto-Dominion Bank	0.9%	A / A / AA
Toyota Motor Corp	0.4%	A / A / A
Truist Financial Corp	0.9%	A / A / A
UnitedHealth Group Inc	0.7%	A / A / A
Visa Inc	1.1%	AA / Aa / NR
Wells Fargo & Co	0.6%	BBB / A / A
ABS	9.4%	
Ally Auto Receivables Trust	0.1%	AAA / NR / AAA
American Express Co	1.3%	AAA / NR / AAA
BMW Vehicle Lease Trust	0.4%	AAA / NR / AAA
Capital One Financial Corp	0.6%	AAA / NR / AAA
CNH Equipment Trust	0.8%	AAA / Aaa / AAA
Ford Credit Auto Owner Trust	0.7%	AAA / Aaa / NR
GM Financial Consumer Automobile Receiv	0.6%	AAA / Aaa / AAA
Honda Auto Receivables Owner Trust	0.4%	NR / Aaa / AAA
Hyundai Auto Receivables Trust	0.4%	AAA / NR / AAA
John Deere Owner Trust	0.5%	NR / Aaa / AAA
Porsche Innovative Lease Owner	0.1%	AAA / NR / AAA
Toyota Auto Receivables Owner Trust	0.4%	AAA / NR / AAA

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
ABS	9.4%	
Verizon Master Trust	0.6%	NR / Aaa / AAA
Volkswagen Auto Loan Enhanced Trust	0.6%	NR / Aaa / AAA
Volvo Financial Equipment LLC	0.2%	NR / Aaa / AAA
WF Card Issuance Trust	1.0%	AAA / Aaa / AAA
World Omni Auto Trust	0.4%	AAA / NR / AAA
Total	100.0%	

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

Sector Allocation Review - CSC BROWARD COUNTY CORE PORTFOLIO

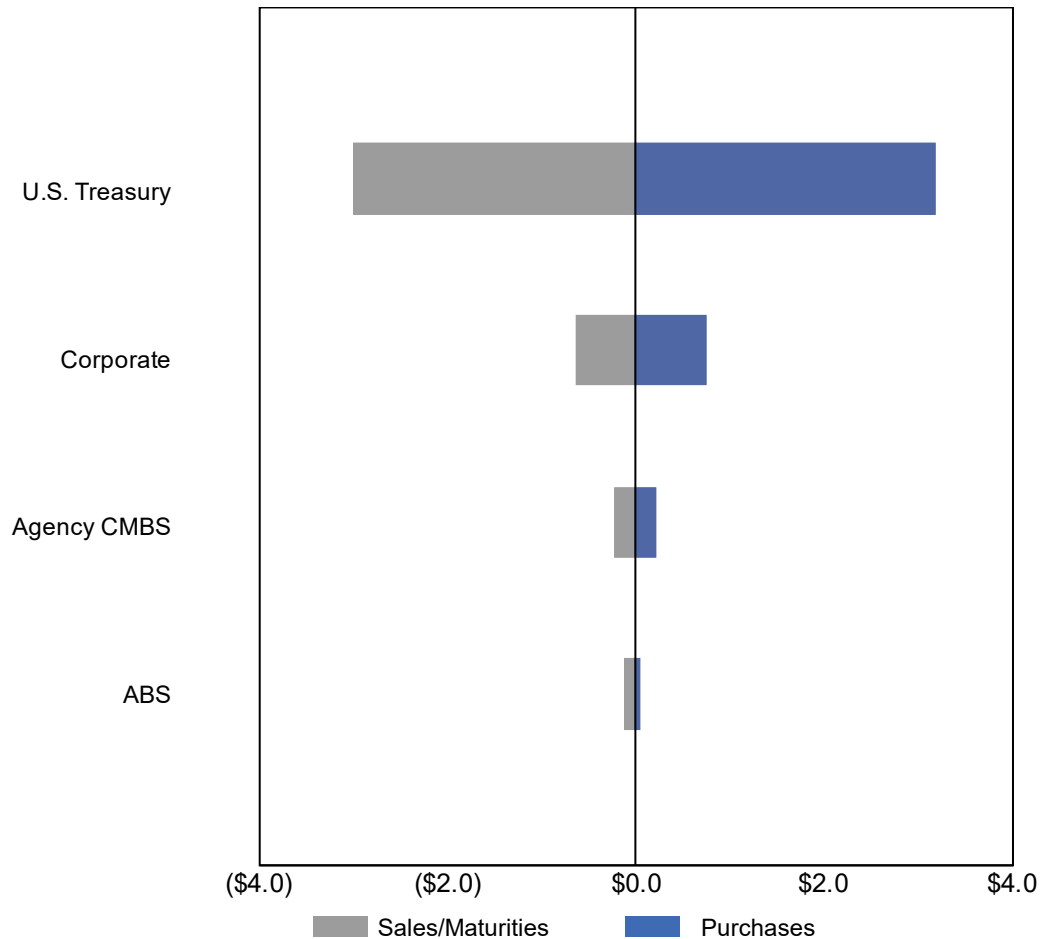
Security Type	Sep-25	% of Total	Dec-25	% of Total	Mar-26	% of Total	Jun-26	% of Total
U.S. Treasury	\$13.3	47.8%	\$13.1	46.7%	\$12.8	45.4%	\$12.9	45.5%
Agency CMBS	\$2.5	9.1%	\$2.4	8.4%	\$2.6	9.1%	\$2.6	9.1%
Supranational	\$0.4	1.3%	\$0.4	1.3%	\$0.4	1.3%	\$0.4	1.3%
Corporate	\$9.0	32.4%	\$9.6	34.3%	\$9.7	34.4%	\$9.8	34.6%
ABS	\$2.6	9.4%	\$2.6	9.3%	\$2.8	9.8%	\$2.7	9.5%
Total	\$27.8	100.0%	\$28.1	100.0%	\$28.2	100.0%	\$28.3	100.0%



Market values, excluding accrued interest. Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM. Detail may not add to total due to rounding.

Portfolio Activity - CSC BROWARD COUNTY CORE PORTFOLIO

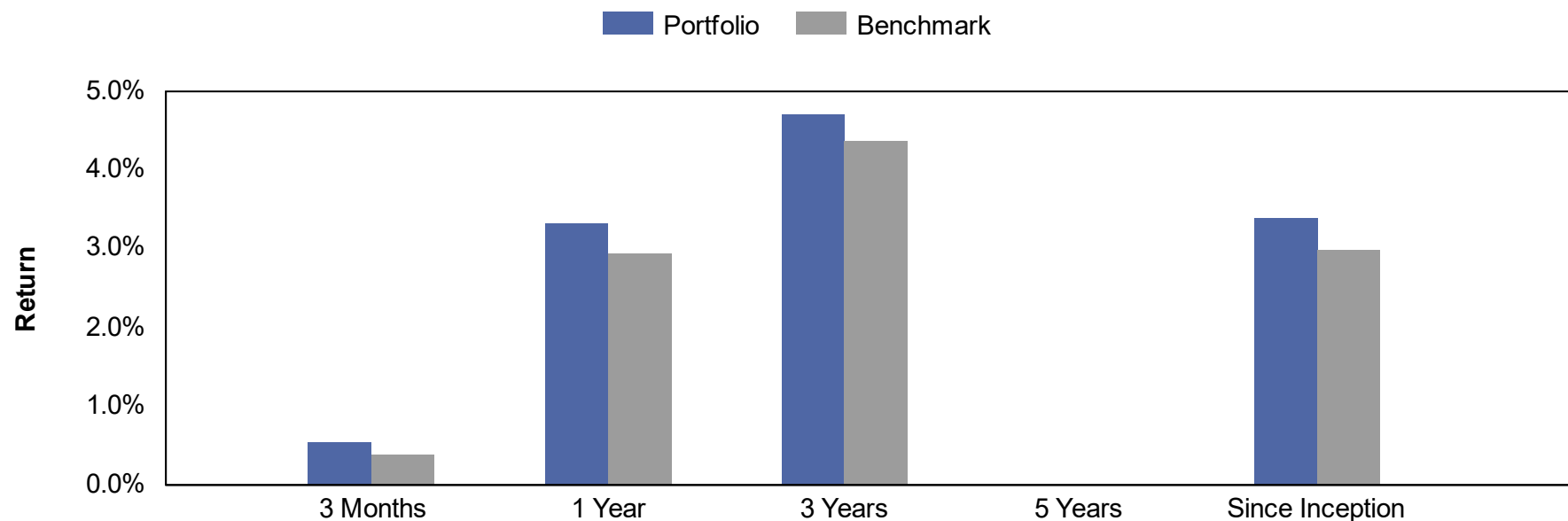
Net Activity by Sector
(\$ millions)



Sector	Net Activity
U.S. Treasury	\$198,904
Corporate	\$113,281
Agency CMBS	(\$7,068)
ABS	(\$81,756)
Total Net Activity	\$223,361

Based on total proceeds (principal and accrued interest) of buys, sells, maturities, and principal paydowns. Detail may not add to total due to rounding.

Portfolio Performance



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception ¹
Interest Earned ²	\$283,446	\$1,143,260	\$3,225,386	-	\$3,937,453
Change in Market Value	(\$130,838)	(\$218,493)	\$491,799	-	(\$123,864)
Total Dollar Return	\$152,608	\$924,767	\$3,717,185	-	\$3,813,589
Total Return³					
Portfolio	0.53%	3.32%	4.71%	-	3.40%
Benchmark ⁴	0.39%	2.94%	4.38%	-	2.98%

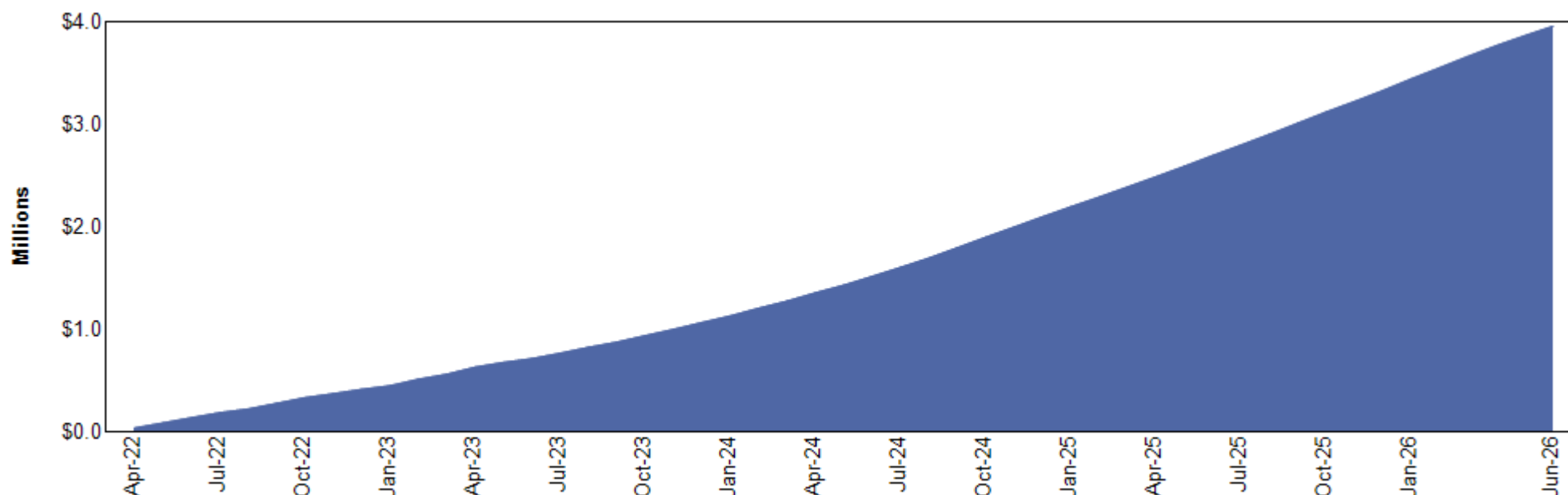
1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2022.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is the ICE BofA 1-3 Year U.S. Treasury Index. Source: Bloomberg Financial LP.

Accrual Basis Earnings - CSC BROWARD COUNTY CORE PORTFOLIO



Accrual Basis Earnings	3 Months	1 Year	3 Years	5 Year	Since Inception ¹
Interest Earned ²	\$283,446	\$1,143,260	\$3,225,386	-	\$3,937,453
Realized Gains / (Losses) ³	\$2,675	\$77,142	(\$146,254)	-	(\$330,718)
Change in Amortized Cost	\$8,345	\$41,157	\$163,200	-	\$351,442
Total Earnings	\$294,466	\$1,261,559	\$3,242,332	-	\$3,958,177

1. The lesser of 10 years or since inception is shown. Performance inception date is March 31, 2022.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Realized gains / (losses) are shown on an amortized cost basis.

For Council Meeting October 15, 2026

System Goal	1.2 Research and Evaluate Systems of Care
Objective:	921 Provide leadership and resources for community strategic planning to promote a coordinated system of care.
Issue:	Broward Partnership for Kids and College Academy Student Changemakers Student Project Update: SNAC Resource Guide
Action:	For Your Information Only
Budget Impact:	N/A

Background: The Broward Partnerships for Kids' (BPK) Special Needs Advisory Coalition (SNAC) has four impact teams – Early Identification, Tween, Transitions to Independence, and Community Partnerships. The impact teams bring together agency staff, system partners, and community members to analyze data, assess best practices and strategies, and co-design and implement solutions. A long-standing value of the BPK is to include youth, families, and community members in committee work.

College Academy at Broward College is a public early college high school program, which allows eligible students to spend their junior and senior years completing high school while earning a high school diploma and an Associate of Arts (AA) degree for free concurrently.

Current Status:

In Spring 2026, CSC and College Academy staff successfully negotiated pathways for students to participate in Broward Partnership for Kids (BPK) committee work. The SNAC Tween impact team launched the inaugural project and the opportunity to increase the knowledge and access of services for parents with children with special needs by creating a user-friendly and enhanced resource guide.

Six College Academy students served as Project Coordinators over the summer by building the foundation for a new resource guide. Students contributed to key areas of development, including cleaning and updating the existing resource database, gathering information from community agencies, researching family-centered scenarios, developing business requirements and user experience concepts, creating wireframes, and developing social media content.

Their work helped establish a more intuitive and accessible approach to connecting families with resources based on what they need and where they are on their journey. Staff and the BPK SNAC TEEN Impact team continue to refine the guide's content, design, and functionality as it nears completion, with the final product expected to be released in January 2027.

Recommended Action: For Your Information Only.

TAB 30

For Council Meeting October 15, 2026

Service Goal	Multiple Goals
Issue:	Renewal of Deferred Contracts
Action:	Approve Renewal Recommendations for FY26/27, As Presented.
Budget Impact:	\$ 13,000 of \$13,000 Available in Goal 035 for FY 26-27 <u>\$ 2,000</u> of \$200,000 Available in Goal Unallocated for FY 26-27 \$ 15,000 Total for FY 26-27 \$100,000 of \$100,000 Available in Goal 023 for FY 26-27 <u>\$300,000</u> of \$300,000 Available in Goal 932 for FY 26-27 \$415,000 Total

Background: During the May 21 Budget Retreat, funding was set aside within each of the goals listed, but the vote on contract renewals for the following programs were deferred pending additional performance information.

Current Status: The programs listed below met expectations, and staff now recommend renewal.

Reduce risk factors associated with delinquency, teen pregnancy, substance abuse, school dropout, and other risky behaviors. (Services Goal 3.1)

<u>U-Turn Youth Consulting (UYC) Teen Chat Series</u>	<u>\$15,000</u>
---	-----------------

This initiative provides youth-centered engagement through Teen Chat sessions and professional development trainings. UYC facilitates structured conversations for youth participating in CSC-funded programs, including New DAY, Healthy Youth Transitions, LEAP High, and youth involved with the Department of Juvenile Justice.

During FY 25-26, UYC delivered the Teen Chat Series, engaging 40 youth across two cohorts, and provided a Youth Serving Provider Training with 43 in attendance. The Teen Chat Series created a safe and engaging environment for youth to explore topics such as accountability, decision-making, social media awareness, relationships with law enforcement, and personal growth. Participants reported strong outcomes: 91% to 100% indicated that the content was relevant to their lives, and 87% to 96% expressed interest in attending future Teen Chat sessions, reflecting the program's success in fostering self-awareness, personal responsibility, and positive decision-making among youth.

The Youth Serving Provider Training strengthened providers' capacity to deliver more trauma-informed, culturally responsive, and youth-centered services. While 65% of participants entered the training with only a moderate familiarity with the topics, 85% reported learning a great deal, 90% felt very confident applying the concepts and skills learned, and 95% indicated that their learning goals were completely met. Providers gained a deeper understanding of youth experiences, personal biases, and effective relationship-building strategies, contributing to a stronger network of providers better equipped to support positive outcomes for youth across the community.

Collectively, these activities strengthened youth protective factors by creating opportunities for meaningful dialogue around violence prevention, coping skills, and decision-making while enhancing providers' ability to effectively engage and support young people through evidence-informed, relationship-centered approaches.

Based on the program's current performance, staff recommends contract renewal for FY 26-27.

Reduce the incidence of child abuse, neglect, and trauma. (Service Goal 2)

Junior Achievement's BizTown and Finance Park

\$100,000

The FY 2026-27 Proposed Program Services Budget identified the Junior Achievement of South Florida Mental Wellness Leverage Program as a deferred contract renewal pending programmatic performance. The program operated during FY 2025-26 and provides a unique mental wellness and career awareness experience for Broward County students through Junior Achievement's BizTown and Finance Park models. The program incorporates mental health awareness, promotes understanding of available community resources, and exposes students to careers in the mental health field. For FY 2025-26, program reviews indicate students continue to demonstrate strong engagement and increased understanding of Broward County resources, mental wellness, education, and workforce readiness. Current performance measures, utilization, and numbers served are all reported on track. Junior Achievement of South Florida renewed its leverage with the Farris Family Foundation.

Based on the program's continued quality service delivery, positive participant outcomes, and satisfactory performance during the last fiscal year, staff recommends approval of the deferred contract renewal at the proposed FY 2026-27 funding level of \$100,000.

Educate the public about the availability of community resources and advocacy efforts on behalf of children and families. (System Goal 2)

MNetwork

\$300,000

The M Network Communications and Public Affairs Consulting Services contract was identified for deferred renewal pending evaluation of the impact of expanded public education and awareness efforts approved during FY 2025-26. Since the Council authorized additional funding in March 2026, the consultant has continued to provide comprehensive communications, marketing, public relations, outreach, graphic design, social media, multilingual advertising, website support, media analysis, and community engagement services that support CSC's strategic objective of increasing community awareness and understanding of CSC-funded programs and services. The consultant also supports production of key CSC publications, strengthens brand consistency, coordinates community outreach efforts, and provides training and technical assistance that enhances CSC's public-facing communication efforts. Current implementation activities support the Council-approved Public Education Campaign, developed in response to community survey findings indicating strong support for children's services but limited public awareness of CSC.

A survey of the Broward Community was completed in September 2026 and showed positive results. The results show that the expanded CSC's communications strategy produced measurable results. More Broward residents know who we are, increased awareness is translating into greater favorability, and support for our mission remains strong. Our next challenge is not simply making CSC more visible. It is to help residents understand the connection between their investment, the organizations we fund, the services families receive, and the measurable results those investments produce.

Based on the successful implementation of the expanded communications strategy and the continuing need to enhance community awareness of CSC's mission and impact, staff recommends approval of the deferred contract renewal at the proposed FY 2026-27 funding level of \$300,000.

Recommended Action: Approve Renewal Recommendations for FY26-27, as Presented

For Council Meeting October 15, 2026

System Goal	2 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Objective:	932 Educate Broward's taxpayers about issues, resources and services available for Broward's children and families using the full spectrum of media and community outreach tools to improve community's awareness of available resources.
Issue:	The Biannual Media, Communication, and Community Engagement Report serves as a comprehensive overview of the efforts and initiatives undertaken by the Children's Services Council (CSC) to educate and engage the community.
Action:	FYI
Budget Impact:	None

Background: From the onset, CSC staff have tried to educate the community about the resources available through CSC funding and partnerships. Using a full spectrum of media and participating in hundreds of community events county-wide, the work, worth, and impact of the CSC are made evident. This work is done with the understanding that we live in a community where people come from many backgrounds and experiences and access and use information in varied formats.

Current Status: This biannual report outlines the media, communications, and community engagement efforts undertaken by CSC from April 2026 through September 2026. Through events, speaking engagements, media outreach, advertising, and volunteer-supported initiatives, CSC worked to foster dialogue, raise awareness, and connect residents with resources that address issues affecting children and families. The Outreach Team participated in 81 community events across 17 cities, engaging an estimated 36,750 attendees and distributing more than 45,500 pieces of informational collateral. Each outreach event reached an average of 454 community members, while CSC distributed about 1.2 pieces of branded material per attendee reached, extending the value of each outreach opportunity beyond event participation.

The Fall 2026 Broward County Residents Opinion Research Study indicates that CSC's sustained communications strategy is increasing public awareness. Nearly seven in ten residents reported having heard of CSC, up from 52% in 2025, while the share who had never heard of CSC declined from 48% to 31%. Favorable opinion increased from 30% to 35%, and 78% of respondents said it is important to continue having an organization like CSC. The findings also show that social media, television, and community settings are important channels for reaching residents. At the same time, the research identified opportunities to broaden reach among Hispanic residents and those 65+ and deepen public understanding of the providers CSC funds, the results those programs achieve, and CSC's accountability to taxpayers.

From April through September 2026, CSC maintained an active public awareness and media engagement presence to increase visibility. At least 19 significant media and outreach opportunities involved CSC leadership and PAOD. These engagements included multiple appearances on the *CSC Our Children* podcast series featuring Cindy Arenberg Seltzer, interviews with various media outlets both local and national about CSC and its 25-year mission in Broward County, and discussions regarding awareness of the impact of Amendment 3.

Notable activities included a video shoot featuring our President/CEO in partnership with Forever Family, presentations to nonprofit, community and civic organizations, participation in the Broward County Library Conference on Children's Literature, and outreach opportunities through community organizations and educational forums.

CSC also expanded direct engagement with municipal leaders and residents through its CSC in Your City initiative. During the reporting period, CSC presented municipality-specific annual report information at City Commission meetings in Sunrise, Pembroke Pines, Parkland, Hollywood, Miramar, Pompano, Lauderhill and Fort Lauderdale. These presentations highlighted CSC-funded programs, services, investments, and outcomes benefiting residents in each community and provided elected officials an opportunity to ask questions directly of CSC leadership. By bringing localized information into public commission meetings, CSC strengthened transparency, reinforced relationships with municipal partners, and helped residents better understand how CSC resources support children and families in their own cities. Additional municipal presentations are developed and scheduled (North Lauderdale, Margate, Weston, Dania Beach, Plantation, and Tamarac) as part of this ongoing countywide outreach effort.

Recommended Action: FYI

TAB M

For Council Meeting October 15, 2026

Issue:	Budget Carry Forward for selected POs and Initiatives.
Action:	Approve Budget Carry-Forward for selected POs and Initiatives.
Budget Impact:	\$530,240 Additional Budget in Various Lines for FY 2026-27.

Background: Each year, there are Purchase Orders (“PO”) and contracts where the work may not have been completed during the fiscal year, or the contract spans fiscal years. These POs and related budget amounts are “carried forward” into the new fiscal year and presented at the November Council meeting once the transactions from the prior year have all been submitted. However, there are several projects spanning the FY where it is imperative that the work continues without interruption. For these select POs, contracts, and initiatives, the budgeted amounts to carry forward into FY 2026-27 are known, and it is likely that payments will need to be made in October.

Current Status: A schedule is provided that outlines the items proposed for carry-forward in October FY 2026-27, including programmatic contracts supporting service and system goals, capital outlay items, and miscellaneous POs for goods expected within the next month or so. The remaining budget carry-forward items will be submitted to the Council in November after all relevant data has been recorded and analyzed.

Recommended Action: Approve Budget Carry-Forward for selected POs and Initiatives.

Children's Services Council of Broward
Budget Carry Forward from FY 25-26 to FY 26-27
General Fund

				OCT 26 for FY 27 Requested CF Amount
Goal	GOAL NAME	PROVIDER	DESCRIPTION	
<u>Service Goals:</u>				
053	Grade Level Reading	Jumpstart for Young Children	CSC funded Books for Broward Read for the Record	\$130,950
		Jumpstart for Young Children	ELC funded Books for Broward Read for the Record	\$15,750
<u>System Goals:</u>				
921	Leadership/Resources-Strategic Plan	The Agency Ally	CSC Summit: Consulting agreement crosses Fiscal Years	\$24,000
924	Integrated Data System	Community Cares Partnership	Integrated data sharing to improve communication and outcomes	\$50,000
Total Goals				\$220,700
<u>Administration</u>				
		General Admin	Staff Wellness - United HealthCare Wellness Incentive Credit	\$4,295
		Program Admin	Staff Wellness - United HealthCare Wellness Incentive Credit	\$10,022
		Dell	Docking Stations (20 @ \$268.12)	\$5,363
				\$19,680
<u>Capital Outlay:</u>				
		Various	Server Room - HVAC	\$69,425
		Various	HVAC Replacement	\$220,435
				\$289,860
Total Administration & Capital Outlay				\$309,540
Grand Total Budget Carry Forward for October				\$530,240

TAB N

For Council Meeting October 15, 2026

Issue: Disposal of Fully Depreciated Capital Assets and Non-Capitalized Items.

Action: Approve Disposal of Fully Depreciated Capital Assets and Non-Capitalized Items for FY25-26

Budget Impact: N/A

Background: The Council is responsible for approving all purchases and the disposal of capital assets and non-capitalized electronic equipment from the premises. In October 2020, the Council approved increasing the threshold for fixed assets from \$1,000 to \$5,000 to comply with the rules of the Florida Department of Financial Services. The CSC's policies and procedures for the retention period remain unchanged. According to the policy, computer hardware/software is depreciated over a three-year period, furniture and fixtures over a five-year period, and electronic equipment that does not meet the \$5,000 threshold is not capitalized and therefore not depreciated; however, it is still tracked for accountability purposes.

Current Status: Attached for your approval is a list of items to be disposed of for the fiscal year, which ended on September 30, 2026. The list includes both capitalized and non-capitalized items, mainly consisting of outdated computers and equipment that are no longer used as technology evolves. The PowerEdge server is the only capital asset being disposed of this year because it is out of warranty and no longer serviceable. The computer lab has been decommissioned and converted into office space, making these computers unnecessary. If applicable, certain electronic parts may be salvaged for use in other machines. The salvageable computers and parts will be donated to Green Owl Tech Recycling or a similar organization. Once refurbished, these computers will be donated to CSC providers or other agencies in the Tri-County area to help bridge the digital divide.

The netbook value of all items being disposed of is zero; therefore, no expense is recognized in the financial statements. Disposal of fixed assets is not shown in governmental fund statements but is reflected in government-wide statements and disclosed in the Annual Comprehensive Financial Report.

Recommended Action: Approve Disposal of Fully Depreciated Fixed Assets and Non-Capitalized Items for FY25-26.

Children's Services Council of Broward FY 2026 Asset Disposal List for Council Meeting October 15, 2026				
Description	Acquisition Date	Acquisition Cost	Accumulated Depreciation	Net Book Value
PowerEdge M640 server	8/9/2018	\$15,601.64	\$15,601.64	\$0.00
Total Capital Assets		\$ 15,601.64	\$ 15,601.64	\$ -
Description	Acquisition Date	Acquisition Cost		
Apple IPAD Pro 9.7 in	6/23/2017	\$825.92		
Dell Optiplex 3050	9/30/2017	\$754.70		
Door and badge software upgrad	12/4/2017	\$3,074.00		
Apple Ipad Pro 64GB	7/3/2018	\$712.66		
Apple Ipad Pro 64GB	7/3/2018	\$712.66		
Apple Ipad Pro 64GB	7/3/2018	\$712.66		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Lenovo ThinkCentre M920z	2/28/2019	\$1,034.50		
Apple MacBook Pro	11/19/2019	\$3,109.00		
Lenovo ThinkPad T15	11/24/2020	\$1,250.00		
Lenovo ThinkPad T15	11/24/2020	\$1,250.00		
Lenovo ThinkPad T15	11/24/2020	\$1,110.00		
Lenovo ThinkPad T15	11/24/2020	\$1,110.00		
Lenovo ThinkPad T15	11/24/2020	\$1,110.00		
Lenovo ThinkPad T15	1/26/2021	\$1,110.00		
DELL OPTIPLEX 3080- Desktop	3/12/2021	\$802.05		
DELL OPTIPLEX 3080- Desktop	3/12/2021	\$802.05		
Lenovo ThinkPad T15 Gen 2	3/31/2021	\$1,110.00		
Lenovo ThinkPad T15 Gen 2	3/31/2021	\$1,110.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		

Description	Acquisition Date	Acquisition Cost		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	7/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Dynabook Tecra A50-K	8/27/2022	\$1,226.00		
Lenovo-Thinkpad T15 2nd Gen	9/27/2022	\$1,224.15		
Lenovo-Thinkpad T15 2nd Gen	9/27/2022	\$1,224.15		
Total Capital Assets		\$68,630.00		
Total Capital and Non-Capital Assets to be Disposed		\$ 84,231.64		

TAB O

For Council Meeting October 15, 2026

Issue: Monthly Statements for the Managed Fund.

Action: Accept Monthly Statements for the Managed Fund from PFM and US Bank for September 30, 2026

Budget Impact: N/A

Background: At the Council Meeting held on November 18, 2021, the Council approved establishing a Managed Investment Fund consisting of longer-term securities for the core investments. PFM Asset Management LLC manages this fund in accordance with CSC's Investment Policy, with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the funds, which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track. In accordance with the Investment policy, the Council approved at the June 2022 meeting, that staff would bring forth a summary of the monthly statements from both PFM and US Bank to the Council; however, if any Council Member has questions or wants additional information, the entire statement is available for review. PFM will present a fund performance report to the Finance Committee at the end of each quarter, to which any Council Member is welcome to attend.

Current Status: As of September 30, 2026, the balance of the Managed Fund is \$28,752,278 and reflects a net decrease of \$161,735 over the prior month. It is important to note that these two statements reflect the activities of the overall portfolio and do not indicate the fund's performance. The amount recorded in the financial statements reflects the Custodian's (US Bank) balance, which differs slightly from the balance reflected in the PFM statements. This is due to timing differences related to the various security trades.

Recommended Action: Accept Monthly Statements for the Managed Fund from PFM and US Bank for September 30, 2026

Managed Account Summary Statement

For the Month Ending **September 30, 2026**

CSC BROWARD COUNTY CORE PORTFOLIO - 000000

Transaction Summary - Managed Account

Opening Market Value	\$28,488,570.75
Maturities/Calls	(108,548.63)
Principal Dispositions	(1,153,596.99)
Principal Acquisitions	1,476,473.50
Unsettled Trades	18,655.27
Change in Current Value	(256,036.23)
Closing Market Value	\$28,465,517.67

Cash Transactions Summary - Managed Account

Maturities/Calls	0.00
Sale Proceeds	1,163,553.25
Coupon/Interest/Dividend Income	88,990.14
Principal Payments	108,548.63
Security Purchases	(1,478,549.59)
Net Cash Contribution	(412.92)
Reconciling Transactions	0.00

Earnings Reconciliation (Cash Basis) - Managed Account

Interest/Dividends/Coupons Received	98,946.40
Less Purchased Interest Related to Interest/Coupons	(2,076.09)
Plus Net Realized Gains/Losses	1,989.43
Total Cash Basis Earnings	\$98,859.74

Cash Balance

Closing Cash Balance **\$63,228.16**

Earnings Reconciliation (Accrual Basis)

	Total
Ending Amortized Value of Securities	28,949,519.82
Ending Accrued Interest	241,473.74
Plus Proceeds from Sales	1,264,562.42
Plus Proceeds of Maturities/Calls/Principal Payments	108,548.63
Plus Coupons/Dividends Received	88,990.14
Less Cost of New Purchases	(1,596,652.78)
Less Beginning Amortized Value of Securities	(28,714,411.01)
Less Beginning Accrued Interest	(245,159.09)
Total Accrual Basis Earnings	\$96,871.87

Portfolio Summary and Statistics

For the Month Ending **September 30, 2026**

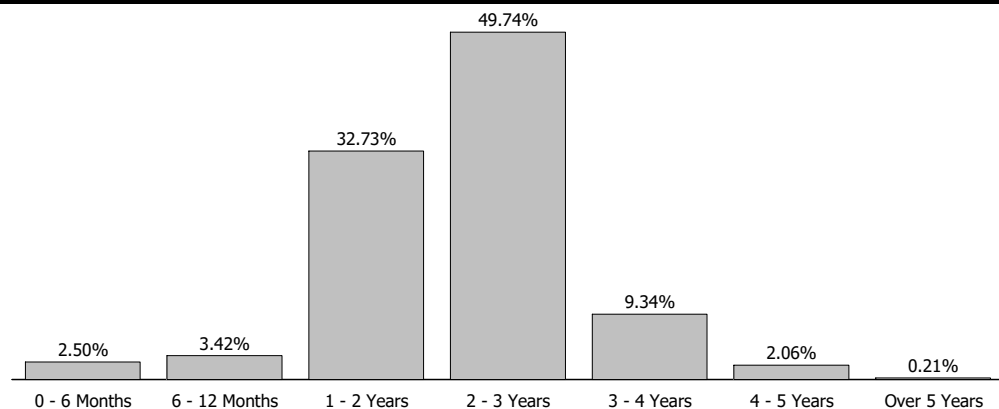
CSC BROWARD COUNTY CORE PORTFOLIO - 000000

Account Summary

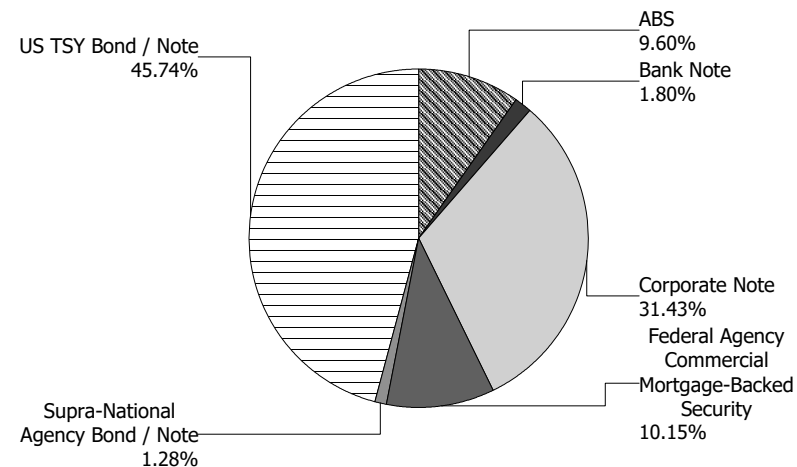
Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	13,335,000.00	13,019,530.18	45.74
Supra-National Agency Bond / Note	365,000.00	365,166.08	1.28
Federal Agency Commercial Mortgage-Backed Security	2,956,862.83	2,888,030.36	10.15
Corporate Note	9,090,000.00	8,946,567.97	31.43
Bank Note	520,000.00	512,999.77	1.80
Asset-Backed Security	2,750,656.26	2,733,223.31	9.60
Managed Account Sub-Total	29,017,519.09	28,465,517.67	100.00%
Accrued Interest		241,473.74	
Total Portfolio	29,017,519.09	28,706,991.41	

Unsettled Trades **125,000.00** **118,103.63**

Maturity Distribution



Sector Allocation



Characteristics

Yield to Maturity at Cost	4.14%
Yield to Maturity at Market	4.98%
Weighted Average Days to Maturity	805

Managed Account Issuer Summary

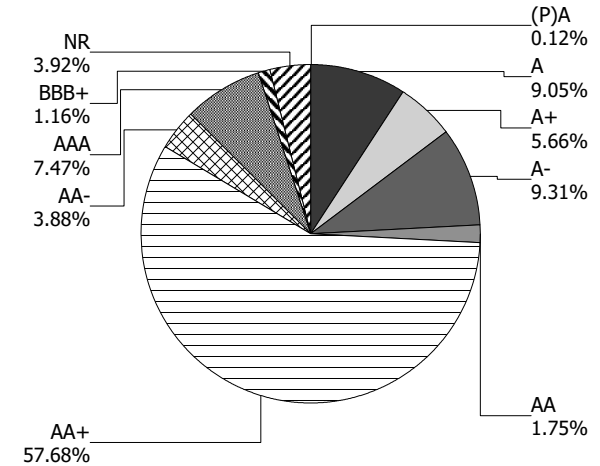
For the Month Ending **September 30, 2026**

CSC BROWARD COUNTY CORE PORTFOLIO - 000000

Issuer Summary

Issuer	Market Value of Holdings	Percent
Abbott Laboratories	231,615.84	0.81
AbbVie Inc	268,512.37	0.94
Accenture PLC	63,902.28	0.22
Adobe Inc	119,576.28	0.42
Advanced Micro Devices Inc	270,608.59	0.95
African Development Bank	365,166.08	1.28
Air Products and Chemicals Inc	197,691.80	0.69
Ally Auto Receivables Trust	29,689.87	0.10
Alphabet Inc	220,759.60	0.78
Amazon.com Inc	239,703.94	0.84
American Express Co	614,780.03	2.17
Analog Devices Inc	162,631.10	0.57
Apple Inc	290,939.03	1.02
Bank of America Corp	441,100.53	1.55
Bank of Montreal	148,290.06	0.52
Bank of Nova Scotia	97,138.50	0.34
BMW Vehicle Lease Trust	114,224.67	0.40
BP PLC	150,154.65	0.53
Canadian Imperial Bank of Commerce	212,834.82	0.75
Capital One Financial Corp	261,731.63	0.92
Caterpillar Inc	137,766.44	0.48
Chevron Corp	158,985.28	0.56
Cintas Corp	78,911.36	0.28
Citigroup Inc	203,652.74	0.72
CNH Equipment Trust	230,147.19	0.81
Confederation Nationale du Credit Mutue	195,183.00	0.69
Cooperatieve Rabobank UA	244,006.75	0.86
Cummins Inc	14,813.15	0.05
Deere & Co	263,140.59	0.92
Eli Lilly & Co	78,971.69	0.28
Federal Home Loan Mortgage Corp	2,601,787.70	9.15
Federal National Mortgage Association	286,242.66	1.01

Credit Quality (S&P Ratings)



00019301
58- -01-B -62 -279-01
0101 -11-03800-01



CSC BROWARD COUNTY - CORE PORTFOLIO
ACCOUNT 000000

Page 3 of 70
Period from September 1, 2026 to September 30, 2026

MARKET AND COST RECONCILIATION

	09/30/2026 MARKET	09/30/2026 FEDERAL TAX COST
Beginning Market And Cost	28,914,013.03	29,101,575.03
Investment Activity		
Interest	96,870.31	96,870.31
Realized Gain/Loss	1,438.67	1,438.67
Change In Unrealized Gain/Loss	- 257,673.67	.00
Net Accrued Income (Current-Prior)	- 1,957.76	- 1,957.76
Total Investment Activity	- 161,322.45	96,351.22
Plan Expenses		
Trust Fees	- 412.91	- 412.91
Total Plan Expenses	- 412.91	- 412.91
Net Change In Market And Cost	- 161,735.36	95,938.31
Ending Market And Cost	28,752,277.67	29,197,513.34

00019301
58- -01-B -62 -279-01
0101 -11-03800-01



CSC BROWARD COUNTY - CORE PORTFOLIO
ACCOUNT 000000

Page 4 of 70
Period from September 1, 2026 to September 30, 2026

CASH RECONCILIATION

Beginning Cash		.00
Investment Activity		
Interest		96,870.31
Cash Equivalent Purchases		- 596,125.54
Purchases		- 1,594,535.02
Cash Equivalent Sales		713,996.02
Sales/Maturities		1,361,551.87
Total Investment Activity		- 18,242.36
Plan Expenses		
Trust Fees		- 412.91
Total Plan Expenses		- 412.91
Net Change In Cash		- 18,655.27
Ending Cash		- 18,655.27

00019301
58- -01-B -62 -279-01
0101 -11-03800-01



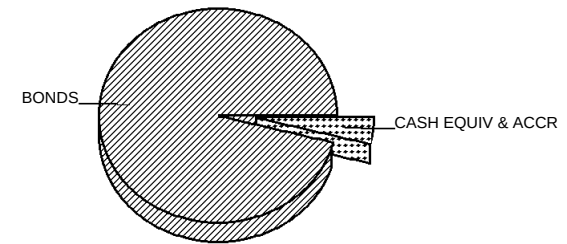
CSC BROWARD COUNTY - CORE PORTFOLIO
ACCOUNT 000000

Page 5 of 70
Period from September 1, 2026 to September 30, 2026

ASSET SUMMARY

ASSETS	09/30/2026 MARKET	09/30/2026 FEDERAL TAX COST	% OF MARKET
Cash And Equivalents	44,572.89	44,572.89	0.16
U.S. Government Issues	15,907,580.01	16,179,794.26	55.32
Corporate Issues	10,093,507.88	10,226,887.45	35.11
Foreign Issues	2,464,244.75	2,503,886.60	8.57
Total Assets	28,509,905.53	28,955,141.20	99.16
Accrued Income	242,372.14	242,372.14	0.84
Grand Total	28,752,277.67	29,197,513.34	100.00

Estimated Annual Income 1,156,354.87



ASSET SUMMARY MESSAGES

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

TAB P

For Council Meeting October 15, 2026

Issue: CSC Monthly Purchases for Administrative Operations

Action: Approve CSC Monthly/Annual Purchases

Budget Impact: See attached Report

Background: The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

Current Status: In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc., for the month of October 2026. Some of these are under the CEO's approval authority but have yet to be Council approved. The staff has segregated the items into various categories to facilitate reviewing the various purchases. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for any expenditure is available upon request.

Recommended Action: Approve CSC Monthly/Annual Purchases



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
October 15, 2026**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Purchase Orders (less than \$10,000):			
J Kyler's Takeout	CSC Annual Staff retreat food caterer	\$2,420	FY 26 Expense
Marlando Christie (CSC Employee)	AI Voice agent platform trial	\$ 45	Employee Reimbursement for Retell Ai
Program Related Purchases:			
FACCT	2026-2027 SAMIS Operating Fees	\$ 200	Additional funding is needed for the rate increase; Previously approved \$64,500 in September 2026.
Megan Baptist (May May, Incorporated)	Read for the record author expense	\$2,000	FY 26 Purchase Order: Same Vendor - name change
Young at Art of Broward Inc (Young At Art Museum)	Safe Halloween Family Event Venue	\$1,000	
Facilities Operations:			
PCI Stormwater Solutions	Stormwater drain cleaning	\$1,000	
Employee Travel and Training:			
Community Foundation of Broward	Maria Juarez, Sue Gallagher; South Florida Nonprofit Collaboration Summit; 10/30/2026	\$ 58	
FGFOA	Ileana Blanco; Beginner Boot Camp; 10/8/2026-10/9/2026; Hallandale Beach	\$ 450	
FGFOA	Anne Alexandra Lemoine; FGFOA School of Governmental Finance; 10/25/2026-10/28/2026;	\$ 1,272	
Sponsorships:			
Small Biz Community & Economic Development Corp (SPNR 26-46)	Community Health & Wellness Fest, 11/7/2026, Pompano Beach	\$ 2,000	Small Biz Community & Economic Development Corp. is hosting the 12th Annual Community Health & Wellness Fest on November 7, 2026, at E. Pat Larkins Community Center in Pompano Beach. This free event is designed to support children, families, and vulnerable residents by connecting them with essential health resources, family services, nutritious food, and community support. Families will receive information about health care access and enrollment opportunities, including Medicaid, KidCare, Medicare, and Florida's Affordable Care programs. The event will also feature a family-friendly Kids Zone, healthy treat bags, resource materials, and turkey distributions for families in need.
Women at the Well-Broward (SPNR 26-66)	Christmas Grocery & Toy Giveaway, 12/18/2026, Deerfield Beach	\$ 2,000	The Christmas Grocery & Toy Giveaway provides holiday support to Broward County families, including kinship caregivers, grandparents raising grandchildren, children impacted by parental incarceration, and households experiencing economic hardship. Families receive holiday meals, groceries, toys, and resource connections designed to reduce food insecurity and provide additional support during the holiday season.



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
October 15, 2026**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Diversified Swimming, Inc (SPNR 26-69)	Diversified Swimming Events 26-27, 10/25/2026, Fort Lauderdale	\$ 7,500	The Diversified Swimming events is a multi-part water safety and youth development series serving Broward County children and families through swim instruction, adaptive aquatics, CPR training, drowning prevention education, Jr. Lifeguard programming, and back-to-school outreach. Planned events include World Swim Day, Swim Into Spring Camp, Neurosplash Academy, Jr. Lifeguard Program, and Splash Back to School, with an estimated reach of approximately 800 participants. HIGH IMPACT
Rise & Rebuild Foundation, Inc (SPNR 26-72)	Holiday Hope Community Event 2026, 12/19/2026, Lauderhill	\$ 2,000	The Holiday Hope Community Event 2026 is a holiday assistance program that will provide Christmas gifts, clothing, shoes, hygiene products, food, and community resources to more than 100 Broward County children and families experiencing financial hardship. The event is designed to reduce seasonal stress while strengthening community connections and family support systems.
More Than Foundation, Inc. (SPNR 26-73)	Healing Futures: Broward — Holiday Relief, 12/12/2026, Fort Lauderdale	\$ 2,000	The Healing Futures: Broward — Holiday Relief provides Family Stabilization Kits containing food, hygiene products, seasonal clothing, and support resources to families facing acute hardship during the holiday season. The event also incorporates Mental Health First Aid outreach and family support services, focusing on stabilizing families and connecting them to longer-term assistance.
Youth On The Rise Inc (SPNR 26-74)	Seeds To Succeed, 11/7/2026, Lauderhill	\$ 2,000	The Seeds To Succeed community event is a one-day educational empowerment experience for Broward youth and families. Through hands-on stations emphasizing literacy, financial literacy, entrepreneurship, and life skills, participants gain practical knowledge and exposure to leadership and career development opportunities while engaging in community-building activities.
Feeding South Florida (SPNR 26-75)	Feed Your Creativity Student Art Competition; 2/1/2027; Pembroke Park	\$ 2,000	The Feed Your Creativity Student Art Competition engages elementary, middle, and high school students in creative expression around the issue of summer hunger. Students submit original artwork highlighting food insecurity and community impact, with the winning design displayed on a Feeding South Florida tractor-trailer that will travel throughout South Florida raising awareness and encouraging action to combat hunger.
SAVING OUR SISTERS BY GIFTED HANDS (SPNR 26-82)	MOM AND ME- SOS TEA, 12/13/2026, Pompano	\$ 1,800	The Mom and Me–SOS Tea is a family-centered wellness and leadership event for approximately 50 Broward County girls ages 8–17 and 50 female caregivers. Through guided discussions and interactive activities, participants will explore healthy communication, self-esteem, emotional wellness, positive relationships, etiquette, leadership, and family bonding. Community professionals and mentors will also provide resources intended to strengthen girls and the adults who support them.



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
October 15, 2026**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Dennis Tennis Serving Love (SPNR 26-83)	She Serves Girls' Empowerment Summit, 11/8/2026, Fort Lauderdale	\$ 2,000	The She Serves Girls' Empowerment Summit is a free, one-day youth development and wellness event for approximately 30 Broward girls ages 11–18. The summit will include a tennis clinic, lunch, a women's leadership panel, and interactive workshops addressing positive mindset, goal setting, leadership, personal hygiene, body positivity, and wellness. The event will also connect participants and families with community resources.
Center for Hearing and Communication (SPNR 26-85)	Winter Wonderland with Signing Santa; 12/5/2026; Plantation	\$ 1,500	The Winter Wonderland with Signing Santa event is an accessible holiday celebration for approximately 200 Deaf and Hard of Hearing children and their families. Held at the West Regional Library, the event includes American Sign Language-centered storytelling, arts and crafts, face painting, lunch, gifts, and a visit from Signing Santa and Mrs. Claus. A community resource fair will connect families with educational, healthcare, communication, employment, and family-support organizations.
Urban League of Broward County (SPNR 26-86)	Family Fun Day; 1/30/2027; Fort Lauderdale	\$ 2,000	The Family Fun Day is a free community event designed to bring approximately 500 children, families, community organizations, and local partners together for activities, entertainment, and resource access. Families will be able to connect with services related to health and wellness, education, housing, youth programs, employment, and other supports while participating in children's activities, live entertainment, giveaways, and interactive experiences.
United Way Broward (SPNR 26-87)	Zero Suicide Broward County; 10/24/2026; Lauderdale Lakes	\$ 2,000	The Zero Suicide Broward County Town Hall is a community education and prevention event at the Hazelle P. Rogers Multipurpose Center in Lauderdale Lakes. Approximately 150 participants are expected to attend expert presentations, a community panel, audience discussions, and suicide-awareness and prevention training. Participants will receive information about recognizing warning signs, responding to individuals experiencing a crisis, accessing local behavioral-health resources, and creating safer environments for children, youth, and families. Community organizations will also provide prevention, behavioral-health, family-support, and community-service resources.
Stay In A Child's Place Inc (SPNR 26-88)	Toy Drive Tournament (Toys for Tots), 12/5/2026, Sunrise	\$ 2,000	The Toy Drive Tournament (Toys for Tots) is a Broward-based martial-arts competition in Sunrise. The event will serve students ages 4–17 and their families by allowing youth to compete without registration costs, providing martial-arts uniforms, recognizing participants with awards, and collecting toys for children. The program is intended to strengthen participants' self-esteem, confidence, discipline, and problem-solving abilities while expanding access for youth experiencing poverty, children with special needs, and youth in foster care.



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
October 15, 2026**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Community Enhancement Collaboration, Inc. (SPNR 26-89)	15th Annual Thanksgiving Food Distribution Drive-Thru Event, 11/21/2026, Hollywood	\$ 5,000	The 15th Annual Thanksgiving Food Distribution Drive-Thru Event is a free, high-traffic food assistance event scheduled in November, at the Washington Park Community Center in Hollywood. The event is expected to serve approximately 3,500 people, with particular outreach to low-income families with children, working households, single-parent and multigenerational families, and seniors raising grandchildren. Families will receive Thanksgiving food packages containing turkeys or turkey gift cards, fresh fruits and vegetables, and other holiday staples. The event strongly supports family stability and children's health by addressing food insecurity. HIGH IMPACT
Broward Partnership for Kids Events			
Center for Hearing and Communication (26-6)	Service Provider Early Intervention Training, 11/12/2026, Fort Lauderdale	\$ 300	The Center for Hearing and Communication will provide a four-hour Service Provider Early Intervention Training for 50 frontline provider staff representing non-profit and pediatrician offices. The event will be held on November 12, 2026, at the ELC and will focus on how to talk with parents about the importance of early intervention, the systems of care, and how to access services for their children. The training is based on a BPK-supported provider survey regarding the early intervention needs.

TAB Q

Funders Forum Meeting Summary

October 2, 2026

Members Present:

Adamma DuCille, Community Foundation; **Amy Moore**, Early Learning Coalition; **Angelika Schlanger**, Taft Foundation; **Carlisle Anderson**, CareerSource Broward; **Cassandra Burrell**, Community Foundation; **Cassandra Evans**, Broward County Human Services Department; **Cecilia Rivas-Gonzalez**, Frederick A. DeLuca Foundation; **Dion Smith**, Children's Services Council (CSC); **Erin Byrne**, CSC; **Janine Ribeiro Chow-Quan**, United Way; **Julie-Ann Waweru**, CSC; **Lisa Bayne**, CSC; **Lori Canning**, Broward County Public Schools; **Maria Hernandez**, United Way; **Maria Juarez Stouffer** (CSC); **Monica King**, Broward Healthy Start Coalition (BHSC); **Neiko Shea**, ChildNet; **Randy Feliciano**, Community Foundation; **Renee Podolsky**, Florida Department of Health in Broward County; **Sandra Veszi Einhorn**, Coordinating Council of Broward; **Scott Meltzer**, Lemnis; **Sheri Brown Grosvenor**, Community Foundation; **Suzette Fleischmann**, Broward Behavioral Health Coalition (BBHC); **Tara Williams**, Broward County Human Services; **Teves Bush**, Department of Juvenile Justice (DJJ); **Traci Schweitzer**, DCF.

Guests Present:

Francisco Isaza, 211 Broward; **Kristina DaSilva**, FLITE Center; **Shea Spencer**, 211 Broward; **Wanda Perez**, FLITE Center; **William Spencer**, 211 Broward.

Welcome and Introductions

Maria J.S. welcomed members and guests. She shared the group's collective condolences for the loss of Sheila Smith from 211 Broward.

Approval of June 5, 2026, Meeting Minutes

Monica K. motioned to approve the previous meeting's minutes as presented, with Cassandra E. seconding. The minutes were approved unanimously.

2-1-1 Broward Presentation

Shea S. introduced herself as the new CEO and President for 211 Broward and commended the group for their work as pillars of the Broward County community. She expressed a desire to solidify new opportunities to bridge the gap for support and meaningful collaboration as the 2026-27 fiscal year progresses. Shea S. explained that 211 Broward has served for 30 years as the single access point for Broward County residents seeking information and connections to critical resources, including food assistance, housing and homelessness services, mental health and medical care, financial assistance, services for seniors and veterans, domestic

violence support, substance use services, and suicide intervention and prevention. She emphasized that residents may contact 2-1-1 at any time and for any reason.

Shea S. described the agency as at a turning point, with a focus on building on its existing foundation and repositioning it as Broward County's Crisis Services Intelligence and Navigation Center. The current focus is on strengthening performance and accountability, increasing leadership and visibility, and improving strategic data collection and timely reporting. The agency plans to collect and use data more strategically, tracking trends, identifying emerging needs, and providing closed-loop coordination through its C3 model to help Broward County residents.

Shea S. reported that wait time improved from December 2025 to April 2026 from an average of 32 minutes to an average of 13 minutes. The answer rate was improved from 56% to 70% and the adjusted abandonment rate was reduced from 44% to 30%. Shea S. attributes the improvements to the operational changes that were implemented recently and is optimistic that 211 Broward will be able to achieve their desired performance metrics.

Randy F. asked whether 211 Broward was exploring integration with national benefits navigation and the connection to national resources. Will S. confirmed there is a seamless way to connect the C3 platform to any state or national networks.

Sheri B.G. inquired about findings on organizational structure, staffing levels, and overall operational capacity after a closer look at the internal workings of 211 Broward. She was interested in understanding how the organization had evaluated whether staffing and resources were appropriately aligned with its mission, what changes had been implemented as a result of that assessment, and what future actions were being considered to ensure sufficient capacity. In response, Shea S. acknowledged that capacity planning is an active area of focus for 211 Broward. Increased outreach efforts and greater public visibility are expected to result in significantly higher demand for services. To prepare for anticipated increases in call volume, Shea S. described plans to strategically and responsibly integrate A.I. into the helpline operations. While the incorporation of A.I. will not be used to reduce their human capital usage, the technology could be used to enhance operational effectiveness, including identifying calls with extended periods of silence, monitoring call quality, flagging potential concerns that may not have been fully documented, and ensuring that significant risk indicators are appropriately recognized. The technology would serve as a support tool to strengthen quality assurance and improve service delivery rather than replace staff. In addition to exploring A.I. solutions, Shea S. reported that 211 Broward is assessing opportunities to strengthen its existing information technology infrastructure.

Angelika S. asked about the process for routing incoming housing calls from 211 to the available resources. Shea confirmed that the counselors who answer the calls receive 2 months of training and do assist in warm transferring callers to the necessary provider or service.

Maria H. would like to know more about the basic metrics to ensure calls are answered rather than dropped. She commended them on connecting to services, but she wants to know more about the causes of dropped calls and how to improve the answer rate. Shea S. reiterated the increase in positive metrics over the recent reporting period. They are currently 10% away from their goal. Although progress is being made, they are still working aggressively to improve their answer rates.

Cassandra E. asked how 211 Broward ensures provider information remains current and that the complete client journey is captured from the call through service completion. Francisco I. explained that accreditation standards require annual resource updates, providers receive annual update requests, and funders often require proof of current information. The database team also makes live updates when callers report changes. Shea S. added that 211 Broward plans to increase the number of staff contributing to database maintenance and is exploring technology that may support resource updates.

FLITE Center Strategic Rebuilding and Right-Sizing Presentation

Kristina D. provided a follow-up presentation to expand on discussions held with funders on August 6. She explained that the August meeting focused primarily on the significant organizational transition the FLITE Center had experienced over the previous year. Kristina D. referenced the 2025-2026 stabilization phase that followed a comprehensive organizational and financial assessment conducted in partnership with 20 Degrees, a nonprofit consulting firm, and the DeLuca Foundation. The assessment confirmed several challenges that FLITE Center leadership had already identified, including heavy reliance on government funding, board structure concerns, and staffing challenges. The findings from the review became the foundation for developing a strategic path forward, which Kristina D. referred to as "FLITE 3.0." The most dramatic period of growth occurred between 2019 and 2025, during which the organization expanded from approximately a \$1.1 million organization to a \$9 million organization. Much of that growth was fueled by government funding opportunities. While that expansion enabled increased service delivery, it also created operational challenges that became apparent during the recent leadership transition.

Kristina D. reported that between June and September 2025, FLITE Center lost seven executive team members. Combined with staffing shortages, burnout, and increasing operational complexity, the organization entered a period focused primarily on stabilization and restructuring.

Throughout the past year, FLITE Center concentrated on restoring organizational stability, reassessing priorities, and making difficult structural decisions. She explained that leadership recognized the need to step back, evaluate the organization's infrastructure, and refocus on core competencies before pursuing additional growth opportunities. The rapid expansion of recent years had outpaced the organization's infrastructure, leaving systems and processes unable to fully support the scale of operations. As a result, the organization has now moved

beyond stabilization and entered what leadership describes as a rebuilding phase and refocusing on TIL programming.

The FLITE Center reduced annual spending by approximately \$1.5 million prior to the August 6th funder meeting through vendor negotiations, spending limitations, and strategic staff restructuring. Since the August meeting, additional programmatic reductions have occurred including staffing reductions from 49 full-time and one part-time employee in August to 39 full-time and two part-time employees. Kristina D. stressed that these staffing adjustments were aligned with both right-sizing efforts and the realities of their new governmental funding environment.

She reported that FLITE Center is preparing a proposed Fiscal Year 2027 operating budget of approximately \$6.47 million, compared to the board-approved Fiscal Year 2026 budget of \$10.1 million. Leadership has undertaken a detailed review of organizational priorities to identify the most critical services and focus resources accordingly. One area of review involved human trafficking programming. While reaffirming FLITE Center's commitment to serving youth impacted by human trafficking, leadership determined that portions of the program had expanded beyond the organization's primary target population of youth transitioning from foster care. As a result, the FLITE Center made the difficult decision to discontinue participation in the Victims of Crime Act (VOCA) grant through the Attorney General's Office. The VOCA grant's fluctuating funding levels created financial instability for the FLITE Center that was not sustainable. Previous reductions had already occurred during a period when the organization was simultaneously responding to losses in the Department of Children and Families' human trafficking funding.

FLITE Center also evaluated its Permanent Supportive Housing program, identifying that the program primarily served individuals over age of 24 and therefore extended beyond the organization's core demographic focus. Through the right-sizing initiative, leadership determined that future programming would concentrate more deliberately on youth ages 16 to 24, while maintaining continuity of care for participants already enrolled in services.

Additional funding reductions impacted several programs, including the Youth Services Opportunity program, which is naturally sunsetting, and a SAMHSA-funded substance abuse initiative originally designed for outreach within Broward County Public Schools. In collaboration with Florida Atlantic University, the FLITE Center restructured that initiative to better align with its mission by focusing services specifically on youth aging out of foster care.

Kristina D. identified infrastructure development as one of the organization's most important priorities. The departure of multiple executives exposed vulnerabilities related to institutional knowledge retention, documentation, and operational systems.

To address these concerns, FLITE Center is developing centralized repositories for historical and operational records, implementing secure document storage systems, and creating comprehensive libraries of standard operating procedures and organizational processes. The

goal is to ensure that institutional knowledge is preserved and accessible, reducing organizational risk when staffing transitions occur.

She acknowledged that the organization's longstanding commitment to directing approximately 90 percent of resources toward direct services has benefited young people but also contributed to underinvestment in operational infrastructure. Leadership believes that strengthening infrastructure now is essential to supporting sustainable services in the future.

Additional operational priorities include cross-training staff, ensuring backup coverage for key organizational functions, and reducing dependency on a small number of individuals who hold specialized knowledge.

Kristina D. also discussed the organization's emphasis on proactive planning and sustainability. After navigating numerous challenges during the transition period, leadership has concluded that formal scenario planning and rapid-response strategies are necessary to prepare for future disruptions.

Current efforts include implementing spending controls, prioritizing core services, and establishing protocols that allow the organization to respond more effectively to changing funding conditions or operational challenges.

A key component of long-term sustainability involves reducing dependence on government funding and diversifying revenue streams. Kristina D. noted that FLITE Center is participating in the 20 Degrees Earned Revenue Studio, another initiative supported by the DeLuca Foundation. Through this work, the organization is exploring opportunities to identify internal assets, expertise, and capabilities that may generate earned revenue while supporting the agency's mission. Leadership views this initiative as an opportunity to think more strategically and creatively about financial sustainability beyond traditional grant funding.

Looking ahead, Kristina D. acknowledged that the organization's deliberate decision not to refill certain senior leadership positions helped preserve frontline services during the stabilization period. However, she noted that maintaining a lean executive structure indefinitely creates risks for the long-term health of the organization.

Several leadership and development positions remain vacant, including fundraising and program leadership roles. While postponing these hires has been necessary during the rebuilding process, Kristina D. indicated that future recruitment will be essential to preventing burnout among existing leaders and ensuring sustainable growth. Future priorities include strengthening programmatic leadership, expanding fundraising infrastructure, increasing unrestricted revenue, and maintaining operational stability.

Kristina D. concluded by emphasizing that the FLITE Center's current strategy focuses on rebuilding a stronger, more resilient organization. Through right-sizing, infrastructure enhancement, mission alignment, diversified funding, and strengthened partnerships,

leadership believes the organization is positioning itself for long-term success while continuing to deliver critical services to youth and young adults. She then transitioned the presentation to Board Chair Wanda Perez, who was invited to discuss the board's response to the transition and its commitments moving forward.

Wanda Perez, Board Chair of Flight Center, provided an update on the board's actions and commitments following discussions with funders at the August 6 meeting. She acknowledged that funders had specifically asked how the board was supporting the organization during its period of transition and rebuilding and emphasized that the board has taken that responsibility seriously.

Perez highlighted a significant opportunity provided by The Jim Moran Foundation in the form of a \$100,000 dollar-for-dollar matching challenge grant, which has the potential to generate \$200,000 in support for Flight Center. In response, the board has developed a targeted fundraising strategy focused on re-engaging former funders, reconnecting with past board members, identifying new philanthropic and corporate partners, and leveraging board members' personal and professional networks. Individual board members have been assigned specific prospects and outreach responsibilities, with progress being actively tracked to ensure accountability and results.

She also discussed efforts to strengthen board governance and rebuild board membership. Following recommendations identified through the organizational assessment, the board is taking a deliberate approach to recruitment by seeking candidates who bring professional expertise, community and corporate connections, active engagement, and the ability to expand Flight Center's reach. The goal is not simply to increase board size, but to create a highly engaged, accountable, and strategic governing body.

Ms. Perez noted that moving forward, the board will emphasize accountability related to meeting attendance, committee participation, fundraising, recruitment, and community advocacy. Board members recognize that relationship-building and fundraising responsibilities extend beyond organizational staff and leadership and require active participation from the board itself.

She concluded by reaffirming the board's commitment to providing strong governance, strategic partnership, oversight, and support for the CEO and organization. Ms. Perez acknowledged the importance of maintaining funder confidence through measurable actions and results and expressed appreciation for the continued partnership, feedback, and investment of the funding community in Flight Center's mission and the young people it serves.

Funders Forum Member Updates

Community Foundation of Broward

Sheri B.G. shared that the Community Foundation will be co-hosting the South Florida Nonprofit Collaboration Summit with Chazin on October 30, 2026 at Urban League of Broward County. The summit will include a day of intense informational sessions surrounding collaboration. Adamma D. explained that the summit will be led by La Piana Consulting Group.

Adamma D. also reported that letters of intent had closed for navigation and capacity-building opportunities serving individuals with developmental disabilities. Approximately eight letters were received. Selected applicants will be invited to apply for the grant and work with an advisory group and stakeholders to design a navigation system for individuals, caregivers, and the broader support community. Angelika S. emphasized that the effort is intended to connect people to existing resources and fill identified gaps rather than duplicate services. Angelika S. thanked Adamma D. and Randy F. for their efforts in collaborating on this project.

DeLuca Foundation

Cecilia R. shared that the Deluca Foundation supported 21 organizations through consulting from the 20 Degrees consulting firm to develop new or improved earned-revenue strategies. A showcase is scheduled for December 3 at the Broward Center for the Performing Arts in the Mary Porter Ballroom. Organizations will present progress and three-minute pitches focused on sustainability and capacity building.

United Way Broward

Janine R.C announced that the 2027 United Way Behavioral Health Conference has been confirmed for May 11-12, 2027. They will be hosting the conference at the Broward County Convention Center. They also recently increased their food distribution to the 30 Project Lifeline food banks throughout Broward County in response to the growing number of families relying on the pantries.

Broward County Community Partnerships

Cassandra E. announced that the United Way to Broward Suicide Prevention Coalition will host an inaugural Zero Suicide Town Hall in October. The town hall will take place at the Hazel P. Rogers Multipurpose Center beginning at 10:00 a.m. with a focus on hope, resilience, and resources.

Cassandra E. also announced that the Broward County Human Services Department will host the Partners in Progress event on December 2 at the Broward County Convention Center. She stated that doors are expected to open at approximately 12:30 p.m. and that nonprofit human service organizations will be invited to discuss community needs.

Children's Services Council (CSC)

Maria J.S. reported that CSC is preparing the Family Supports RFP for release in mid-December. The procurement will include family strengthening programs (in-home mental health services, parent education, case management), weekend respite, informal kinship supports, and in-home therapy and parenting services for pregnant and parenting mothers with a child 1 year old or young with symptoms of depression and/or anxiety, and Safe Sleep services.

Broward Behavioral Health Coalition (BBHC)

Suzette F. announced that, in collaboration with Healthy Start Coalition, they were awarded the Connections That Care: Peer Facilitated Access to Care (PFAC), a five-year, \$1 million Regional Partnership Grant through the Administration for Children and Families. The Connections That Care initiative's overarching goal is to prevent and reduce out-of-home placements associated with caregiver substance use and improve child and family functioning. The model will be documented and evaluated with the potential to become an evidence-based practice.

Broward Healthy Start Coalition

Monica K. announced the third annual Maternal and Child Health Conference will be held on October 30th at the Hard Rock Hotel, with approximately 500 attendees expected. The event is intended for healthcare professionals, home visitors, and others who work with pregnant people and new parents. Senator Osgood, Kathleen Cannon, and additional community champions will be recognized.

Next Funders Forum Meeting

The next meeting will be held **virtually** on November 6, 2026, from 2:00 p.m. to 4:00 p.m. Members should contact Julie-Ann Waweru at jwaweru@cscbroward.org to include any additional agenda items.

The meeting adjourned at 3:50 p.m.

2-1-1

BROWARD

Mission:

211 Broward is the live, 24-hour comprehensive helpline to provide all people with crisis, health, and human services support and connect them to resources in our community.

Shea Spencer

President/CEO

30 YEARS

**Not Sure
Where to
Turn?**

**Help Starts
Here!**

Provides a single access point for Broward County residents to obtain information and the help they need regardless of what their needs are.

**Anyone can call us,
at anytime,
for any reason**

WHERE WE ARE, AND WHERE WE ARE GOING

211 Broward is at a turning point.



ACCESS PERFORMANCE IS MOVING IN THE RIGHT DIRECTION

Meaningful improvement is happening, but more work remains.

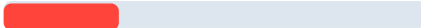
Measure	Dec 25-Feb 2026	Mar–Aug 2026	Improvement	Desired Outcome
Average Wait Time	32 min	13 min	↓ 19 min	2 min
Adjusted Service Level (% Within 120 Seconds)	23%	52%	+29%	80%
Adjusted Answer Rate	56%	70%	+14%	80%
Adjusted Abandonment	44%	30%	↓ 14%	≤20%

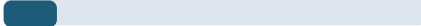
Answer Rate = Handled Calls ÷ Incoming Calls minus short abandons

Adjusted measures exclude only short abandoned calls

59% Reduction in average wait time
32 minutes → 13 minutes

Current Gap to Target

Service Level Gap  28%

Answer Rate Gap  10%

Abandonment Gap  10%

Gap is based on Mar.–May performance compared with target: 80% service level, 80% answer rate, ≤20% abandonment

WAIT TIME IS CRITICAL, BUT IT IS NOT THE FULL PERFORMANCE PICTURE

Access, quality, safety, service delivery, and infrastructure must be evaluated together.

Access

- Wait time
- Service level
- Answer rate
- Abandonment

Quality & Safety

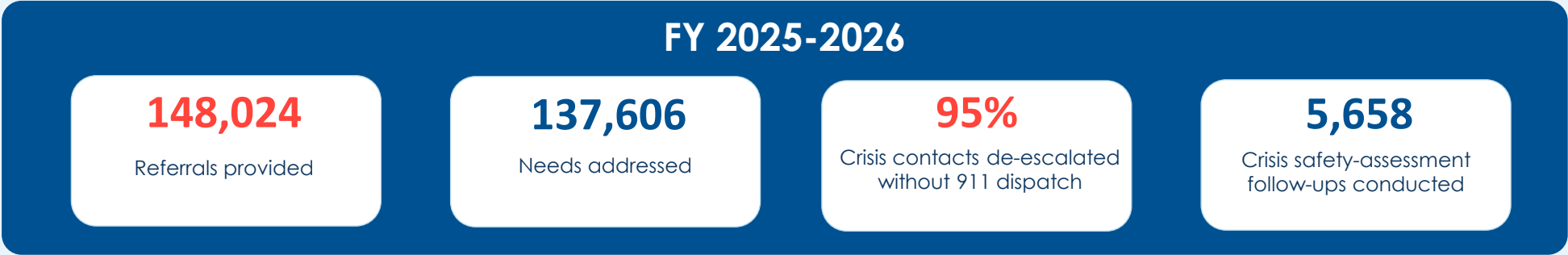
- Needs assessment
- Crisis de-escalation
- Quality monitoring
- Protocol compliance

Service Delivery

- Referrals
- Advocacy and warm connections
- Follow-up services
- Peer Support
- Care coordination
- Closed-Loop Referral

Infrastructure

- Accredited (Inform USA, AAS, and 988 Lifeline)
- Trained workforce
- Curated resource database
- Secure technology



One access measure should not be treated as the sole measure of quality, capacity, or community impact.

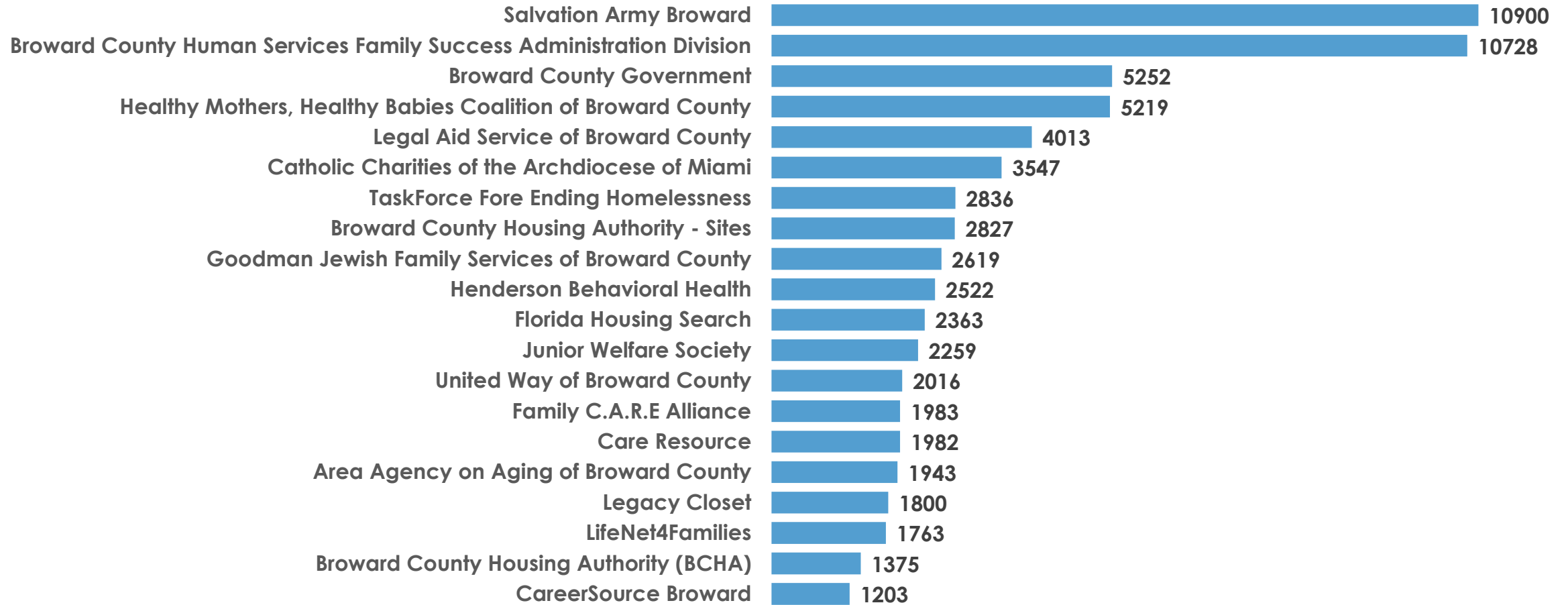
WHAT THIS MEANS FOR BROWARD

A stronger 211 Broward creates value beyond each individual interaction.



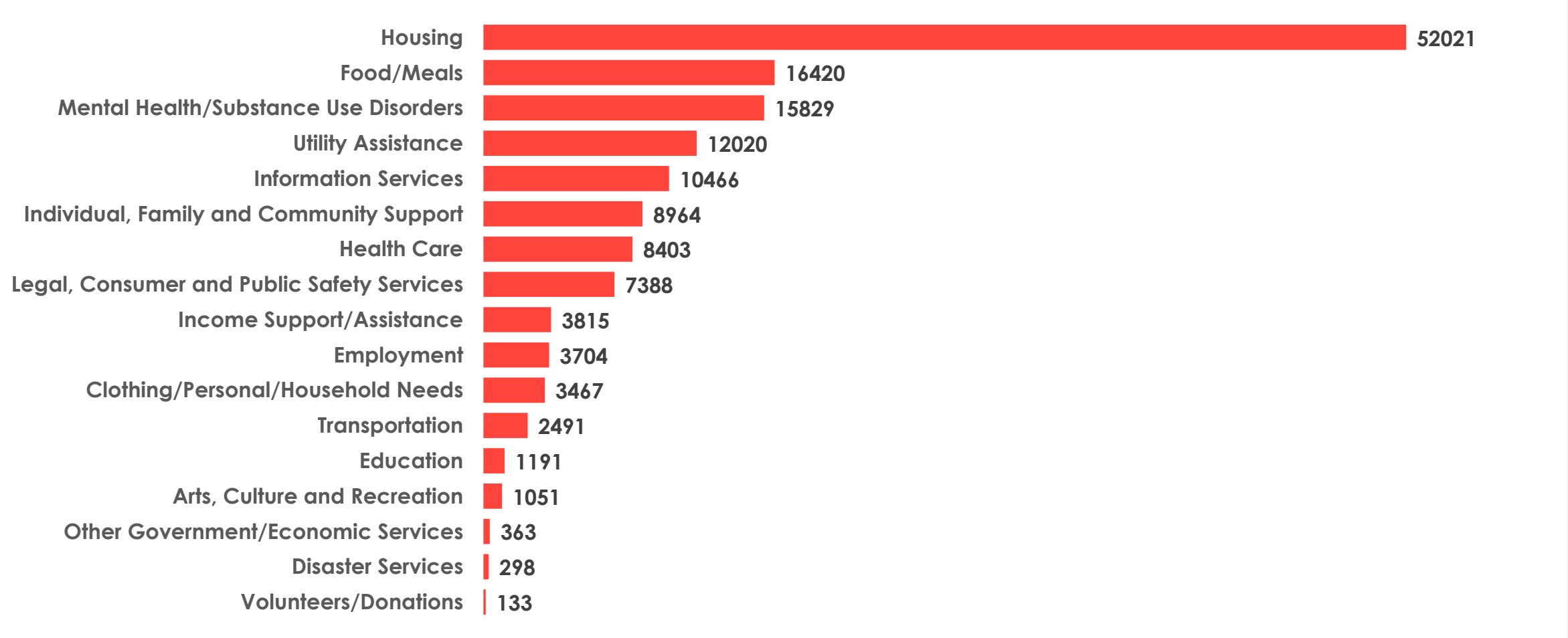
AGENCY REFERRAL INSIGHTS AT A GLANCE

The top 20 agency referrals provided to connect 211's participants with community resources. | FY 2025/26



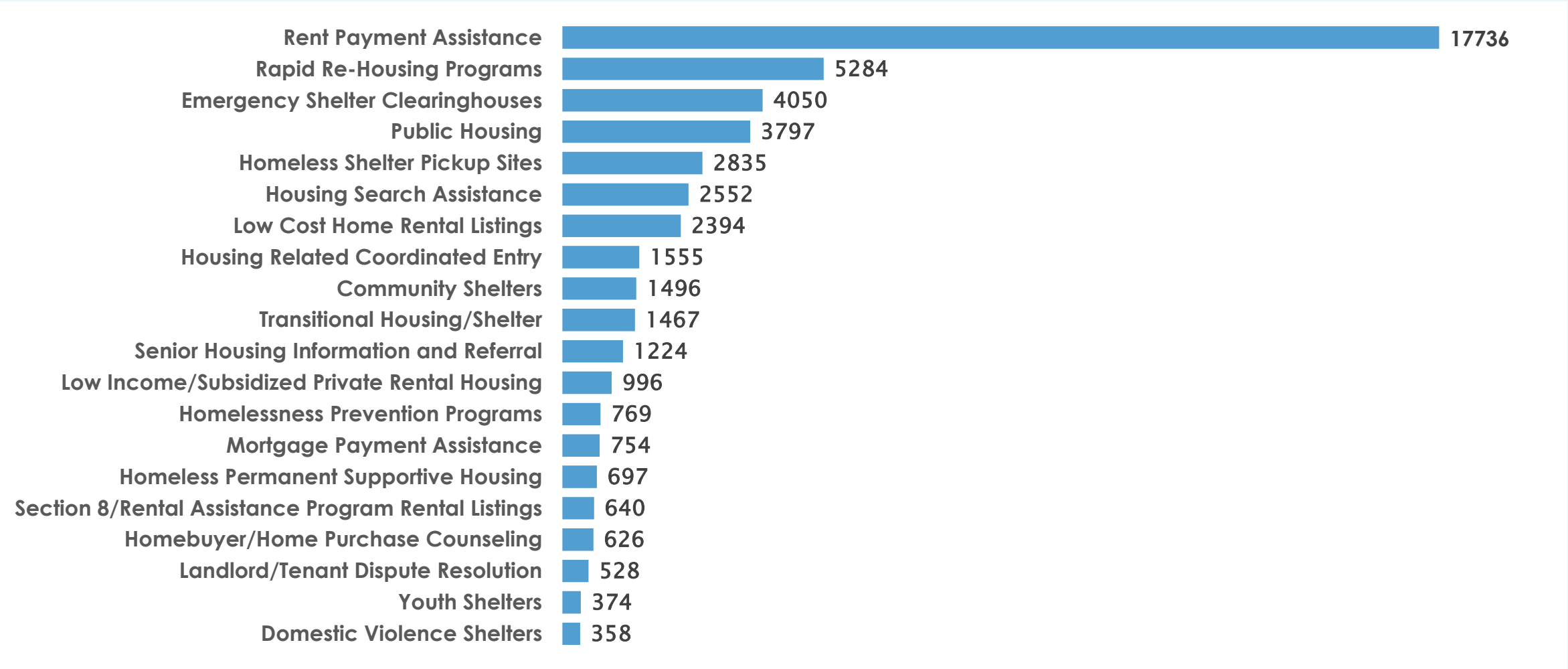
REFERRAL SERVICE TYPES INSIGHTS AT A GLANCE

211 Connecting Participants to Community Resources Referrals by Service Type | FY 2025/26



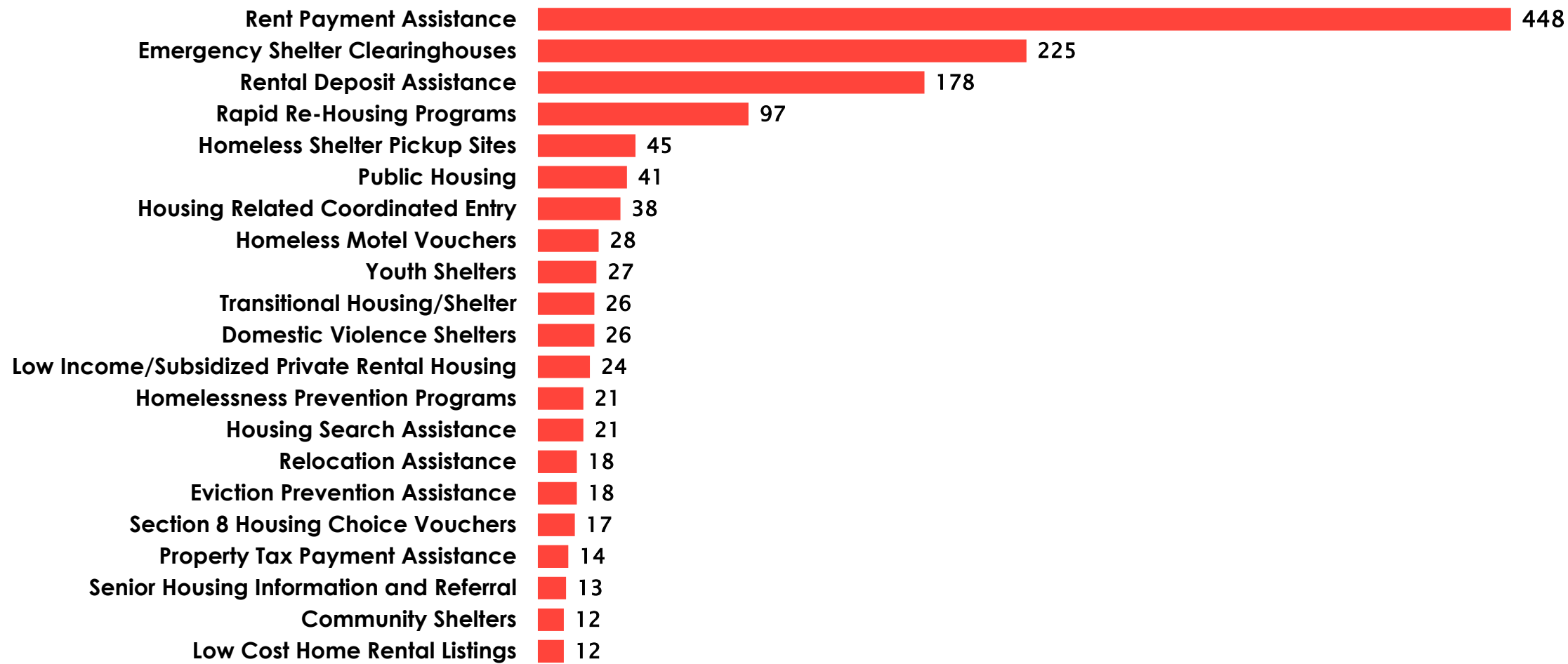
HOUSING REFERRAL CATEGORIES BY TAXONOMY SERVICE INSIGHTS AT A GLANCE

Top 20 Housing Referral Categories by Taxonomy Service Type | FY 2025/26



HOUSING UNMET NEEDS INSIGHTS AT A GLANCE

Top 20 Housing Unmet Need Categories | FY 2025/26



Housing Participant Demographic Snapshot

Based on unduplicated Interaction_IDs for housing-related interactions. Blank values are excluded from each section.



Total unique housing interactions

20,241



One interaction may include multiple housing referrals, so this view de-duplicates by Interaction_ID.



Gender (reported only, n=20,236)



Female	73.0%
Male	26.3%
Unknown/Other	0.7%



Age Groups (reported only, n=15,250)

0-17	0.2%
18-24	8.8%
25-44	46.6%
45-64	31.2%
65+	13.2%



Top Cities (reported only, n=19,521)

1	Fort Lauderdale	27.4%
2	Hollywood	10.8%
3	Pompano Beach	9.3%
4	Lauderhill	8.2%
5	Miramar	4.5%



Top ZIP Codes (reported only, n=19,251)

1	33311	17.1%
2	33313	7.8%
3	33020	6.3%
4	33025	3.4%
5	33312	3.4%



What this shows: Housing-related interactions are concentrated among women, adults ages 25–64, and residents in a relatively small number of Broward cities and ZIP codes.

TURNING COMMUNITY DATA INTO ACTION: THE 211 COMMUNITY DASHBOARD

Community Dashboard

The 211 Broward Community Dashboard shows the latest requests received by our Information and Referral Line. Discover the services requested from residents in Broward county for housing, food, utility assistance, and other essential health and human resources. Data can be filtered by zip code and date range, and will be updated/refreshed the first week of each month.



C3 NETWORK AND CURRENT ACTIVITY

Network snapshot and C3 activity for FY 2025/26

BROWARD NETWORK COVERAGE

343 organizations

708 programs in the network

Largest service type by programs

- Individual & Family Support
- Physical Health
- Social Enrichment
- Benefits Navigation
- Mental/Behavioral Health

211 / C3 PARTICIPANTS & NEEDS

100 / 624 clients

182 / 1430 referral cases

Recurring client needs

- Food assistance
- Housing and shelter
- Money management
- Utilities
- Income support

211 / C3 REFERRAL CONNECTIONS

80% / 78% accepted

84 of 105 referrals

Top receiving partners

- Kids In Distress
- Coast to Coast Legal Aid
- Light of the World Clinic
- CareerSource Broward

COMMUNITY VOICES

150+ residents and trusted partners share experiences and ideas that help shape more responsive services.



Broward

Thank You

Help Starts Here.



ACCESS

Connecting people to the right help when they need it.



WE UNDERSTAND

Using data and insights to identify needs and drive solutions.



WE NAVIGATE

Connecting people to the right resources at the right time.



WE COLLABORATE

Partnering across systems to strengthen services and outcomes.



WE IMPACT

Improving lives and building a stronger, healthier Broward.



WE ARE 211

Here 24/7. Here for Broward. Here for our community.



Building Back Stronger

FLITE has continued to make difficult but intentional decisions to stabilize the organization, protect core services, and build the infrastructure needed for long-term sustainability.

2025 - 2026 <i>Stabilizing</i>	2026 - 2027 <i>Rebuilding</i>	2027 & Beyond <i>Sustaining</i>
• 20 Degrees response plan implemented • \$1.58M annual spend reduction • Organizational rightsizing began • Immediate financial pressures identified	• Additional \$1.35M in programmatic reductions • Staffing aligned to new funding environment • Core services being prioritized • Operational infrastructure being rebuilt	• Strengthening programmatic leadership • Building fundraising infrastructure • Formalize contingency & succession planning • Reduce reliance on government funding

\$1.58M

Annual Spending
Reductions
Implemented

\$1.35M

Additional
Programmatic Funding
Reductions

10

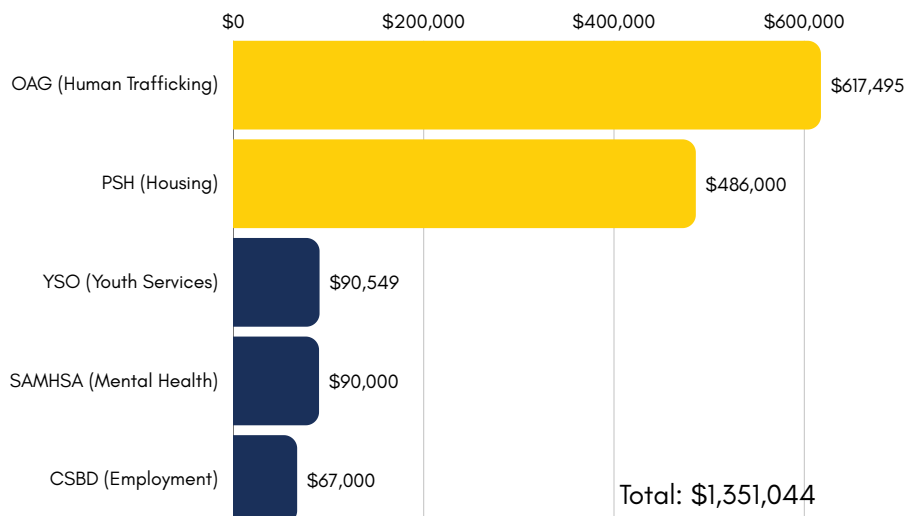
Net Staffing
Reduction

\$6.47M

Proposed FY27
Operating Budget

Compared to the **\$10.1M** FY26
Approved Operating Budget

Programmatic Funding Reductions



Funding Climate Changes. FLITE Changes With It.

Rightsizing is being driven by strategic alignment with the current funding landscape – not a reduction in FLITE’s commitment to core services

Back To Basics: Protecting What Matters Most

Core Services



Housing



Education



Employment



Mental Health
& Wellness



Resource
Navigation

Specialized needs are increasingly supported through FLITE's System of Care partners, allowing FLITE to focus resources on the services most central to our mission.

Changes Behind The Scenes:

Infrastructure

Building systems that don't depend on one person

Executive SharePoint Repository:

- Historical & Operational Documents Housed
- Cross-Organization Access
- Reduced Risk Of Institutional Knowledge Loss

Scenario Planning

Building the ability to respond quickly.

- Rapid Response Planning
- Immediate Rightsizing
- Spending Controls
- Core-Service Prioritization

Sustainability

Building beyond government funding

- Development Infrastructure
- Fundraising Capacity
- Programmatic Leadership
- Succession Planning
- Burnout Prevention

Where We Need To Go Next:

01

Programmatic Leadership

Strengthen Leadership Capacity, Succession Planning, & Sustainable Workloads.

02

Development & Fundraising Infrastructure

Create A Stronger Unrestricted Revenue Base To Complement Government Funding.

03

Operational Sustainability

Continue Strengthening Systems, Documentation, Financial Controls, & Contingency Planning.

Board Response

Commitment In Action

"What Is The Board Doing To Support FLITE Center?"

\$100K Challenge Grant
Board-led fundraising opportunity presented by TJMF

Nurturing & Building Donor Relationships
Individually assigned prospects & introduction development

Board Growth
Intentional recruitment & reengagement

Accountability
Clear expectations & follow-through



IDEAS. LEADERSHIP. CONNECTION.

A STRONGER BROWARD.
A BRIGHTER FLORIDA.
A MORE INFORMED TOMORROW.

Amendment 3 Explained:

A Nonpartisan Conversation on Florida’s Homestead Property Tax Ballot Measure

Join us for an informative and balanced discussion on what Amendment 3 could mean for Florida homeowners, our communities and the future of property taxes in our state.



TUESDAY
OCTOBER 6TH, 2026



2:30 – 3:30 PM



ZOOM MEETING

FEATURING



Tom Hudson
CEO, WLRN
MODERATOR



**Senator
Dr. Barbara Sharief**
Florida Senate
District 35



**Senator
Jeff Brandes**
Founder and President
of the Florida Policy Project



Marty Kiar
Broward County
Property Appraiser

RSVP HERE >

A Zoom link will be sent to you upon registration.



PRESENTED IN
PARTNERSHIP WITH:



UNITED WAY
Broward



**COMMUNITY
FOUNDATION
OF BROWARD**

PARTNERS IN PROGRESS

STRENGTHENING HUMAN SERVICES TOGETHER IN BROWARD

Exclusive
Networking

Cultivating
Human Services
Panel

Major Funders
Panel

Informative
Partnerships
Training

REGISTER BELOW

New Date
 **Wednesday**
Dec 2nd 2026



**Broward County
Convention Center**



Check-In 12:30 pm
Begins at 1:30pm

ALL HUMAN SERVICES PROVIDERS IN ONE ROOM

Organizations must register to attend

BRIDGING SERVICES, BUILDING COMMUNITIES: CLOSING HUMAN SERVICES GAPS IN BROWARD

A Service of the Broward County Board of County Commissioners



District 2
Mark D. Bogen
Mayor



District 8
Robert McKinzie
Vice Mayor



District 1
Nan H. Rich



District 3
Michael Udine



District 4
Lamar P. Fisher



District 5
Steve Gelier



District 6
Beam Furr



District 7
Alexandra P. Davis



District 9
Hazelle P. Rogers

More Information :

<https://HSDPartnersInProgress2026.eventbrite.com>



South Florida Nonprofit Collaboration Summit



OCTOBER 30, 2026



9:00 AM – 3:30 PM EST



**WIN A \$1,500 OR
\$500 MISSION
IMPACT AWARD IN
UNRESTRICTED
FUNDS**



PLEASE JOIN THE BROWARD SUICIDE PREVENTION
COALITION FOR THE INAUGURAL TOWN HALL MEETING

ZERO SUICIDE BROWARD COUNTY

LEARN FROM EXPERTS AND GAIN PRACTICAL TOOLS
TO SUPPORT MENTAL WELLNESS:

Training | Resources | Networking
SafeTALK, Talk Saves Lives, and Adverse Childhood Experiences (ACEs)
Engage and Collaborate with Community Leaders and Professionals

Continental breakfast and lunch provided.

This **FREE EVENT** is open to all! Community members, educators, faith leaders, first responders, healthcare providers, parents, students, veterans, and anyone passionate about creating a stronger, healthier Broward County.

SATURDAY, OCTOBER 24, 2026 | 10AM-2PM

HAZELLE P. ROGERS MULTIPURPOSE COMMUNITY CENTER

4340 NW 36TH STREET, LAUDERDALE LAKES, FL 33319



SCAN HERE TO REGISTER

FOR MORE INFORMATION, PLEASE CONTACT MBORGES@UNITEDWAYBROWARD.ORG | 954-308-9262



U.S. Department of Veterans Affairs
Veterans Health Administration
Miami VA Healthcare System

TAB R



COMMUNITY IMPACT

Pompano Beach Commission to Consider \$6.5M Ultimate Sports Park, Packed Tuesday Agenda



Photo Credit: City of Pompano Beach

By Jeff Yastine

Published September 6, 2026 at 9:00 AM

POMPANO BEACH — A multi-million dollar contract for a long-delayed sports complex highlights a packed agenda for the Pompano Beach City Commission when it meets Tuesday, Sept. 8, at City Hall.

The commission will consider awarding a \$6.59 million construction contract to Shiff Construction & Development, Inc. for the proposed Ultimate Sports Park. The action item was postponed from a July 28 meeting.

The park contract is part of a broad slate of municipal business, including large infrastructure investments, local housing program updates, public safety presentations, and lease agreements.

Key items scheduled for the 1 p.m. meeting include:

- **School Referendum Presentation:** Broward County Public Schools Superintendent Dr. Howard Hepburn and Chief of Staff John J. Sullivan will brief the commission on the renewal of the "Secure the Next Generation" referendum set for the Nov. 3 ballot.
- **Children's Services Report:** **Children's Services Council of Broward County** President and CEO Cindy Arenberg Seltzer will present the agency's annual report on local programs and investments.
- **Water Treatment Upgrades:** Commissioners will vote on a nearly \$16.93 million agreement with Youngquist Brothers, LLC for improvements to the city's water treatment plant.
- **Stormwater Infrastructure:** The board will consider a \$4.8 million contract award to ENCO, LLC for South Riverside Drive and Atlantic Boulevard stormwater improvements.
- **Electrical Transformers Procurement:** The agenda includes a \$2.15 million proposed contract with Mayer Electric Supply Company for substation and pad-mounting transformers.
- **Mobile Home Housing Assistance:** Commissioners will review an amendment to the city's State Housing Initiative Partnership Program (SHIP) Local Housing Assistance Plan to support mobile home owners in compliance with state law.
- **External Auditing Contract:** The commission will hold a second reading on an ordinance awarding a \$752,050, five-year auditing services contract to CBIZ CPAs, P.C.
- **Wireless Communications Lease:** A proposed 10-year lease agreement with Cellco Partnership (doing business as Verizon Wireless) is up for vote, expected to yield \$573,194 in city revenue.

The meeting takes place in the Commission Chamber at 100 W. Atlantic Blvd. Public comments will be accepted during designated "Audience To Be Heard" periods at the start and end of the session.



BOARD MEMBERS

Jeffrey S. Wood

Chair
Governor Appointee

Dr. Christine Thompson

Vice Chair
Governor Appointee

Senator Nan Rich

Secretary
Broward County Commission

Honorable Lauren M. Alperstein

Judicial Member

Alyssa Foganholi

Governor Appointee

Dr. Howard Hepburn

Superintendent
Broward County Public
Schools

Debra Hixon

Board Member
Broward County Public
Schools

Julia Musella

Governor Appointee

Robert Shea

Child Protection Director,
Southeast & Southern
Regions
Department of Children &
Families

Dr. Paula Thaqi

Director
Broward County Health
Department

Vacant

Governor Appointee

STAFF

Cindy Arenberg Seltzer

President /CEO

LEGAL COUNSEL

John Milledge
Garry Johnsonz

September 10, 2026

Ms. Shirley Snipes, Planning Director
Area Agency on Aging of Broward County
5300 Hiatus Road
Sunrise, Florida 33351

RE: Reference Letter of Support for the City of West Park's Satellite Senior Center Grant Application

To Whom It May Concern:

This reference letter is in support of the City of West Park Satellite Senior Center grant application for Area Agency on Aging of Broward County. Presently, the City is committed to addressing the needs of the underserved, at-risk population in southern Broward. The City has been providing services to seniors, youth and families, by facilitating special events, fellowship among peers in a safe space, with a sense of community.

The Children's Services Council of Broward County (CSC) has collaborated with the City of West Park over the years to provide programs and services that enhance children's lives and empower them to become responsible, productive adults who have the opportunity to realize their full potential, hopes, and dreams. The City has successfully met our grant requirements for their Camp BRAVERY programming, which creates opportunities for our youth to engage with their peers, receive social skills and positive youth development, just to name a few. The City's management of the two CSC-funded programs reflects its ability to oversee funds responsibly and provide effective services to the community.

Likewise, I support the City's intent to provide much needed services to underserved seniors, who may not have access to essential social, physical, and community benefits. I believe the City will be able to meet the service delivery gaps for these at-risk seniors. The Satellite Senior Center at West Park would allow for more diverse programming and activities, which would benefit the City's senior residents and contribute to a higher quality of life.

If you have any questions, please feel free to contact me.

Sincerely,

Signed by:

A handwritten signature in black ink that reads "Cindy Arenberg Seltzer". The signature is written in a cursive, flowing style.

42AC4212A26543A...
Cindy Arenberg Seltzer, M.P.A., J.D.
President & CEO

Local Services for Florida Children and Parents Would See Deep Funding Cuts Under Amendment 3



Key takeaways: Amendment 3 would put local funding at risk for Children’s Services Councils and Trusts (CSCs) that exist in 14 Florida counties. If the amendment passes, CSCs stand to lose \$100 million in Fiscal Year (FY) 2027-28 and \$278.1 million over the next two fiscal years, FY 2027-28 and FY 2028-29.

In response to Gov. Ron DeSantis’ call for a special session on property taxes, the Florida Legislature passed House Joint Resolution (HJR) 1-F — and its companion Senate Bill (SB) 4-F — which would increase the state’s homestead exemption, reduce the assessment growth cap on non-homesteaded properties, and create a pathway for the full elimination of non-school property taxes on homesteads. The proposed amendment to Florida’s constitution will be in front of voters in the upcoming November 2026 general election.

Though services vary according to the needs of local families and their communities, Children’s Services Councils and Trusts (CSCs) provide critical services in counties across Florida, including out-of-school programs, child care, and early learning as well as neighborhood resource centers that provide parenting supports, wellness screenings, and can serve as gateways to child services. If Amendment 3 passes, CSCs would lose almost \$278.1 million in the next two fiscal years,^[1] 15 percent of total revenue, putting these services at risk of funding cuts or elimination. *Table 1* below highlights these losses.^[2]

Services provided by local CSCs are community staples that contribute to the healthy development of children in Florida. Children, families, residents and professionals in each community benefit from services that range from universal wellness checks to specific supports such as tutoring, child care, and summer camps. The array of services that CSCs offer include universal services available to all children, as well as targeted services for specific groups such as children with disabilities or children in certain zip codes. CSCs also improve public safety by providing structure after school for youth.

If Amendment 3 passes, CSCs would lose almost \$278.1 million in the next two fiscal years, 15 percent of total revenue, putting these services at risk of funding cuts or elimination.

Amendment 3 offers no alternative sources of revenue to replace these important services for Florida's children, families, and communities, and the CSCs themselves are constrained by a [maximum millage](#) determined in statute or the local ordinance that created them. Therefore, if the proposed amendment passes, it will result in a significant loss for these communities.

About Children's Services Councils

Florida has different types of "[special districts](#)" that provide dedicated funding for things like water management, mosquito control, some libraries, and importantly, [CSCs](#). These councils and trusts are an essential part of the support ecosystem for children and families in 14 Florida counties, in which more than half of Florida's children reside.^[3] CSCs are approved by voters and provide dedicated funds for services that complement school and county human services. Funding for CSCs, currently estimated at more than \$900 million annually statewide^[4] for FY 2027-28, primarily comes from non-school property taxes. As such, their revenue would be sharply reduced were property taxes to be reduced or eliminated. Over the next three years, total revenue would exceed \$1.8 billion without any changes to current tax millage. By law, special district funding is not easily redirected to other uses — [unlike other public funding streams](#) — and must not be used as a substitute for new or existing resources for children's services.^[5]

The service array funded by the CSCs is determined by county residents and county data, such as that contained in needs assessments. Services vary from county to county and can include out-of-school and afterschool care, behavioral health services, and child care. One way that the CSCs fund child care locally is by providing local match dollars that draw down [\\$30 million in state](#)^[6] and federal funds annually, so that [early learning coalitions](#) can provide more child care to qualified children. The cost of CSCs to taxpayers is minimal and ranges from [\\$25 to \\$80](#) per taxpayer annually depending on the county and on the property's value.

This loss of revenue will be detrimental to the services available in these communities given budgetary uncertainty and proposed deregulation at the federal level, flat budgets, or budgets that rise at less than the rate of inflation at the state level for things including child care and rising costs that cut into family budgets.

In an environment of uncertainty at all levels of government, Floridians cannot afford property tax reductions and elimination and the steep service reductions that will result.

Children's Trust of Alachua County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$6,197,846

The [Children's Trust of Alachua County](#) was approved as an independent taxing authority by voters in 2018. In 2025, the children's trust served more than 27,000 children, parents, and other working professionals. Supports provided included doulas for the community, birthing support, child care tuition assistance, and teen work and leadership programs. The trust can levy up to 0.5 mill and had an estimated revenue of more than \$8 million in 2025.

The passage of Amendment 3 would mean that the trust would be poised to lose \$2,299,264 in FY 2027-28 and \$3,898,582 in FY 2028-29, representing a total loss of \$6,197,846 in the next two fiscal years.

Broward County's Children's Services Council

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$47,837,728

The [Broward County Children's Services Council](#) was established by voters in 2000 and reauthorized in 2014. In FY 2024-25, the Broward County CSC funded more than 100 community partners countywide, serving nearly 200,000 children^[7] in areas of delinquency prevention and diversion, early care and education, supporting healthy youth, maternal and child health, and more. This support totaled \$127.6 million last fiscal year.

If Amendment 3 passes, the Broward County CSC will lose \$16,995,948 in FY 2027-28 and \$30,841,780 in FY 2028-29, totaling \$47,837,728 in the next two fiscal years.

Escambia Children's Trust

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$5,022,590

The [Escambia Children's Trust](#) was approved by voters in 2020. In FY 2024-25, the Escambia Children's Trust [collected](#) \$12.9 million in total revenue, and \$10.4 million was spent on grants and contracts to service providers in the community who focus on out-of-school programming for more than 2,300 children. Additionally, through this funding, 950 children received mental health supports, 143 children were served in child

care through the Escambia Early Learning Coalition, and more than 26,000 were served by school navigators that help children connect to needed social services and supports.

If Amendment 3 passes, the Escambia Children's Trust will lose \$1,988,511 in FY 2027-28 and \$3,034,079 in FY 2028-29, a total of \$5,022,59 in the next two fiscal years.

Children's Board of Hillsborough County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$33,912,048

The Children's Board of Hillsborough County (CBHC) is an independent taxing authority that was approved by voters in 1998. In [2025](#), CBHC allocated \$66 million to 167 programs countywide. That funding provided support for approximately 167,000 children, parents, community members, and professionals. Specifically, CBHC's provider network served 20,517 children, parents, and professionals in programs to ensure children are healthy and safe. Additionally, 9,874 children were screened to ensure they were meeting developmental milestones and making needed referrals. Over 16,000 were served in programs to ensure children were ready for kindergarten and to support school success, and 41,387 families and community members received support to ensure their familial stability and security.

If Amendment 3 passes, the Children's Board of Hillsborough County will lose \$12,112,195 in FY 2027-28 and \$21,799,85 in FY 2028-29, a total of \$33,912,048 in the next two fiscal years.

Indian River County Children's Advisory Committee

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$3,049,759

The Indian River County Children's Advisory Committee (CSAC) bases funding decisions on the needs of its community, like the other CSCs. In FY 2024-25, the CSAC provided [\\$3.2 million](#) in funding for children's services in three categories: health and well-being, success in school and life, and nurturing families and communities. More than 21,000 children and parents were reached with these funds in programs aimed at increasing access to high-quality early learning, supporting students preparing for technical careers and higher education, providing access to healthy pregnancy screenings and support, and providing programming and mentorship for at-risk youth.

If Amendment 3 passes, the committee will lose \$1,097,677 in FY 2027-28 and \$1,952,082 in FY 2028-29, a total of \$3,049,759 in the next two fiscal years.

Children's Services Council of Leon County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$4,229,970

Authorized by voters in [2020](#), the Children's Services Council of Leon County approved spending of [\\$4.1 million](#) for the 2025-26 fiscal year in kindergarten readiness, for family supports, youth development and supporting capacity building in the community that will help sustain the impacts that CSC Leon is now starting to see. In the first four years of CSC Leon's tenure, investments were made for prenatal care and support, access to high- quality early learning, initiatives to foster academic success for youth, mental health supports, parenting education and supports, nutrition assistance, and professional training for providers to grow sustainable programming. In its first four years, more than 8,000 children and parents were served, more than 60,000 meals were provided in the community, the first Family Resource Center was established, and 66 professional training and coaching sessions were offered.

If Amendment 3 passes, the CSC of Leon County will lose \$1,593,993 in FY 2027-28 and \$2,635,977 in FY 2028-29, a total of \$4,229,970 in the next two fiscal years.

Manatee County Children's Services Advisory Board

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$9,429,225

In [1990](#), the county passed a non-binding resolution to create a dedicated funding stream for children in the millage assessed by Manatee County, currently [3 percent of each tax dollar](#). These funds were intended to supplement existing children's services. In its most recent report for fiscal year 2024-25, \$17.7 million was approved for disbursement and funded 52 programs in [the following categories](#): stabilizing families and parent education, youth development and success, mental and physical health, early care and education, food and shelter, and special needs. These programs served over 30,000 Manatee residents, according to its most recent [report](#).

If Amendment 3 passes, the Manatee County Children's Services Advisory Board will lose \$3,281,311 in FY 2027-28 and \$6,147,914 in FY 2028-29, a total of \$9,429,225 over the next three years in the next two fiscal years.

Children's Services Council of Martin County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$4,546,874

The Children's Services Council of Martin County was approved by voters in 1988. In 2024-25, the council spent [\\$9.6 million](#) and served more than [12,000 youth](#) and 187 parents and caregivers in the healthy children category. It also served about 1,300 youth and parents in the safe and stable communities category, more than 2,500 children and 870 parents in early learning and development, and 3,771 youth in the youth development and academic support categories.

If Amendment 3 passes, the Children's Services Council of Martin County will lose \$1,607,110 in FY 2027-28 and \$2,939,764 in FY 2028-29, a total of \$4,546,874 in the next two fiscal years.

Children's Trust of Miami

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$60,386,742

The Children's Trust of Miami-Dade was [approved by voters](#) in 2002 and reauthorized in 2008. In 2024-25, \$234.5 million was allocated to serve [nearly 200,000](#) children, youth, parents, and professionals. The services from 303 providers countywide are wide-ranging and include summer camps, parenting programs, family and neighborhood supports, oral health, school health programs, as well as summer internships for youth. The children's trust also uses its funding to leverage funding from other sources in the community, which increases the reach of its programs.

If Amendment 3 passes, the Children's Trust of Miami will lose \$21,525,624 in FY 2027-28 and \$38,861,118 in FY 2028-29, a total of \$60,386,742 in the next two fiscal years.

Children's Services Council of Okeechobee County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$455,029

In [1990](#), voters approved a special taxing district to provide services to create the Children's Services Council of Okeechobee County. Current funding priorities include substance abuse prevention, prevention of child abuse and neglect, cultural diversity awareness and bullying prevention, delinquency prevention, children's health and well-being, and educational enrichment. In the current budget, \$1.9 million is allocated to agency contracts, community scholarships, special projects, and summer projects.

If Amendment 3 passes, the Children's Services Council of Okeechobee County will lose \$178,735 in FY 2027-28 and \$276,294 in FY 2028-29, a total of \$455,029 in the next two fiscal years.

Children's Services Council of Palm Beach County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$49,667,233

The Children's Services Council of Palm Beach County was approved by voters in [1986](#) and served nearly 166,000 children, parents, and professionals according to its most [recent annual report](#). In 2023-24, \$141.8 million was allocated to services provided by community providers for maternal and child health, child care and after school supports, a variety of community initiatives, and BRIDGES, a network of neighborhood resource centers. These areas were identified and prioritized in a community-involved strategic planning process. The council also provides grants to grassroots organizations to build their capacity to provide sustainable programming.

If Amendment 3 passes, the Children's Services Council of Palm Beach County will lose \$17,327,352 in FY 2027-28 and \$32,339,881 in FY 2028-29, a total of \$49,667,233 in the next two fiscal years.

Juvenile Welfare Board of Pinellas County

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$45,984,412

The Juvenile Welfare Board of Pinellas County is the oldest of the children's services councils and trusts, approved by voters in 1945, a first nationwide. In FY [2024-25](#), the board spent \$106.3 million on child and family programs that served more than [83,000](#) Pinellas County children, parents, and community members. These services were provided by [51 countywide providers](#). There are six priority areas funded by the juvenile welfare board: early childhood development, school readiness (child care), school success, preventing child abuse and neglect, strengthening community, and organizational capacity.

If Amendment 3 passes, the Juvenile Welfare Board of Pinellas County will lose \$17,021,624 in FY 2027-28 and \$28,962,788 in FY 2028-29, a total of \$45,984,412 in the next two fiscal years.

St. Lucie County Children's Services Council

Total Estimated Impact, FY 2027-28 and FY 2028-29: \$7,410,624

The ordinance that enabled the establishment of the St. Lucie County Children's Services Council was passed in [1990](#). This ordinance was reauthorized in 2014. The council has [five priority areas](#): ensuring every baby is a healthy baby, stopping child abuse, keeping kids in schools, keeping kids off the streets, and keeping kids away from drugs, alcohol, and other risk behaviors. In FY 2024-25, the council provided \$12.6 million in funding to programs throughout the county, such as home visiting for families of newborns, parent training, child abuse prevention, programs to improve student attendance, and high-quality child care. More than 66,000 children countywide were served with these funds. The council also provides professional training and capacity building and community outreach. It also funds special projects, such as helping providers upgrade technology so youth have better access to technology, providing hygiene supplies for distribution to mothers and babies, and supporting positions in the community specializing in health safety.

If Amendment 3 passes, the St. Lucie County Children's Services Council will lose \$2,849,752 in FY 2027-28 and \$4,560,872 in FY 2028-29, a total of \$7,410,624 in the next two fiscal years.

The Special Case of Kids Hope Alliance (Jacksonville)

Total Estimated Impact, FY 2027-28 and FY 2028-29: Not available^[8]

The [Kids Hope Alliance](#) was enacted by the city council [2017](#). In FY 2025-26, the alliance's budget provided more [than \\$57](#) million to a network of countywide partners offering services in early learning (\$6.8 million), juvenile justice prevention and intervention (\$3.1 million), out-of-school supports (\$26.3 million), services for teens and preteens (\$1.4 million), as well as supports for children with disabilities (\$9.2 million). In 2025-26, nearly 500,000 meals were served with this funding, 16 youth were able to participate in field trips, 1,008 were diverted from Department of Juvenile Justice programming, afterschool programming was provided for 7,657, and summer camp was funded for 5,625 children.

Although the estimated losses cannot be provided by this analysis, it is important to note that funding would likely impact the ability of the Kids Hope Alliance to provide the extensive amount of community care they currently provide.

Notes

^[1] These two fiscal years cover parts of three calendar years, 2027-2029.

^[2] Cost data included in this report are used with permission of the Florida Association of Children's Councils and Trusts based on a report prepared by Robert McKee of Florida Economic Solutions, June 30, 2026. The data included in Mr. McKee's report includes both data from the Florida Department of Revenue supporting the workpapers for the impact adopted by the Revenue Estimating Conference for House Joint Resolution 1F, as well as from microsimulations he performed at the parcel level for affected properties using the 2025 Tax Rolls. Source: *Table 12*.

^[3] FPI analysis of U.S. Census data provided by the Office of Economic and Demographic Research.

^[4] *Table 4*, Revenue Estimate Conference presented in Table 4 Florida Economic Solutions.

^[5] F.S. 125.901(9)

^[6] Specific Appropriation 80

^[7] Cindy Arenberg Seltzer, personal communication, September 4, 2026.

^[8] Kids Hope Alliance - Kids Hope Alliance provides important resources to children, families, and Jacksonville residents but is not included in the estimates because it was not created in statute or ordinance and is part of the Jacksonville Mayor's Office.

Children's Services Councils and Trusts Would Lose \$278 Million Over the Next Two Fiscal Years Under Amendment 3



By Online Staff C
September 13, 2026

Think Tank Estimates Potential Fiscal Impact on Children's Services Councils and Trusts in Alachua, Broward, Escambia, Hillsborough, Indian River, Leon, Manatee, Martin, Miami Dade, Okeechobee, Palm Beach, Pinellas, and St. Lucie Counties

Boca Raton, FL — September 13, 2026 — Passage of Amendment 3, the proposed amendment to Florida's constitution, would mean a loss of roughly \$278 million over the next two fiscal years for Children's Services Councils and Trusts (CSCs), according to the latest report from Florida Policy Institute (FPI). The loss — 15 percent total revenue for CSCs — could result in cuts to out-of-school programs, child care, early learning, and neighborhood resources centers that provide parenting supports, professional development, and wellness screenings.

"Families and children are the most at risk from staggering revenue losses from Amendment 3," said Sadaf Knight, CEO of FPI. "Everything from after-school programs, tutoring, mental health services, summer camps, and child care supports are on the line because of the hundreds of millions of dollars that will be cut from children's services councils and trusts across Florida if Amendment 3 passes. Florida communities continue to vote in large margins to fund their local children's services, and they deserve to know the true stakes for Florida's children when voting on Amendment 3."

"The services offered by the state's children's services councils and trusts are part of a larger ecosystem that supports children, families, residents, and child-serving professionals," said Norín Dollard, senior policy analyst and KIDS COUNT director at FPI, and author of the report. "Every element of that ecosystem — human and children's services funded by municipal and county governments as well as schools, are threatened either by the increase in the homestead exemption or by inadequate funding at the state and federal levels."

Specifically, FPI found that under Amendment 3, over the next two fiscal years:

Children's Trust of Alachua County would lose \$6.2 million

Broward County Children's Services Council would lose \$47.8 million

Escambia Children's Trust would lose \$5 million

Children's Board of Hillsborough County would lose \$33.9 million

Indian River County Children's Services Advisory Committee would lose \$3 million

Children's Services Council of Leon County would lose \$4.2 million
Manatee County Children's Services Advisory Board would lose \$9.4 million
Children's Services Council of Martin County would lose \$4.5 million
Children's Trust of Miami would lose \$60.4 million
Children's Services Council of Okeechobee County would lose \$455,000
Children's Services Council of Palm Beach County would lose \$49.7 million
Juvenile Welfare Board of Pinellas County would lose \$46 million
The Children's Services Council of St. Lucie County would lose \$7.4 million

"I am very concerned about the impact these cuts will have on services for children and families, especially when I think about the growth in demand when the county and cities start cutting social services," said Cindy Arenberg Seltzer, MPA, JD, president and CEO of the Children's Services Council of Broward County.

The services provided by local CSCs contribute to the healthy development of children in Florida. For families who might not be able to afford tutors, child care, or a wellness check, CSCs offer such services at low or no costs.

Amendment 3, which Floridians will vote on in 2026, seeks to increase the state's homestead exemption, create a pathway for the full elimination of non-school property taxes on homesteads, and reduce the assessment growth cap on non-homestead properties. The proposed amendment contains no plans to replace the revenue that CSCs across the state would lose. As FPI points out, the CSCs are also constrained by maximum millage rates they are able to levy.

Turn the day you made headlines into an heirloom that lasts for generations.
Think back to the moment you saw it in print. The rush of pride. The late nights that finally paid off.
In a world where digital posts vanish in seconds, your greatest achievements deserve permanence.

On the trail with Amendment 3, everywhere | Steve Bousquet



Rep. Christine Hunschofsky and Property Appraiser Marty Kiar talk about the many risks of Amendment 3 (Steve Bousquet/Sun Sentinel)



By **STEVE BOUSQUET** | South Florida Sun Sentinel

PUBLISHED: September 19, 2026 at 2:14 PM EDT | UPDATED: September 19, 2026 at 2:29 PM EDT

The political intensity is finally starting to pick up locally, and it's about time.

With millions of ballots soon to flood mailboxes, people are paying closer attention. The talk of the town is Amendment 3, the property tax cut proposal (read the [latest Sun Sentinel editorial](#), calling on people to vote No on 3).

Steve Bousquet is a Sun Sentinel columnist who began reporting in Broward County in 1981.

The big Amendment 3 news this week was in suburban Orlando where sheriffs, police, fire chiefs and unions all forcefully called for defeat of Amendment 3.

They include conservative Republican sheriffs Wayne Ivey of Brevard County, Billy Woods of Marion and Grady Judd of Polk, all of them challenging a Republican governor and lawmakers who recklessly put this on the ballot.

From some of Florida's reddest areas, they warn that stripping away property taxes would put safety at risk by dramatically reducing the No. 1 revenue source for public safety.

Amendment 3's supporters will dismiss this as a scare tactic, but it's hard to overstate how much clout sheriffs have in their counties. In most places, no sensible politician wants to fight them.

In a new TV ad, Marion County Sheriff Billy Woods in Ocala calls Amendment 3 "too good to be true" (YouTube)

"911, what's your emergency?" Judd said [at a press conference](#), impersonating a dispatcher. "Amendment 3 — that's our emergency."

The sheriffs also went up on the air with a tabloid-style ad emphasizing how the state has "no plan" for replacing money lost through the property tax cut.

In Fort Lauderdale, people packed a meeting room at Imperial Point Medical Center. They were there not for free blood pressure checks, but to watch debates in two hotly contested races.

But first, Monica Elliott of the League of Women Voters of Broward County gave a talk about Amendment 3's many risks (the League, [locally and statewide](#), opposes it).

One candidate faceoff was between former Fort Lauderdale Commissioner Heather Moraitis and lawyer John Rodstrom III (both of his parents also served as city commissioners).

"I one-hundred percent support it," Moraitis said of Amendment 3. She noted that her own kids cannot afford to buy a home in Fort Lauderdale and that city spending goes up, year after year (as a commissioner from 2018 to 2022, she voted for those budgets).



Fort Lauderdale City Commission candidate John Rodstrom, at right, held a fundraiser on Sept. 17, and was joined by School Board member Allen Zeman (left) and outgoing commissioner John Herbst (Steve Bousquet, Sun Sentinel)

Rodstrom said he opposes Amendment 3, but that if it were to pass, the city has enough money to absorb its impact. After all, he notes, the city plans a new City Hall at \$217 million, which he opposes even after it was downsized from a grandiose \$344 million.

"I think Fort Lauderdale will be OK, overall," Rodstrom told voters, if the amendment passes.

The other debate was between two young lawyers with military backgrounds, Democrat Michael Ferguson and Republican Yoni Anijar, in House District 100 along the Broward coast. Ferguson, who was much more forceful than Anijar and was the crowd favorite, opposes Amendment 3 as a threat to public safety.

Anijar ended a lengthy answer with: "Yes, I'm in favor of Amendment 3."

The tax amendment was also the talk of Coral Springs, where Property Appraiser Marty Kiar and Rep. Christine Hunschofsky, D-Parkland, spoke to a small crowd at City Hall Wednesday.

Hunschofsky, the new leader of House Democrats, emphasized how Republican leaders spent virtually no time analyzing the implications of Amendment 3. She stressed the importance of people looking at the budget numbers in their cities, all of it easily found online.

"This governing-by-headline is incredibly frustrating," she said.

Kiar brought a trove of data showing the impact to taxing bodies in Broward. Those numbers tell a [powerful story](#), including decimating a [Children's Services Council](#) approved by county voters in 2000.

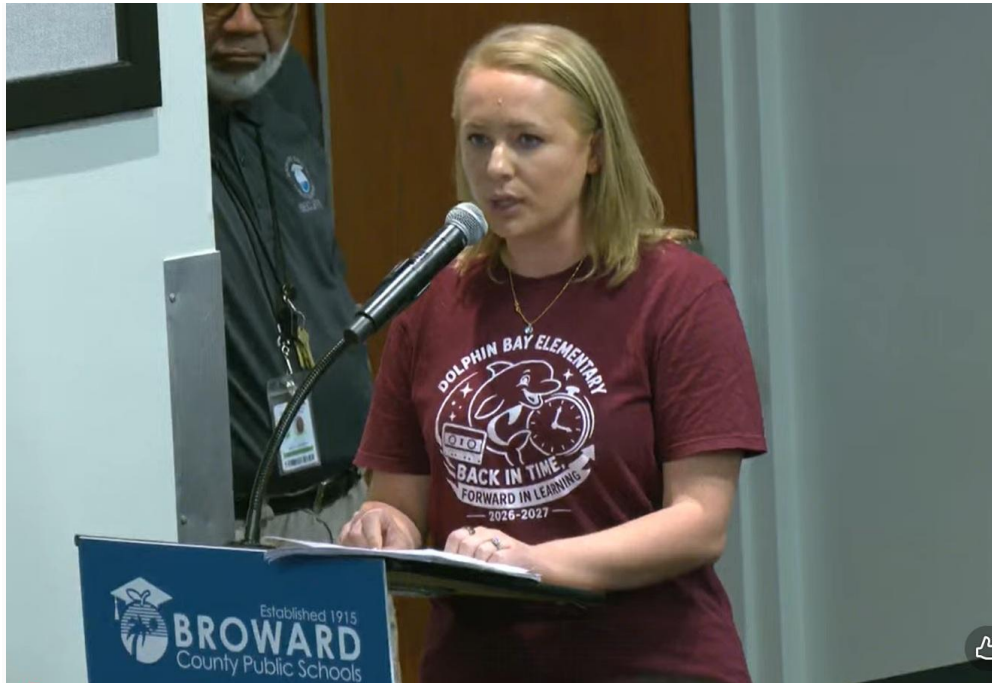
Kiar noted a provision buried in Amendment 3 that would give future legislators power to decide how property taxes are spent. That is a crapshoot of epic proportions, and it would further erode local government home rule in Florida.

"I think that actually makes it even more difficult for people to make the best decision possible, because you really don't know what the Legislature's going to do later on," said Kiar, himself a former Democratic House member.

Kiar said he has never seen a legitimate poll on Amendment 3 showing it coasting to victory on November 3, where 60% approval is required for passage.

"I think it's going to be a very close vote," he said.

Latest plan to close Broward schools draws pushback from parents



Anastasia Rosa, a parent at Dolphin Bay Elementary in Miramar, urges the Broward School Board to keep her school open. (BECON / Screen Grab)



By **SCOTT TRAVIS** | South Florida Sun Sentinel
PUBLISHED: September 22, 2026 at 5:57 PM EDT

Parents and elected officials packed a Broward School Board meeting Tuesday, predicting chaos and more enrollment declines if the district closes certain schools.

For the third phase of an effort called “Redefining Broward Schools,” Superintendent Howard Hepburn has recommended the School Board [shutter 10 schools](#) for the 2027-28 school year. Seven schools have already been closed since the district started this process in 2024 as a way to deal with decades of declining enrollment.

The latest schools recommended for closure are: Banyan Elementary in Sunrise, Coral Springs Elementary, Silver Lakes Elementary in Miramar, Dolphin Bay Elementary, Hollywood Park Elementary, Lloyd Estates Elementary in Oakland Park, Oakridge Elementary in Hollywood, Forest Glen Middle in Coral Springs, Walter C. Young Middle in Pembroke Pines; and William Dandy Middle in Fort Lauderdale.

“This has ended up not being a very fun job,” Board member Maura McCarthy Bulman said at the meeting. “I don’t think anybody wants to be having these conversations, and I certainly wish that the situation was different.”

School district officials say the closures are designed not only to save money but to create larger schools that can provide more classes and activities than can be offered at a half-empty school.

But just as in past years, the recommendations are facing pushback. Parents and supporters of Dolphin Bay Elementary and Lloyd Estates Elementary urged the School Board at Tuesday's meeting to spare their schools. School Board members expect more communities to turn out on Oct. 6 when the School Board holds a workshop to go through the recommendations. A final vote is expected in December.

Oakland Park officials argued that closing Lloyd Estates could disrupt after-care programs, summer programs and other activities offered through the Children's Services Council.

"Lloyd Estates is not simply where these programs happen. It's part of the community partnership that families have come to depend on," Oakland Park Commissioner Tim Loneragan told the board. "As you consider closing Lloyd Estates, you are not making an isolated decision about the operation of one school. You are making a decision that affects childcare, family and city services, grant-funded programs, transportation, neighborhoods, and the lives of children well beyond the regular school day."

Under the proposal, Lloyd Estates students would move to Oakland Park Elementary or Cypress Elementary in Pompano Beach.

"The Children's Services Council has committed to ensure we can make this work, to transfer the programs at receiving schools," Hepburn told the School Board.

Students at two Miramar schools proposed for closure, Silver Lakes Elementary and Dolphin Bay Elementary, would move to Glades Middle, which would be expanded into a K-8 school.

But several Dolphin Bay parents said they prefer a traditional K-5 elementary model and won't be sending their children to Glades. They proposed combining Dolphin Bay and Silver Lakes into one school, housed at Dolphin Bay.

RELATED ARTICLES

- **Broward schools to review students' class sizes following parent complaints**
- **Broward superintendent recommends closing 10 schools after this academic year**

-
- i8 n

One parent said safety and discipline data submitted to the state found 30 instances at Glades Middle during the 2025-26 school year, including battery, drug possession, sexual harassment and a weapons incident. Board member Rebecca Thompson, whose district includes Glades, said she'd never heard of safety concerns mentioned there. Hepburn said the number of safety incidents are lower than most other middle schools in the county.

Parent Anastasia Rosa, who started a petition to save Dolphin Bay, said a recent survey found that 91% of parents who responded say they would not send their children to Glades, and 100% would prefer it stay as a K-5 school.

"We are asking the board to listen to our families, consider our proposed alternative and keep Dolphin Bay Elementary open," she said.

Rosa said parents were also upset when they saw a social media post from state Rep. Robin Bartleman, who visited Glades Middle on the first day of school Aug. 10. Bartleman posted, "Smooth start at Glades Middle School. The K-8 conversion is almost ready. They are working on the building."

Rosa said the post suggested that decisions had already been made, so she questioned why the district was seeking input from parents at a series of community meetings.

"What is happening? Is the conversion going through? Are we just kind of like here for show to make us feel that we are being heard?" Rosa asked.

Hepburn, responding to a question from Board member Adam Cervera about Bartleman's post, said, "We didn't push it out. It's not our post."

Bartleman told the South Florida Sun Sentinel she removed the post Tuesday after hearing concerns. "If it was misinformation, I apologize, but the School Board has to let (the community) know. I wouldn't have posted that unless someone told me."

But the district has been making plans for a possible Glades K-8 school.

Mark Dorsett, who is serving as the district's chief facilities officer, told the School Board that a design has been completed, although no construction has happened.

Thompson said the Glades K-8 idea came last year from parents, including ones from Dolphin Bay.

"You liked the fact that you could have one drop-off if you had multiple kids. You liked the fact that, for nine years, your kids would be with the same staff, the same family, the same community," she said. "You wanted your middle school students to have all the opportunities that middle school students should have, the sports, gym, band."

Thompson said the Glades K-8 model can provide opportunities for a better student experience. She said she also understands some parents may send their children elsewhere.

"At the end of the day, that is your choice to send your kid wherever you would like," Thompson said. "It is our job as a board to stabilize the system not only for this year and next year, but for generations to come."

Thompson added, "We are trying to make the best decision that we can in an absolutely horrific situation. So I would ask for some grace."

Florida's Amendment 3 could cut \$15 million from Broward children's programs in year 1, council says

By: Bri Buckley

September 29, 2026 / 8:19 PM EDT / CBS Miami

If Florida voters approve Amendment 3 on the November ballot, several youth programs could face serious funding cuts, according to the Children's Services Council of Broward County.

The property tax proposal would lower the taxable value of primary residences by \$150,000 in 2027 and \$250,000 in 2028.

"Amendment 3 will result in the first year CSC losing about 12% of our revenue, which is about \$15 million. Year two it goes up to around 30 million," said Cindy Arenberg Seltzer, president and CEO of the Children's Services Council of Broward County.

Arenberg Seltzer said the organization funds over 200 programs, including summer youth employment, swim lessons, after-school programs, disability services, school nurses, and youth crime prevention.

"When CSC first began 25 years ago, over 12,000 children were being arrested over 14,000 times total. Now it's about 25-2800 children. And the programs funded by the Children's Services Council have played a demonstrable impact on those numbers," Arenberg Seltzer said.

Youseline Jean Baptiste's family relied on after-school programs at the Boys and Girls Club while she was growing up.

"I would go every afternoon after school while my parents were at work," Jean Baptiste said.

Funding for that program could now be in jeopardy.

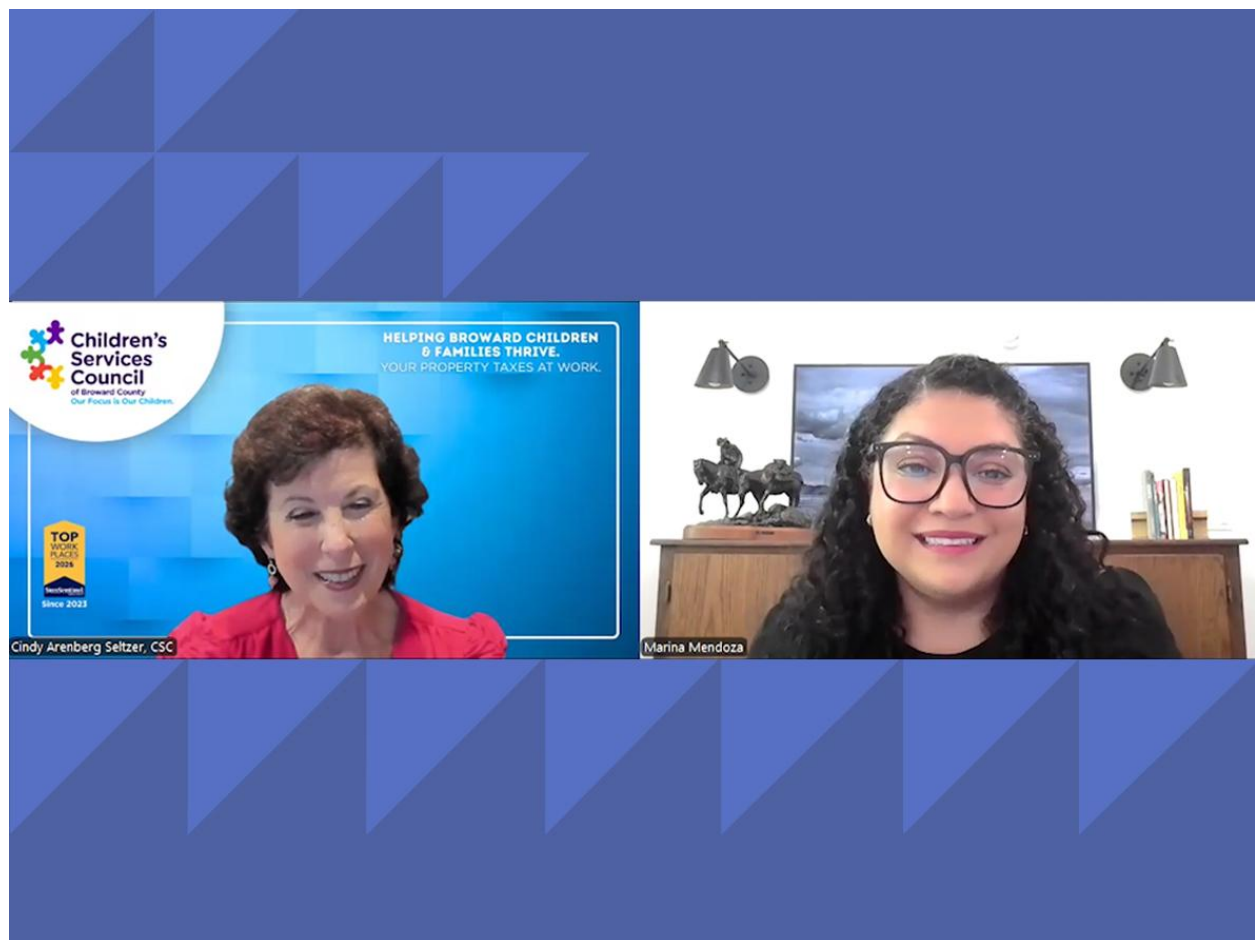
"If they go forward and eliminate the property taxes on all homesteaded property in Broward County, that's a little over 35% of the properties. So that would result in a loss of roughly \$60 million," Arenberg Seltzer said.

Jean Baptiste now works at CSC as a receptionist, crediting her time in the programs for where she is today.

"The CSC has really been in the background of my professional career throughout," Jean Baptiste said.

Voters will decide on Amendment 3 during the general election on November 3.

Leadership, Advocacy, and 25 Years of Dedicated Funding for Kids in Broward County, FL



September 29, 2026

Topic: [Voter-Approved Children's Funds](#)

Type: [Interview](#)

Cindy Arenberg Seltzer is the president and CEO of [Children's Services Council of Broward County](#) in Florida. Initially funded through a small property tax in 2000, this [voter-approved children's fund](#) was permanently reauthorized by voters in 2014. Today, the Children's Service Council invests about \$150 million to serve nearly 200,000 children and youth across Broward County each year.

Seltzer's leadership has been instrumental in shaping the organization's mission and guiding its development toward substantial impact on the lives of children and families. The Children's Services Council funds and supports a wide range of programs focused on early childhood, literacy, health, child abuse prevention, and out-of-school-time programs. In recent years, the Children's Services Council has seen profound

improvements for children and youth through the programs that it funds. During the 2024–2025 program year [Children's Services Council of Broward County](#) achieved the following outcomes:

- 98% of infants and children in the council's maternal health program met their developmental milestones.
- Up to 95% of youth in the council's out-of-school time programs showed real gains in life skills like communication, teamwork, and decision making.
- Up to 96% of youth had no new law violations after a year of completing a delinquency diversion program.
- Legal aid cases funded by the Children's Services Council reached adoption, guardianship, and reunification faster than state and county averages.

Seltzer, who also serves on Children's Funding Project's board of directors, sat down with Marina Mendoza, our senior manager, local impact, to talk about the Children's Services Council's data-driven work, the importance of transparency and accountability, and her advice for sustaining a healthy and effective voter-approved children's fund.

You can watch the full video interview and read an edited version of the conversation below.

Marina Mendoza, Children's Funding Project: Your fund supports children from the time they are babies until they become young adults. That means you support a wide range of services. How do you all decide what to fund and how to fill in areas where you can't?

Cindy Arenberg Seltzer, Children's Services Council of Broward County: It's been a really interesting and amazing process, and I have had the good fortune to be the CEO since [the Children's Services Council] was created. When we began 25 years ago, we convened the community and looked at the biggest issues facing us. And the reason the Children's Services Council was created was because of a crisis in our foster care system. There were nearly 4,000 children in out-of-home care. A crisis in our juvenile justice system: over 12,000 children were being arrested over 14,000 times. Teen pregnancy was at the 20% rate. So, the community said, "Oh my God, we have to do something for prevention." And none of the state or county dollars were really going into prevention, because they needed to treat those that had already gone too deep.

The beginning investments were quite simple. We looked at the Search Institute work and [Communities That Care, and those 19 risk factors and the protective factors](#), and determined the most cross-cutting things that could be done; interventions that could be put in place. So, the very first request for proposals [RFP] that we did, the very first day

we had funding, was for family strengthening programs. At that time, 25 years ago, we put about \$3.5 million into that.

We then worked with the state attorney's office and the police to understand what would make them trust diversion programs. And our second RFP was for new diversion alternatives for youth, known as New Day, locally. And then after-school programs—keeping children safe and engaged in activities that both connect them to their school and community and also giving them an opportunity to get homework assistance and improve their school performance.

Those were the initial investments, but we knew we would be growing from there. The key is to keep listening. Where are the gaps? We don't want to supplant funding; we have a mandate not to supplant. But part of our mission is to provide leadership—it's leadership, advocacy and resources. What we continually do is build on that strategic plan. We bring partners together to understand where the issues are. We're very data driven. We're looking at community-level data; more localized data coming down to the census tract. Who's funding what? Where are the gaps? What does the research show are the most effective interventions that can be offered? That's what we put into our request for proposal. And then rinse and repeat. Every year, we're looking at how those outcomes were. What are the new trends that we're seeing, and what else can be done?

"If there are other governments or nonprofits or foundations in your community that are working on children's issues, look at how you can collaborate and cooperate." —Cindy Arenberg Seltzer

Marina Mendoza: That's amazing, to not only fulfill the mandate of what you set out to do very effectively, but to continue to use the data to feed back into what you're doing next and how you're going to continue creating those really transformative outcomes for the children in your community.

Cindy Arenberg Seltzer: When you talk about transformative outcomes ... I told you we had nearly 4,000 children in out-of-home care 25 years ago. Now it's about 1,200. There were 12,000 children being arrested over 14,000 times. Now it's about 2,500 to 2,800 children being arrested. We still haven't reached nirvana. It's not perfect yet. And I can't take all the credit. But we just had external evaluators looking at our data, looking at our community, and they validated that the work of the Children's Services Council is largely responsible for those decreases.

Marina Mendoza: I'll be happy to read that report when it comes out! And it's not surprising, because you really intentionally took that data, worked with it, and improved the outcomes for children. The experience of living in your county has actually changed

lives. It's not just some pretty numbers. I imagine that there are real children and families who really benefited from your work.

Cindy Arenberg Seltzer: Absolutely. And I meet them every day when I'm out in the community. We actually just started a podcast where I'm interviewing some of them. One young man, who I just had the opportunity to interview, I've known since he was 8. He's now 33, and he's been an elected official. He is continually giving back to his community, an amazing young man, and it's just been remarkable to see the transformation.

Marina Mendoza: Let's move into the way that you communicate outward: these outcomes, the storytelling of people's lives, and how they've changed due to the council's work. We've seen some really great publications come out from you all, telling that story. What is your secret for translating your impact to a broad audience and really, ultimately, demystifying the work that you do?

Cindy Arenberg Seltzer: I think it comes down to a couple of things. Early on, we embraced results-based accountability. It's not just "How much did we do?" but "How well did we do it?" And, most importantly, "Is anyone better off?" We have to communicate those three things.

And then, people absorb information in different ways. Some like pictures, some like words. How can we keep translating the information into easier ways for people to absorb it? It's a continuous quality improvement. We show it to different people [and ask], "Do you understand what it says?" Can we bring out all the different aspects of the impact that we're having, whether you care about the finances, or you care about the impact on children, or you care about the numbers of children? Some people are really moved by stories. Some people are really moved by numbers. So, we try to incorporate all those different aspects in the publications we put out. And there's a variety of publications for the different audiences, depending on what drives them.

Marina Mendoza: Making sure that it reaches all the different types of people, in the ways that they like to receive information, makes good sense.

Cindy Arenberg Seltzer: From the beginning, it was one of the council's charges and one of my personal commitments that we are accountable and transparent. And you can't have transparency if people don't understand what you're putting out there. There was a very, very conscious effort from the beginning to be as transparent as possible—and perhaps overcommunicate, but I'd rather be accused of that than hiding the ball.

Marina Mendoza: Over the last five years, we have had [22 new voter-approved children's funds created across the nation](#). Thinking back to [the council's] first days, what advice do you have for other voter-approved children's funds that are in their early days of implementation, or maybe even one that's gearing up for a reauthorization

campaign to make the case that their voter-approved children's fund is a worthy cause in their community?

Cindy Arenberg Seltzer: While it has been 25 years, it feels like yesterday that I was standing it up and we were building the plane while we were flying it. I had the advantage of working at Broward County just prior to the creation of the Children's Services Council, and I had started the Children's Strategic Plan, which is now known as [Broward Partnerships for Kids](#). I used that framework, which again goes back to Communities That Care. I'm also a lawyer with a master's in public administration, so having the opportunity to set up a government from the ground up was really an extraordinary opportunity.

What I would say to those who have that extraordinary opportunity: Philosophically, we looked at accountability and transparency. Be really clear. You want those voters to feel really good about what they've done. Use data to inform the decision-making. Whatever drove your citizenry to create this voter-approved fund, make sure you're listening to what was driving them. As I pointed out, in our case, it was the crisis in the foster care system and what was going on in the juvenile justice system. So those were the very first things that we did.

"Be humble. Really pay attention to how you're showing up in the community, because you want to build allies. That's more important than ego."

—Cindy Arenberg Seltzer

Now obviously, having an impact, to bring those numbers down like we've done, doesn't happen overnight. You also want to look for some quick wins. What are some really big pain points in your community right now? Is it subsidized child care, that there just isn't enough child care? Is it the opportunity to [draw down some additional federal funding](#) that may exist that no one's been able to tap into? In our case, there happened to have been, at that time, a grant opportunity that paid 9-to-1 on the investment that we had. It was right after the CHIP [Children's Health Insurance Program] act was passed, and we looked for a way to use TANF [Temporary Assistance for Needy Families] recipients to go into their community and help find families who had children, who could get signed up for the children's health insurance program in Florida, which is known as KidCare.

Be creative. Look at the partnerships. Bring your allies together. If there are other governments or nonprofits or foundations in your community that are working on children's issues, look at how you can collaborate and cooperate so that you're showing your community that you're not just throwing money at a problem, but looking for ways to fill holes and to work together. All those things really help. And then keep track of what you're doing.

One other tip: I was very conscious at the beginning that, as the voter-approved children's fund, we would have way more money than anybody else in the field. And it would be very easy for us to bigfoot our way around. And I was very conscious that, however much money anyone put into a project or however much effort they put in, everyone got credit. It was not "The Children's Services Council and then everybody else," or "It's just us and no one else gets credit." It was sharing the credit, always, always, always. And when the time came in 2014 when we needed to be reauthorized, everyone was saying, "Cindy, you need to take credit now. We want to highlight you. How can we help you succeed? Because we recognize that your success is our success." I would say: Be humble. Really pay attention to how you're showing up in the community, because you want to build allies. And that's more important than ego. Leave your ego at the door. Focus on the children.

Marina Mendoza: Really sound advice. And I think many leaders might agree that, whether they intend it or not, the work tends to be humbling. Just recognizing the amount of responsibility and privilege that having a voter-approved children's fund gives you and your community.

Thank you, Cindy, for joining me today. It's clear that you and your team's leadership make a real difference for children and youth living in Broward County, FL. I appreciate you taking the time to share your wisdom and expertise with me.

To learn more about Children's Services Council of Broward County visit <https://www.cscbroward.org/>.

Florida's Amendment 3 could cut \$15 million from Broward children's programs in year 1, council says

By: Bri Buckley

September 29, 2026 / 8:19 PM EDT / CBS Miami

If Florida voters approve Amendment 3 on the November ballot, several youth programs could face serious funding cuts, according to the [Children's Services Council of Broward County](#).

The property tax proposal would lower the taxable value of primary residences by \$150,000 in 2027 and \$250,000 in 2028.

"Amendment 3 will result in the first year CSC losing about 12% of our revenue, which is about \$15 million. Year two it goes up to around 30 million," said Cindy Arenberg Seltzer, president and CEO of the Children's Services Council of Broward County.

Arenberg Seltzer said the organization funds over 200 programs, including summer youth employment, swim lessons, after-school programs, disability services, school nurses, and youth crime prevention.

"When CSC first began 25 years ago, over 12,000 children were being arrested over 14,000 times total. Now it's about 25-2800 children. And the programs funded by the Children's Services Council have played a demonstrable impact on those numbers," Arenberg Seltzer said.

Youseline Jean Baptiste's family relied on after-school programs at the Boys and Girls Club while she was growing up. "I would go every afternoon after school while my parents were at work," Jean Baptiste said.

Funding for that program could now be in jeopardy.

"If they go forward and eliminate the property taxes on all homesteaded property in Broward County, that's a little over 35% of the properties. So that would result in a loss of roughly \$60 million," Arenberg Seltzer said.

Jean Baptiste now works at CSC as a receptionist, crediting her time in the programs for where she is today.

"The CSC has really been in the background of my professional career throughout," Jean Baptiste said.

Voters will decide on Amendment 3 during the general election on Nov. 3.

Health Foundation of South Florida Awards \$300,000 to Bring Vision Care to Low-Income Schoolchildren in Miami-Dade and Broward

Posted by [cfelixcpa](#) | Sep 30, 2026



Grant will support mobile optometric clinics delivering free eye exams and prescription eyeglasses through Miami Lighthouse for the Blind's Florida Heiken Children's Vision Program

Sept. 3, 2026 — The Health Foundation of South Florida has awarded a \$300,000 grant over two years to Miami Lighthouse for the Blind to support its Florida Heiken Children's Vision Program. The grant will fund mobile optometric clinics that deliver free, comprehensive eye exams and prescription eyeglasses directly to 1,851 low-income schoolchildren across Miami-Dade and Broward counties. This investment reflects Health Foundation of South Florida's commitment to advancing health equity by removing the cost, language, and transportation barriers that keep vulnerable children from receiving basic eye care.

Through the grant, Heiken's mobile clinics will bring dilated eye exams and prescription eyeglasses to PreK-12th grade students at 24 Title I schools in predominantly Black and Hispanic communities, including Overtown, Little Haiti, and Little Havana in Miami-Dade

County and Hollywood in Broward County. The investment also allows the program to expand into 10 new schools in Broward County.

“Every child deserves the opportunity to learn, grow and thrive, but too many families across South Florida still face barriers to something as fundamental as vision care,” said Loreen Chant, President and CEO of

the Health Foundation of South Florida. “Bringing these services directly into schools helps remove those barriers while furthering our commitment to health equity and ensuring more children can access the care, they need to support their health, well-being and success. “

The need is significant. One in four children has a vision impairment, yet vision problems frequently go undiagnosed because families lack access to routine eye care. Last year, Heiken received 14,519 referrals across Miami-Dade and Broward but had the capacity to serve only 6,318 children, a gap expected to widen following recent cuts to state funding for children’s vision programs.

Through the Health Foundation of South Florida’s investment, the program expects to provide 1,851 comprehensive eye exams, 1,111 pairs of prescription eyeglasses and 93 specialist referrals over the next two years, helping more children receive the vision care they need.

“Because of the Health Foundation of South Florida, nearly 2,000 low-income schoolchildren in Broward and Dade counties combined will have the gift of vision, with Miami Lighthouse’s Florida Heiken Children’s Vision Program bringing primary eye health directly to schools with dilated eye exams and prescription glasses,” said Virginia Jacko, President and CEO of Miami Lighthouse for the Blind.

Since launching statewide in 2007, the Florida Heiken Children’s Vision Program has served more than 254,000 Florida children and is recognized as a national model for school-based vision care. Independent evaluations of the program have found a 77% improvement in academic and behavioral outcomes among children after they receive eyeglasses, underscoring the connection between vision care and learning.

The program’s mobile clinics bring licensed optometrists directly to schools to provide comprehensive eye exams, working with school nurses during the planning process to support on-site care. If an exam identifies a need for additional treatment, parents are notified and children may be referred to a specialist for follow-up care.

The Health Foundation of South Florida’s investment builds on support from The Children’s Trust and **the Children’s Services Council of Broward County**, helping Miami Lighthouse expand the reach of the Florida Heiken Children’s Vision Program and provide more children with access to essential vision care.

About the Health Foundation of South Florida

Health Foundation of South Florida has been serving South Florida for more than 30 years, investing more than \$153 million in nonprofits that provide programs and services in Broward, Miami-Dade, and Monroe counties. The Foundation's mission is to be a catalyst for collaborations, policy changes, and systems change that improve the health of South Florida communities, with a focus on vulnerable, low- to moderate-income populations. For more information, visit www.hfsf.org and follow us on Facebook, Instagram, and LinkedIn.

About Miami Lighthouse for the Blind

Miami Lighthouse for the Blind and Visually Impaired provides vision rehabilitation, education, and vision care services to children and adults who are blind or visually impaired. Its Florida Heiken Children's Vision Program brings free eye exams and eyeglasses to underserved children throughout Florida through a fleet of mobile optometric clinics.

If Amendment 3 Passes, South Florida Children's Services Could See Big Cuts

By Sarah Perkel, USA TODAY NETWORK USA TODAY Network via Reuters Connect
Updated October 1, 2026 11:12 AM

Florida's Children's Services Councils and Trusts could lose millions of dollars if Amendment 3 passes in November, according to a report by the Florida Policy Institute, including some of those in South Florida.

Florida's Children's Services Councils, or CSCs, provide services like "out-of-school programs, child care" and "early learning," as well as "neighborhood resource centers that provide parenting support, wellness screenings, and can serve as gateways to child services."

Amendment 3, on the ballot in November, would increase the non-school homestead tax exemption from \$50,000 to \$150,000 in 2027, and up to \$250,000 by the year after.

Florida Policy Institute, which self-describes as an "independent, non-partisan, and non-profit organization" that is "dedicated to advancing policies and budgets that improve the economic mobility and quality of life for all Floridians," says Amendment 3 could put local funding at risk for CSCs in 14 of Florida's counties.

The report estimates that CSCs would lose "almost \$278.1 million in the next two fiscal years," or 15% of total revenue. They're not the only services that could be impacted - Florida Policy Institute also estimates that Florida's public hospital districts and health systems could lose millions of dollars if Amendment 3 passes.

How much could South Florida children's programs?

The South Florida CSCs that could be impacted include:

Children's Trust of Miami, located in Miami-Dade, is estimated to lose \$21,525,624 in fiscal year 2027-28, as well as another \$38,861,118 in fiscal year 2028-29. That's a total of \$60,386,742 over the next two fiscal years.

Children's Services Council of Broward County is estimated to lose \$16,995,948 in fiscal year 2027-28 and \$30,841,780 in fiscal year 2028-29. That's a total of \$47,837,728 over the next two fiscal years.

Children's Services Council of Palm Beach County is estimated to lose \$17,327,352 in fiscal year 2027-28 and \$32,339,881 in fiscal year 2028-29. That's a total of \$49,667,233 over the next two fiscal years.

What is Amendment 3?

If Amendment 3 passes on Nov. 3, it would increase the non-school homestead tax exemption from \$50,000 to \$150,000 in 2027 and up to \$250,000 by the year after.

Afterwards, it would adjust for inflation, and would take effect on Jan. 1, 2027.

Florida Realtors, which describes itself as a trade association, which is in favor of Amendment 3, says it aims to "meet the needs of the real estate community and Florida homeowners." The organization said it could not comment on local impacts of the possible amendment, has contributed \$18 million to the "Vote Yes on 3" initiative, according to WLRN.

"Amendment 3 helps homeowners keep more of their hard-earned money, makes it more affordable to stay in their homes, protects school funding, and prioritizes remaining property-tax revenue for essential community needs, including public safety," a spokesperson for Florida Realtors told the USA TODAY Network in a statement. "At its core, this amendment is about helping Florida families afford to buy, own, and keep a home in Florida."

MONTHLY COUNCIL MEETING ATTENDANCE

October 2025–September 2026 (FY 25-26)

Council Member	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul'26	Aug'26	TRIM I	Sep'26	TRIM II
Lauren M. Alperstein*	N/A	N/A	N/A	P	P	P	P	P	P	N/A	A	P	P	P
Alyssa Foganholi	A	P	N/A	Virtual	A	P	Virtual	P & Virtual	P	N/A	Virtual	P	Virtual	Virtual
Howard Hepburn	P	P	N/A	P	P	A	P	A	P	N/A	P	A	A	A
Debra Hixon	P	P	N/A	P	Virtual	Virtual	P	P	A	N/A	P	P	P	P
Julia Musella	Virtual	P	N/A	Virtual	P	P	P	P	Virtual	N/A	P	A	P	P
Nan Rich	P	P	N/A	P	Virtual	P	P	P	P	N/A	A	A	P	P
Robert Shea	P	P	N/A	P	P	P	P	P	A	N/A	P	P	P	P
Paula Thaqi	P	P	N/A	P	P	Virtual	Virtual	P	A	N/A	P	A	Virtual	A
Christine Thompson	P	P	N/A	P	A	P	A	P	P	N/A	Virtual	P	P	P
Francis Viamontes*	A	P	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Jeffrey S. Wood	Virtual	P	N/A	P	P	P	P	P	P	N/A	P	P	P	P

* Judge Lauren M. Alperstein was appointed to replace Judge Francis Viamontes on January 1, 2026.