



## Children's Services Council of Broward County Finance Committee Meeting

February 24, 2026 @ 1:30 P.M.

Loc: Health Dept Admin Bldg., 780 24<sup>th</sup> Street, Fort Lauderdale 33315

(Zoom: <https://cscbroward.zoom.us/j/82518944935?pwd=LzWAKMuES9I5tF3aQbi9itWw5RIUK7.1>)

### Agenda

- |       |  |         |   |
|-------|--|---------|---|
| I.    | Call to Order  |         | Dr. Paula Thaqi, <i>Committee Chair</i>   |
| II.   | Roll Call  |         | Amy Jacques, <i>Special Assistant to the President/CEO</i>  |
| III.  | Approve Finance Committee Minutes  | (Tab 1) | Dr. Paula Thaqi, <i>Committee Chair</i>   |
| IV.   | Auditor's Required Communications  | (Tab 2) | Sardou Mertilus, CPA,<br><i>Partner</i> , Citrin Cooperman  |
| V.    | Review Draft FY 24-25 Annual Comprehensive Financial Report (ACFR) and Recommend to the Full Council Acceptance of the Auditor's Report for FY Ending September 30, 2025, and Draft ACFR | (Tab 3) | Dr. David H. Kenton, COO<br>Kathleen Campbell, <i>Director of Finance</i><br>Sardou Mertilus, CPA, <i>Partner</i> ,<br>Citrin Cooperman |
| VI.   | Quarterly Investment Report as of December 31, 2025  | (Tab 4) | Leslie L. Weaber<br>PFM Asset Management  |
| VII.  | Public & Members' Comments   |         | Dr. Paula Thaqi, <i>Committee Chair</i>   |
| VIII. | Adjourn  |         |   |



**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Finance Committee Meeting**

**LOC: Virtual/Zoom  
November 12, 2025 @ 9:30 A.M.**

**Minutes**

**Committee Members in Attendance:**

Health Department Director Paula Thaqi (*Committee Chair*), Governor Appointee Christine Thompson, Governor Appointee Alyssa Foganholi

**Committee Members Absent:**

School Board Member Debra Hixon

**CSC Members (Non-Finance Committee) Present:**

Broward County Commissioner Nan Rich

**Staff in Attendance:**

Cindy Arenberg Seltzer (*President/CEO*), David Kenton (*Chief Operating Officer*), Kathleen Campbell (*Director of Finance*), Amy Jacques (*Special Assistant to the President/CEO*)

**Guests in Attendance:**

Leslie Weaber (*PFM Asset Management*)

**Agenda:**

**I. Call to Order**

Dr. Thaqi called the meeting to order at 9:30 A.M.

**II. Roll Call**

A roll call was conducted, with three of the four Finance Committee Members present, as well as Council Member Nan Rich.

**III. Past Committee Minutes**

Members had no edits for the Finance Committee Minutes from August 28, 2025.

**IV. Quarterly Investment Report as of September 30, 2025**

Ms. Leslie Weaber, PFM Asset Management, presented the Investment Performance Review for the Quarter Ended September 30, 2025. She provided a brief market update, noting a cooling of the labor market, with zero net new job creation. She noted that the Feds cut the interest rate twice in 2025, first in September and then again in October. She pointed out that Treasury yields had moved lower, which is

beneficial for the CSC portfolio, resulting in a positive performance. While there is still uncertainty with the economic outlook, Ms. Weaber noted that corporations are showing strong balance sheets. She highlighted the CSC portfolio as of September 30, 2025, noting that it was of high quality, well-diversified, and had performed well for the quarter with a positive change in market value.

**V. Public & Members' General Comments**

Ms. Arenberg Seltzer informed Members that, as required by law, CSC received a \$1.1 million refund from the Broward County Tax Collector for the portion of the \$1.52 million fee that was not utilized. While this information will be included in the meeting packet for the Council's monthly meeting on November 20, Ms. Arenberg Seltzer wanted to bring it to the attention of the Finance Committee, especially since the refund and interest earned from the strong investment portfolio contribute to an increase in the Fund Balance, which is used to contract for more services for Broward's children and families.

**VI. Adjourn**

The meeting adjourned at 9:58 A.M. with a motion from Senator Rich and a second from Dr. Thompson.

**TAB 2**



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Citrin Cooperman & Company, LLP  
Certified Public Accountants

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February 18, 2026

To the Members of the Council and  
Members of the Finance Committee  
Children's Service Council of Broward County

We have audited the financial statements of the governmental activities, and the major fund of the Children's Services Council of Broward County (the "Council") for the year ended September 30, 2025. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and Government Auditing Standards and the Uniform Guidance, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 30, 2025. Professional standards also require that we communicate to you the following information related to our audit.

### Significant Audit Matters

#### *Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Council are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2025. We noted no transactions entered into by the Council during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the Council's financial statements were:

- Net OPEB obligation – In Florida, state statutes require that the employer make health insurance coverage available to retirees at the employer's group rate. This creates an implicit cost arising as a result of the blended rate premium since retiree health care costs, on average, are higher than those of active employee healthcare costs. The Council obtained an actuarial valuation to record its estimated costs and liability in accordance with

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Children's Service Council of Broward County

February 18, 2026

Page 2

the requirements of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*.

- Net pension liability related to the Florida Retirement System – In accordance with GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* – an amendment of GASB Statement No. 27 and other applicable governmental accounting pronouncements, the Council has recorded its share of the Florida Retirement System Pension Plan (FRS) defined benefit plan liability, including deferred inflows and outflows, and the Retiree Health Insurance Subsidy Program (HIS) defined benefit plan liability, including deferred inflows and outflows, based on the State of Florida's Schedule of Employer Allocations, Schedule of Other Pension Amounts by Employer, and the Notes to the Schedules which have been audited by the Auditor General of the State of Florida.
- Compensated Absences – Management's estimate of the compensated absences liability, including accrued sick and vacation leave, is based on the requirements of GASB Statement No. 101, *Compensated Absences* ("GASB 101"), which was implemented by the Council during the year, as well as on employees' accumulated leave balances, historical usage patterns, and current compensation rates. We evaluated the methods, assumptions, and data used to develop the compensated absences liability, including the calculation of accrued sick and vacation leave under GASB 101, in determining that the estimate is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

#### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### *Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no uncorrected misstatements noted during our audit.

#### *Disagreements with Management*

For purposes of this letter, a disagreement with management is a disagreement on a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.



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Children's Service Council of Broward County

February 18, 2026

Page 3

*Management Representations*

We have requested certain representations from management that are included in the management representation letter dated .

*Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Council's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

*Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Council's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to management's discussion and analysis, the budgetary schedule for the general fund, and the schedules related to pension (Florida Retirement System), including other post employment benefits (OPEB), which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the schedule of expenditures of federal awards, which accompany the financial statements but is not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

We were not engaged to report on the introductory and statistical sections, which accompany the financial

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Children's Service Council of Broward County  
February 18, 2026  
Page 4

statements but are not RSI. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Management has confirmed to us that the final version of the popular annual financial report ("annual report") will be provided to us as soon as available, and prior to its issuance. We will read it and consider whether material inconsistencies exist, on selected amounts or other items, between the annual report and the Council's audited financial statements. We are not responsible for omitted information or for the completeness of the information.

Restriction on Use

This information is intended solely for the information and use of the Council Members, Finance Committee Members, and management of the Council, and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

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**TAB 3**

## For Finance Committee Meeting February 24, 2026

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**Issue:** Review of the Annual Comprehensive Financial Report (“ACFR”) for Fiscal Year Ending September 30, 2025, and presentation of the Auditor’s Required Communications.

**Action:**

1. Acceptance of the Auditor’s Report for FY Ending September 30, 2025.
2. Recommend to the Full Council to Approve Draft ACFR for FY Ending September 30, 2025.

**Budget Impact:** **None.**

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**Background:** The Preliminary Financial Statements for the fiscal year ended September 30, 2025, were reviewed and approved at the Council meeting held on November 20, 2025. These statements serve as the foundation for the Annual Comprehensive Financial Statements (“ACFR”) for the same fiscal year. The ACFR provides two accounting perspectives, as required by the Government Accounting Standards Board (“GASB”), to accurately reflect the government’s financial position. The first perspective is presented in the Government-Wide Financial Statements, which use an accounting methodology commonly adopted by private-sector entities (see page 39 of the ACFR for further details). The second perspective is Fund Accounting, reflecting the operational approach used throughout the year (see page 40 of the ACFR for additional information).

**Current Status:** The Draft ACFR is attached as a PDF for your review. A hard copy of the Draft ACFR is available upon request. The draft report will be submitted to the full Council for approval at the March 19, 2026, Council Meeting. The final printed and bound ACFR will be distributed at the Council’s April meeting. The ACFR will be submitted to GFOA by the March 31 deadline for review for the Certificate of Achievement in Excellence in Financial Reporting. Significant financial highlights for the year include:

- Total Tax Revenue budgeted through the TRIM process totaled \$128.4 million, which was an increase of \$11.2 million or 9.6% from the prior year. This increase was attributable to higher property values throughout the County, even though the Council maintained the prior year’s .4500 millage rate. Tax Revenue collected was \$1.25 million more than the budget; \$1.18 million of that amount was received at year-end due to a refund of Tax collector fees, and \$82,739 is for prior year’s taxes.

- Overall earnings on investments held with the SBA and FL PALM along with gains on the managed funds totaled \$6.7 million and reflect a decrease of \$0.5 million from the prior year. The decrease was mainly due to unrealized losses recorded on managed fund investments early in the fiscal year, driven by changes in market conditions; however, the portfolio continues to outperform its benchmark.
- The total Program Services/Support budget was \$146.8 million (which included \$3.6 million for the PN Grant and \$143.20 million in the general fund), with actual expenditures of \$127.5 million, resulting in a budget variance (underutilization) of \$19.3 million. Many programs experienced underutilization due to staff vacancies, low enrollment, poor attendance, and few referrals. Some after-school program providers also lost the ability to serve youth at school sites, negatively affecting participation rates. Overall program utilization was 87% of the budget for the fiscal year, representing a 4% increase from the previous year.
- General Administration, factoring out the Non-Operating expenditure of CRA and Tax Collector Fees, came in under budget with a total actual administrative rate of 3.8%. Philosophically, while budgeted amounts should be set slightly higher to account for unforeseen events during the year, it is a testament to prudent financial management when actual expenditures repeatedly come in under budget.
- At the end of the fiscal year, the Council's fund balance was \$90.3 million, an increase of 1.5% (\$1,292,382) from the previous year. The increase is attributed to unbudgeted interest earnings/unrealized gains on investments, the reimbursement of excess tax commission fees, and underutilization of provider contracts, all of which contributed to the growth of the Fund Balance. The 2024-2025 budget included \$24.8 million from the fund balance to support program expenses. However, due to spending on provider contracts coming in \$17.2 million under budget and the receipt of unexpected revenues, including a \$1.2 million refund from the Tax Collector and \$6.2 million in unbudgeted interest earnings, the organization did not need to use the fund balance as originally anticipated. Instead, these factors resulted in an increase of \$1.2 million to the fund balance.
- Of this \$90.3 million in fund balance, the Council appropriated \$27.5 million for the budget to expand services for children and families in fiscal year 2025-2026. Additionally, the Council has committed \$10 million to a building fund to prepare for future growth, as it is prohibited from incurring any debt. The remainder includes \$259,472 of non-spendable funds for prepaid items in FY 2025 and

\$52.5 million in unassigned fund balance. Within unassigned fund balance, \$26 million (approximately two months or 17% of the annual operating budget), is maintained as a minimum fund balance to be used for unanticipated emergencies, while the remaining \$26.5 million provides a cushion to address future declines in property values and is available as a Rainy Day Fund for spending at the Council's discretion.

During this Finance Committee Meeting, the auditors from Citrin Cooperman will summarize the report and highlight the points of interest included in the Auditor's Required Communications. This is the fourth year of a five-year audit engagement, as Council policy mandates a five-year audit firm rotation. The audit went very smoothly. No adjusting entries were made from the preliminary financial statements issued in November. The final ACFR will include the Independent Auditors' Report, in which the Council received an "unmodified" opinion. Additional related ACFR Audit Reports include their reports on internal controls over financial reporting and compliance reporting related to the federal grants that the Council receives.

**Recommended Action:**

1. Acceptance of the Auditor's Report for FY Ending September 30, 2025.
2. Recommend to the Full Council to Approve Draft ACFR for FY Ending September 30, 2025.



**ANNUAL  
COMPREHENSIVE  
FINANCIAL  
REPORT  
FISCAL YEAR ENDED  
SEPTEMBER 30,  
2025**



**Connecting Community. Empowering Families.**

## Council Members



**Jeffrey S. Wood**  
*Governor Appointee*  
Chair



**Dr. Christine Thompson**  
*Governor Appointee*  
Vice Chair



**Senator Nan Rich**  
*Broward County Commission*  
Secretary



**Alyssa Foganholi**  
*Governor Appointee*



**Dr. Howard Hepburn**  
*Superintendent*  
*Broward County*  
*Public Schools*



**Debra Hixon**  
*Board Member*  
*Broward County*  
*Public Schools*



**Julia Musella**  
*Governor Appointee*



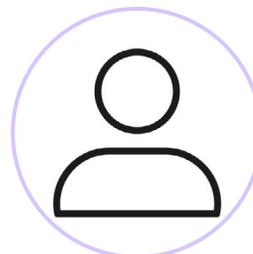
**Robert Shae**  
*Child Protection Director, Southeast*  
*& Southern Regions*  
*Department of Children & Families*



**Dr. Paula Thaqi**  
*Broward County Health*  
*Dept.*  
*Director*



**Honorable**  
**Francis Viamontes**  
*Judicial Member*



**Vacant**  
*Governor Appointee*

# **ANNUAL COMPREHENSIVE FINANCIAL REPORT**

**Children's Services Council  
Of Broward County, Florida**

**FOR THE  
FISCAL YEAR ENDED SEPTEMBER 30, 2025**

**Issued by:**

Cindy J. Arenberg Seltzer, J.D., M.P.A., President/CEO

**Prepared by:**

**Financial Management:**

David H. Kenton, J.D., Ed.D., Chief Operating Officer  
Kathleen Campbell, C.P.A., C.G.F.O, M.AC., Director of Finance  
Diego Alvarez, M.AC., Assistant Director of Finance



## Table of Contents

### INTRODUCTORY SECTION

Letter of Transmittal	10
Organizational Chart and Principal Officials	24
GFOA Certificate of Achievement	25

### FINANCIAL SECTION

Independent Auditor's Report	28
Management's Discussion and Analysis ("MD&A") (Unaudited)	32
Basic Financial Statements	
Government-Wide Financial Statements	
Statement of Net Position	51
Fund Financial Statements	
Balance Sheet-Governmental Funds	54
Reconciliation of the Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position	55
Statement of Revenues, Expenditures and Changes In Fund Balance - Governmental Funds	56
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities	58
Notes to the Financial Statements:	
Summary of Significant Accounting Policies	60
Cash and Investments	68
Receivables and Payables	73
Property Taxes	74
Capital Assets Activity	74
Retirement Plans	75
Post-Employment Benefits Other Than Pensions	84
Insurance Activities	86
Leases Payable	86

## Table of Contents

Subscriptions Payable	88
Long-Term Liabilities	89
Commitments and Contingencies	89
Fund Balance	89
Grant Funding	90

### REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual	92
Schedule of Proportionate Share of the Council's Net Pension Liability - Florida Retirement System - Pension Plan- Last Ten Years	94
Schedule of Council's Contributions-Florida Retirement System- Pension Plan - Last Ten Years	96
Schedule of Proportionate Share of the Council's Net Pension Liability - Florida Retirement System - Health Insurance Subsidy Program - Last Ten Years	98
Schedule of the Council's Contributions - Florida Retirement System - Health Insurance Subsidy Program - Last Ten Years	100
Schedule of Changes in Total OPEB Liability and Related Ratios	102

### STATISTICAL SECTION (UNAUDITED)

Net Position by Component - Last Ten Fiscal Years	107
Changes in Net Position - Last Ten Fiscal Years	108
Fund Balance, Governmental Funds - Last Ten Fiscal Years	110
Changes in Fund Balance, Governmental Funds -Last Ten Fiscal Years	112
Assessed Value and Actual Value of Taxable Property- Last Ten Fiscal Years	114
Direct and Overlapping Property Tax Rates - Last Ten Fiscal Years	116
Principal Property Taxpayers - Current Year and Nine Years Ago	118

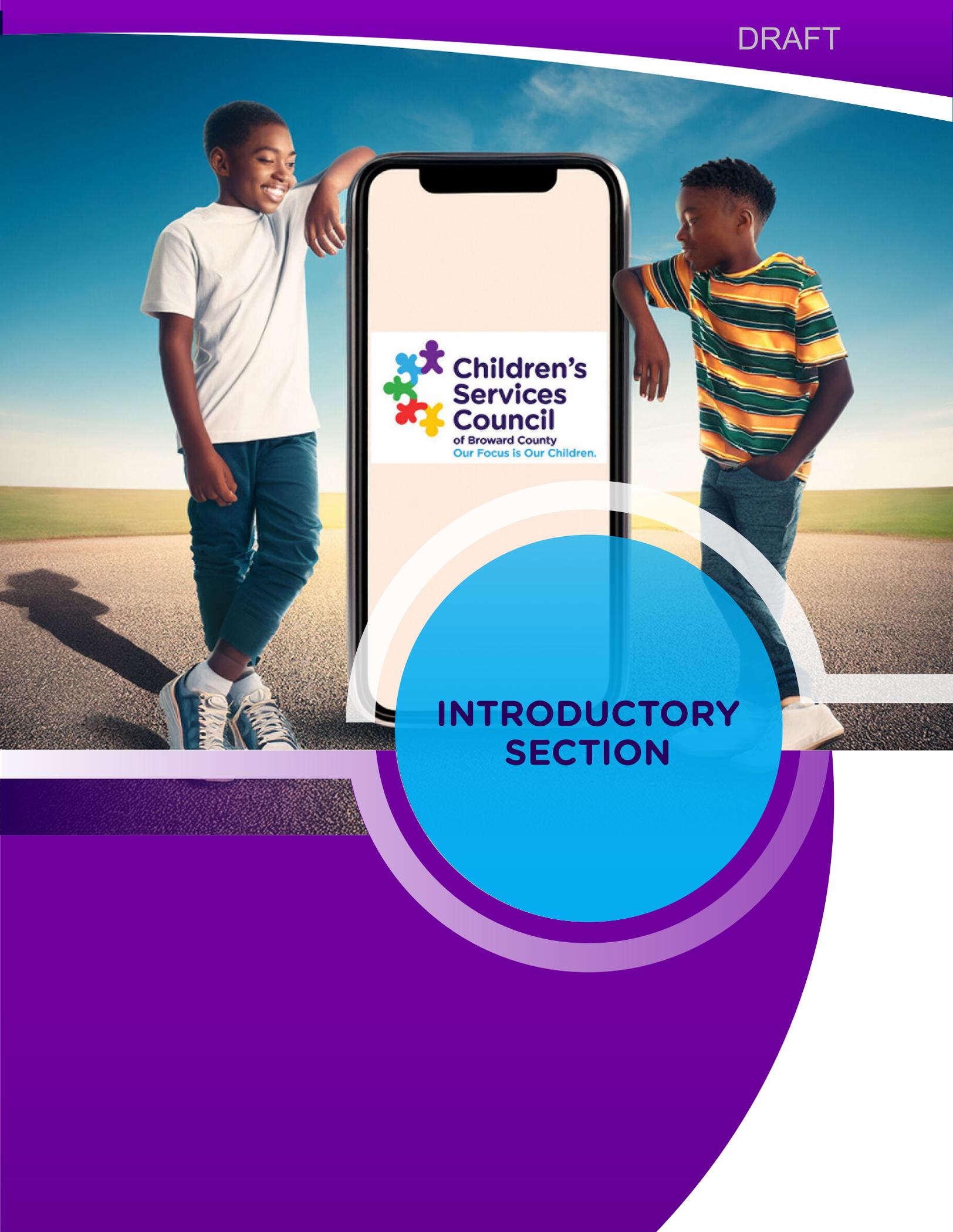
## Table of Contents

Property Tax Levies and Collections - Last Ten Fiscal Years	120
Demographic and Economic Statistics - Last Ten Calendar Years	122
Principal Employers - Current Year and Nine Years Ago	124
Full-Time Equivalent Employees by Function - Last Ten Fiscal Years	126
Operating Indicators - Last Ten Fiscal Years	127
Program Budget Indicators - Last Ten Fiscal Years	128

### COMPLIANCE SECTION

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	132
Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance Required By The Uniform Guidance	134
Schedule of Expenditures of Federal Awards	137
Notes to the Schedule of Expenditures of Federal Awards	138
Schedule of Findings and Questioned Costs	139
Management Letter in Accordance with the Rules of the Auditor General of the State of Florida	140
Independent Accountants' Report on Compliance with the Requirements of Section 218.415 Florida Statutes	143





**Children's  
Services  
Council**  
of Broward County  
Our Focus is Our Children.

**INTRODUCTORY  
SECTION**



**CHILDREN'S SERVICES COUNCIL OF  
BROWARD COUNTY MEMBERS:**

*Jeffrey S. Wood, Chair  
Governor Appointee*

*Dr. Christine Thompson, Vice Chair  
Governor Appointee*

*Senator Nan Rich, Secretary  
Broward County Commission*

*Honorable Lauren M. Alperstein  
Judicial Member*

*Alyssa Foganholi  
Governor Appointee*

*Dr. Howard Hepburn  
Superintendent  
Broward County Public Schools*

*Debra Hixon  
Board Member  
Broward County Public Schools*

*Julia Musella  
Governor Appointee*

*Robert Shea  
Child Protection Director, Southeast &  
Southern Regions  
Department of Children & Families*

*Dr. Paula Thaqi  
Director  
Broward County Health Dept.*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**  
*John Milledge  
Garry Johnson*

March 19, 2026

Members of the Children's Services Council  
and the Citizens of Broward County  
6600 West Commercial Boulevard  
Lauderhill, Florida 33319

Dear Council Members and Citizens:

In the spirit of good stewardship, we respectfully submit the Annual Comprehensive Financial Report ("ACFR") of the Children's Services Council of Broward County ("the Council") or ("CSC") for the fiscal year that ended September 30, 2025. Florida Statutes require that our financial statements are prepared in conformance with United States Generally Accepted Accounting Principles ("GAAP") and that an external audit be performed by an independent certified public accounting firm in accordance with generally accepted auditing standards. This report is the primary method of reporting the Council's financial activities and satisfies those requirements.

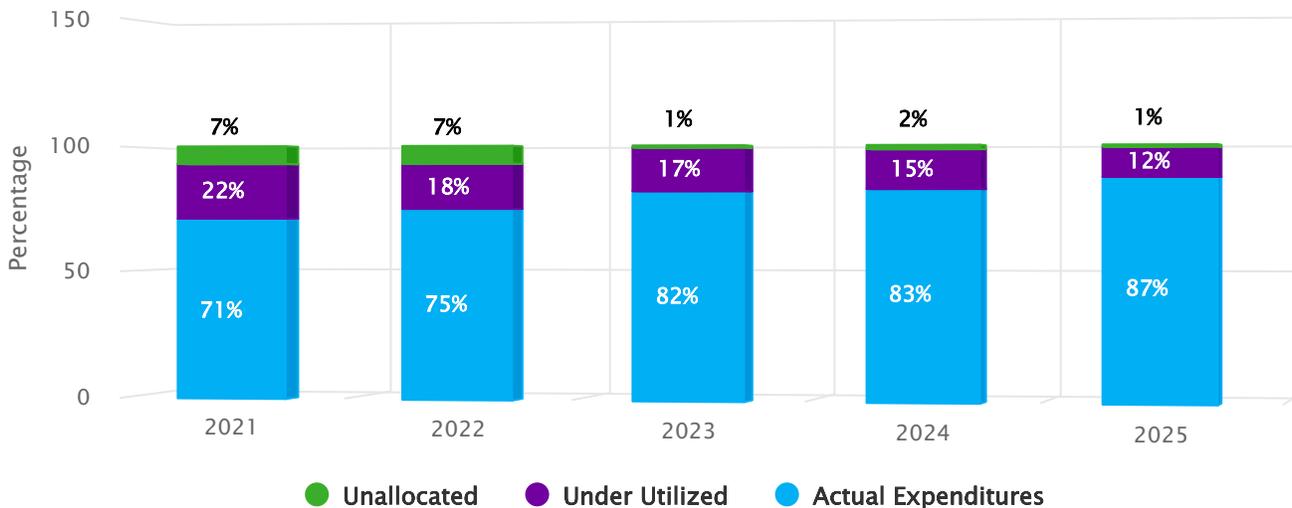
Responsibility for the integrity, objectivity, accuracy, completeness, and fairness of the presentation of these financial statements rests with management. Prepared in conformity with United States Generally Accepted Accounting Principles ("GAAP") for governmental entities, the financial information is accurate in all material respects and is presented in a manner designed to fairly set forth the financial position and operating results for the Council, on a Government-wide and Fund basis. This report includes all disclosures necessary to enable the reader to gain an understanding of the financial affairs of the Council.

Program utilization continued an upward trend as depicted in the graph below, inching closer to pre-pandemic levels. The Council's



administrative functions continue to maintain a high level of productivity while keeping our administrative expenses under 5%.

### CSC's Contracted Programs Budget Utilization *per Fiscal Year*



Management is responsible for maintaining an internal control framework that is designed to protect the Council's assets from loss, theft, or misuse. The concept of reasonable assurance recognizes that the cost of a control should not exceed the expected benefits, and evaluation of costs and benefits requires management's estimates. The Council Members and management have strategies in place to safeguard assets, validate the reliability of accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies and procedures. We believe these existing internal accounting controls adequately safeguard assets and provide reasonable, but not absolute, assurance of proper recording and reporting of the Council's finances.

The Council's financial statements are audited by Citrin Cooperman, a firm of licensed certified public accountants. On June 16, 2022, the Council Members competitively selected Keefe McCullough, CPAs LLP (KMC) as their audit firm. However, in 2024, Keefe McCullough was acquired by Citrin Cooperman, resulting in the acquisition of KMC's attest assets by Citrin Cooperman. This is the fourth year of a five-year term of the audit engagement since Council policy mandates a five-year audit firm rotation. The goal of the independent audit was to provide



reasonable assurance that the financial statements of the Council for the fiscal year ended September 30, 2025, are free of material misstatement. The audit was conducted in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The independent audit involved examining on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall basic financial statement presentation. The independent auditors concluded that, based upon the audit, there was a reasonable basis for rendering an unmodified opinion that the Council's basic financial statements for fiscal year ended September 30, 2025, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the Council's basic financial statements includes part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. This federal requirement is the result of receiving federal grants as listed on the Schedule of Expenditures of Federal Awards. The standards governing Single Audit engagements require the independent auditors to report not only on the fair presentation of the financial statements, but also on the Council's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. The Council had three federal grants for fiscal year ended September 30, 2025, one from the Federal Title IV E for Adoption, a second Title IV E Foster Care Assistance through the Florida Department Children and Families; and the third grant is Promise Neighborhood which previously awarded through Broward College (BC) but is now awarded through Florida Atlantic University (FAU). The related reports are presented in the Compliance Section of this report.

United States GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter is designed to complement the MD&A and should be read in conjunction with it. The Council's MD&A can be found immediately following the report of the independent auditors.

### **CSC Profile**

The Children's Services Council of Broward County was approved by the voters of Broward County Florida by special referendum on September 5, 2000. Consequently, the Council was established as an Independent Special Taxing District by State Statute (Ch 2000-461 Laws of Florida) on



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January 2, 2001, and amended July 2004. Further, the Florida Legislature required reauthorization by the voters and in November 2014 the voters overwhelmingly and enthusiastically endorsed the work and worth of the CSC. The Council's mission is to provide the leadership, advocacy, and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning of a continuum of quality care. To accomplish this task, the statute allows for the Council to levy taxes up to .5 mills of the assessed property tax value.

The eleven Member Council is comprised of five (5) individuals recommended by the Broward County Board of County Commissioners and appointed by the Governor and six (6) members appointed by virtue of the office or position they hold within the community. Council Members are responsible for setting policies and prioritizing and approving program and administrative funding. Each member brings an understanding of the diverse and multi-cultural needs of the Broward community and a firm commitment to improving the welfare of children and their families. Currently, there is one vacant gubernatorial appointment bringing the current number of sitting Council Members to ten.

The Council is not a component unit of any other governmental unit, nor does it meet the criteria to include any governmental organization as a component unit. The jurisdiction of the Council is contiguous with Broward County, the second most populated county in the state and one of the most diverse counties in Florida, touting a higher Diversity Index (84.3) than both Florida (76.8) and the United States (72.1) (Esri Diversity Index, 2023). Interesting facts from the US Census Bureau include Broward County as a minority-majority county with 35.7% White Non-Hispanic, 27.7% Black Non-Hispanic, 34.4% Hispanic or Latino, and 3.9% Asian and other. There are an estimated 2 million people living in Broward County, of which 415,564, or 20.4% are children under 18 years old (source: American Community Survey, 2024).

### ***Broward Partnership for Kids Leadership***

The Council has established a robust leadership role within the child serving community and continues to build partnerships and children's programs that place an emphasis on prevention and meeting the needs of the community. These efforts are research-driven emphasizing evidence-based practices and performance outcomes. The Council's goals and objectives are very closely connected to the CSC-led Broward Partnership for Kids (formerly Broward County Children's Strategic Plan), which provides a valuable framework for the community to foster public dialog on trends and benchmarks and to develop action plans for system improvements. There are over 30



different working committees and subcommittees comprised of representatives from all facets of the Broward child-serving community including parents and youth who meet both virtually and in-person throughout the year, with the support of Council staff, to fill gaps and lend their voice of lived experience to find more efficient ways to provide services.

The Council utilizes Results Based Accountability (“RBA”) to improve collaboration and transparency in reporting results to the community. Using this RBA framework, each Committee produces a one-page “story” (also known as a Turn the Curve Report) of the desired result, providing community indicator data, analysis of the trend and why progress moves up or down. This structure identifies community partners to help achieve the desired results, and action steps using evidence-based research and local wisdom about what works. Additionally, the Committees share their work with local policy makers and civic leaders to address barriers that impact quality of life issues for Broward’s children and families.

The Council continually enhances its technology to improve tracking and analysis of various data elements including performance-based outcomes and community impact data which is used to assess the performance of funded programs. A web-enabled database maintains provider and client data and accounts for the reimbursement of expenditures both on a units of service basis, as well as by cost reimbursement . Additionally, the Council collaborates with state and local agencies on integrated data sharing initiatives. This comprehensive approach allows the Council to evaluate programs to ensure effectiveness.

### ***Budget and Fiscal Policy***

The annual budget serves as the foundation for the Council’s financial planning and control. Each year, the Council Members hold an annual retreat in May to set the budget for the upcoming fiscal year. At that retreat they consider County-wide trend data, reaffirm existing goals, or establish new goals and or objectives based on community and program data (including indicators of need and Return on Investment) feedback from the on-going work of the various Committees from the County-wide Children’s Strategic Plan and input from Council Members. Next, they review the outcome and utilization history of funded goal areas, as well as individual programs. For those contracts that are performing well, they are renewed for the upcoming year. If any new goals or initiatives are identified by the Council or staff a placeholder or budget amount is determined. Staff then researches best practice, evidence-informed programs to address any of these newly identified areas, procures specific services through the social service network, and assesses the performance of programs to ensure the desired results are obtained. The Council revisits the



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May budget recommendations at their monthly meetings in June and August to ensure the final budget is aligned with the goals and objectives and establishes a tentative millage rate that will ensure that sufficient resources can be available in preparation for the Truth-in-Millage ("TRIM") hearings, as discussed below.

By statute, the Council must submit a tentative budget and millage rate to the Broward County Commission by July 1st. Once the final property tax values are determined by the Property Appraiser's Office, the Council must hold two public hearings in September as required under the TRIM Act. Each year, following the required disclosures and the conduct of hearings for taxpayer comments, the Council Members set the final tax rates and adopt a budget. The budget is organized by function, and any transfers of funds between programs require Council approval. Budget-to-Actual comparisons are provided in this report in the Financial Section. Encumbrance accounting is used to reserve budgeted appropriations for obligations incurred but not yet received. All encumbrances lapse at year end.

Accountability to the taxpayer, as well as to the children and families that are served, remains a high priority of the Council. All funded programs are monitored using a three-part approach: doctoral and master level researchers analyze outcome measures, program experts including staff with advanced degrees and off-duty teachers and doctoral students, review the quality of the services delivered including client satisfaction; and accountants monitor the administrative/financial functions. This three-part methodology has been very successful, ensuring accountability while providing useful information used to improve program design and to inform the training and technical assistance needs of funded providers.

In recognition of our fiduciary responsibility to Broward taxpayers and to ensure funded agencies are well-positioned to meet their service obligations, the Council continues to use a financial viability test to verify that agencies have the necessary administrative infrastructure to successfully manage CSC funding. Provisions for smaller maximum funding awards and Fiscal Sponsor partnership opportunities help smaller and niche organizations succeed in receiving Council funding while maintaining high standards for financial and administrative accountability.

### ***Long term Financial Planning***

Long-term financial planning for a government usually includes those aspects involved with capital budget, revenue, and expenditure forecasts. However, the Council is limited regarding capital expenditures, as its authorizing statute explicitly prohibits the issuance of bonds or incurring any form of debt. In accordance with governmental accounting standards, SBITAs (Subscription-Based Information Technology Arrangements) and leases are required to be



recorded as debt in the financial statements, even though the statute does not permit debt obligations. In October 2009, the Council moved into its 31,500-square foot Silver LEED (Leadership in Energy and Environmental Design) headquarters building which was completely paid for through Reserves. The building remains a central place for community meetings and training. Staff growth has outpaced the available office space but was able to successfully transition to a hybrid work environment which has alleviated the immediate need for additional space. Additionally, we are currently in the process of conducting an office renovation to help accommodate the increase in staff members. Recognizing the statutory prohibition against debt, the Council has established a Building Commitment using Fund Balance, with a current balance of \$10 million.

### ***Economic Conditions and Outlook***

South Florida remains an exceptional place to live, work, and raise a family. Broward County—Florida’s second most populous county and the 17th most populous in the nation (World Population Review, 2025)—is known for its cultural vibrancy, 24 miles of beaches, and diverse communities. With 38.4% of residents born outside the United States, compared to the national average of 15% (U.S. Census Bureau, 2024), Broward’s multicultural identity contributes significantly to the region’s richness and appeal.

Although Broward has avoided the direct impact of major hurricanes in recent years, storm activity continues to create localized disruptions that can threaten housing stability and essential needs for many families. CSC and community partners remain committed to preparedness and to providing rapid support when storms affect vulnerable neighborhoods. These efforts are vital, especially as families navigate an increasingly challenging economic landscape.

South Florida’s cost of living has risen rapidly, outpacing wage growth and highlighting longstanding regional inequities (South Florida Regional Planning Council Annual Report, 2024). Five years after the COVID-19 pandemic, residents continue to face financial pressures stemming from inflation, high housing costs, and limited access to affordable childcare. Ongoing discussions at the state level regarding changes to property tax regulations further underscore the uncertainty of future public funding. Any reduction in local revenues could directly affect the Council’s capacity to maintain or expand essential children’s services (Florida Legislature, 2025).

These broader economic trends strongly influence life in Broward County. The Miami Herald reported that Broward was among the nation’s 14 largest metropolitan areas in 2024, and remains one of the most expensive rental markets in the country. Housing affordability, in particular, poses a significant challenge. In 2024, Broward recorded 18,335 evictions—the highest number since



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2019. Nearly half (46.5%) of homeowners with a mortgage and more than two-thirds (65.9%) of renters spend 30% or more of their income on housing, categorizing them as cost-burdened (American Community Survey, 2024). This is consistent with data from the U.S. Bureau of Labor Statistics (2024), which shows that housing, transportation, and food account for 69% of household spending in South Florida, far above the national average of 62.9%.

The financial strain is even more pronounced for working families. The 2025 Asset Limited, Income Constrained, Employed (ALICE) Report estimates that a single parent with one child in Broward must earn \$63,408 annually to cover basic needs—including \$712 for childcare, \$1,650 for housing, and \$817 for food each month. Broward continues to have the highest childcare costs in the state (CareerSource Broward, 2022), further complicating economic stability for parents who are employed yet unable to meet rising expenses.

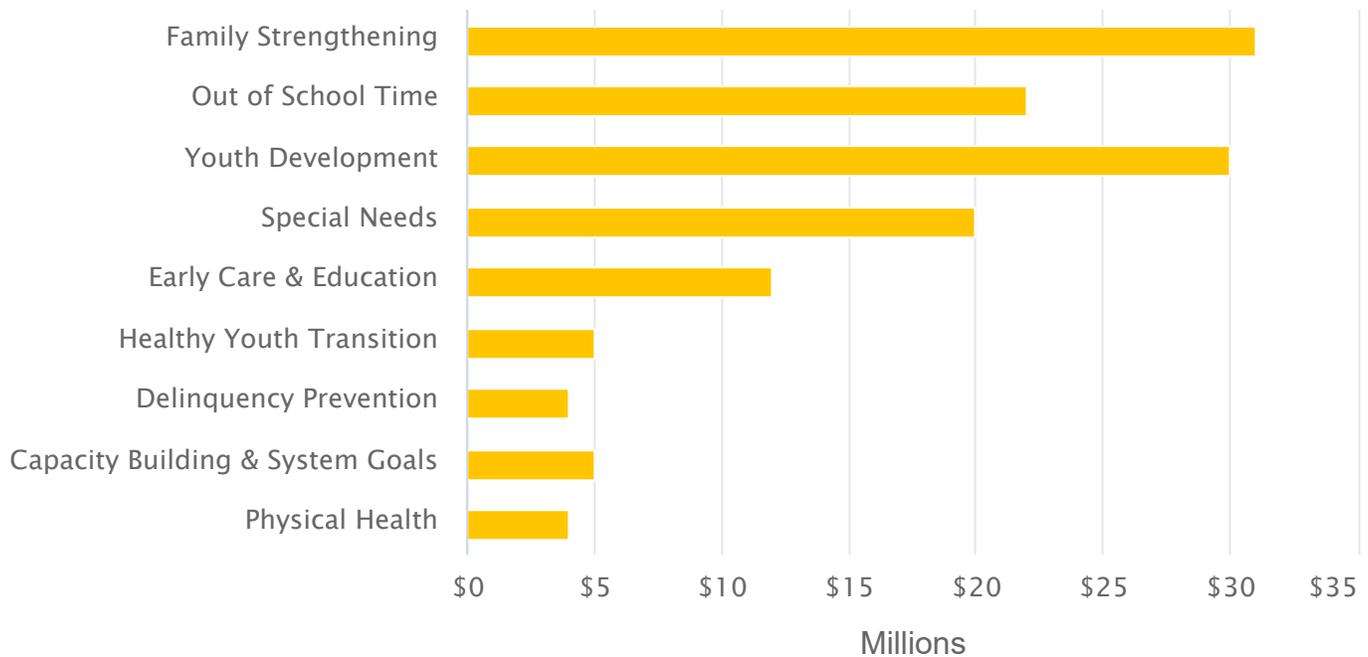
These realities have translated directly into increased demand for social services. As living costs grow faster than wages, more residents are turning to CSC-funded programs for critical support. The rise in utilization is not merely a reflection of expanded access—it is evidence of significant community need and the essential role CSC plays in addressing it.

Over the past year, provider agencies drew down 87% of their budgets, demonstrating strong performance and high service demand. In addition to delivering critical supports to children and families, CSC investments strengthen Broward's economy by funding over 3,100 full-time equivalent positions across the social service sector. These programs not only help families stabilize and thrive today, but also contribute to long-term community well-being and economic resilience.

The chart below illustrates the Program Services Budget.



### CSC 2025 Funding By Program Goals



The Council continues to be aware of limited resources while striving to maximize services for Broward's children and families and maintain a high level of accountability to the taxpayer. With those guiding principles, they carefully use a blend of fund balance and increased property values to maintain and grow needed programs. The millage rate remained flat from the prior year, and the Council was able to take advantage of increased property values to generate additional revenue. By using the increased revenues and judiciously utilizing the fund balance, the program budget increased by 10%.

### Major Initiatives

Over the past year, efforts have been focused on connecting communities and empowering families, fostering an environment where children can thrive and families feel supported. The annual budget allocated solely for children's services and programs totaled \$135 million, 12% more than the prior fiscal year, and serves approximately 100,000 children. Throughout this Annual Comprehensive Financial Report ("ACFR"), there are financial highlights with explanations and analysis for the various programs. For instance, on page 128 is a ten-year trend of programmatic expenditures by goal area and beginning on page 32 in the Management's



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Discussion and Analysis section there are specific programmatic highlights for some of the larger goal areas.

The Council engages in various community partnerships and system-building initiatives throughout the Community. Since 2018, the Council has completed three community participatory action research projects to build connections between system professionals and youth and parents in a way that honors youth and parents' lived experience and informs policy and system improvements. Other significant community partnership and system-building highlights include the following:

- The Council provides backbone support and co-chairs along with other community partners a collaboration known as Broward Reads: The Campaign for Grade Level Reading. Using the Broward Partnership for Kids infrastructure, the Committee is comprised of dozens of active members from business, non-profit, philanthropy, over twenty municipalities and other governmental sectors. Broward has been recognized multiple times in the past few years as a Pacesetter Community by the National Campaign for Grade Level Reading. One of the signature events of the campaign is Broward Reads for the Record which is a national event created by JumpStart. To celebrate the 20th Anniversary of Jumpstart the Read for the Record Event has been scheduled for February 26, 2026. Broward will read *See Marcus Grow* by Marcus Bridgewater . The event will be augmented with literacy events around the county, more book giveaways and a visit by the author.
- The Back-to-School Extravaganza (BTSE) remains a key initiative in supporting students across Broward County. This year's BTSE events were successful in distributing essential school supplies and community resources to thousands of families. This year, over 8,000 children served through CSC-funded summer camps received supplies and resources. Almost 2,000 students received supplies or backpacks during CSC-sponsored boutique events throughout the county. Additionally, the Broward County Schools' Social Worker (SSW) Boutique was well-stocked with items that students and their families would need throughout the school year. These items include school supplies, backpacks, shoes, school uniforms, and undergarments. This summer, the SSW Boutique Staff received over 500 uniform assistance requests through a QR code at the three CSC BTSE events: Bair Middle School Shoe Giveaway, City of Lauderhill Education & Resource Fair, and the Deerfield Beach Back-to-School Block Party. Park Lakes Elementary and Dillard Elementary each received 240 uniform sets in various sizes, along with 100 backpacks and school supplies to support their students. The Deerfield Beach Community Cares Program received 200+ uniform sets to establish a satellite SSW Boutique serving the Deerfield Beach and Ely Innovation Zones. The CSC Shoe Boutique at Bair Middle School was a signature back-to-school initiative led by the CSC. Over 700



children were personally fitted with brand-new, quality sneakers by CSC staff and volunteers provided by HandsOn South Florida, ensuring they started the school year with confidence and pride. The 2025 BTSE and the introduction of boutique events have made a significant impact on students and families in Broward County. With the support of partner organizations, this initiative continues to enhance access to essential resources, ensuring students are equipped for success in the new school year.

- As a culminating activity to the Community Participatory Action Research (CPAR) with families with children who had experienced a Baker Act, the CSC collaborated with various organizations for the “Echoes of Empathy” interactive arts exhibition, which engaged hundreds of community members and system partners at the Hollywood Arts Park Gallery and online. What’s Your Elephant, LLC, organized several activities, including a gallery featuring works from local artists and youth with lived experiences of being Baker Acted, opening night performances, a wellness gallery walks with system leaders, a hybrid community conversation, and a closing art-making event. Around 200 people attended the opening, 20 participated in the Elected Officials/System Leaders activity, 50 engaged in the community conversation, and about 30 attended the closing event. The exhibition reached over 5,000 views on Facebook Reels and 22,000 impressions, sparking significant social media engagement. Participants—including youth, parents, and families—expressed that the experience reduced stigma around mental illness, alleviated feelings of isolation, and educated them on improving the experiences of those in mental health crises. The partnership with What’s Your Elephant demonstrated the value of the arts in communicating research, providing healing experiences, and enhancing opportunities for policy and system change.

CSC played a key role in the successful transition of the U.S. Department of Education Promise Neighborhood (PN) grant from Broward College to Florida Atlantic University (FAU). As part of this transition, CSC assumed thirteen subcontracts to align with federal PN goals while also applying CSC’s relational contract-management approach. CSC staff further supported the initiative by creating job descriptions for seven new full-time and three part-time positions, hiring new team members, and promoting staff to meet program demands.

In addition to contract oversight, CSC provided continuous data support to PN providers, working closely with FAU to complete both the PN March Ad Hoc Report and the PN August Annual Report. The twelve direct-service PN subcontracts represented nearly \$1.9 million in allocated funding, underscoring the scale of the Council’s commitment to coordinated neighborhood support.



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As part of the PN work, CSC began implementing its Community Governing model grounded in Asset-Based Community Development (ABCD) across five neighborhoods: Lauderhill, Fort Lauderdale, Lauderdale Lakes, Pompano Beach/Collier City, and West Park. The ABCD approach focuses on building community leadership from within—training residents, known as Community Connectors, to identify neighborhood strengths, build relationships, and activate local solutions. Through listening campaigns, community asset mapping, and resident-led project grants, the ABCD teams helped spark a range of grassroots initiatives, including intergenerational activities, STEM and robotics programs, etiquette workshops, literacy events, and entrepreneurial fairs.

The Community Foundation of Broward (CFB) also expanded this work by funding an ABCD Civic Design Team in the Pompano Beach Ely/Sanders Park neighborhood. This site emerged from CSC's partnership with Project RYZE/Exit 36 and CFB's effort to establish a Florida Children's Initiative in the Blanche Ely community.

With the support of the PN grant, CSC increased the number of ABCD civic design teams from three to seven neighborhoods, strengthening resident-driven innovation and community cohesion across Broward County. Feedback from municipal leaders and civic design team members has been overwhelmingly positive, reflecting the meaningful impact these efforts are having at the neighborhood level.

- CSC remains committed to addressing food insecurity across Broward County by funding comprehensive, year-round hunger mitigation services that ensure children and families have reliable access to nutritious meals. These efforts reflect CSC's longstanding commitment to stabilizing families and supporting healthy childhood development. While hunger and homelessness can occur separately, they often overlap. Families facing eviction or housing instability are at heightened risk of food insecurity, and addressing one need can help alleviate the other. With this in mind, CSC's hunger initiatives work in tandem with community partners to provide holistic support. A key component of this strategy is CSC's partnership with Legal Aid Service of Broward County through the Community Collaborative Homeless Prevention Program (HPP), inspired by the Manne Foundation Homeless Prevention, Inc. This initiative supports families at imminent risk of eviction by providing legal advocacy and targeted flex-funds to help them remain housed. By preventing homelessness, the program also reduces the likelihood of hunger, strengthening the overall continuum of care for Broward's children and families. Together, CSC's hunger mitigation investments and collaborative homelessness prevention efforts help ensure children grow up in homes that are nourished, stable, and supported.



- The Council continued its efforts to create a seamless system of care for families with children with physical and developmental disabilities. The Special Needs Advisory Coalition (“SNAC”), as one of the most active committees of Broward Partnerships for Kids works to improve communication and access to services, as well as advocates for the Special Needs population to ensure that needed services are recognized both at the State and local level. Additional areas of focus include, strengthening parent advocacy, and developing a birth to age twenty-two Transition Roadmap service delivery continuum model.
- Recognizing it is necessary for the non-profit community to be strong in order to provide quality programming to our children and families, the Council leads an Agency Capacity Building Committee. The committee is comprised of key community funders and service providers in an open dialog on concerns and issues related to funding and building capacity for emerging, niche, and community-based organizations serving children and their families. Resources are then provided to help address those needs. There are 1,200 members representing over 600 organizations connected to workshops, panel discussions, training, and special events.
- Through the FY 24/25 RFPs, CSC awarded \$2.75 million for Legal Supports to serve 800 children and youth in dependency or delinquency systems and secured \$361,600 in federal Title IV-E reimbursements, while the HEAL Trauma RFP awarded approximately \$6 million to nine providers to serve 2,432 families using the Community Mental Health Worker model. Together, these investments strengthen CSC’s broader system-building strategy for FY 2024–25, which expands supports for medically fragile children, builds youth workforce pipelines, enhances school-based prevention frameworks, fortifies legal advocacy, and advances trauma-responsive community models. These coordinated efforts create consistent, countywide pathways that help families more easily access services while increasing alignment across hospitals, schools, youth-serving organizations, environmental agencies, legal systems, and neighborhood partners. The result is a more resilient and equitable ecosystem—one that scales evidence-based practices, maximizes federal reimbursement opportunities, and delivers critical services directly into underserved communities—ultimately improving access, outcomes, and long-term well-being for children and families throughout Broward County.

### **Certificate of Achievement for Excellence on Financial Reporting**

The Government Finance Officers Association of the United States and Canada (“GFOA”) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Children’s

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www.cscbroward.org*



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Services Council of Broward for its annual comprehensive financial report for the fiscal year ended September 30, 2024. This was the twenty-third consecutive year that the Council was eligible and received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current annual comprehensive financial report will meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

### **Acknowledgments**

We extend our sincere appreciation to the Council employees who provided countless hours of research in the preparation and production of this report and the day-to-day work of the CSC. Special thanks go to the Council Members for their vision, expertise, and dedicated service and support.

Respectfully Submitted,

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Cindy J. Arenberg Seltzer  
President/CEO

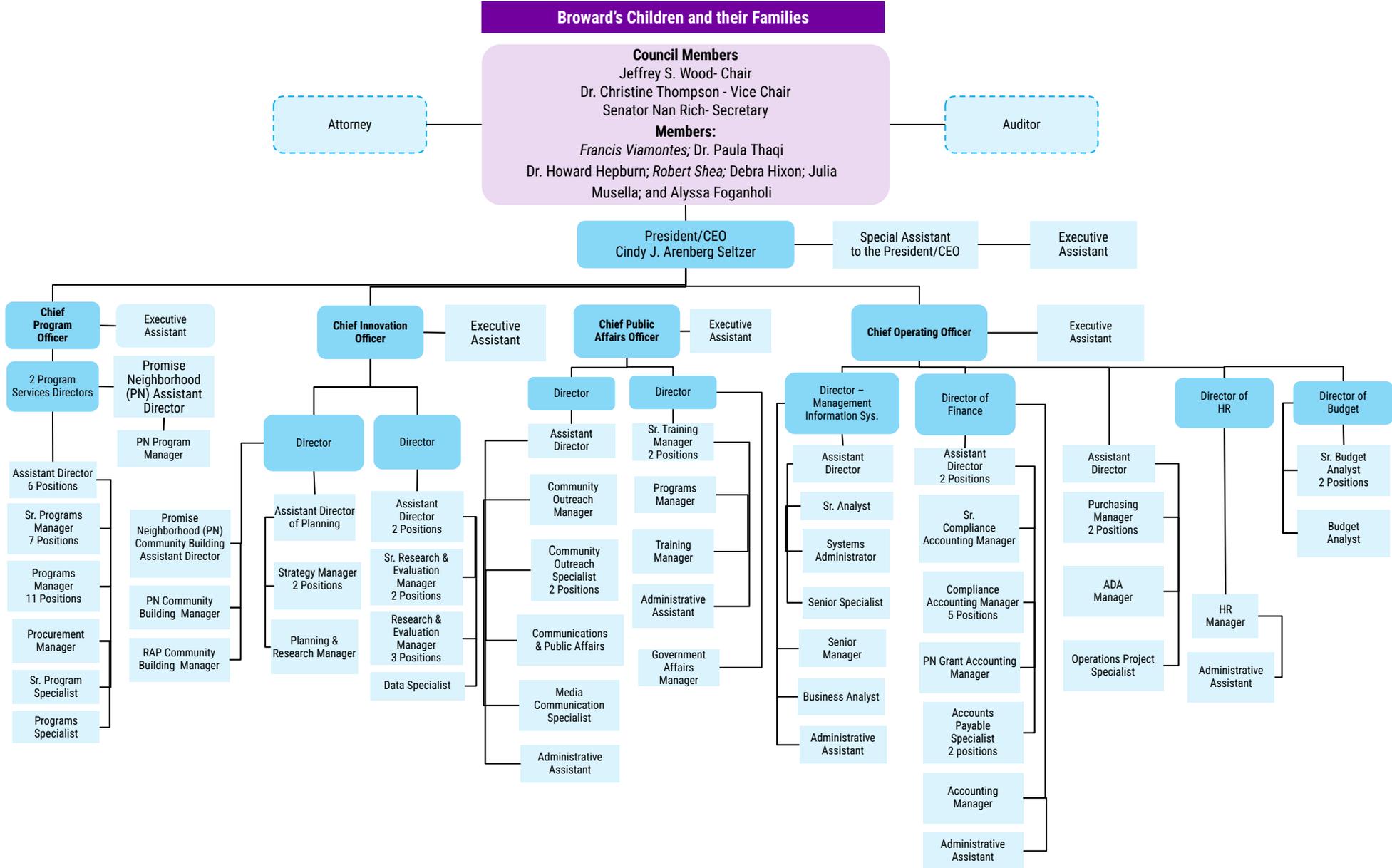
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David H. Kenton  
Chief Operating Officer

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Kathleen Campbell  
Director of Finance

## Children's Services Council of Broward County Organizational Chart and List of Principal Officials





Government Finance Officers Association

Certificate of  
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for Excellence  
in Financial  
Reporting

Presented to

**Children's Services Council of Broward County  
Florida**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

September 30, 2024

*Christopher P. Morill*

Executive Director/CEO





**FINANCIAL  
SECTION**



**Citrin Cooperman & Company, LLP**  
 Certified Public Accountants

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## INDEPENDENT AUDITOR'S REPORT

To the Members of the Council of  
 Children's Services Council of Broward County  
 Lauderhill, Florida

### Report on the Audit of the Financial Statements

#### *Opinions*

We have audited the accompanying financial statements of the governmental activities, and the major fund, of the Children's Services Council of Broward County (the "Council"), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and the major fund of the Council, as of September 30, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Council and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Council's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedule, Schedules of Proportionate Share of Net Pension Liabilities and Contributions, and the Schedule of Changes in Total OPEB Liability and Related Ratios on pages 4-26 and 74-85 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Council's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 26, 2025, on our consideration of the Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Council's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads 'Citrin Cooperman &amp; Company, LLP'. The signature is written in a cursive, flowing style.

Fort Lauderdale, Florida  
March 26, 2025



**Management's  
Discussion and Analysis**

Our discussion and analysis of the Children's Services Council of Broward County ("the Council") or ("CSC") financial performance provides an overview of the Council's financial activities for the fiscal year ending September 30, 2025. Please read it in conjunction with the transmittal letter on page 10 and the Council's basic financial statements, which begin on page 51.

## Financial Highlights

The fiscal year ending September 30, 2025, marks the Council's twenty-fourth year of funding services to support children and families through programs emphasizing evidence-based prevention strategies. This report highlights how the Council provides leadership, advocacy, and resources working with community partners and investing in evidence-based interventions and services for children and families throughout Broward County. About 174 programs are delivered by about 105 community organizations that share the Council's mission/vision, commitment to children, and expectations for excellence.

The following illustrates some of the financial highlights for the fiscal year:

- Assets and deferred outflows exceeded liabilities and deferred inflows of resources at the close of the fiscal year 2024/25 by \$86.0 million (total net position). Of this amount, \$80.2 million represents unrestricted net position, which may be used to meet the government's ongoing obligations to citizens and providers.
- The Council's net position increased by \$795,784, from last fiscal year. This increase is \$8.3 million less than the amount by which net position increased in the prior year but this is not perceived as either a negative or positive development. Property tax revenues increased by 9.6% percent, or \$11.2 million, as the Council took advantage of the higher property values while maintaining the millage rate. Expenses for program services increased by 17.1% or \$18.7 million more than what was spent in the prior year. These increased expenses reflect a steady increase in service utilization and a corresponding expansion of programs delivered across the continuum of care. The ongoing growth and enhancement of programmatic services are highlighted throughout this report.
- At the close of the fiscal year, the Council's governmental fund reported a fund balance of \$90.3 million, an increase of 1.5% or \$1,292,382 from the prior year. The increase is attributed to unbudgeted interest earnings, unrealized gains on managed funds, and the reimbursement of excess tax commission fees, all of which contributed to the growth of the Fund Balance. Given the unpredictable nature of interest rates, CSC customarily refrains from fully budgeting for interest earnings and instead allocates these funds for future use.
- Of this \$90.3 million fund balance, \$52.5 million is available for spending at the Council's discretion (unassigned fund balance). However, this Unassigned Fund Balance includes \$26 million that is maintained as minimum fund balance following best practice policy per the GFOA and represents two months of the annual operating budget. The Council committed \$10.0 million towards the Building Fund to prepare for future growth. The assigned fund balance is \$27.5 million, which will be used for budget priorities in FY 25/26.

- Levied tax revenue generated through the TRIM process totaled \$128.4 million, which was an increase of \$11.2 million or 9.6% from the prior year. This increase was attributable to higher property values throughout the County even though the Council maintained the millage rate from the prior year. The Council is mindful of rising property values and is careful to budget accordingly. The favorable economic conditions that led to increased tax revenues help provide additional community resources for those areas that struggle economically.
- Operating Budget comparisons between Fiscal Year 23/24 and Fiscal Year 24/25, there was \$14.2 million or 10.1% increase. This budgetary increase was primarily due to the increase in tax revenues.
- The Council appropriated \$25 million of fund balance and budget carry-forward in Fiscal Year 24/25 to help offset tax increases while maintaining or expanding much-needed programmatic services. The Council has historically used a portion of fund balance for this purpose. With this budget increase, many programmatic goal areas were increased based on specific needs identified with input from the county-wide Broward Partnership for Kids Committees. All programs funded by the Council remain evidence-informed and generally demonstrate strong performance outcomes. Program service delivery and related performance outcomes provide comprehensive and objective evidence for determining program effectiveness while providing data for comparison with local, state, and national indicators.

The following highlights key examples of various initiatives in support of the Council's goals and objectives:

- The Council's steadfast commitment to Family Support programs is demonstrated by their long-term funding commitment to this goal. The budget for the multiple Family Support & Child Welfare programs comprises 21% of the annual programmatic budget for a total of \$27.9 million. Within the Family Supports goal, programmatic funding includes Family Strengthening programs which focus on prevention services for at-risk and high-risk families who receive intensive in-home family therapy, parent training, and case management. Kinship programs provide relative caregiver support and other support services to prevent out-of-home placements. Another important area supported in this goal includes HEAL Trauma Programs which were co-created and implemented following extensive conversations with community members residing in historically underserved communities that have experienced high levels of gun violence. The HEAL programs use a Community Mental Health Worker model to develop trust and promote access to a wide array of services while helping to build upon existing community resiliency. The Family Supports goal also covers programs for Hunger Mitigation and Financial Stability. These include homelessness prevention efforts and the EITC program, which provides tax preparation assistance for low-income families, as well as carefully chosen hunger mitigation services that support comprehensive, year-round programs to ensure children and families have consistent access to nutritious food.
- Total expenditures for Family Support and Child Welfare programs reached \$23 million, including \$13 million expenditures for Family Strengthening programs, \$1.5 million

expenditures for Kinship programs, \$3.7 million spent on HEAL Trauma programs and \$2 million on Hunger and Financial stability programs.. Outcomes reported indicate 100% of families improved family functioning; 100% of families had no verified abuse 12 months post program, and 100 % of families reported satisfaction with Family Training sessions.

- The Family Supports goal is closely connected to the MOMS (Mothers Overcoming Maternal Stress) programs, which aim to reduce pre- and post-natal depression, encourage maternal-child bonding, and provide other educational resources such as safe sleep guidance. In the 2024-2025 fiscal year, the budget for MOMS programs was set at \$3.4 million, with total expenditures amounting to \$2.9 million. Reported outcomes indicate that 86% of mothers who screened positive for depression received appropriate services, and 100% of mothers reduced smoking from intake through 36 weeks of pregnancy.

The Council works closely with a network of community partners involved in the child welfare system to support programs that recruit adoptive families and provide legal advocacy and support for children in the dependency and delinquency system. These legal and adoption services were eligible for Federal Title IV-E reimbursement and received \$467,935 in reimbursement for the fiscal year.

- Literacy and early education services include various grade level reading literacy initiatives such as the Campaign for Grade Level Reading, Broward Reads for the Record, Countdown to Kindergarten among others. Literacy and early education also provide subsidized childcare for under-served “working poor” and for the immediate placement of children deemed especially vulnerable to being involved in the child welfare system.

Expenditures for the grade level reading initiatives noted above totaled \$983,400, an increase of (\$189,300) or 23% more than the prior year. This was primarily due to the timing of purchasing the books for the annual Broward Reads for the Record.

Expenditures for the subsidized childcare programs totaled \$10.1 million, which was an increase of \$2.3 million or 29% more than the prior year. The Council increased funding for this goal due to a continued decline in the ability to transition children into federally subsidized childcare, the higher cost of services for younger aged children and an overall increased demand for these services.

Outcomes for Subsidized Childcare for the vulnerable population demonstrate that 100% of parents and caregivers report benefits by receiving childcare services (e.g., respite, pursuing/maintaining employment opportunities, therapeutic treatment, etc.).

- The Council provides funding for Maximizing Out-of-School Time (MOST) programs across the county, serving elementary school students with academically enriching and engaging activities. These initiatives create a safe and supportive environment for children in economically disadvantaged neighborhoods who attend Title I elementary schools, where more than 86% of students qualify for free or reduced lunch. Core components include homework assistance, physical fitness, project-based learning, and social-emotional

development, offered throughout the academic year and summer sessions. This continues to be one of the larger program areas, representing 16.6% or \$22.3 million of the overall program budget. Despite improvements in staff recruitment and retention, inconsistent daily school attendance continues to affect program usage. Program expenditures reached \$19.9 million this fiscal year, up by \$1.7 million or 9%. The outcomes of these notable Out of School Time programs demonstrate the high quality of services provided. Parents greatly appreciate CSC's commitment to elementary Out of School Time programs. For example, 99% of parents believe MOST programs help them keep their jobs, support children's progress in reading and language development, and 94% said the MOST programs help their children in completing homework more effectively.

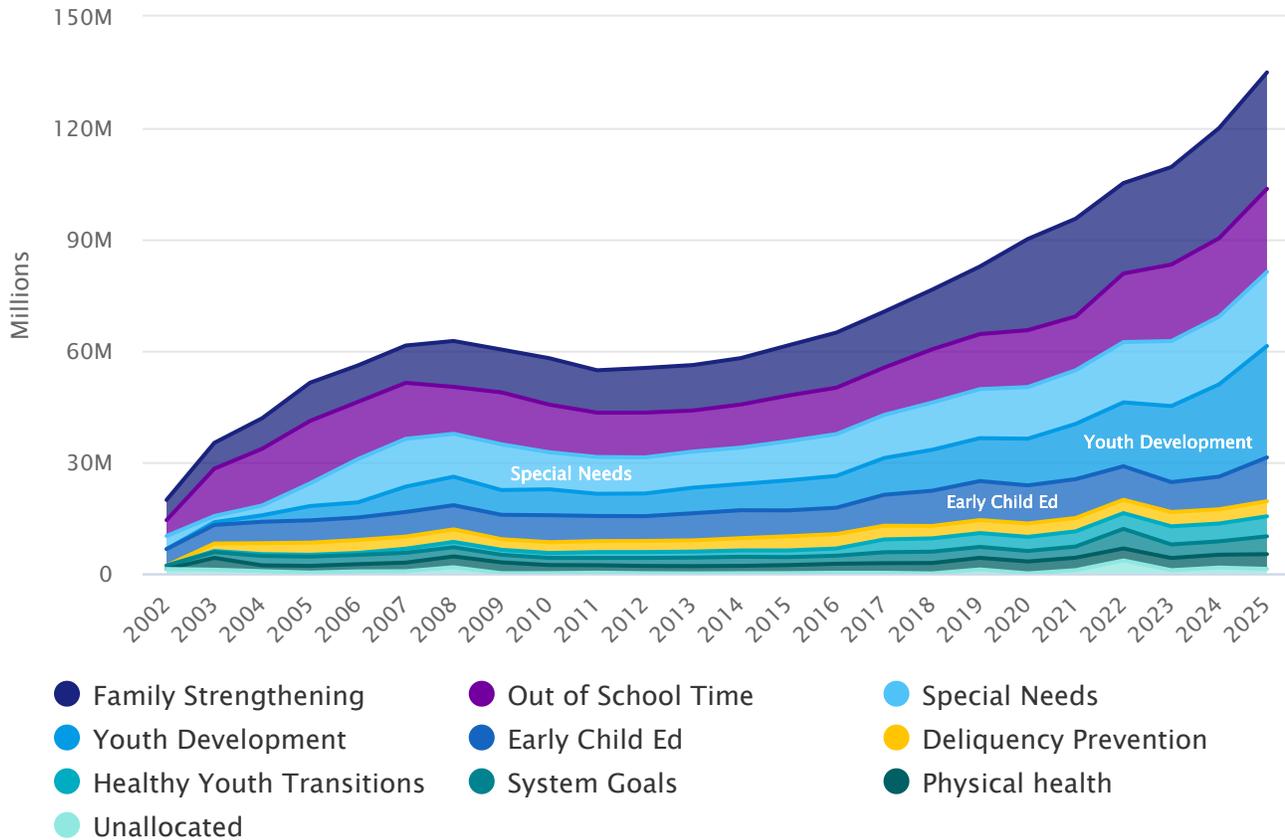
- Also, the Council provides out-of-school time programs for children with Special Needs including those with special physical, developmental, and behavioral conditions. The programs provide a secure and supportive environment after school and throughout the summer, with the goal of enhancing academic achievement, promoting social, developmental, and physical activities, and offering educational field trips as well as cultural arts opportunities. Special Needs programs maintain flexible and individualized staff-to-child ratios to facilitate effective interactions tailored to each child. Expenditures for these programs during FY25 amounted to \$18.9 million, reflecting an increase of 13.3% or \$2.2 million from the previous year. Performance outcomes included 100% of children demonstrating acceptable social interactions and 100% of children remaining safe.
- The Council provides funding for a range of youth development programs procured via the Positive Youth Development ("PYD") Request for Proposals. These initiatives include after-school programming for middle and high school students, targeted interventions for hard-to-reach middle school youth, and employment and independent living skills training for youth with special needs. While school-based programs serving older youth experienced some challenges in recent years, they demonstrated increased enrollment and enhanced youth engagement this year compared to prior years.
- A brief description of the PYD and other youth initiatives include:
  - The Youth FORCE programs provide year-round programming for youth to promote positive youth development and school community attachment. The program reaches youth transitioning from middle to high school who are at risk of dropping out, and it includes assigning a Success coach for every 35 students enrolled. Services within this area focus on supporting high-risk middle school students, including those with behavioral health challenges and other special needs. Engaging this age group presents unique challenges, but these programs effectively foster environments that encourage positive decision-making and long-term skill development. These year-round programs are located at middle schools identified by the School District as having the highest need, based on criteria such as poverty levels, academic performance, disciplinary actions, delinquency referral rates, and unexcused absenteeism rates. Expenditures for this fiscal year totaled \$14.0 million, a 42.8%

increase of \$ 4.2 million from last fiscal year, due to increased enrollment and student retention. Outcomes reflect that 90% of youth demonstrated gains in Youth Development Competencies, including character and confidence, leadership, civic engagement, self-esteem, and self-worth.

- The LEAP High programs offer high school students structured academic support to help them meet or surpass state standards and improve graduation rates. This High School Initiative features tiered case management services designed to help youth graduate and achieve their post-secondary ambitions. Youth Leadership initiatives encourage self-advocacy, legislative involvement, career exploration, and smooth transitions after high school. These programs are available at 18 high-need high schools throughout the county. Expenditures for this fiscal year totaled \$6.0 million, a 42.8% increase of \$ 1.8 million from last fiscal year, due to improved student attendance and retention. Outcomes indicate that 90% of youth improved their reading grade level, and 92% improved their daily school attendance.
- The Supported Training and Employment Programs (“STEP”) provide year-round support for youth with special needs to learn independence, social skills, and daily living skills, and provide the chance to explore career opportunities through hands-on learning experiences. These innovative programs are an important component of a continuum of care for high school teens with physical and developmental disabilities. Once skills are mastered, youth are given the opportunity to demonstrate those new skills in various work environments. For the majority of youth, it is the first time they have experienced the “workplace world” and an opportunity for independence. For the first time, many parents see potential for their children’s independence, and employers see benefits for both the youth and business co-workers. Expenditures for this fiscal year totaled \$4.3 million, a 65.3% increase of \$1.7 million from last fiscal year. Outcomes reflect that participating youth reported that earning their own money had a positive impact on their confidence, allowed them to save money, and helped their families, and 95 % demonstrated improvement in employability skills
- The Summer Youth Employment Program (“SYEP”) typically provides young people 16-18 years old who participate in CSC High School programming and are economically disadvantaged or aging out of foster care the opportunity to improve their workplace skills with real job experience, earning slightly higher than minimum wage. It is often difficult for youth to find meaningful summer employment opportunities regardless of economic conditions. This year, 1,226 youth were served in the program, which is 161 more than the prior year. Total expenditures reached \$5.2 million, a 23.8% increase or \$1.0 million higher than last fiscal year’s amount. The primary contributor to this increase was the introduction of a new leverage partner that received funding for a Pre-Apprenticeship Program. This new initiative is designed to prepare graduating high school seniors for registered apprenticeships and careers. It provides coverage for youth wages for up to 90 days, partial staffing costs, and expenses required for essential certifications. Ninety-seven percent (97%) of youth



**CSC Program Funding Over Time (Chart)**



## Using This Annual Report

This annual report consists of a series of financial statements. The Statement of Net Position (on pages 51 and 52) and the Statement of Activities (on page 53) provide information about the activities of the Council as a whole and present a long-term view of the Council's finances. Fund financial statements begin on page 54. For governmental activities, these statements depict how services were financed in the short term and what remains for future spending. Fund financial statements also report operations in more detail by providing information about the Council's expenditures. The notes to the financial statements (on pages 60 – 90) provide information that is essential to a full understanding of data provided in the government-wide and fund financial statements and is required by the United States Generally Accepted Accounting Principles ("GAAP").

This report also contains required supplementary information other than management's discussion and analysis (this section) in addition to the basic financial statements starting on page 92. The Council remains current in its implementation of all GASB Statements.

## Overview Of The Financial Statements

### ***Government-wide Financial Statements***

The government-wide financial statements are designed to provide readers with a broad overview of the Council's finances in a manner similar to a private-sector business. These statements include all assets and deferred outflows of resources and liabilities and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All current year's revenues and expenses are considered regardless of when cash is received or paid.

For financial reporting purposes, the Council is considered a special-purpose government engaged in a single governmental program. As such, the Statement of Activities is presented utilizing an alternative format of a single column that reports expenses first followed by revenues.

The Statement of Net Position presents information on the Council's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Council is improving or deteriorating.

The Statement of Activities presents information showing how the Council's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). In this Statement, the expenses are presented in two primary categories: Program Services and General Administration. The Program Services category includes expenses that directly fund provider agencies for services to children and families, as well as the related support to manage these contracts. The General Administration category includes common support expenses.

These two statements report the Council's net position and changes in net position. You can think of the Council's net position—the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources—as one way to measure the Council's financial health, or financial position. However, a decrease in net position over the next few years is not necessarily an indication of deteriorating financial health. It is anticipated that net position will decrease over the next few years as the Council very carefully weighs the local economic environment with the need for services, and strategically uses fund balance to avoid raising millage rates while growing programs in areas where the community need is greatest.

## ***Fund Financial Statements***

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Council, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All funds of the Council are categorized as governmental funds.

Governmental funds – All of the Council's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Council's general government operations and the basic services it provides.

Governmental fund information helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the Council's programs. The reconciliation statement describes the differences between government-wide activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds (reported in the Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance) at the end of the related governmental fund financial statement.

While some funds are required to be established by State law, the Council only used a General Fund this fiscal year. All governments are required to present consistent fund balance information which will improve financial reporting. More information on fund balance categories and the respective amounts can be found in the Notes to the Financial Statements on page 90.

The Council adopts an annual appropriated budget for all its funds. Budgetary comparison schedules are available starting on page 92 of the report.

## ***Notes to the Financial Statements***

The Notes to the Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Financial Statements can be found on pages 60 - 90 of this report.

## ***Required Supplementary Information***

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The individual fund statements with budget to actual comparisons, as well as information on other postemployment benefits and pension plans can be found on pages 92 to 103 of this report.

## Government-Wide Financial Analysis

As noted earlier, net position may serve, over time, as a useful indicator of a government's financial position. In the case of the Council's twenty-fourth year of generating tax revenue, assets and deferred outflows exceeded liabilities and deferred inflows of resources by \$86.0 million at the close of the fiscal year. As property values fluctuate and the Council's ability to increase its millage rate is constrained by State statute, it is anticipated that net position will decrease over time. This is not an indication of the Council's deteriorating financial condition.

This current year, there was an increase in total net position, as explained below.

### CSC's Summary Net Position As of September 30,

	2025	2024	Variance
<b>Assets</b>			
Current Assets	\$ 104,444,162	\$ 103,264,521	\$ 1,179,641
Capital Assets	5,924,248	6,192,572	(268,324)
<b>Total Assets</b>	<u>110,368,410</u>	<u>109,457,093</u>	<u>911,317</u>
<b>Deferred Outflows of Resources</b>	1,982,057	2,431,172	(449,115)
<b>Liabilities</b>			
Current Liabilities	14,526,062	14,557,600	(31,538)
Noncurrent Liabilities	9,988,154	10,964,296	(976,142)
<b>Total Liabilities</b>	<u>24,514,216</u>	<u>25,521,896</u>	<u>(1,007,680)</u>
<b>Deferred Inflows of Resources</b>	1,829,941	1,155,843	674,098
<b>Net Position</b>			
Net Investment in Capital Assets	5,818,583	5,987,232	(168,649)
Unrestricted	80,187,727	79,223,294	964,433
<b>Total Net Position</b>	<u>\$ 86,006,310</u>	<u>\$ 85,210,526</u>	<u>\$ 795,784</u>

- The overall net position of the Council increased for fiscal year 2025 by 0.9%. The net increase of \$795,784, is primarily attributable to underutilization of the programs and earnings on investments. While program utilization is trending upward, the total utilization rate on program services contracts in fiscal year 2025 was 87%.
- The change in current assets from Fiscal Year 2024 to Fiscal Year 2025 totaled \$1,179,641. This increase is due to higher accounts and interest receivable balances, resulting from a refund of excess commission fees from the Tax Collector subsequent to year end.
- Net Investment in Capital Assets decreased 2.8% from the prior year in the amount of \$168,649 and is the result of the depreciation and disposal of various capital assets and reduction in the GASB 87 and 96 liabilities included in this category. Once it is determined that the capital assets are no longer useful, they are donated to a local organization that recycles/refurbishes electronic equipment to help address the digital divide. Total depreciation/amortization expense was \$523,268, of which \$223,808 was building-related, \$123,241 was for computer hardware/software and furniture and equipment, \$84,886 was for software subscription assets, \$72,550 was for Intangible software enhancements, and \$18,783 for leased equipment.

- Deferred outflows of resources represent a consumption of net position that is applicable to a future period reporting the FRS and HIS pension liabilities and related components with other funds within the state. This amount decreased by \$449,115 this year. The net change from this year is attributable to the recognition of prior year actuarial losses and improved investment performance. At fiscal year end, the Council recognizes its allocated proportional share of the state's deferred outflows of resources related to applicable pensions, as determined by the Florida Department of Financial Services, Statewide Financial Reporting Section.
- The current liabilities category is composed primarily of accounts payable, which decreased by \$31,538 and is chiefly due to the timing of provider invoices for September services. The noncurrent liabilities category reflects a decrease of \$976,142 which is primarily due to recognizing the proportionate share of the Florida Retirement System (FRS) and Health Insurance Subsidy (HIS) liability. The total OPEB liability for eligible retirees for health insurance "implicit subsidy" premiums that may be paid in the future, as well as compensated absences slightly increased due changes in assumptions and the implementation of GASB Statement 101. The FRS and HIS liability decreased based on several factors including changes in actuarial assumption and covered payroll.
- Deferred inflows of resources represent an acquisition of net position by the division that is applicable to a future reporting period. This amount increased by \$674,098 this fiscal year. The Council shares the reported FRS and HIS pension liabilities and related components with other funds within the state. At fiscal year-end, the Council recognizes its allocated share of the state's deferred inflows of resources related to applicable pensions, as determined by the Florida Department of Financial Services, Statewide Financial Reporting Section.
- Unrestricted net position increased by 1.2% or \$964,433 from the prior year primarily because of cumulative unallocated budget and provider underutilization. Because the Council is prohibited from incurring debt of any type, these resolutions establish setting aside one-time funds for future growth.

Key elements of the Council's changes in net position are as follows:

**CSC's Summary Changes in Statement of Activities  
Fiscal Years Ended September 30,**

	2025	2024	Variance
<b>Revenues</b>			
Property Taxes	\$ 128,444,140	\$ 117,207,208	\$ 11,236,932
Investment Earnings	6,775,712	7,265,618	(489,906)
Other	3,394,506	2,497,097	897,409
<b>Total Revenues</b>	<u>138,614,358</u>	<u>126,969,923</u>	<u>11,644,435</u>
<b>Expenses</b>			
Program Services & Support	127,595,291	108,939,011	18,656,280
General Administration	5,734,230	4,858,840	875,390
Community Redevelopment and Tax Collector Fees	4,489,053	4,044,337	444,716
<b>Total Expenses</b>	<u>137,818,574</u>	<u>117,842,188</u>	<u>19,976,386</u>
Change In Net Position	795,784	9,127,735	(8,331,951)
Net Position - Beginning Balance	85,210,526	76,082,791	9,127,735
<b>Net Position - End of Year</b>	<u>\$ 86,006,310</u>	<u>\$ 85,210,526</u>	<u>\$ 795,784</u>

- Property taxes** are the Council's primary source of revenue. For fiscal year 2025, property tax revenue significantly increased by 9.6% or \$11,236,932 from the prior year. The millage rate for FY25 remained at .4500, reflecting a thoughtful decision by the Council to maintain stability while taking advantage of the increased property values. While they have authorization to levy up to .5 mills, the Council Members remain quite attentive to millage rate increases and their effect on taxpayers. The Council continues to utilize fund balance to provide vital services that meet the identified needs of Broward County's children and families. This approach emphasizes both fiscal responsibility and the desire to foster a thriving community.
- Investment earnings (or losses)** experienced a 6.7% decrease of \$0.5 million, totaling \$6,775,712. This is attributed to fluctuation in market conditions during the fiscal year. GASB requirements mandate the recognition of gains and losses on investments as of a specific date. It is important to note that for the long-term Managed fund, the underlying securities have not matured yet, and fluctuations in the total value are expected over time.
- Other revenue** includes grants, local foundations, training registration, and miscellaneous revenue, and for the current year equals \$3,394,506, which reflects an increase from the prior year. The 35.9% increase of \$897,409 primarily stems from funding received through the federally funded Promised Neighborhood grant.

This classification includes \$467,935 from Federal Title IV-E Foster Care, Legal Representation, and other Adoption Programs through an agreement with the State of Florida Department of Children and Families. Due to lower reimbursement rates, this reflects a 0.9% decrease of (\$4,319) from the prior year.

Revenue from Local Foundations and collaborative events totaled \$982,330, representing a 39.6% decrease of \$642,824 compared to the previous year. This reduction is primarily

attributable to the conclusion of funding provided through the DeLuca Foundation's partnership with the Youth FORCE middle school programs.

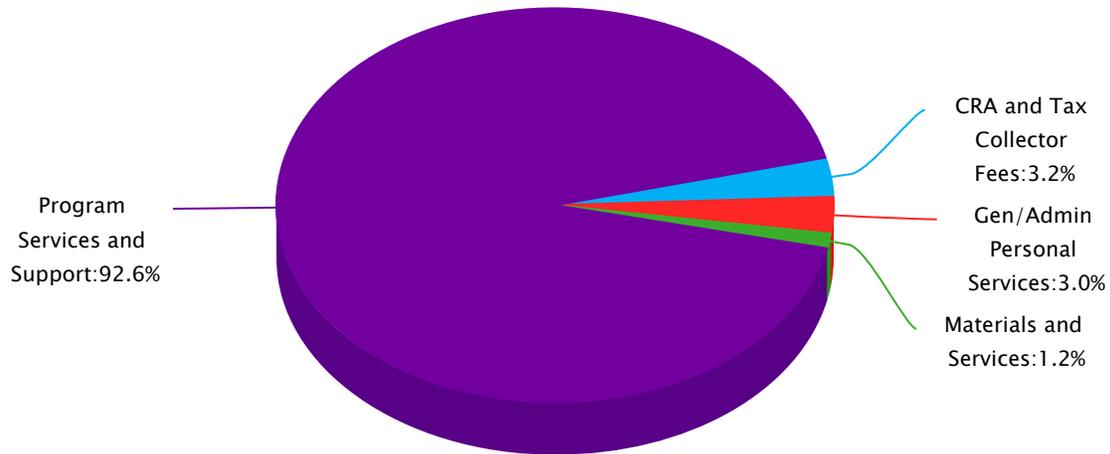
Training revenues declined by \$4,050, resulting in a total of \$5,960 for the current fiscal year. The Council remains committed to meeting the community's training needs through a blend of in-person and virtual sessions. The decrease in training revenues is attributable to the change in policy whereby CSC-funded service providers are no longer required to pay registration fees. Despite strong participation, this change has resulted in lower overall fee collection.

- **Expenses for Program Services and Support**, which includes related program administration, totaled \$127.6 million in fiscal year 2025; an increase of \$18.7 million or 17.1%. This increase is higher than the percentage increase in the prior year, this continues the upward trend and reflects a steady increase in utilization of program services. The need for social services continues to increase as children and families adjust to these extraordinary times. As a result, the budget for program services increased by \$12.6 million or 10.5% from the prior fiscal year, and expenses, as noted above, increased along those same trends. The graph on the following page illustrates that 92.6 % of total expenses support various programs and support services for children and families of Broward County.
- **Expenses for General Administration** totaled \$5.7 million in fiscal year 2025, a increase of \$875,390 or 18% more than fiscal year 2024. This increase is attributable to higher staff costs associated with new hires, as well as an increase in compensated absences liability, both of which contributed to the growth in personnel services expenses.(see Note 6), Additionally, other general administrative expenses, such as facilities management, and software maintenance, also increased. General administrative costs excluding the non operating costs related to Community Redevelopment and Tax Collector fees represent 4.2 % of the overall expenses, which demonstrates the Council's fiscal prudence, very resourceful staff, and effective use of technology. The Council's focus continues to be providing services throughout the community with minimal administration costs.
- **Community Redevelopment and Tax Collector fees** for fiscal year 2025 increased by \$444,716 for a total of \$4.5 million. The Community Redevelopment (CRA) fees had the majority, \$396,012 of this increase. This was due to the increase of property values within the CRA districts even though the Council maintained the millage rate from the prior year. The Tax Collector fees are based on the operating budget of the Property Appraisers Office and are allocated among the taxing districts. These fees slightly increased by 7.2 % or \$48,704 from the prior year.

The Community Redevelopment Agency tax increment fees are tied to the increased incremental property tax values in specific areas, as well as the Council's established millage rate. Generally, throughout the County, property values within the CRA districts continue to increase. In those districts wherein, the Council and the CRA have formed a partnership, \$2,469,819 CRA fees were used for programs and services for children in lieu of fees. These successful collaborations between the Council and many of the CRA Districts have been able to place programs and services for children in these targeted communities.

The illustration below shows the total CSC expenses, by percentage, for the fiscal year ending September 30, 2025.

CSC Expenses FY 2025



The analysis below separately considers the operations of governmental fund activities.

### Financial Analysis Of The Governmental Fund

As the Council completed its twenty-third year of operations, the governmental funds (as presented in the balance sheet on page 54) reported a total fund balance of \$90.3 million. The fund balance categories are fully described in the Notes to the Financial Statements on page 65.

- Fund balance** increased by a total of \$1,292,382 or 1.5% from the prior year. While underutilization of the provider’s contracts contributed to an increase in fund balance, it is important to note the substantial amount of \$6.7 million of unbudgeted interest earnings and unrealized gains, also significantly contributed to the increase in fund balance. Additionally, the fund balance included \$259,472 of non-spendable funds for prepaid items in FY 2025 and \$10.0 million Committed to future office space.

Given this era of ongoing needs within the community and the limitations on raising property taxes, the Council assigned a portion of the fund balance to expand services for children and their families. Accordingly, the Council appropriated \$27.5 million of fund balance and budget carry-forward for the next fiscal year 2025-2026. Within Unassigned Fund Balance, the Council voted to maintain a minimum balance of two months (17%) of budgeted operating expenditures or \$26,038,293 to manage cash inflows and outflows until tax revenue is received since the Council is prohibited from issuing short-term debt instruments such as RAN (Revenue Anticipation Notes) or TAN (Tax Anticipation Notes). This minimum amount is

based on best practices as outlined by the Government Finance Officers Association (GFOA). This leaves a remaining Unassigned Fund Balance of \$26,508,566.

- **Budget amendments** are prepared over the course of the year allocating appropriations from one line item to another to prevent budget overruns. Actual charges (expenditures) to appropriations (budget) were \$20.7million below the final budget amounts.
- **Budget variances** - The most significant positive variance (\$17.4 million) occurred in Program Services reflected in the Council's General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual found on pages 92-93. This variance is due to several factors related to programs and services as highlighted below:

For fiscal year 2024-2025 the total utilization of the programs is 87% which reflects a 4% increase from the prior year, compared with an average of 78% over the past four years. For most contracts, the Council requires that the service provider's invoice be based on "units of service", not reimbursement of expenses. Consequently, if a provider does not provide all of the services that were anticipated, the contract is under-utilized. This method of invoicing allows the Council to only pay for services actually provided. The Council monitors utilization throughout the year and continues to work closely with those providers to help them provide the services and, therefore, utilize the available funds. The total budget variance affected by unallocated and underutilization of the program services contracts is 15% or \$17.3 million. See the chart in the Transmittal Letter on page 12 for a utilization visualization of all the programs.

- During the fiscal year 2024-2025, the Promised Neighborhood (PN) grant transitioned from Broward College to Florida Atlantic University, resulting in CSC receiving an increased award, taking on thirteen subcontracts, and hiring support staff. As a result, the program services and support budget was amended to include \$3.7 million in additional grant funding.
- The program services budget for Fiscal Year 2025 included \$1.2 million that was not allocated to any specific program and could be appropriated in the subsequent fiscal year. Because various local economic conditions may arise at any time, the Council purposefully left these funds unallocated to have flexibility in meeting unexpected needs of the community.
- The budget variance for Program Support was \$2,013,506 of which 85% was related to salary/benefit lapse. General Administration budget variances totaled \$1,118,228 of which \$373,311 or 33.3% was related to salary/benefit lapses. Budget variances for facilities management add to building maintenance reserves. Additionally, \$319,468 of budget variance in Capital Outlay will be carried into next fiscal year for Capital reserves as needed for larger projects.

Alternatively, resources available for appropriation (revenues) were \$5,450,135 over the final budgeted amount. This variance is primarily the result of higher than anticipated interest revenue. Appropriations for interest earnings are minimally budgeted due to the volatility of the markets.

## Other Assets And Other Obligations

At the end of Fiscal Year 2025, the Council had a \$5.8 million investment in capital assets net of depreciation, amortization, and related debt, including land, buildings, and related infrastructure, as well as leased equipment, computer hardware, software, and software subscriptions. More detailed information about the Council's policies concerning capital assets is presented in Notes 1 and 5 of the Notes to the Financial Statements.

As presented in Note 8 of the Notes to the Financial Statements, the Council purchases commercial insurance for property and casualty claims. Other obligations include accrued vacation pay and sick leave, a proportionate share of pension costs, and the total OPEB liability. More detailed information about the Council's long-term liabilities is presented in Notes 6, 7, 11, and 13 of the Notes to the Financial Statements.

## Economic Factors, Next Year's Budget And Tax Rates

The Council Members carefully evaluate numerous factors when deciding on the budget and tax rates for the next fiscal year at their annual May Budget Retreat. They approach setting the tax rate with caution, striving to balance the growing demand for services with property values and voters' concerns about taxes. Additionally, the Council keeps in mind the current fund balance, the .5 mill maximum tax levy, and economic pressures in the local community.

A snapshot of the local economy presents a complex mix of economic indicators. Within Broward County, the economic outlook for Fort Lauderdale in 2025–2026, according to the Greater Fort Lauderdale Alliance, is positive, with resilient growth, continued diversification away from a purely tourism-based economy, and a strong, high-value, pro-business climate. In 2025, Broward County saw employment gains, adding 3,400 jobs, and had a 4.2% unemployment rate at the end of the year. Professional services, financial activities, and tourism remain strong sectors. The region continues to attract new businesses, aided by a pro-business climate and the absence of state income tax. High demand for residential and commercial property is expected to continue in 2026, with over 4,000 new multifamily units projected for 2025 and condominium prices forecasted to rise by 5%–7% in 2026. The greatest challenge for business leaders is the cost and availability of employee housing, which affects workforce retention and recruitment. (source: Greater Fort Lauderdale Alliance). CSC has observed this manifestation in the CSC-funded programs and in provider agencies' challenges with recruiting and retaining staff. Most workers earn wages that do not keep pace with local housing costs. Many of these households are cost-burdened, meaning they spend a high share of their income on rent or mortgages. As a result, there is a growing demand for services related to housing and food insecurity. Despite high business confidence, inflation, competition for skilled labor, housing instability, and food insecurity persist as concerns within Broward County.

At present, the Council's goals and objectives are shaped by the County-wide Broward Partnership for Kids (formerly the Children's Strategic Plan), data trends, and input from the community and

staff. The budget is then developed around those identified service and system needs. For the upcoming 2025-2026 fiscal year, local property values increased by 7.5 percent, allowing the Council Members to maintain the millage rate at 0.4500 mills while generating an additional \$9.6 million in tax revenue. The Council members approved a 3% increase in service provider staff salaries for the 2025-2026 fiscal year budget, intended to address immediate service provider recruitment and retention challenges. Additionally, the Council members voted to appropriate a total of \$27 million in fund balance and budget carry forward to expand programs and services to help meet the ever-growing needs of the community.

The CSC remains vigilant regarding potential legislative changes to the tax structure. A proposed constitutional amendment concerning the collection of ad valorem taxes—CSC's primary source of revenue—is under review in the Florida Legislature. Additional revenue streams, which account for less than 5% of total income and serve as partnerships to complement core funding, would also be eliminated should ad valorem taxes be discontinued.

## **Requests For Information**

This financial report has been designed to provide Broward County's citizens, taxpayers and providers with a general overview of CSC's finances and to show CSC's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Chief Operating Officer at 6600 W Commercial Blvd., Lauderhill, Florida 33319 or visit the Council's website at: [www.cscbroward.org](http://www.cscbroward.org).



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**Basic Financial  
Statements**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Statement of Net Position**  
**September 30, 2025**

	<b>Governmental Activities</b>
<b>Assets</b>	
Current Assets	
Cash	\$ 4,901,902
Investments	97,215,635
Accounts and Interest Receivable	1,267,971
Due From Other Governments	799,182
Prepaid Items	259,472
Total Current Assets	104,444,162
Capital Assets	
Capital Assets, Not Being Depreciated/Amortized	
Land	2,500,000
Intangibles - Work In Progress	47,580
Capital Assets, Being Depreciated/Amortized	
Building and Related Infrastructure	3,137,974
Computer Hardware/Software	44,212
Furniture and Equipment	90,542
Software Subscription Assets	84,885
Intangible Right to Use Leased Equipment	19,055
Total Capital Assets	5,924,248
<b>Total Assets</b>	110,368,410
<b>Deferred Outflows of Resources</b>	
Pension Plans	
Florida Retirement System	1,548,760
Health Insurance Subsidy	380,434
Other Post Employment Benefits (OPEB)	52,863
<b>Total Deferred Outflows Of Resources</b>	1,982,057
<b>Liabilities</b>	
Current Liabilities	
Accounts Payable and Accrued Liabilities	14,086,887
Unearned Revenue	100,190
Expected to be paid within one year	
Compensated Absences	233,320
Software Subscription Liability	86,259
Lease Liability	19,406
Total Current Liabilities	14,526,062
Noncurrent Liabilities	
Expected to be paid after one year	
Compensated Absences	2,099,885
Total OPEB Liability	113,155
Net pension Liability	
Florida Retirement System	5,104,259
Health Insurance Subsidy	2,670,855
Total Noncurrent Liabilities	9,988,154
<b>Total Liabilities</b>	24,514,216

See accompanying notes to basic financial statements.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Statement of Net Position**  
**September 30, 2025 (continued)**

	<u>Governmental Activities</u>
<b>Deferred Inflows of Resources</b>	
Pension Plans	
Florida Retirement System	1,150,687
Health Insurance Subsidy	652,471
Other Post Employment Benefits (OPEB)	26,783
<b>Total Deferred Inflows Of Resources</b>	<u>1,829,941</u>
<b>Net Position</b>	
Net Investments in Capital Assets	5,818,583
Unrestricted	80,187,727
<b>Total Net Position</b>	<u>\$ 86,006,310</u>

See accompanying notes to basic financial statements.



**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Balance Sheet - Governmental Funds**  
**September 30, 2025**

	<b>Governmental Funds</b>
<b>Assets</b>	
Cash	\$ 4,901,902
Investments	97,215,635
Accounts and Interest Receivable	1,267,971
Due From Other Governments	799,182
Prepaid Items	259,472
<b>Total Assets</b>	<b>\$ 104,444,162</b>
<b>Liabilities</b>	
Accounts Payable and Accrued Liabilities	\$ 14,086,887
Unearned Revenue	100,190
<b>Total Liabilities</b>	<b>14,187,077</b>
<b>Fund Balances</b>	
Nonspendable	259,472
Committed	10,000,000
Assigned	27,450,754
Unassigned	52,546,859
<b>Total Fund Balances</b>	<b>90,257,085</b>
<b>Total Liabilities and Fund balances</b>	<b>\$ 104,444,162</b>

See accompanying notes to basic financial statements.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Reconciliation of the Governmental Funds Balance Sheet to**  
**the Government-Wide Statement of Net Position**  
**September 30, 2025**

Fund Balance - Total Governmental Funds (page 54)		\$ 90,257,085
<p>Amounts reported for governmental activities in the government-wide Statement of Net Position are different because:</p> <p>Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.</p>		
Governmental capital assets	\$ 10,232,526	
Less accumulated depreciation/amortization	<u>(4,412,218)</u>	5,820,308
Software Subscription Assets	\$ 339,541	
Less accumulated amortization for software subscription assets	<u>(254,656)</u>	84,885
Intangible right to use leased assets	\$ 74,941	
Less accumulated amortization for intangible right to use leased asset	<u>(55,886)</u>	19,055
Deferred outflows of resources related to Pensions and OPEB are recorded in the Statement of Net Position		1,982,057
Deferred inflows of resources related to Pensions and OPEB are recorded in the Statement of Net Position		(1,829,941)
Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.		
Compensated Absences		(2,333,205)
Software Subscription Liability		(86,259)
Lease Liability		(19,406)
Total OPEB Liability		(113,155)
Florida Retirement System		(5,104,259)
Health Insurance Subsidy		<u>(2,670,855)</u>
Net Position of Governmental Activities (page 53)		<u>\$ 86,006,310</u>

See accompanying notes to basic financial statements.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Statement of Revenues, Expenditures and  
Changes In Fund Balance - Governmental Funds  
Fiscal Year Ended September 30, 2025**

	<u>Governmental Funds</u>
<b>Revenues</b>	
Ad Valorem Taxes	\$ 128,444,140
Grant Funding	2,406,216
Investment Earnings	6,775,712
Miscellaneous Local	988,290
<b>Total Revenues</b>	<u>138,614,358</u>
<b>Expenditures</b>	
<b>Program Services &amp; Support</b>	
Program Services	117,702,694
Monitoring/Outcome Materials	101,156
Employee Salaries and Benefits	9,504,167
Other Consultants	7,464
Material and Supplies	14,208
Printing and Advertising	9,249
Software Maintenance	141,044
Travel and Other Expenditures	108,067
Total Program Services & Support	<u>127,588,049</u>
<b>General Administration</b>	
Employee Salaries and Benefits	3,950,331
Legal Fees	31,136
Auditors and Other Consultants	53,464
Materials and Supplies	90,502
Printing and Advertising	6,521
Other General Administration	581,269
Telecommunications	32,967
Travel and Other Expenditures	178,563
Tax Collection Fees	720,235
Community Redevelopment Area Fees	3,768,818
Total General Administration	<u>9,413,806</u>
<b>Capital Outlay</b>	
Computer Hardware/Software	47,246
Furniture/Equipment	56,033
Remodeling/Renovations	108,296
Total Capital Outlay	<u>211,575</u>
<b>Lease and Subscription Software Expenditures</b>	
Lease Principal Payment	18,849
Lease Interest Payment	497
Subscription Software Principal Payment	83,416
Subscription Software Interest Payment	5,784
Total Lease And Subscription Software Expenditures	<u>108,546</u>
<b>Total Expenditures</b>	<u>137,321,976</u>

See accompanying notes to basic financial statements.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Statement of Revenues, Expenditures and**  
**Changes In Fund Balance - Governmental Funds**  
**Fiscal Year Ended September 30, 2025**

	<b>Governmental Funds</b>
<b>Net Change in Fund Balances</b>	<u>1,292,382</u>
Beginning Fund Balance	88,964,703
<b>Ending Fund Balance</b>	<u><u>\$ 90,257,085</u></u>

See accompanying notes to basic financial statements.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Reconciliation of the Statement of Revenues,  
Expenditures and Changes in Fund Balance  
of Governmental Funds to the  
Statement of Activities  
Fiscal Year Ended September 30, 2025**

Net Change in Fund Balance		
Total Governmental Funds (page 56)		\$ 1,292,382

Amounts reported for governmental activities in the government-wide Statement of Activities are different because:

Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated/amortized over their estimated useful lives. This is the amount by which capital outlay exceeded depreciation/amortization expense.

Expenditures for capital assets,net	\$ 261,748	
Less disposed capital assets,net	(6,804)	
Less current year depreciation/amortization	(419,599)	
Less amortization expense for software subscription assets	(84,886)	
Less amortization expense for intangible right to use leased assets	<u>(18,783)</u>	(268,324)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the Governmental Funds.

Change in Compensated Absences		(766,298)
Change in Software Subscription Liability		83,416
Change in Lease Liability		16,259
Change in OPEB Liability and related pension items		2,766
Change in Net Pension Liability and related pension items:		
Florida Retirement System		393,665
Health Insurance Subsidy		41,918

Change in Net Position of Governmental Activities (page 31)		<u>\$ 795,784</u>
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See accompanying notes to basic financial statements.

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**Notes to the Financial  
Statements**

The Children's Services Council of Broward County ("the Council") is a special independent taxing district with a mission to provide leadership, advocacy, and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning of a continuum of quality care. That mission provides the framework through which the Council's vision will be achieved: "That all children in Broward County will have the opportunity to realize their full potential, their hopes and dreams, supported by a nurturing family and community".

## **Note 1. Summary Of Significant Accounting Policies**

The accompanying financial statements conform to United States Generally Accepted Accounting Principles ("GAAP") for governmental units as prescribed by the Governmental Accounting Standards Board ("GASB") and other recognized authoritative sources. GASB is the accepted standard-setting body for governmental accounting and financial reporting. The more significant accounting policies are summarized in the following paragraphs.

### **A. Reporting Entity**

The Council is a special independent taxing district authorized under Florida Law, Chapter 2000-461, as amended. The law became effective January 2, 2001, and was reaffirmed by an overwhelmingly positive vote for reauthorization on November 4, 2014. The eleven-member governing board is comprised of five (5) individuals recommended by the Broward County Board of County Commissioners and appointed by the Governor and six (6) members appointed by virtue of the office or position they hold within the community. The five members appointed by the governor serve for a four-year term. The Council Members bring to the Council an understanding of policies and programs affecting children, an understanding of the diverse and multi-cultural needs of the Broward community and a firm commitment to improving the welfare of children and their families. The Council is contiguous with Broward County.

The Children's Services Council of Broward County follows the standards and related amendments promulgated by GASB to define the reporting entity. The financial statements include all operations over which the Council is financially accountable. While the Council provides funding for various agencies, each agency is financially independent. The Council has no authority to appoint or hire management of the agencies nor does it have responsibility for routine operations of the agencies. Based upon application of these factors, the Council has concluded that it has no financial accountability for the various agencies and therefore, their financial statements are excluded from the reporting entity. The Council has not identified any component units and is not a participant in any joint ventures.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 1. Summary Of Significant Accounting Policies (Continued)**

**B. Basis of Presentation**

Government-wide Financial Statements – The government-wide financial statements include the statement of net position and the statement of activities and report information on all the activities of the Council. These governmental activities are normally supported by taxes and intergovernmental revenues with any interfund activity removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Fund Financial Statements – Separate financial statements are provided for the governmental funds. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Major individual governmental funds are reported as separate columns in the fund financial statements. The General Fund is the Council's primary operating fund and accounts for all financial resources not accounted for in another fund.

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

**C. Measurement Focus and Basis of Accounting**

Government-wide Financial Statements – The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the activities of the Council are included on the Statement of Net Position. The Statement of Activities reports revenues and expenses.

Fund Financial Statements – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough

## **Note 1. Summary Of Significant Accounting Policies (Continued)**

thereafter to pay liabilities of the current period. For this purpose, the Council considers revenues available if they are collected within sixty days of the end of the current fiscal year. Property taxes and net investment earnings are susceptible to accrual. Property taxes are recorded as revenues in the fiscal year in which they are levied, provided they are collected in the current period or within sixty days thereafter. Interest on invested funds is recognized when earned. Grant funding from federal, state, and local governments is recorded as revenues if expected to be collected within one year of the fiscal year's end. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met. All other revenue items are measured and available when earned.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures related to leases, subscription based information technology agreements (SBITAs), compensated absences, pensions and the total OPEB obligations are recorded only when a payment is due.

*Unearned Revenue* – Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On both the government-wide and the governmental fund financial statements, revenues are recognized when all eligibility requirements are met.

### **D. Budgets and Budgetary Accounting**

Budgets are adopted on a basis consistent with United States GAAP. The reported budgetary data represents the original and the final amended budgets as approved by the Council Members. Budgets are adopted for all funds and transfers of appropriations between functions require Council approval. The level of control at which expenditures may not legally exceed the budget is at the function level.

Appropriations in all budgeted funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executory) contracts for goods or services (i.e., purchase orders, contracts, and commitments). Encumbrance accounting is utilized as an extension of the formal budgetary process to reflect the estimated amount of future expenditures arising from the issuance of purchase orders, contracts or other forms of legal commitments existing at year-end, which will be paid in the future. Encumbrances lapse at year-end; however, the succeeding year's budget provides for the re-appropriation of certain year-end encumbrances.

These "open" encumbrances are included in the Assigned Fund Balance at fiscal year-end in accordance with their spending constraint. Encumbrances do not constitute expenditures or liabilities since goods and services are not yet received.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 1. Summary Of Significant Accounting Policies (Continued)**

**E. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Fund Balance/Net Position**

Cash and Investments – The Council utilizes pooled cash accounting whereby excess monies are aggregated for investment purposes. Florida Statutes authorize a variety of investment mechanisms, and the Council follows this best practice by diversifying its investments among the Local Government Surplus Funds Trust Fund, and the Florida Public Assets for Liquidity Management. The Local Government Surplus Funds Trust Fund is a state pool managed by the Florida State Board of Administration (“SBA”), which provides regulatory oversight. To accommodate pool participants with readily available cash, a substantial portion of the portfolio is placed in short-term securities (“Florida PRIME”). The Local Government Surplus Funds Trust Fund is governed by the rules of Chapter 19-7 of the Florida Administration code. These rules provide guidance and establish the general operating procedures for the administration of the Local Government Surplus Funds Trust Fund.

Additionally, the Office of the Florida Auditor General performs the operational audit of the activities and investments of the SBA. According to the SBA, the pool follows GASB Statement No. 31 “Accounting and Financial Reporting for Certain Investments and for External Investment Pools”, and GASB No. 79 “Certain External Investment Pools and Pool Participants” where the Council owns a share of the respective pool, not the underlying securities. Accordingly, the Council’s investment in the Florida PRIME is stated at amortized cost. Florida PRIME is exempt from the GASB No. 72 fair value hierarchy disclosures and reports at amortized cost. Additionally, the investments in the Florida PRIME are not insured by FDIC or any other governmental agency.

The Florida Public Assets for Liquidity Management (FL PALM) is a common law trust organized under the laws of the State of Florida. The sponsors of the Fund are the Florida School Boards Association and the Florida Association of District School Superintendents. The Fund is designed to meet cash management and short-term investment needs of school districts, political subdivisions of the State of Florida, or instrumentalities of political subdivisions of the State.

FL PALM is a local government investment pool (LGIP), which follows GASB Statement No. 79 criteria. The Council’s funds invested in the FL PALM are exempt from GASB Statement No. 72, and reports are at amortized cost. Additionally, the investments in the FL PALM are not insured by FDIC or any other governmental agency. All other investments are reported at fair value as discussed in Note 2.

Inventory and Prepaid Items – The Council does not utilize any inventory items. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in government-wide and fund statements. The Council utilizes the consumption method to account for these costs.

Capital Assets – Capital assets, which include land, intangibles, building and related infrastructure, computer hardware/software, furniture, and equipment, are reported in

**Note 1. Summary Of Significant Accounting Policies (Continued)**

the government-wide financial statements. Items purchased or acquired are reported at historical cost or estimated historical cost. Donated capital assets, donated works of art, historical works of art and similar items and capital assets received in a service concession arrangement are recorded at acquisition value. Maintenance, repairs, and minor renovations are not capitalized. Expenditures that significantly increase values or extend useful lives are capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Computer Hardware/Software	3
Intangible Assets	3
Furniture and Equipment	5
Building Infrastructure	20
Building	30

The Council has recorded a right to use lease asset and a software subscription asset as a result of implementing GASB 87 and GASB 96, respectively. These assets are initially measured at an amount equal to the initial measurement of the related liability plus any payments made prior to the terms of these arrangements, less incentives, and plus ancillary charges necessary to place the assets into service. The assets are amortized on a straight-line basis over the life of the respective lease and subscription arrangements. Depreciation/amortization expense is reflected in the financial statements in accordance with GASB Statement No. 34 requirements for capital assets greater than \$5,000 and an estimated economic life greater than one year.

Per Florida State Statutes as well as for internal control purposes, assets with a historical cost greater than \$5,000 and a projected useful life of one year or more, are also tagged and tracked in the capital assets system. Attractive items under the threshold must be tagged and tracked for inventory purposes. Attractive items are officially defined as "tangible personal property used in operations that has a cost less than an established threshold and that requires special attention to ensure legal compliance, protect public safety, and avoid potential liability, or to compensate for a heightened risk of theft".

Deferred outflows/inflows of resources – In addition to assets, the Statement of Financial Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represent a consumption of net assets that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the Statement of Financial Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources,

Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025

**Note 1. Summary Of Significant Accounting Policies (Continued)**

represents an acquisition of net assets that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

**Fund Balance and Flow Assumptions** – Generally, Fund Balance represents the difference between the assets and deferred outflows of resources and liabilities and deferred inflows of resources. In the fund financial statements, governmental funds report fund classifications based on the nature and extent to which the Council is bound to have constraints on the specific purposes for which amounts in those funds can be spent.

The following classifications describe the relative strength of the spending constraints:

- Nonspendable Fund Balance – amounts that are not in spendable form (such as prepaid items) or are legally or contractually required to be maintained intact.
- Restricted Fund Balance – amounts constrained to specific purposes by external providers (such as grantors) or imposed by law through constitutional provisions, or by enabling legislation.
- Committed Fund Balance – amounts constrained to specific purposes by formal action of the Council itself, using its highest level of decision-making authority (i.e., the Council Members) through an Issue Paper. To be reported as committed, amounts cannot be used for any other purpose unless the Council Members take the same highest-level action (i.e., Issue Paper) to remove or change the constraint.
- Assigned Fund Balance – amounts the Council intends to use for a specific purpose but are neither restricted nor committed. Assignments can be made by the Executive Committee or by an official which the Council Members delegate the authority at their direction. Through the Issue Paper process, the Council approves assigned fund balance.
- Unassigned Fund Balance – amounts that have not been restricted, committed, or assigned to specific purposes within the general fund. The General Fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available, the Council considers restricted funds to have been spent first. When expenditures are incurred for which committed, assigned or unassigned fund balances are available, the Council considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds, as needed, unless the Council Members or its delegated official or body has provided otherwise in its commitment or assignment actions.

**Minimum Fund Balance Policy** – In the General Fund, the Council strives to maintain a minimum unassigned fund balance of 17% or two months of the budgeted operating expenditures. This minimum amount is required to manage cash inflows and outflows

## **Note 1. Summary Of Significant Accounting Policies (Continued)**

until tax revenue is received since the Council is prohibited from issuing short-term debt instruments such as RAN (Revenue Anticipation Notes) or TAN (Tax Anticipation Notes).

This policy strives to maintain additional unassigned fund balance liquidity to mitigate current and future risks such as revenue shortfalls and unanticipated expenditures, maintain reserves due to the vulnerability of being in a hurricane zone, and other unforeseen events. Additional amounts are to be determined each year by the Council during the budget process.

**Net Position and Flow Assumptions** – The Net Position represents the difference between assets and deferred outflows of resources less liabilities and deferred inflows of resources. The Net Position of the government wide funds are categorized as net investment in capital assets, which consists of capital assets, net of accumulated depreciation/amortization and is reduced by debt attributable to the acquisition, construction or improvement of those assets, as well as any related deferred outflows/inflows of resources attributable to those assets or debt. The net position is reported as restricted when there are limitations imposed on its use either through the enabling legislation or through external restrictions imposed by grantors or laws or regulations of other governments. The balance of net position is reported as unrestricted. In order to report an amount as Restricted Net Position – net position and an unrestricted – net position in the government-wide financial statements, the Council would first use restricted net position before using unrestricted net position.

### **F. Revenues and Expenditures/Expenses**

Program Revenues – Amounts reported as miscellaneous local revenue include 1) local grants for various programs, 2) donations and contributions for events and 3) charges to customers for trainings. All taxes are reported as general revenues rather than program revenues.

Property Taxes – Florida laws restrict millage rate increases that a government may levy. In addition to multiple exemptions for most homeowners, a four percent discount is also allowed if the taxes are paid in November, with the discount declining by one percentage point each month thereafter. Taxes become delinquent April 1 of each year. Delinquent property tax certificates are sold to the public beginning June 1, at which time a lien attaches to the property. By fiscal year end, virtually all property taxes are collected either directly or through tax certificate sales. Property tax revenues are recorded by the Council based on the amount of receipts reported by the County Tax Collector.

Use of Estimates – The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and deferred outflows of resources and liabilities and deferred inflows of resources, disclosure of contingent assets and deferred outflows of resources and liabilities and deferred inflows of resources at the date of the financial statements, and the reported amount of revenue and expenses/expenditures during the reporting period. Actual results may differ from those estimates.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 1. Summary Of Significant Accounting Policies (Continued)**

Compensated Absences – The Council employees are granted a specific number of paid vacation and sick leave days. Employees are permitted to accumulate a maximum of 450 hours (60 days) of vacation as of September 30. Excess time is forfeited if not used by the end of the fiscal year.

Employees can accrue unlimited sick leave but are only reimbursed for a percentage of unused sick leave upon retirement after at least 5 years of service. The costs of vacation and sick leave benefits (compensated absences) are budgeted and expended in the respective fund when payments are made to employees. In addition, the Council will record expenditures at employment termination in the applicable fiscal year at the fund level. The estimated liability for all accrued vacation and vested sick leave benefits is recorded in the government-wide financial statements.

**G. New Accounting Pronouncements**

Effective October 1, 2024 the Council implemented GASB Statement No. 101 - Compensated Absences. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. In addition, the statement amends the disclosure requirements for compensated absences to allow governments to disclose only the net change in the liability for compensated absences. Governments are also no longer required to disclose which governmental funds typically have been used to liquidate the liability for compensated absences.

GASB Statement No. 102, – In December 2023, the GASB issued Statement No. 102 - Certain Risk Disclosures. The objective of this statement is to enhance transparency by requiring state and local governments to disclose certain risks that could negatively affect the level of service they provide or their ability to meet their obligations as they come due. The statement aims to improve financial reporting by ensuring stakeholders have relevant information about potential vulnerabilities due to concentrations or constraints. The requirements of this Statement were effective for financial statements starting with the fiscal year that ended June 30, 2025.

The Council is currently evaluating the implementation requirements related to the following statements:

GASB Statement No. 103 – In April 2024, the GASB issued Statement No. 103 - Financial Reporting Model Improvements. The objective of this Statement is to improve key elements of the financial reporting model, making it more effective for decision-making and accountability. It covers issues related to the management discussion and analysis, unusual or infrequent items, presentation of the proprietary fund statement of revenues, expenses, and changes in fund net position, major component unit information, and budgetary comparison information. The requirements of this Statement are effective for the fiscal year that ends June 30, 2026.

**Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025**

GASB Statement No. 104 – In September 2024, the GASB issued Statement No. 104 - Disclosure of Certain Capital Assets. State and local governments must provide detailed note disclosures regarding capital assets in their financial statements, as outlined in Statement No. 34. This Statement requires certain types of capital assets to be disclosed separately in the capital assets note disclosures and includes separate reporting by major asset class for lease assets (per Statement No. 87), intangible right-to-use assets (per Statement No. 94), and subscription assets (per Statement No. 96), along with other intangible assets. The Statement also requires additional disclosures for capital assets held for sale, requiring governments to assess these assets each reporting period and disclose balances, historical costs, accumulated depreciation, and any related debt by asset class, ensuring users have essential information for decision-making and accountability. The requirements of this Statement are effective for the fiscal year that ends June 30, 2026.

GASB Statement No. 105 – In December 2025, the GASB issued Statement No. 105 – Subsequent Events. This Statement aims to enhance financial reporting for subsequent events by increasing consistency and meeting the information needs of financial statement users. It defines subsequent events as those occurring after the financial statement date but before the statements are issued and requires disclosure of the date through which subsequent events have been evaluated. The Statement also distinguishes between events that should be recognized in the financial statements and those that require only note disclosure. The requirements of this Statement are effective for the fiscal year that ends June 30, 2027.

## **Note 2. Cash and Investments**

### ***Statement of Policy***

The purpose of the Council's investment policy is to set forth the investment objectives and parameters for the management of public funds. The policy is designed to ensure prudent management of public funds, the availability of operating funds when needed, and an investment return competitive with market rates.

The Council's investment policy is written in accordance with Section 218.415, Florida Statutes, which applies to funds under the control of local governments and special districts. The policy and any subsequent revisions are approved by the Council Members. Florida statutes authorize the deposit of the Council funds in demand deposits or time deposits of financial institutions approved by the State Treasurer, defined as qualified public depositories. Pursuant to Chapter 280, Florida Statutes, the State Treasurer requires Qualified Public Depositories ("QPD") to deposit with the Treasurer or other banking institution, eligible collateral. In the event of a failure, the remaining public depositories would be responsible for covering any losses. All bank balances of the Council are held in a QPD. As of September 30, 2025, the carrying amount of the Council's deposits was \$4,901,902 with a bank balance

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 2. Cash and Investments (Continued)**

of \$4,904,983. The Council’s deposits at year-end that exceed the FDIC insured amount of \$250,000 are considered collateralized for custodial credit risk purposes.

***Investments***

The Council’s investment policy allows management to invest funds in investments permitted under Florida Statutes Section 218.415. This statute explicitly allows deposits and investments in QPDs, intergovernmental investment pools, money market funds, and other investments authorized by law or by resolution for a special district, which are the only vehicles the Council is currently utilizing.

Cash and investments as of September 30, 2025, are composed of the following:

	<b>Reported Amount</b>	<b>Fair Value</b>
Cash Deposits	\$ 4,901,902	\$ 4,901,902
Investments with the SBA:		
Florida PRIME	31,806,071	31,806,071
Investments with FL PALM:		
FL PALM Portfolio	37,185,919	37,185,919
Managed Funds with US Bank:		
Assets	\$ 27,982,051	
Accrued Income	241,594	
Total Investments	97,215,635	97,215,635
Total Cash and Investments	\$ 102,117,537	\$ 102,117,537

***Credit Risk***

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Council’s investment policy limits its investments to high-quality investments to control credit risk. For liquidity purposes as well as to control risk, 71% of the Council’s operating investments for fiscal year 2025 were invested with the SBA and the Florida Public Assets for Liquidity Management (FL PALM). The remaining 29% of operating investments were managed by PFM Asset Management and held in trust at US Bank.

The SBA Florida PRIME investment pool, and the FL PALM are AAAM rated by Standard and Poor’s. This rating is the highest creditworthiness rate given by the national agency.

The Managed Funds portfolio is rated by Moody’s Investor Services as follows:

**Note 2. Cash and Investments (Continued)**

Rating	Fair Value
Managed Funds Investments:	
A1	\$ 2,559,371
A2	2,523,551
A3	773,137
AA1	10,476,740
AA2	1,551,938
AA3	1,117,949
AAA	2,590,038
Not Rated	6,389,327
Total	<u>\$ 27,982,051</u>

**Interest Rate Risk**

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Council's investment policy limits investment maturities as a means of managing exposure to fair value losses arising from increasing interest rates. The dollar weighted average days to maturity (WAM) for the Florida PRIME was 48 days, and 43 days for the FL PALM on September 30, 2025. Next interest rate reset dates for floating rate securities are used in the calculation of the WAM.

As of September 30, 2025, the weighted average life (WAL) of Florida PRIME, was 81 days, and 81 days for the FL PALM. The average maturity in years of the Managed Funds investments held at US Bank on September 30, 2025, are:

Investment Type	Total Fair Value	Average Maturity in Years			Percent Distribution
		Less than 1	1 to 5	More than 5	
Cash Equivalents	\$ 156,927	\$ 156,927	\$ -	\$ -	0.56%
U.S Government Securities	15,838,395	301,453	15,536,942	-	56.60%
Corporate Issues	9,138,906	267,803	8,746,169	124,934	32.66%
Foreign Issues	2,847,823	664,934	2,182,889	-	10.18%
Total	<u>\$ 27,982,051</u>	<u>\$ 1,391,117</u>	<u>\$ 26,466,000</u>	<u>\$ 124,934</u>	<u>100.00%</u>

**Concentration Risk**

The Council's policy is to maintain a diversified portfolio to minimize the risk of loss resulting from the concentration of assets in a specific issuer. Specific limits have been established that limit the percentage of portfolio assets that can be invested with a specific issuer. GASB Statement No. 40, Deposit, and Investment Risk Disclosures, requires disclosure when the percentage is 5% or more in any one issuer. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, or other pooled investments are excluded from this requirement. At September 30, 2025, the Council had no investment in any one issuer of 5% or more requiring disclosure.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 2. Cash and Investments (Continued)**

**Custodial Credit Risk**

Custodial credit risk is the risk that, in the event of the failure of the counterparty (e.g., broker dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Council's investment policy requires securities, with the exception of certificates of deposit, to be registered in the Council's name and held with a third-party custodian.

**Foreign Credit Risk**

For an investment, foreign credit risk is the risk that fluctuations in currency exchange rates may affect transactions conducted in currencies other than U.S. dollars and the carrying value of foreign investments. The Council's is not exposed to foreign credit risk. The total of the investments in foreign issues, which consist of corporate notes and Supra-national agency bonds, was \$2,847,823.

**Fair Value Measurements**

The Council reports investment at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Net appreciation (depreciation) in fair value of investments includes realized and unrealized gains and losses. Realized gains and losses are determined on the basis of specific cost. Purchases and sales of investments are recorded on a trade date basis.

Fair Value Hierarchy - GASB No. 72 "Fair Value Measurement and Application" states that investments that meet specific criteria should be measured and reported at fair value and classified according to the following hierarchy:

*Level 1* – Investments are valued using quoted prices in active markets for identical securities.

*Level 2* – Investments are valued using matrix pricing and other observable inputs, including benchmark yields, reported trades, broker-dealer quotes, and issuer spreads.

*Level 3* – Investments (if any) would be valued using unobservable inputs, including internally-developed assumptions.

There were no changes in valuation techniques during the fiscal year.

The Florida PRIME and FL PALM are not included in the fair value hierarchy as they are reported at amortized cost. At September 30, 2025, the investments by fair value are:

**Note 2. Cash and Investments (Continued)**

<b>Investment Type</b>	<b>Total Fair Value</b>	<b>Quoted Prices in Active Market for Identical Assets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>
Cash Equivalents	\$ 156,927	\$ 156,927	\$ -	\$ -
U.S. Government Securities	15,838,395	13,302,932	2,535,463	-
Corporate Issues	9,138,906	-	9,138,906	-
Foreign Issues-Corporate Notes	2,847,823	-	2,847,823	-
<b>Total</b>	<b>\$ 27,982,051</b>	<b>\$ 13,459,859</b>	<b>\$ 14,522,192</b>	<b>\$ -</b>

**Investment Pools and Pool Participants**

Florida PRIME Portfolio: With regard to redemption dates, Chapter 218.409(8) (a), Florida Statutes, states, "The principal, and any part thereof, of each account constituting the trust fund is subject to payment at any time from the moneys in the trust fund. However, the Executive Director may, in good faith, on the occurrence of an event that has a material impact on liquidity or operations of the trust fund, for 48 hours limit contributions to or withdrawals from the trust fund to ensure that the Board can invest moneys entrusted to it in exercising its fiduciary responsibility. Such action must be immediately disclosed to all participants, the Trustees, the Joint Legislative Auditing Committee, and the Investment Advisory Council. The Trustees shall convene an emergency meeting as soon as practicable from the time the Executive Director has instituted such measures and review the necessity of those measures.

If the Trustees are unable to convene an emergency meeting before the expiration of the 48-hour moratorium on contributions and withdrawals, the moratorium may be extended by the Executive Director until the Trustees are able to meet to review the necessity for the moratorium. If the Trustees agree with such measures, the Trustees shall vote to continue the measures for up to an additional 15 days. The Trustees must convene and vote to continue any such measures before the expiration of the time limit set, but in no case, may the time limit set by the Trustees exceed 15 days."

With regard to liquidity fees, Florida Statute 218.409(4) provides authority for the SBA to impose penalties for early withdrawal, subject to disclosure in the enrollment materials of the amount and purpose of such fees. At present, no such disclosure has been made. As of September 30, 2025, there were no redemption fees or maximum transaction amounts, or any other requirements that serve to limit a participant's daily access to 100 percent of their account value.

FL PALM Portfolio is available to be redeemed upon proper notice without restrictions under normal operating conditions. There are no limits to the number of redemptions that can be made as long as an investor has a sufficient number of shares to meet their redemption request. The Board of Trustees can suspend the right of withdrawal or postpone the date of payment if the Trustees determine that there is an emergency that makes the sale of the FL PALM Portfolio's securities or determination of its net asset value not reasonably practical. Premature redemption penalties may apply.

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 2. Cash and Investments (Continued)**

**Note 3. Receivables and Payables**

Accounts and Interest Receivable as of September 30, 2025, consist of the following:

	<b>General Fund</b>
Taxes Receivable	\$ 1,223,162
Interest Receivable	44,790
Other	20
Total Accounts and Interest Receivable	\$ 1,267,971

Accounts Payable, and Accrued Liabilities as of September 30, 2025, consist of the following:

	<b>General Fund</b>
Funded Providers	\$ 13,010,405
Salaries and Wages Payable	576,859
Administrative & Other	496,788
Employee Reimbursements	2,835
Total Accounts Payable and Accrued Liabilities	\$ 14,086,887

**Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025**

**Note 4. Property Taxes**

Florida Statutes permit the Council to levy taxes up to 0.5 mills per \$1,000 of assessed valuation. The rate levied for the Council for fiscal year 2025 was 0.4500 mills. Property taxes are levied each November 1 on the assessed value listed as of the prior January 1 for real and personal property located within Broward County. The adjusted assessed value on July 1, 2024, upon which the fiscal year 2025 levy was based, was approximately \$297.6 billion. There was \$1,223,162 in property taxes receivable from the tax collector on September 30, 2025.

**Note 5. Capital Assets Activity**

The following is a summary of capital asset activity for the fiscal year ended September 30, 2025:

	<u>Balance at Oct. 1, 2024</u>	<u>Additions &amp; Transfers</u>	<u>Retirements &amp; Transfers</u>	<u>Balance at Sept. 30, 2025</u>
Capital Assets:				
Capital Assets Not Depreciated/Amortized:				
Land	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000
Intangibles-Work in Progress	55,004	47,580	(55,004)	47,580
Capital Assets Depreciated/Amortized:				
Building	6,141,162	150,776	(27,144)	6,264,794
Building Infrastructure	287,130	12,524	-	299,654
Computer Hardware/Software	447,025	47,247	(22,793)	471,479
Intangible Assets	474,468	-	-	474,468
Furniture and Equipment	118,518	56,033	-	174,551
Software Subscription Assets	339,541	-	-	339,541
Intangible right to use leased equipment	72,349	2,592	-	74,941
Total Capital Assets	<u>10,435,197</u>	<u>316,752</u>	<u>(104,941)</u>	<u>10,647,008</u>
Less Accumulated Depreciation/Amortization:				
Building	3,048,743	210,244	(20,340)	\$ 3,238,647
Building Infrastructure	174,263	13,564	-	187,827
Computer Hardware/Software	346,883	103,177	(22,793)	427,267
Intangible Assets	401,918	72,550	-	474,468
Furniture and Equipment	63,945	20,064	-	84,009
Software Subscription Assets	169,770	84,886	-	254,656
Intangible right to use leased equipment	37,103	18,783	-	55,886
Total Accumulated Depreciation/ Amortization	<u>4,242,625</u>	<u>523,268</u>	<u>(43,133)</u>	<u>4,722,760</u>
Capital Assets, Net	<u>\$ 6,192,572</u>	<u>\$ (206,516)</u>	<u>\$ (61,808)</u>	<u>\$ 5,924,248</u>

Depreciation and amortization expense was charged to the following functions during the year:

Program Support	\$ 28,828
General Administration	494,440
Total Depreciation & Amortization Expense	<u>\$ 523,268</u>

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 6. Retirement Plans**

***Florida Retirement System***

General Information - All the Council’s employees participate in the Florida Retirement System (FRS). As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost-sharing, multiple-employers defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including the FRS Pension Plan (“Pension Plan”) and the Retiree Health Insurance Subsidy (“HIS Plan”). Under Section 121.4501, Florida Statutes, the FRS also provides a defined contribution plan (“Investment Plan”) alternative to the FRS Pension Plan, which is administered by the State Board of Administration (“SBA”).

Various classes of membership include Regular class members, Special Risk Administrative Support class members, Special Risk class members (sworn law enforcement officers, firefighters, correctional officers, etc.), Senior Management Service class members, and Elected Officers’ class members. The Council only has employees in two of these classes – Regular Class and Senior Management Service Class. Detailed plan information on the other classes can be found on the website referenced below.

The State of Florida annually issues a publicly available financial report that includes financial statements and required supplementary information for the FRS. The latest available report may be obtained by writing to the State of Florida Division of Retirement, Department of Management Services, P.O. Box 9000, Tallahassee, Florida 32315-9000, or from the Web site:

[www.dms.myflorida.com/workforce\\_operations/retirement/publications](http://www.dms.myflorida.com/workforce_operations/retirement/publications).

Generally, membership in the FRS is compulsory for all employees working in a regularly established position for a state agency, county agency, district school board or state university or college within the State of Florida. Participation by cities, municipalities, special districts, charter schools and metropolitan planning organizations is optional. The FRS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes and amendments to the law can be made only by an act of the Florida State Legislature.

The aggregate net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense as of September 30, 2025, for the FRS Pension and HIS Plans are listed below:

	<b>FRS</b>	<b>HIS</b>	<b>Total</b>
Net Pension Liability	\$ 5,104,259	\$ 2,670,855	\$ 7,775,114
Deferred Outflows of Resources	1,548,760	380,434	1,929,194
Deferred Inflows of Resources	1,150,687	652,471	1,803,158
Pension Expense	393,665	41,918	435,583

## **Note 6. Retirement Plans (Continued)**

### ***The Pension Plan***

Plan Description – The Pension Plan is a cost-sharing multiple-employer defined benefit pension plan, with a Deferred Retirement Option Program (“DROP”) for eligible employees.

Benefits Provided – Benefits under the Pension Plan are computed based on age and/or years of service, average final compensation, and service credit. For Pension Plan members enrolled before July 1, 2011, Regular class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age, are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Vested members with less than 30 years of service may retire before age 62 and receive reduced retirement benefits. Senior Management Service class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 2.0% of their final average compensation based on the five highest years of salary for each year of credited service.

For Plan members enrolled on or after July 1, 2011, the vesting requirement is extended to eight years of credited service for all these members and increasing normal retirement to age 65 or 33 years of service regardless of age for Regular and Senior Management Service class members. In addition, the final average compensation for these members will be based on the eight highest years of salary. As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is three percent per year.

If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of three percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by three percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

In addition to the above benefits, the DROP program allows eligible members to defer receipt of monthly retirement benefit payments while continuing employment with an FRS employer for a period not to exceed 96 months beginning any time after the normal retirement date. Deferred monthly benefits are held in the FRS Trust Fund and accrue interest. Effective July 1, 2023, DROP accounts will accrue at an effective annual rate of 4%, compounded monthly on the prior month's accumulated ending balance, up to the month of termination or death, except as provided in Section 121.053(7), Florida Statutes. There are no required contributions by DROP participants.

The Investment Plan Option: As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. Council employees participating in DROP are not eligible to participate in the

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 6. Retirement Plans (Continued)**

Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Senior Management, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.06 percent of payroll and by forfeited benefits of plan members. Allocations to the investment member's accounts through September 30, 2025, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows: Regular class 11.30% and Senior Management Service class 12.67%.

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds.

Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five-year period, the employee will regain control over their account. If the employee does not return within the five-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended September 30, 2024, the information related to the number of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the Council.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan or remain in the Investment Plan and rely upon that account balance for retirement income.

Contributions – Effective July 1, 2011, all enrolled members of the FRS, other than DROP participants, are required to contribute three percent of their salary to the FRS. In addition to member contributions, governmental employers are required to contribute to the FRS based on statewide contribution rates established by the Florida Legislature. These rates are updated as of July 1 of each year. The employer contribution rates by job class for the periods

**Note 6. Retirement Plans (Continued)**

from October 1, 2024, through June 30, 2025, and from July 1, 2025, through September 30, 2025, respectively, were as follows: Regular—13.63% and 14.03%; Senior Management Service—34.52% and 33.24%; and DROP participants—21.13 % and 22.02%. These employer contribution rates include 2% HIS Plan subsidy for the periods October 1, 2024, through September 30, 2025. The Council's contributions, including employee contributions to the Pension Plan totaled \$1,617,008 for the fiscal year ended September 30, 2025.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – At September 30, 2025, the Council reported a liability of \$5,104,259 for its proportionate share of the Pension Plan's net pension liability. The net pension liability was measured as of June 30, 2025, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2025. The Council's proportionate share of the net pension liability was based on the Council's 2024/25 fiscal year contributions relative to the 2023-24 fiscal year contributions of all participating members. At June 30, 2025, the Council's proportionate share was 0.016446713 percent, which was a decrease of 0.001222781 percent from its proportionate share measured as of June 30, 2024.

For the fiscal year ended September 30, 2025, the Council recognized pension expense of \$393,665. In addition, the Council reported deferred outflows of resources and deferred inflows of resources related to the Pension Plan from the following sources:

Description	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 545,189	\$ -
Change of assumptions	592,737	-
Net difference between projected and actual earnings on Pension Plan investments	-	852,208
Changes in proportion and differences between Council Pension Plan contributions and proportionate share of contributions	148,243	298,479
Council Pension Plan contributions subsequent to measurement date	262,591	-
Total	<u>\$ 1,548,760</u>	<u>\$ 1,150,687</u>

The deferred outflows of resources related to the Pension Plan, totaling \$262,591 resulting from Council contributions to the Plan subsequent to the measurement date, but before the end of the Council's reporting period, will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2026.

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 6. Retirement Plans (Continued)**

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the Pension Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30:	Amount
2026	\$ 855,281
2027	(216,579)
2028	(300,921)
2029	(202,301)
2030	-

Actuarial Assumptions – The total pension liability in the July 1, 2025, actuarial valuation was determined using the following actuarial assumption, applied to all period included in the measurement:

Inflation	2.40 %
Salary increases	3.50%, average, including inflation.
Investment rate of return	6.70%, net of pension plan investment expense, including inflation.

Mortality assumptions for the FRS Pension Plan were based on the PUB-2010 base table, projected generationally with Scale MP-2018. Actuarial assumptions used in the July 1, 2025, valuation, were based on the results of an actuarial experience study for the period July 1, 2018, through June 30, 2024.

Long-Term Expected Rate of Return – The long-term expected rate of return assumption of 6.70 percent consists of two building block components: 1) a long-term average annual inflation assumption of 2.40 percent as adopted in October 2024 by the FRS Actuarial Assumption Conference; and 2) an inferred real (in excess of inflation) return of 4.20 percent. In the opinion of the FRS consulting actuary, Milliman, both components and the overall 6.70 percent return assumption were determined to be reasonable and appropriate per the Actuarial Standards of Practice.

The table below shows Milliman’s assumptions for each of the asset classes in which the plan was invested at that time based on the long-term target asset allocation. The FRS allocation policy’s description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying real return assumptions from Milliman’s model combined with the FRS Actuarial Assumption Conference’s 2.4% inflation assumption. These assumptions are not based on historical returns but instead are based on a forward-looking capital market economic model.

**Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025**

**Note 6. Retirement Plans (Continued)**

<b>Asset Class</b>	<b>Target Allocation<sup>(1)</sup></b>	<b>Annual Arithmetic Return</b>	<b>Compound Annual (Geometric) Return</b>	<b>Annual Standard Deviation</b>
Cash Equivalents	1.0%	3.3%	3.3%	1.1%
Fixed Income	29.0%	5.7%	5.6%	3.9%
Global Equity	45.0%	8.6%	7.0%	18.2%
Real Estate	12.0%	8.1%	6.8%	16.6%
Private Equity	11.0%	12.4%	8.8%	28.4%
Strategic Investments	2.0%	6.6%	6.2%	8.7%
Assumed Inflation – Mean			2.4%	1.5%

<sup>(1)</sup> Summarized current target allocation policy, provided by AON Hewitt Investment Consulting to Milliman.

**Discount Rate** – The discount rate used to measure the total pension liability was 6.70%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees if future experience follows assumptions and the Actuarially Determined Contribution (ADC) is contributed in full each year. Therefore, the discount rate for calculation of the total pension liability is equal to the long-term expected rate of return.

**Sensitivity of the Council's Proportionate Share of the Net Position Liability to Changes in the Discount Rate** – The following represents the Council's proportionate share of the net pension liability calculated using the discount rate of 6.70%, as well as what the Council's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.70%) or one percentage point higher (7.70%) than the current rate:

	<b>1% Decrease (5.70%)</b>	<b>Current Discount Rate (6.70%)</b>	<b>1% Increase (7.70%)</b>
Council's proportionate share of the net pension liability	\$ 10,017,029	\$ 5,104,259	\$ 985,463

**Pension Plan Fiduciary Net Position** – Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

**Payables to the Pension Plan** – At September 30, 2025, the Council reported a payable in the amount of \$154,439 for outstanding contributions to the Pension Plan required for the fiscal year ended September 30, 2025.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 6. Retirement Plans (Continued)**

**HIS Plan**

Plan Description – The HIS Plan is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided – Effective July 1, 2023, the level of monthly benefits increased from \$5 for each year of creditable service completed at the time of retirement, to \$7.50, with an increased minimum HIS payment of \$45 and a maximum HIS payment of \$225. This change applies to all years of service for both members currently receiving benefits and members not yet receiving benefits. To be eligible to receive these benefits, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions – The HIS Plan is funded by required contributions from FRS-participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended September 30, 2025, the HIS contribution was 2% for the period October 1, 2024, through September 30, 2025. The Council contributed 100% of its statutorily required contributions for the current and preceding three years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled. The Council's contributions to the HIS Plan totaled \$20,095 for the fiscal year ended September 30, 2025.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – At September 30, 2025, the Council reported a liability of \$2,670,855 for its proportionate share of the HIS Plan's net pension liability. The net pension liability was measured as of June 30, 2025, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2025. The Council's proportionate share of the net pension liability was based on the Council's 2024/25 fiscal year contributions relative to the 2023/24 fiscal year contributions of all participating members.

At June 30, 2025, the Council's proportionate share was 0.020837657 percent, which was an increase of 0.001542138 percent from its proportionate share measured as of June 30, 2024. For the fiscal year ended September 30, 2025, the Council recognized HIS pension expense of \$41,918.

In addition, the Council reported deferred outflows of resources and deferred in flows of resources related to the HIS plan from the following sources:

**Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025**

**Note 6. Retirement Plans (Continued)**

Description	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 15,943	\$ 4,237
Change of assumptions	23,640	646,011
Net difference between projected and actual earnings on HIS Plan investments	-	2,223
Changes in proportion and differences between Council HIS Plan contributions and proportionate share of contributions	290,957	-
Council HIS Plan contributions subsequent to the measurement date	49,894	-
Total	\$ 380,434	\$ 652,471

The deferred outflows of resources related to the HIS Plan, totaling \$49,894 resulting from Council contributions to the Plan subsequent to the measurement date, but before the end of the Council's reporting period, will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2025.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the HIS Plan will be recognized in pension expense as follows:

Fiscal Year Ending September 30:	Amount
2026	\$ (46,273)
2027	(90,160)
2028	(80,167)
2029	(63,738)
2030	(41,594)
Thereafter	-

**Actuarial Assumptions** – The total pension liability in the July 1, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement

Inflation	2.40 %
Salary increases	3.50%, average, including inflation.
Municipal bond rate	5.20%

Mortality rates were based on the PUB-2010 with Projection Scale MP-2018 tables. The actuarial assumptions used in the July 1, 2024, valuation was based on the results of an actuarial experience study for the period July 1, 2013, through June 30, 2018.

**Discount Rate** – The discount rate used to measure the total pension liability was 5.20%. In general, the discount rate for calculating the total pension liability is equal to the single rate

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 6. Retirement Plans (Continued)**

equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate adopted by the FRS Actuarial Assumption Conference. The discount rate used in the June 30, 2025, liability measurement was 5.20%, an increase of 1.27% from the discount rate of 3.93% used in the previous year. The change is the result of changes in the applicable municipal bond index between the dates.

Sensitivity of the Council’s Proportionate Share of the Net Position Liability to Changes in the Discount Rate – The following represents the Council’s proportionate share of the net pension liability calculated using the discount rate of 5.20%, as well as what the Council’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (4.20%) or one percentage point higher (6.20%) than the current rate:

	1% Decrease (4.20%)	Current Discount Rate (5.20%)	1% Increase (6.20%)
Council’s proportionate share of the net pension liability	\$ 3,011,819	\$ 2,670,855	\$ 2,384,895

Pension Plan Fiduciary Net Position – Detailed information regarding the HIS Plan’s fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Annual Comprehensive Financial Report.

Payables to the Pension Plan – At September 30, 2025, the Council reported a payable in the amount of \$1,740 for outstanding contributions to the HIS Plan required for the fiscal year ended September 30, 2025.

***Deferred Compensation Plan***

The Council offers its employees a deferred compensation plan created in accordance with Internal Revenue Code 457. The Plan is managed by the State of Florida Department of Retirement Services, is available to all full-time employees and permits them to defer a portion of their salary. Under the provisions of IRC Section 457, all assets and income are managed by a third-party administrator with no relationship to the Council. Accordingly, the assets and liabilities of the Plan are not included in the Council’s financial statements.

## Note 7. Post-Employment Benefits Other Than Pensions (OPEB)

### ***General Information about the OPEB Plan***

Plan description – The Council's defined benefit OPEB plan, provides OPEB for all permanent full-time employees, and is a single employer benefit plan administered by the Council. Chapter 627 of the Florida Statutes requires that the Council make health coverage available to retirees at the employer's group rate. The Council provides no funding for any portion of the premiums after retirement. However, the Council recognizes that there is an "implicit subsidy" arising because of the blended rate premium since retiree health care costs, on average, are higher than active employee healthcare costs. The plan is not accounted for as a trust fund and an irrevocable trust has not been established to fund this plan. The plan does not issue a separate financial report. It is the Council's current policy to fund the plan on a "pay-as-you-go" basis. There are no assets accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits provided – Employees who retire from the Council and their dependents are eligible to continue to participate in the Council's health insurance, life insurance, and long-term care benefits currently offered through the Council at the "blended" employee group rate, which the Council determines on an annual basis. The retiree must continue to meet all participation requirements and pay all applicable premiums by the specified due date. Life insurance and long-term care benefits are portable, and the retiree must pay premiums to the carrier directly.

Employees covered by the benefit terms – As of September 30, 2025, there are no retirees participating in the group health program, and ninety-four (94) active employees with health insurance coverage. There are eight (12) active employees without coverage who are assumed not to elect retiree health coverage and do not generate GASB Statement No.75 liabilities.

### ***Total OPEB Liability***

The Council's total OPEB liability of \$113,155 was measured on September 30, 2025, and determined by an interim actuarial valuation as of that date.

Actuarial assumptions and other inputs: The discount rate used in the interim valuation on September 30, 2025, was 4.42%. This represents an increase of 0.54% from the previous year's discount rate of 3.88%. The change is due to fluctuations in the applicable municipal bond index between these dates. The healthcare trend rate used was 4.5%, a decrease of 3.5% from the 8.00% used in prior year and is based on the ultimate healthcare rate. The payroll growth assumption is based on the Florida Retirement Systems actuarial valuation as of July 1, 2024. Mortality rates used for healthy retirees were based on Pub 2016 General Employee Mortality Table, Headcount weighted, Fully Generational using scale MP-2021, while rates for Surviving Spouses were based on Pub 2016 Contingent Survivor Mortality Table, Headcount weighted, Fully Generational using scale MP-2021.

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 7. Post-Employment Benefits Other Than Pensions (OPEB) (Continued)**

Changes in the Total OPEB Liability

	<b>Total OPEB Liability</b>
Balance at 9/30/2024	\$ 55,564
Changes for the fiscal year:	
Service Cost	3,976
Interest	2,310
Differences between expected and actual experience	(10,466)
Changes in assumptions for other inputs	61,771
Net changes	57,591
Balance at 9/30/2025	\$ 113,155

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the Council, as well as what the Council’s total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (3.42%), or one percentage higher (5.42%) than the current discount rate:

	<b>1% Decrease (3.42%)</b>	<b>Discount Rate (4.42%)</b>	<b>1% Increase (5.42%)</b>
Total OPEB Liability	\$118,063	\$113,155	\$107,747

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Trend Rate – The following presents the total OPEB liability of the Council, as well as what the Council’s total OPEB liability would be if it were calculated using a healthcare trend rate that is one percentage point lower (3.5%), or one percentage higher (5.5%) than the current healthcare trend rate:

	<b>1% Decrease (3.5%)</b>	<b>Healthcare Trend Rate (4.5%)</b>	<b>1% Increase (5.5%)</b>
Total OPEB Liability	\$98,480	\$113,155	\$130,101

OPEB Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to OPEB - For the fiscal year ended September 30, 2025, the Council recognized a decrease in OPEB expense of \$2,766. The Council reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

**Children's Services Council of Broward County  
Notes to Basic Financial Statements  
September 30, 2025**

**Note 7. Post-Employment Benefits Other Than Pensions (OPEB) (Continued)**

Description:	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 11,122
Changes of assumptions or other inputs	52,863	15,661
Total	\$ 52,863	\$ 26,783

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending September 30:	Amount
2026	\$ (5,877)
2027	10,803
2028	10,893
2029	10,261

**Note 8. Insurance Activities**

The Council is exposed to the various risks of loss related to torts, theft of, damage to, and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The Council purchases commercial insurance to cover the various risks. Retention of risks is limited to the excess of those that are insured, those that are uninsurable, and deductibles ranging generally from \$1,000 to \$2,500 per occurrence. There were no settled claims that exceeded insurance coverage since the inception of the Council. The Council is required by Florida Statute to provide a surety bond in the sum of at least \$1,000 for each \$1 million portion thereof of the Council's budget for the Chair, Vice-Chair, Secretary and President/CEO. This surety bond is included in the insurance coverage purchased through commercial carriers.

**Note 9. Leases Payable**

For the year ended September 30, 2025, the financial statements include GASB Statement No. 87, Leases. The primary objective of this statement is to enhance the relevance and consistency of information about governments' leasing activities. This statement established a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. For additional information, refer to the disclosures below.

On October 1, 2024, the Council entered into a 36-month lease as Lessee for the use of a 2023 Toyota Rav4. An initial lease liability was recorded in the amount of \$23,651. As of September 30, 2025, the value of the lease liability is \$8,110. The Council is required to make monthly

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 9. Leases Payable (Continued)**

fixed payments of \$687. The lease has an interest rate of 3.0410%. The Equipment estimated useful life was 36 months as of the contract commencement. The value of the right to use asset as of September 30, 2025, of \$23,651 with accumulated amortization of \$15,767 is included with Equipment on the Lease Class activities table found below.

Previously, the Council entered into a 60-month lease as Lessee for the use of Toshiba E-Studio. An initial lease liability was recorded in the amount of \$48,698. As of September 30, 2025, the value of the lease liability is \$11,295. The Council is required to make monthly fixed payments of \$826. The lease has an interest rate of 0.7120%. The Equipment estimated useful life was 60 months as of the contract commencement. The value of the right to use asset as of September 30, 2025, of \$51,290 with accumulated amortization of \$40,118 is included with Equipment on the Lease Class activities table found below.

Amount of Lease Assets by Major Class of Underlying Asset

Asset Class	As of Fiscal Year-end	
	Lease Asset Value	Accumulated Amortization
Equipment	\$ 74,941	\$ 55,886

At September 30, 2025, the lease principal and interest requirements to maturity are:

Fiscal Year	Governmental Activities		
	Principal Payments	Interest Payments	Total Payments
2026	\$ 19,405	\$ 178	\$ 19,583
2027	-	-	-
Total	\$ 19,405	\$ 178	\$ 19,583

The Council is prohibited by statute from having debt, therefore lease principal and interest payments are reported in the financials as lease and subscription expenditures and not debt service expenditures.

**Note 10. Subscriptions Payable**

For the year ended September 30, 2025, the financial statements include GASB Statement No. 96, Subscription-Based Information Technology Arrangements. The primary objective of this statement is to enhance the relevance and consistency of information about governments' subscription activities. This statement establishes a single model for subscription accounting based on the principle that subscriptions are financings of the right to use an underlying asset. Under this Statement, an organization is required to recognize a subscription liability and an intangible right-to-use subscription asset. For additional information, refer to the disclosures below.

Previously, the Council, entered into a 48-month subscription for the use of OpenGov Software. An initial subscription liability was recorded in the amount of \$339,541. As of September 30, 2025, the value of the subscription liability is \$86,259. The Council is required to make annual fixed payments of \$89,200. The subscription has an interest rate of 3.4090%. The value of the right to use asset as of September 30, 2025, of \$339,541 with accumulated amortization of \$254,656 is included with Software on the Subscription Class activities table found below.

Amount of Subscription Assets by Major Class of Underlying Asset

<u>Asset Class</u>	<u>As of Fiscal Year-end</u>	
	<u>Lease Asset Value</u>	<u>Accumulated Amortization</u>
Software	\$ 339,541	\$ 254,656

At September 30, 2025, the subscription principal and interest requirements to maturity are:

<u>Fiscal Year</u>	<u>Governmental Activities</u>		
	<u>Principal Payments</u>	<u>Interest Payments</u>	<u>Total Payments</u>
2026	\$ 86,259	\$ 2,941	\$ 89,200
2027	-	-	-
Total	\$ 86,259	\$ 2,941	\$ 89,200

The Council is prohibited by statute from having debt, therefore subscription principal and interest payments are reported in the financials as subscription software expenditures and not debt service expenditures.

**Children’s Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note 11. Long-Term Liabilities**

The following is a summary of long-term liabilities for fiscal year ended September 30, 2025:

	Beginning Balance Oct 1, 2024	Increases	Decreases	Ending Balance Sept 30, 2025	Amount Due Within One Year
Compensated Absences:					
Vacation Accrual	\$ 1,126,902	\$ 169,559	\$ -	\$ 1,296,461	\$ 129,646
Sick Leave Accrual	440,005	596,739	-	1,036,744	103,674
Net Pension Liability:	-			-	
Florida Retirement System	6,436,775	-	(1,332,516)	5,104,259	-
Health Insurance Subsidy	2,957,492	-	(286,637)	2,670,855	-
Total OPEB Liability	55,564	57,591	-	113,155	-
Lease	35,665	2,592	(18,851)	19,406	19,406
Subscription	169,675	-	(83,416)	86,259	86,259
<b>Total</b>	<u>\$ 11,222,078</u>	<u>\$ 826,481</u>	<u>\$ (1,721,420)</u>	<u>\$ 10,327,139</u>	<u>\$ 338,986</u>

For governmental activities, compensated absences and total OPEB and pension obligations are generally liquidated by the General Fund.

**Note 12. Commitments and Contingencies**

**Encumbrances**

Purchase orders are issued throughout the fiscal year to encumber budgets in the governmental funds. Significant encumbrances, which are reported within assigned fund balance as of September 30, 2025, that will be re-appropriated in the subsequent year are as follows:

General Fund:	
Program Services	\$ 2,238,026
Program Support & General Administration	602,979
Facilities Reserves	212,715
Capital Outlay	347,034
<b>Total Encumbrances</b>	<u>\$ 3,400,754</u>

**Note 13. Fund Balance**

In accordance with GASB No. 54, fund balances (Note 1) are classified as follows:

- **Nonspendable Fund Balance** – amounts that are not in spendable form or are legally or contractually required to be maintained intact. The Council classified \$259,472 of prepaid items as Nonspendable since these items are not expected to be converted to cash.

**Children's Services Council of Broward County**  
**Notes to Basic Financial Statements**  
**September 30, 2025**

**Note ##. Fund Balance (Continued)**

In accordance with GASB No. 54, fund balances (Note #) are classified as follows:

- Nonspendable Fund Balance – amounts that are not in spendable form or are legally or contractually required to be maintained intact. The Council classified \$259,472 of prepaid items as Nonspendable since these items are not expected to be converted to cash.
- Restricted Fund Balance – amounts constrained to specific purposes by external providers (such as grantors) or imposed by law through constitutional provisions, or by enabling legislation. The Council does not have any Restricted Fund Balance.
- Committed Fund Balance – amounts constrained to specific purposes by the formal action of the Council itself, using its highest level of decision-making authority. To be reported as committed, amounts cannot be used for any other purpose unless the Council Members take the same highest-level action (i.e. Issue Paper) to remove or change the constraint. The Council committed \$10,000,000 to Fund Balance for Building Fund to prepare for future growth.
- Assigned Fund Balance – amounts the Council intends to use for a specific purpose but are neither restricted nor committed. Intent can be expressed by the Council Members or by an official to which the Council Members delegate authority. The Council has a total of \$27,450,754 in Assigned Fund Balance, which can be further classified as follows: (1) Assigned for Outstanding Encumbrances, \$3,400,754, and (2) Assigned for Subsequent Year's Budget, \$23,600,000. This latter amount was assigned for programmatic purposes and appropriated in the subsequent year's budget to offset additional ad valorem taxes.
- Unassigned Fund Balance – amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned to specific purposes within the general fund. The Council adopted a minimum fund balance policy to be used for unanticipated emergencies of approximately 17% or two months of the annual operating budget. This minimum fund amount of Unassigned Fund Balance for the FY25 is \$26,038,293. The remaining Unassigned Fund Balance is \$26,508,566.



**REQUIRED  
SUPPLEMENTARY  
INFORMATION**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**General Fund**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget to Actual Comparison**  
**Fiscal Year Ended September 30, 2025**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
<b>Revenues</b>				
Ad Valorem Taxes	\$ 127,236,430	\$ 127,236,430	\$ 128,444,140	\$ 1,207,710
Grant Funding	1,030,000	4,427,423	2,406,216	(2,021,207)
Investment Earnings	500,000	500,000	6,775,712	6,275,712
Miscellaneous Local	800,000	1,000,370	988,290	(12,080)
<b>Total Revenues</b>	<u>129,566,430</u>	<u>133,164,223</u>	<u>138,614,358</u>	<u>5,450,135</u>
<b>Expenditures</b>				
<b>Program Services &amp; Support</b>				
Program Services	132,095,231	134,967,959	117,702,694	17,265,265
Monitoring/Outcome Materials	124,870	124,870	101,156	23,714
Employee Salaries and Benefits	10,116,068	11,207,770	9,504,167	1,703,603
Other Consultants	15,000	24,423	7,464	16,959
Material and Supplies	10,200	35,700	14,208	21,492
Printing and Advertising	16,200	17,200	9,249	7,951
Software Maintenance	207,760	225,573	141,044	84,529
Travel and Other Expenditures	231,780	263,325	108,067	155,258
Total Program Services & Support	<u>142,817,109</u>	<u>146,866,820</u>	<u>127,588,049</u>	<u>19,278,771</u>
<b>General Administration</b>				
Employee Salaries and Benefits	4,323,642	4,323,642	3,950,331	373,311
Legal Fees	45,000	48,094	31,136	16,958
Auditors and Other Consultants	113,500	117,258	53,464	63,794
Materials and Supplies	139,701	139,701	90,502	49,199
Printing and Advertising	18,600	18,600	6,521	12,079
Other General Administration	691,901	1,050,012	581,269	468,743
Telecommunications	45,430	48,437	32,967	15,470
Travel and Other Expenditures	258,065	271,808	178,563	93,245
Tax Collection Fees	727,837	727,837	720,235	7,602
Community Redevelopment Area Fees	3,786,645	3,786,645	3,768,818	17,827
Total General Administration	<u>10,150,321</u>	<u>10,532,034</u>	<u>9,413,806</u>	<u>1,118,228</u>
<b>Capital Outlay</b>				
Computer Hardware/Software	80,000	366,712	47,246	319,466
Furniture/Equipment	-	56,034	56,033	1
Remodeling/Renovations	-	108,297	108,296	1
Total Capital Outlay	<u>80,000</u>	<u>531,043</u>	<u>211,575</u>	<u>319,468</u>

See accompanying independent auditors' report.

**CHILDREN’S SERVICES COUNCIL OF BROWARD COUNTY**  
**General Fund**  
**Schedule of Revenues, Expenditures, and Changes**  
**in Fund Balance - Budget to Actual Comparison**  
**Fiscal Year Ended September 30, 2025**

	Original Budget	Final Budget	Actual	Variance with Final Budget
<b>Lease and Subscription Software Expenditures</b>				
Lease Principal Payment	28,929	28,829	18,849	9,980
Lease Interest Payment	871	971	497	474
Subscription Software Principal Payment	86,259	83,416	83,416	-
Subscription Software Interest Payment	2,941	5,784	5,784	-
Total Lease And Subscription Software Expenditures	<u>119,000</u>	<u>119,000</u>	<u>108,546</u>	<u>10,454</u>
<b>Total Expenditures</b>	<u>153,166,430</u>	<u>158,048,897</u>	<u>137,321,976</u>	<u>20,726,921</u>
<b>Excess (Deficiency) of Revenues over (Under) Expenditures</b>	<u>(23,600,000)</u>	<u>(24,884,674)</u>	<u>1,292,382</u>	<u>26,177,056</u>
<b>Beginning Fund Balance</b>			88,964,703	
<b>Ending Fund Balance</b>			<u>\$ 90,257,085</u>	

Notes to Schedule:

Note 1 : An annual appropriated budget is adopted for the General Fund on a basis consistent with accounting principles generally accepted in the United States (GAAP). The Council follows these procedures in establishing the budgetary data reflected in the financial statements.

- a) Program budget discussions are held by the Council in May. The total tentative budget is approved by the Council in June.
- b) The Council submits a tentative budget and millage rate to the Broward County Commission by July 1st.
- c) The Council holds two public hearings in September as required under the Truth in Millage (TRIM) Act to obtain taxpayers comments.
- d) Prior to October 1, usually at the last TRIM hearing held in September, a budget is legally enacted through the passage of a resolution.
- e) The Council, by approval of an Issue Paper, may make supplemental appropriations during the year.
- f) The level of control at which expenditures may not legally exceed the budget is at the function level. Transfer of appropriations between functions require Council approval.
- g) Appropriations in all budgeted funds lapse at fiscal year-end. Encumbered amounts are re-appropriated in the following year’s budget. Encumbrances are commitments related to unperformed (executory) contracts or services.
- h) Budgeted amounts are as originally adopted or as amended.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Schedule of Proportionate Share of the Council's Net Pension Liability**  
**Florida Retirement System - Pension Plan\***  
**Last Ten Years**

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Children's Services Council of Broward County's proportion of the net pension liability	0.0164467130%	0.0166390700%	0.0176694940%	0.0180398486%
Children's Services Council of Broward County's proportionate share of the net pension liability	\$ 5,104,259	\$ 6,436,775	\$ 7,040,734	\$ 6,712,273
Children's Services Council of Broward County's covered payroll	\$ 9,309,860	\$ 8,368,207	\$ 7,644,474	\$ 6,852,359
Children's Services Council of Broward County's proportionate share of the net pension liability as a percentage of its covered payroll	54.83%	76.92%	92.10%	97.96%
Plan fiduciary net position as a percentage of the total pension liability	87.26%	83.70%	82.38%	82.89%

**Notes to Schedule:**

- \* The amounts presented for each fiscal year were determined as of 6/30.
- \*\* The Council's NPL at 2017 increased by \$1,327, due to implementation of GASB 75.
- \*\*\* The Council's NPL at 2019 decreased by \$137, due to restatement as a result of a correction.

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<u>2021</u>	<u>2020</u>	<u>2019***</u>	<u>2018</u>	<u>2017**</u>	<u>2016</u>
0.0170273950%	0.0151395620%	0.0146091890%	0.0141696770%	0.0130672500%	0.0113309120%
\$ 1,286,226	\$ 6,561,709	\$ 5,031,064	\$ 4,267,980	\$ 3,866,532	\$ 2,861,064
\$ 6,435,890	\$ 5,902,575	\$ 5,599,625	\$ 5,261,889	\$ 4,911,095	\$ 4,331,964
19.99%	111.17%	89.85%	81.11%	78.73%	66.05%
96.40%	78.85%	82.61%	84.26%	83.89%	84.88%

See accompanying independent auditors' report.

**Schedule of the Council's Contributions  
Florida Retirement System - Pension Plan\*  
Last Ten Years**

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Contractually required contribution	\$ 1,501,948	\$ 1,379,223	\$ 1,201,081	\$ 972,332
Contributions in relation to the contractually required contribution	<u>(1,501,948)</u>	<u>(1,379,223)</u>	<u>(1,201,081)</u>	<u>(972,332)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Children's Services Council of Broward County's covered payroll	\$ 9,622,728	\$ 8,577,877	\$ 7,845,261	\$ 6,931,431
Contribution as a percentage of covered payroll	15.61%	16.08%	15.31%	14.03%

**Notes to Schedule:**

\* The amounts presented for each fiscal year were determined as of 9/30.

<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
\$ 862,779	\$ 699,118	\$ 620,901	\$ 565,166	\$ 509,611	\$ 432,047
(862,779)	(699,118)	(620,901)	(565,166)	(509,611)	(432,047)
<u>\$ -</u>	<u>\$ -</u>				
\$ 6,605,554 13.06%	\$ 6,009,485 11.63%	\$ 5,651,279 10.99%	\$ 5,347,394 10.57%	\$ 5,047,763 10.10%	\$ 4,482,724 9.64%

See accompanying independent auditors' report.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Schedule of Proportionate Share of the Council's Net Pension Liability  
Florida Retirement System-Health Insurance Subsidy Program\*  
Last Ten Years**

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Children's Services Council of Broward County's proportion of the net pension liability	0.020837657%	0.019715332%	0.019295519%	0.018802897%
Children's Services Council of Broward County's proportionate share of the net pension liability	\$ 2,670,855	\$ 2,957,492	\$ 3,064,386	\$ 1,991,527
Children's Services Council of Broward County's covered payroll	\$ 9,309,860	\$ 8,368,207	\$ 7,644,474	\$ 6,852,359
Children's Services Council of Broward County's proportionate share of the net pension liability as a percentage of its covered payroll	28.69%	35.34%	40.09%	29.06%
Plan fiduciary net position as a percentage of the total pension liability	6.36%	4.80%	4.12%	4.81%

Notes to Schedule:

\* The amounts presented for each fiscal year were determined as of 6/30.

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<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>
0.018179970%	0.017006769%	0.016737603%	0.016110368%	0.015407438%	0.014032569%
\$ 2,230,047	\$ 2,076,499	\$ 1,872,770	\$ 1,705,139	\$ 1,647,434	\$ 1,635,438
\$ 6,435,890	\$ 5,902,575	\$ 5,599,625	\$ 5,261,889	\$ 4,911,095	\$ 4,331,964
34.65%	35.18%	33.44%	32.41%	33.55%	37.75%
3.56%	3.00%	2.63%	2.15%	1.64%	0.97%

See accompanying independent auditors' report.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Schedule of the Council's Contributions**  
**Florida Retirement System-Health Insurance Subsidy Program\***  
**Last Ten Years**

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Contractually required contribution	\$ 20,095	\$ 19,178	\$ 15,536	\$ 12,359
Contributions in relation to the contractually required contribution	\$ (20,095)	\$ (19,178)	\$ (15,536)	\$ (12,359)
Contribution deficiency (excess)	-	-	-	-
Children's Services Council of Broward County's covered payroll	\$ 9,622,728	\$ 8,577,877	\$ 7,845,261	\$ 6,931,431
Contribution as a percentage of covered payroll	0.21%	0.22%	0.20%	0.18%

Notes to Schedule:

\* The amounts presented for each fiscal year were determined as of 9/30.

<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>
\$ 10,991	\$ 8,720	\$ 7,635	\$ 7,049	\$ 5,708	\$ 4,756
\$ (10,991)	\$ (8,720)	\$ (7,635)	\$ (7,049)	\$ (5,708)	\$ (4,756)
-	-	-	-	-	-
\$ 6,605,554	\$ 6,009,485	\$ 5,651,279	\$ 5,347,394	\$ 5,047,763	\$ 4,482,724
0.17%	0.15%	0.14%	0.13%	0.11%	0.11%

See accompanying independent auditors' report.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Schedule of Changes in Total OPEB Liability and Related Ratios  
Fiscal Year Ended September 30, 2025**

	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
<b>Total OPEB Liability:</b>				
Service cost	\$ 3,976	\$ 3,373	\$ 2,946	\$ 3,898
Interest	2,310	2,319	1,988	1,081
Differences between expected and actual experience	(10,466)	(2,024)	(1,294)	(3,590)
Changes in assumptions	61,771	5,180	845	(5,527)
Net Change in total OPEB liability	57,591	8,848	4,485	(4,138)
Total OPEB liability- beginning	55,564	46,716	42,231	46,369
Total OPEB liability- ending	<u>113,155</u>	<u>55,564</u>	<u>46,716</u>	<u>42,231</u>
Covered employee payroll	\$ 9,678,052	\$ 8,055,452	\$ 7,632,504	\$ 6,998,835
Total OPEB liability as a percentage of covered-employee payroll	1.17%	0.69%	0.61%	0.60%

**Notes to Schedule:**

Changes of assumptions: Changes of assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2025	4.42%
2024	3.88%
2023	4.63%
2022	4.40%
2021	2.15%
2020	2.41%
2019	2.75%
2018	3.83%

Note 1: GASB 75 requires information for ten years. However, until a full ten year trend is compiled, information is presented for only those years for which information is available.

Note 2: Plan Assets: No assets are accumulated in a trust that meets all of the criteria of GASB No. 75, paragraph 4, to pay benefits.

<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
\$ 16,638	\$ 15,691	\$ 13,883	\$ 14,183
3,240	3,255	4,654	3,887
(1,800)	(2,012)	(23,396)	(3,751)
(87,329)	1,851	1,387	(1,980)
(4,314)	(3,023)	-	(3,095)
(73,565)	15,762	(3,472)	9,244
119,934	104,172	107,644	98,400
46,369	119,934	104,172	107,644
<u>\$ 6,450,612</u>	<u>\$ 6,042,702</u>	<u>\$ 5,664,873</u>	<u>\$ 5,117,551</u>
0.72%	1.98%	1.84%	2.10%

See accompanying independent auditors' report.





**STATISTICAL  
SECTION**

## Statistical Section

### FINANCIAL TRENDS

*These schedules contain trend information to help the reader understand how the Council's financial performance and well-being have changed over time.*

Net Position by Component -Last Ten Fiscal Years.....	107
Changes in Net Position -Last Ten Fiscal Years.....	108
Fund Balance, Governmental Funds -Last Ten Fiscal Years.....	110
Changes in Fund Balance, Governmental Funds -Last Ten Fiscal Years.....	112

### REVENUE CAPACITY

*These schedules contain information to help the reader assess the Council's most significant local revenue source, the property tax.*

Assessed Value and Actual Value of Taxable Property- Last Ten Fiscal Years.....	114
Direct and Overlapping Property Tax Rates - Last Ten Fiscal Years.....	116
Principal Property Taxpayers - Current Year and Nine Years Ago.....	118
Property Tax Levies and Collections - Last Ten Fiscal Years.....	120

### DEMOGRAPHIC AND ECONOMIC INFORMATION

*These schedules offer demographic and economic indicators to help the reader understand the environment within which the Council's financial activities take place.*

Demographic and Economic Statistics - Last Ten Fiscal Years.....	122
Principal Employers - Current Year and Nine Years Ago.....	124

### OPERATING INFORMATION

*These schedules contain service data to help the reader understand how the information in the Council's financial report relates to the services provided and the activities performed.*

Full-Time Equivalent Employees by Function - Last Ten Fiscal Years.....	126
Operating Indicators - Last Ten Fiscal Years.....	127
Program Budget Indicators - Last Ten Fiscal Years.....	128

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Net Position by Component**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

**Governmental Activities**

<b>Fiscal Year</b>	<b>Net Investment in Capital Assets</b>	<b>Restricted</b>	<b>Unrestricted</b>	<b>Total primary government net position</b>
2016	\$ 7,420,106	\$ -	\$ 10,527,935	\$ 17,948,041
2017	7,284,713	-	12,130,721	19,415,434
2018	7,510,054	-	13,648,440	21,158,494
2019	7,335,452	-	19,157,118	26,492,570
2020	7,004,338	-	34,230,841	41,235,179
2021	6,665,223	-	54,698,032	61,363,255
2022	6,811,259	-	63,572,204	70,383,463
2023	6,337,441	-	69,745,350	76,082,791
2024	5,987,232	-	79,223,294	85,210,526
2025	5,818,583	-	80,187,727	86,006,310

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

	Fiscal Year			
	2016	2017	2018	2019
<b>Expenses</b>				
Governmental activities:				
Program Services:				
Program Services	\$ 61,201,151	\$ 65,126,956	\$ 71,309,031	\$ 72,311,772
Program Support	6,178,792	6,460,890	6,378,356	6,451,480
Total Program Services	<u>67,379,943</u>	<u>71,587,846</u>	<u>77,687,387</u>	<u>78,763,252</u>
General Administration:				
Personal Services	2,004,709	2,341,237	2,547,538	2,873,911
Materials and Services	937,488	928,985	948,319	1,077,493
Community Redevelopment and Tax Collector Fees	2,393,301	2,782,040	3,016,175	2,875,492
Total General Administration	<u>5,335,498</u>	<u>6,052,262</u>	<u>6,512,032</u>	<u>6,826,896</u>
Total primary government expenses	<u>\$ 72,715,441</u>	<u>\$ 77,640,108</u>	<u>\$ 84,199,419</u>	<u>\$ 85,590,148</u>
<b>Program Revenues</b>				
Governmental activities:				
Grant Funding, Restricted	\$ 1,362,375	\$ 1,209,290	\$ 1,112,377	\$ -
Total primary government program revenue	<u>\$ 1,362,375</u>	<u>\$ 1,209,290</u>	<u>\$ 1,112,377</u>	<u>\$ -</u>
<b>Net Expense</b>				
Total primary government net expense	<u>\$ 71,353,066</u>	<u>\$ 76,430,818</u>	<u>\$ 83,087,042</u>	<u>\$ 85,590,148</u>
<b>General Revenues &amp; Other Changes in Net Position</b>				
Governmental activities:				
Property Taxes	\$ 70,246,887	\$ 75,990,468	\$ 82,432,099	\$ 88,063,546
Investment Earnings (Loss)	155,748	419,042	857,633	1,388,744
Grant Funding, Unrestricted	261,131	189,655	253,591	152,956
Miscellaneous Local	852,171	1,199,909	1,288,106	1,318,978
Total primary government	<u>\$ 71,515,937</u>	<u>\$ 77,799,074</u>	<u>\$ 84,831,429</u>	<u>\$ 90,924,224</u>
<b>Changes in Net Position</b>				
Total primary government	<u>\$ 162,871</u>	<u>\$ 1,368,256</u>	<u>\$ 1,744,387</u>	<u>\$ 5,334,076</u>

Fiscal Year					
2020	2021	2022	2023	2024	2025
\$ 68,686,479	\$ 67,915,030	\$ 78,501,492	\$ 89,320,249	\$ 100,109,961	\$ 117,803,850
6,850,451	6,410,775	7,159,561	9,282,436	8,829,050	9,791,441
<u>75,536,930</u>	<u>74,325,805</u>	<u>85,661,053</u>	<u>98,602,685</u>	<u>108,939,011</u>	<u>127,595,291</u>
3,252,753	2,667,846	3,307,038	3,939,470	3,600,274	4,088,289
1,112,279	984,310	1,315,479	1,248,884	1,258,566	1,645,941
3,518,995	3,241,298	3,272,531	3,648,749	4,044,337	4,489,053
7,884,027	6,893,454	7,895,048	8,837,103	8,903,177	10,223,283
<u>\$ 83,420,957</u>	<u>\$ 81,219,259</u>	<u>\$ 93,556,101</u>	<u>\$ 107,439,788</u>	<u>\$ 117,842,188</u>	<u>\$ 137,818,574</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>\$ 83,420,957</u>	<u>\$ 81,219,259</u>	<u>\$ 93,556,101</u>	<u>\$ 107,439,788</u>	<u>\$ 117,842,188</u>	<u>\$ 137,818,574</u>
\$ 93,181,490	\$ 98,310,585	\$ 99,302,231	\$ 105,403,582	\$ 117,207,208	\$ 128,444,140
955,209	116,029	(10,338)	5,130,695	7,265,618	6,775,712
2,794,195	1,323,315	1,495,351	888,149	861,933	2,406,216
1,232,535	1,597,406	1,789,065	1,716,690	1,635,164	988,290
<u>\$ 98,163,429</u>	<u>\$ 101,347,335</u>	<u>\$ 102,576,309</u>	<u>\$ 113,139,116</u>	<u>\$ 126,969,923</u>	<u>\$ 138,614,358</u>
<u>\$ 14,742,472</u>	<u>\$ 20,128,076</u>	<u>\$ 9,020,208</u>	<u>\$ 5,699,328</u>	<u>\$ 9,127,735</u>	<u>\$ 795,784</u>

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Fund Balance, Governmental Funds  
Last Ten Fiscal Years  
(modified accrual basis of accounting)**

General Fund					
Fiscal Year	Nonspendable Fund Balance	Committed Fund Balance	Assigned Fund Balance	Unassigned Fund Balance	Total General Fund
2016	\$ 86,691	\$ -	\$ 5,507,406	\$ 8,506,123	\$ 14,100,220
2017	187,407	-	5,470,758	10,533,309	16,191,474
2018	225,777	-	6,815,653	11,388,991	18,430,421
2019	228,307	-	7,824,448	17,022,631	25,075,386
2020	185,322	3,000,000	10,293,454	27,991,534	41,470,310
2021	247,417	3,000,000	19,414,037	38,920,384	61,581,838
2022	217,601	3,000,000	19,366,931	48,631,341	71,215,873
2023	179,981	6,000,000	20,235,194	52,864,866	79,280,041
2024	200,128	10,000,000	25,149,753	53,614,822	88,964,703
2025	259,472	10,000,000	27,450,754	52,546,859	90,257,085



**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Changes in Fund Balance, Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year			
	2016	2017	2018	2019
<b>Revenues</b>				
Ad Valorem Taxes	\$ 70,246,887	\$ 75,990,468	\$ 82,432,099	\$ 88,063,546
Investment Earnings (Loss)	1,623,506	1,398,945	1,365,968	152,956
Miscellaneous Local	155,748	419,042	857,633	1,388,744
Grant Funding	852,171	1,199,909	1,288,106	1,318,978
<b>Total revenues</b>	<u>72,878,312</u>	<u>79,008,364</u>	<u>85,943,806</u>	<u>90,924,224</u>
<b>Expenditures</b>				
Program Services and Support	67,032,175	71,271,782	77,678,631	78,030,206
General Administration	4,759,810	5,426,467	5,859,409	5,951,181
Capital Outlay	123,753	218,861	166,819	297,872
Lease & Subscription Software Principal	-	-	-	-
Lease & Subscription Software Interest	-	-	-	-
<b>Total expenditures</b>	<u>71,915,738</u>	<u>76,917,110</u>	<u>83,704,859</u>	<u>84,279,259</u>
<b>Net change in fund balance</b>	<u>\$ 962,574</u>	<u>\$ 2,091,254</u>	<u>\$ 2,238,947</u>	<u>\$ 6,644,965</u>
<b>Lease &amp; SBITA as a percentage of</b>	-%	-%	-%	-%

Fiscal Year						
2020	2021	2022	2023	2024	2025	
\$ 93,181,490	\$ 98,310,585	\$ 99,302,231	\$ 105,403,582	\$ 117,207,208	\$ 128,444,140	
955,209	116,029	(10,338)	888,149	7,265,618	6,775,712	
1,232,535	1,597,406	1,789,065	5,130,695	1,635,164	988,290	
2,794,195	1,323,315	1,495,351	1,716,690	861,933	2,406,216	
<u>98,163,429</u>	<u>101,347,335</u>	<u>102,576,309</u>	<u>113,139,116</u>	<u>126,969,923</u>	<u>138,614,358</u>	
74,777,670	74,468,614	85,354,774	97,198,032	108,753,992	127,588,049	
6,848,621	6,643,357	7,049,801	7,517,878	8,371,343	9,413,806	
142,214	123,836	525,661	130,751	51,504	211,575	
-	-	11,710	226,072	99,190	102,265	
-	-	328	2,215	9,232	6,281	
<u>81,768,505</u>	<u>81,235,807</u>	<u>92,942,274</u>	<u>105,074,948</u>	<u>117,285,261</u>	<u>137,321,976</u>	
<u>\$ 16,394,924</u>	<u>\$ 20,111,528</u>	<u>\$ 9,634,035</u>	<u>\$ 8,064,168</u>	<u>\$ 9,684,662</u>	<u>\$ 1,292,382</u>	
-%	-%	0.01%	0.22%	0.09%	0.07%	

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Assessed Value and Actual Value of Taxable Property,  
Last Ten Fiscal Years  
(In thousands of dollars)**

<b>Fiscal Year Ended September 30,</b>	<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Other<sup>(1)</sup></b>
2016	\$ 156,152,081	\$ 28,616,976	\$ 9,397,569	\$ 21,820,864
2017	170,153,348	32,393,689	10,119,028	22,101,669
2018	183,297,977	34,796,819	11,300,024	22,649,372
2019	196,493,535	36,132,281	12,280,938	23,053,273
2020	208,284,424	38,272,374	13,500,718	23,484,703
2021	215,913,345	39,947,198	13,968,801	24,108,135
2022	229,202,878	40,197,491	15,094,570	24,927,905
2023	276,269,785	43,245,413	16,677,630	25,838,056
2024	329,368,238	47,043,140	18,780,006	26,810,961
2025	358,203,078	50,065,597	21,464,873	28,301,605

Source: Broward County Property Appraiser

<sup>(1)</sup> Agricultural property, vacant property of non-profit agricultural use and miscellaneous.

<sup>(2)</sup> The Council's maximum tax rate is \$.50 per \$1,000 of assessed taxable value.

Note: The basis of assessed value is approximately one hundred percent (100%) of actual value.

Property in Broward County is reassessed annually.

<u>Less: Tax-Exempt Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Council Tax Rate <sup>(2)</sup></u>
\$ 38,455,766	\$ 177,531,724	0.4882
38,895,548	195,872,186	0.4882
40,062,909	211,981,283	0.4882
41,013,989	226,946,038	0.4882
41,925,149	241,617,070	0.4882
43,090,367	250,847,112	0.4882
44,471,526	264,951,318	0.4699
45,912,645	316,118,239	0.4500
47,301,888	374,700,457	0.4500
49,584,348	408,450,805	0.4500

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Direct and Overlapping Property Tax Rates,  
Last Ten Fiscal Years  
(rate per \$1,000 of assessed value)**

Fiscal Year	Council			Overlapping Rates (a)		
	Basic Direct Rate	Debt Service Rate	Total Rate	Broward County (a)	School Board of Broward County	South Florida Water Management District
2016	0.4882	-	0.4882	5.7230	7.2740	0.3551
2017	0.4882	-	0.4882	5.6690	6.9063	0.3307
2018	0.4882	-	0.4882	5.6690	6.5394	0.31
2019	0.4882	-	0.4882	5.6690	6.4029	0.2936
2020	0.4882	-	0.4882	5.6690	6.7393	0.2795
2021	0.4882	-	0.4882	5.6690	6.5052	0.2675
2022	0.4699	-	0.4699	5.6690	6.4621	0.2572
2023	0.4500	-	0.4500	5.6690	6.1383	0.2301
2024	0.4500	-	0.4500	5.6690	6.6156	0.2301
2025	0.4500	-	0.4500	5.6690	6.4655	0.2301

Source: Broward County Revenue Collection Division

(a) Includes levies for operating and debt service costs.

Note: The Council's maximum tax rate is \$.50 per \$1,000 of assessed taxable value.



**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Principal Property Taxpayers,  
Current Year and Nine Years Ago  
(Dollars in Thousands)**

<b>Taxpayer</b>	<b>2016</b>		
	<b>Taxes Levied</b>	<b>Rank</b>	<b>Percent to Aggregate Taxes Levied</b>
Florida Power & Light Company	\$ 39,370	1	1.10%
Sunrise Mills Ltd	9,649	2	0.27%
Diplomat Hotel Owner LLC.	7,957	3	0.22%
Bellsouth Telecommunications Inc.	6,540	4	0.18%
Wal-Mart Stores East	5,631	5	0.16%
Arium Resort LLC	4,325	6	0.12%
IH3 Property Florida LP, Altus Group US INC	3,816	7	0.11%
Publix Supermarkets, Inc.	3,745	8	0.10%
Harbor Beach Property LLC	3,462	9	0.10%
RAR2-Las Olas Centre LLC	3,015	10	0.08%
Hollywood FL Owner LLC	-	-	-
City of Fort Lauderdale	-	-	-
NXRT Pembroke LLC	-	-	-
SRP SUB LLC	-	-	-
<b>Total principal taxpayers</b>	<b>\$ 87,510</b>		<b>2.44%</b>

Source: Broward County Revenue Collector

2025		
Taxes Levied	Rank	Percent to Aggregate Taxes Levied
\$ 109,303	1	1.61%
17,233	2	0.25%
-	-	0.00%
-	-	0.00%
6,012	9	0.09%
-	-	0.00%
5,321	10	0.08%
6,642	6	0.10%
6,348	8	0.11%
-	-	0.00%
12,553	3	0.18%
7,505	4	0.11%
7,067	5	0.10%
6,427	7	0.09%
<u>\$ 184,411</u>		<u>2.72%</u>

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Property Tax Levies and Collections,  
Last Ten Fiscal Years**

Fiscal Year Ended September 30,	Total Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		
		Amount	Percentage of Levy	Collections in Subsequent Years
2016	\$ 73,794,596	\$ 70,095,209	95.0%	\$ 88,515
2017	79,787,967	75,867,788	95.1%	56,472
2018	86,905,516	82,347,473	94.8%	69,000
2019	92,864,670	87,982,591	94.7%	51,888
2020	98,373,350	93,116,487	94.7%	126,617
2021	103,562,690	98,131,640	94.8%	74,475
2022	104,706,427	99,186,314	94.7%	(36,558)
2023	111,041,372	105,418,840	94.9%	(18,163)
2024	123,247,801	117,116,035	95.0%	78,405
2025	133,933,085	128,362,228	95.8%	-

Source: Property Appraisers Office  
The Children's Services Council - Finance Administration

**Total Collections to Date**

	<b>Amount</b>	<b>Percentage of Levy</b>
\$	70,183,178	95.1%
	75,923,239	95.2%
	82,419,439	94.8%
	88,035,979	94.8%
	93,244,680	94.8%
	98,215,426	94.8%
	99,152,338	94.7%
	105,466,545	95.0%
	117,116,035	95.0%
	128,362,228	95.8%

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Demographic and Economic Statistics  
Last Ten Calendar Years**

<b>Year</b>	<b>Population <sup>(1)</sup></b>	<b>Personal Income <sup>(2)</sup></b>	<b>Per Capita Personal Income <sup>(2)</sup></b>	<b>Median Age <sup>(3)</sup></b>
2016	1,909,632	\$ 89,572,271	\$ 46,906	40.0
2017	1,935,878	94,239,376	48,680	40.1
2018	1,951,260	98,087,689	50,269	40.5
2019	1,952,778	102,145,579	52,308	40.4
2020	1,944,375	109,473,926	55,908	40.5
2021	1,930,983	124,458,321	64,453	40.7
2022	1,947,026	128,520,356	66,009	41.6
2023	1,962,531	139,304,872	70,982	41.5
2024	2,037,472	151,804,008	74,506	41.6
2025	N/A	N/A	N/A	N/A

Source:

- <sup>(1)</sup> US Department of Commerce, Bureau of the Census
- <sup>(2)</sup> US Department of Commerce, Bureau of Economic Analysis
- <sup>(3)</sup> US Census Bureau, American Community Survey (ACS)
- <sup>(4)</sup> School Board of Broward County
- <sup>(5)</sup> U.S. Department of Labor, Bureau of Labor Statistics

N/A Not Available

\* Includes Charter Schools

<b>* Public School Enrollment <sup>(4)</sup></b>	<b>Unemployment Rate <sup>(5)</sup></b>
268,836	4.60%
271,105	3.30%
271,517	2.80%
270,550	2.80%
267,970	7.80%
260,715	4.40%
256,021	2.60%
254,384	3.00%
251,106	3.40%
247,501	4.00%

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Principal Employers  
Current Year and Nine Years Ago**

<b>Employer (1)</b>	<b>2016</b>		
	<b>Employees <sup>(1)</sup></b>	<b>Rank</b>	<b>Percentage of Total County Employment <sup>(2)</sup></b>
Broward School Board*	31,797	1	3.3%
Memorial Healthcare System*	12,200	2	1.2%
Broward County Government*	11,654	3	1.2%
Broward Health*	8,219	4	0.8%
Nova Southeastern	7,462	5	0.8%
Broward College*	4,924	6	0.5%
Autonation	4,000	7	0.4%
American Express	3,500	8	0.4%
City of Fort Lauderdale	2,568	9	0.3%
Spirit Airlines	1,800	10	0.2%
<b>Total</b>	<b>88,124</b>		<b>9.1%</b>

\* Includes both full time and part time employees

Sources:

<sup>(1)</sup> The Broward Alliance

<sup>(2)</sup> Labor Market Statistics, Local Area Unemployment Statistics Program

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Principal Employers  
Current Year and Nine Years Ago**

<b>Employer (1)</b>	<b>2025</b>		<b>Percentage of Total County Employment (2)</b>
	<b>Employees (1)</b>	<b>Rank</b>	
Broward School Board*	31,472	1	3.0%
Memorial Healthcare System*	16,927	2	1.6%
Broward County Government*	13,147	3	1.2%
Broward Health*	9,151	4	0.9%
Nova Southeastern	5,313	5	0.5%
FirstService Residential	4,869	6	0.5%
Broward College*	3,374	7	0.3%
City of Fort Lauderdale	3,003	8	0.3%
Spirit Airlines	2,700	9	0.3%
American Express	2,600	10	0.2%
<b>Total</b>	<b>92,556</b>		<b>8.8%</b>

\* Includes both full time and part time employees

Sources:

(1) The Broward Alliance

(2) Labor Market Statistics, Local Area Unemployment Statistics Program

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Full-time Equivalent Employees by Function  
Last Ten Fiscal Years**

<b>Full-time Equivalent Employees as of September 30,</b>	<b>Program Support</b>	<b>General Administration</b>	<b>Grand Total</b>
2016	49	17	66
2017	51	18	69
2018	56	20	76
2019	55	20	75
2020	57	21	78
2021	57	22	79
2022	61	24	85
2023	66	23	89
2024	68	24	92
2025	80	27	107

Source: Children's Services Council, Finance Administration

**CHILDREN’S SERVICES COUNCIL OF BROWARD COUNTY**  
**Operating Indicators**  
**Last Ten Fiscal Years**

**Utilization**

Contract/Program Services

<u>Fiscal Year</u>	<u>Amount Under Contract (a)</u>	<u>Actual Expenditures (b)</u>	<u>Under-utilized (c)</u>	<u>Unallocated (d)</u>
2016	100%	94%	6%	0%
2017	99%	92%	7%	0%
2018	100%	93%	7%	0%
2019	98%	87%	11%	1%
2020	100%	76%	24%	0%
2021	99%	71%	28%	1%
2022	97%	75%	22%	3%
2023	100%	82%	18%	0%
2024	99%	83%	15%	1%
2025	99%	87%	12%	1%

- (a) Percentage of contract/program services budget under contract.
- (b) Percentage of contract/program services budget spent.
- (c) Percentage of contract/program services budget contracted but not spent.
- (d) Percentage of contract/program services budget not allocated/contracted.

**General Fund Total Expenditures as a percentage of revenues**

<u>Fiscal Year</u>	<u>Budget (e)</u>	<u>Actual (f)</u>
2016	106%	99%
2017	107%	97%
2018	106%	97%
2019	108%	90%
2020	108%	83%
2021	110%	80%
2022	119%	91%
2023	118%	93%
2024	117%	92%
2025	101%	99%

- (e) Budgeted expenditures as a percent of budgeted revenue
- (f) Actual expenditures as a percent of actual revenue

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Program Budget Indicators  
Last Ten Fiscal Years**

	Fiscal Year			
	2016	2017	2018	2019
	Budget	Budget	Budget	Budget
Family Strengthening	\$ 14,634,489	\$ 14,625,683	\$ 14,691,173	\$ 16,781,607
Child Welfare/Adoption Promotion	201,425	449,023	1,383,224	1,422,920
Youth Development	8,565,486	9,913,146	11,019,508	11,558,299
Delinquency Prevention	3,882,289	3,693,789	3,332,890	3,506,464
Independent Living	1,938,078	3,453,678	3,587,678	3,716,788
Special Needs	11,262,154	11,615,565	12,732,486	13,210,547
Out of School Time	12,510,258	12,739,048	14,333,308	14,829,189
Early Child Education	7,101,288	8,331,244	9,491,026	10,509,308
Physical Health	2,413,343	2,579,085	2,802,488	3,121,270
System Goals	2,176,270	2,945,616	3,053,305	2,946,182
Unallocated	183,623	177,863	-	1,074,857
<b>TOTAL</b>	<b>\$ 64,868,703</b>	<b>\$ 70,523,740</b>	<b>\$ 76,427,086</b>	<b>\$ 82,677,431</b>

Source: Children's Services Council, Finance Administration

Fiscal Year						
2020	2021	2022	2023	2024	2025	
Budget	Budget	Budget	Budget	Budget	Budget	Budget
\$ 22,197,880	\$ 23,966,670	\$ 21,775,568	\$ 23,528,238	\$ 26,766,984	\$ 28,343,723	
2,400,259	2,400,259	2,639,168	2,853,033	2,899,162	3,017,413	
12,525,294	14,838,909	17,162,625	20,535,007	24,866,096	30,018,243	
3,601,728	3,601,728	3,604,678	3,860,365	3,833,565	4,055,119	
3,803,739	4,081,500	4,229,618	4,880,012	4,798,552	5,391,295	
13,915,052	14,449,226	16,245,696	17,413,401	18,250,874	19,970,158	
15,323,467	14,509,357	18,473,374	20,730,397	21,124,161	22,368,556	
10,266,787	10,462,389	9,031,784	8,573,817	8,797,116	11,814,061	
3,194,475	3,357,049	3,229,359	3,282,903	3,456,421	3,957,787	
2,835,684	3,012,368	5,273,447	3,589,770	3,798,384	4,931,677	
12,939	871,477	3,497,021	231,899	1,581,690	1,224,797	
<u>\$ 90,077,304</u>	<u>\$ 95,550,932</u>	<u>\$ 105,162,338</u>	<u>\$ 109,478,842</u>	<u>\$ 120,173,005</u>	<u>\$ 135,092,829</u>	





**COMPLIANCE  
SECTION**



Citrin Cooperman & Company, LLP  
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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
 AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
*GOVERNMENT AUDITING STANDARDS*

To the Members of the Council of  
 Children's Services Council of Broward County  
 Lauderhill, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, and the major fund of the Children's Services Council of Broward County (the "Council"), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the Council's basic financial statements, and have issued our report thereon dated March 26, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Council's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion on the effectiveness of the Council's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



### Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads 'Citrin Cooperman &amp; Company, LLP'.

Fort Lauderdale, Florida  
March 26, 2025



Citrin Cooperman & Company, LLP  
 Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM  
 AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Members of the Council of  
 Children's Services Council of Broward County  
 Lauderhill, Florida

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited the Children's Services Council of Broward County's (the "Council") compliance with the types of compliance requirement identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the Council's major federal programs for the year ended September 30, 2024. The Council's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Council complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2024.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Council and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Council's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Council's federal programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Council's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Council's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Council's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Council's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.



Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads 'Citrin Cooperman &amp; Company, LLP'.

Fort Lauderdale, Florida  
March 26, 2025

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Schedule of Expenditures of Federal Awards  
For the Fiscal Year Ended September 30, 2025**

<b>Federal Grantor/ Pass-Through Grantor/ Program or Cluster Title</b>	<b>Federal Assistance Listing Number</b>	<b>Pass-Through Entity Identifying Number</b>	<b>Total Federal Expenditures</b>	<b>Provided to Subrecipients</b>
Federal Agency Name:				
Department of Education				
Pass-through:				
Broward College				
Innovative Approaches to Literacy - Promise Neighborhoods Project Broward UP (Unlimited Potential)	84.215N	S215N210041	\$ 103,987	\$ 103,987
Total Department of Education			<u>103,987</u>	<u>103,987</u>
Department of Education				
Pass-through:				
Florida Atlantic University				
Innovative Approaches to Literacy - Promise Neighborhoods Implementation Grant	84.215N	S215N210041-24	\$ 1,834,294	\$ 1,108,599
Total Department of Education			<u>1,834,294</u>	<u>1,108,599</u>
Department of Health and Human Services				
Pass-through:				
Florida Department of Children and Families				
Foster Care - Title IV-E	93.658	# YLJ74	345,268	-
Adoption Assistance - Title IV-E	93.659	# YLJ74	122,667	-
Total Department of Health and Human Services			<u>467,935</u>	<u>-</u>
Total Expenditures of Federal Awards			<u>\$ 2,406,216</u>	<u>\$ 1,212,586</u>

The notes to the schedule of expenditures of federal awards are an integral part of this schedule

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**Notes to Schedule of Expenditures of Federal Awards**  
**For the Fiscal Year Ended September 30, 2025**

**Note 1 – Basis Of Presentation**

The accompanying schedule of expenditures of federal awards (the schedule) includes the federal grant activity of the Children's Services Council of Broward County (the Council) under programs of the federal government for the fiscal year ended September 30, 2025. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the Council, it is not intended to and does not present the financial position or changes in net position of the Council.

**Note 2 – Summary Of Significant Accounting Policies**

Expenditures reported in the schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as a reimbursement. Pass-through entity identifying numbers are presented where available.

**Note 3 – Indirect Cost Rate**

The Council has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Children's Services Council of Broward County, Florida**  
 Schedule of Findings and Questioned Costs  
**For the Year Ended** September 30, 2024

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**SECTION I - SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

Type of auditor's report issued: *Unmodified Opinion*

Internal control over financial reporting:

Material weakness(es) identified?  yes  no

Significant deficiency(ies) identified?  yes  none reported

Noncompliance material to financial statements noted?  yes  no

**Federal Programs**

Internal control over major federal programs:

Material weakness(es) identified?  yes  no

Significant deficiency(ies) identified?  yes  none reported

Type of auditor's report issued on compliance for major federal programs: *Unmodified Opinion*

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?  yes  no

Identification of major federal program(s):

<u>Assistance Listing No.</u>	<u>Federal Program(s)</u>
84.215N	Department of Education - Innovative Approaches to Literacy; Promise Neighborhoods; Full-Service Community Schools; and Congressionally Directed Spending for Elementary and Secondary Education Community Projects

Dollar threshold used to distinguish between Type A and Type B programs: \$ 750,000

Auditee qualified as low-risk auditee?  yes  no

**SECTION II - FINANCIAL STATEMENTS FINDINGS**

None Reported.

**SECTION III - FEDERAL PROGRAMS FINDINGS AND QUESTIONED COSTS**

None Reported.

**SECTION IV - PRIOR YEAR AUDIT FINDINGS**

None Reported.

**SECTION V - OTHER**

No management letter is required because there were no findings required to be reported in a separate management letter.

MANAGEMENT LETTER IN ACCORDANCE WITH THE RULES OF THE AUDITOR  
GENERAL OF THE STATE OF FLORIDA

To the Members of the Council of  
Children's Services Council of Broward County  
Lauderhill, Florida

**Report on the Financial Statements**

We have audited the financial statements of the Children's Services Council of Broward County (the "Council"), as of and for the fiscal year ended September 30, 2024, and have issued our report thereon dated March 26, 2025.

**Auditors' Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and Chapter 10.550, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*; Independent Auditors' Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance; Schedule of Findings and Questioned Costs; and Independent Accountants' Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports and schedule, which are dated March 26, 2025, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. There were no findings or recommendations made in the preceding financial audit report.

**Official Title and Legal Authority**

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. This information is disclosed in Note 1 to the notes financial statements.



## Financial Condition and Management

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the Council has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the Council did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the Council. It is management's responsibility to monitor the Council's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

## Specific Information

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)6, Rules of the Auditor General, the Council reported:

- a. The total number of Council employees compensated in the last pay period of the Council's fiscal year as 92.
- b. The total number of independent contractors to whom nonemployee compensation was paid in the last month of the Council's fiscal year as 50.
- c. All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency as \$12,008,163.
- d. All compensation earned by or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency as \$616,394.
- e. No construction project with a total cost of at least \$65,000 approved by the Council that is scheduled to begin on or after October 1 of the fiscal year ended September 30, 2024.
- f. A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year, being reported if the Council amends a final adopted budget under Section 189.016(6), Florida Statutes. Refer to the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual Comparison – General Fund on page 74-75.

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)7, Rules of the Auditor General, the Council reported:

- a. The mileage rate or rates imposed by the Council as .4500 mill.
- b. The total amount of ad valorem taxes collected by or on behalf of the district as \$ 117,207,209.



- c. The total amount of outstanding bonds issued by the district and the terms of such bonds as none.

### Specific Information

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)9., Rules of the Auditor General, the Council reported:

- a. The rate or rates of non-ad valorem special assessments imposed by the Council as not applicable.
- b. The total amount of special assessments collected by or on behalf of the Council as not applicable.
- c. The total amount of outstanding bonds issued by the district and the terms of such bonds as not applicable.

### Additional Matters

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

### Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Council members and management of the Council, and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Citrin Cooperman &amp; Company, LLP".

Fort Lauderdale, Florida  
March 26, 2025



**Citrin Cooperman & Company, LLP**  
 Certified Public Accountants

6550 N Federal Hwy, 4th Floor  
 Fort Lauderdale, FL 33308  
 T 954.771.0896 F 954.938.9353  
 citrincooperman.com

INDEPENDENT ACCOUNTANTS' REPORT ON COMPLIANCE WITH THE REQUIREMENTS OF  
 SECTION 218.415 FLORIDA STATUTES

To the Members of the Council of  
 Children's Services Council of Broward County  
 Lauderhill, Florida

We have examined the Children's Services Council of Broward County's (the "Council") compliance with the requirements of Section 218.415 Florida Statutes, *Local Government Investment Policies* (the "specified requirements"), during the year ended September 30, 2024. Management of the Council is responsible for the Council's compliance with the specified requirements. Our responsibility is to express an opinion on the Council's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the Council complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the Council complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent and to meet our other ethical responsibilities in accordance with relevant ethical requirements relating to the engagement.

Our examination does not provide a legal determination on the Council's compliance with specified requirements. In our opinion, the Council complied, in all material respects, with the requirements of Section 218.415 Florida Statutes for the year ended to September 30, 2024.

This report is intended solely for the information and use of management of the Council, Council members, and the State of Florida Auditor General, and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Citrin Cooperman &amp; Company, LLP".

Fort Lauderdale, Florida  
 March 26, 2025



## CONNECTING COMMUNITY. EMPOWERING FAMILIES.

### MISSION

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of care.

### VISION

The children of Broward County shall have the opportunity to realize their full potential, their hopes and their dreams, supported by a nurturing family and community.



**TAB 4**



# CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

## Investment Performance Review For the Quarter Ended December 31, 2025

### Client Management Team

Leslie Weaber, Institutional Sales and Relationship Manager  
Richard Pengelly, CFA, CIMA, CTP, Managing Director

**PFM Asset Management**  
A division of U.S. Bancorp Asset Management, Inc

225 East Robinson Street |  
Suite 250  
Orlando, FL 32801  
407-341-8985

213 Market Street  
Harrisburg, PA 17101-2141  
717-232-2723

**NOT FDIC INSURED : NO BANK GUARANTEE : MAY LOSE VALUE**

This material is for client use

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# Agenda

- Market Update
- Account Summary
- Portfolio Review

---

# Market Update

## Current Market Themes



- ▶ U.S. economy remains resilient but government shutdown obscures data
  - ▶ Inflation print likely biased lower due to data collection gaps and technical adjustments
  - ▶ Unemployment rate trends higher with net new job creation near zero
  - ▶ Strong consumer and business spending, along with steadier trade dynamics, support growth



- ▶ The Fed lowered the target rate by 50 basis points in the fourth quarter to 3.50-3.75%
  - ▶ Fed Chair Powell acknowledged ongoing challenges in achieving the Fed's dual mandate of maximum employment and price stability
  - ▶ The Fed's December "dot plot" indicates 25 bps of cuts in both 2026 and 2027, but the wide dispersion in underlying projections highlights differing views on path forward
  - ▶ Markets view policy is skewed towards additional easing assuming a more dovish Chair takes office in mid-2026

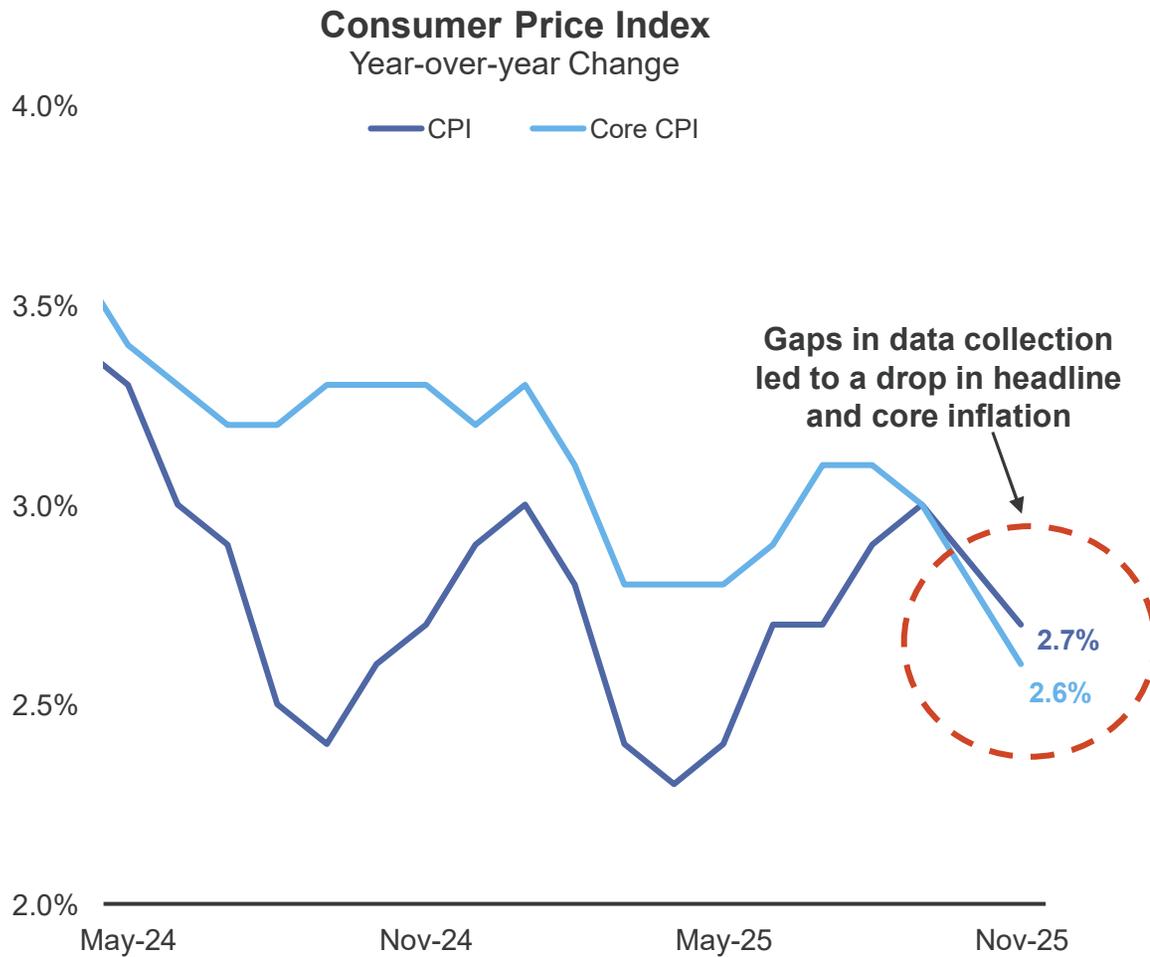


- ▶ Treasury yield curve continues to steepen but remains inverted inside 2 years
  - ▶ Front end Treasury yields moved lower during the fourth quarter on Fed rate cut expectations
  - ▶ Yields were range bound as volatility waned into year end
  - ▶ Credit spreads widened marginally but remain near historically narrow levels

Source: Details on market themes and economic indicators provided throughout the body of the presentation. Bloomberg Finance L.P., as of December 31, 2025.

### Data Distortions Bias Inflation Lower

*Fed Chair Powell: "The data may be distorted ... because [it] was not collected in October and half of November."*



#### Price Increases For Key Goods

Legend: ■ 3-Month Annualized Inflation Rates (Sep-25), ■ 2024

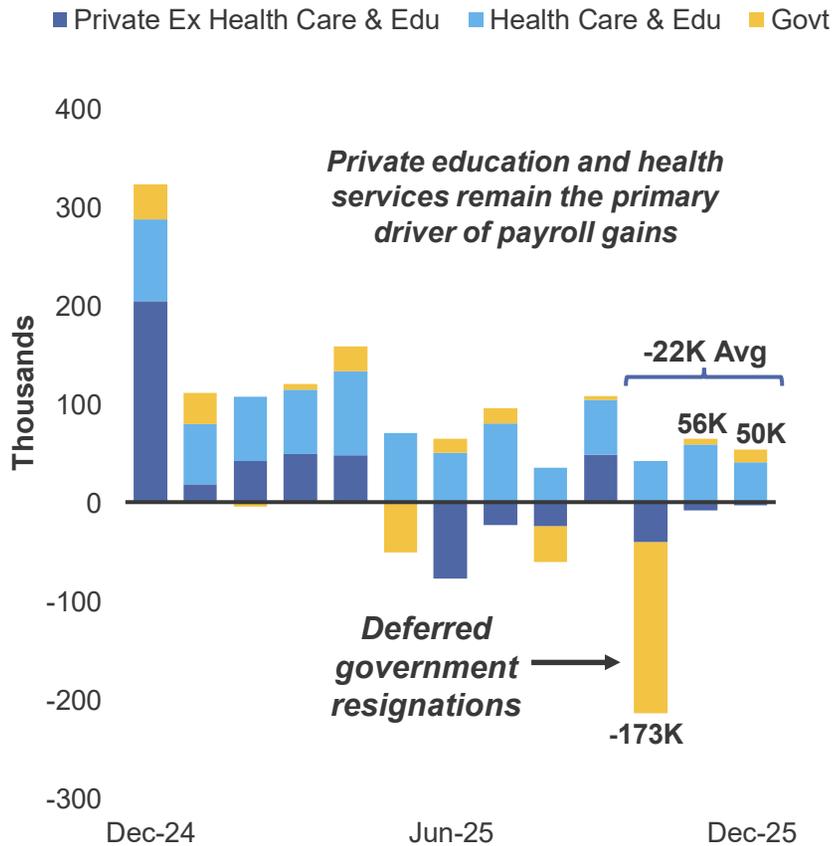
Category	3-Month Average	2024
Home Furnishings	+4.1%	-0.9%
Apparel	+5.3%	+1.2%
Transportation	+3.1%	-1.2%
Food at Home	+3.2%	+1.8%
Energy	+4.6%	-0.5%

Source: FOMC Chair Jerome Powell Press Conference, December 10, 2025. Bureau of Labor Statistics and Bloomberg Finance L.P. as of November 2025.

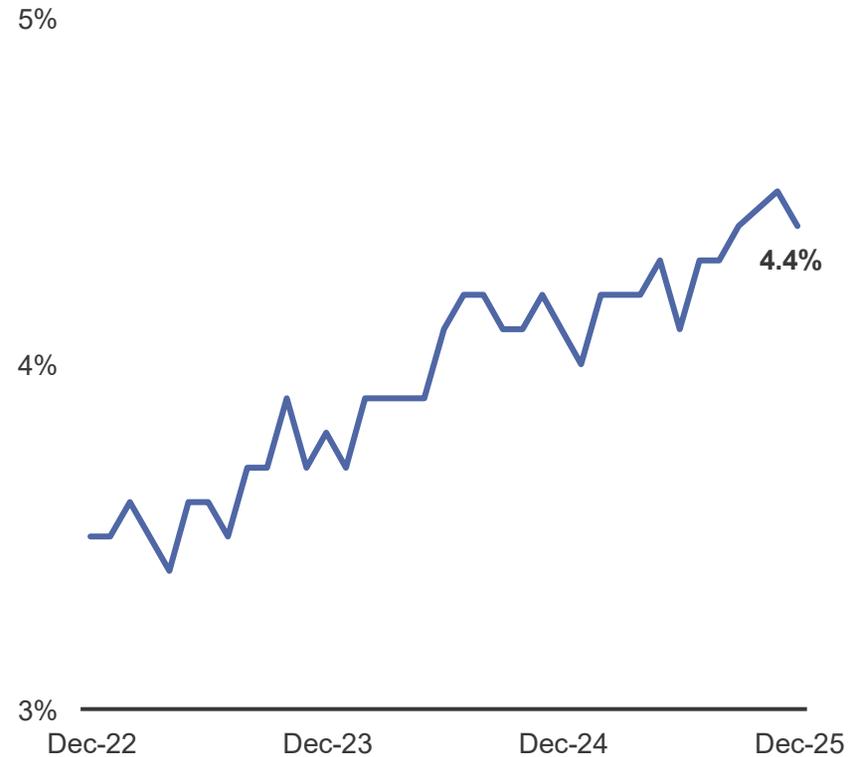
## Labor Market Continues to Cool

*Fed Chair Powell: “[S]upply of workers has also gone way down, so the unemployment rate hasn’t moved that much. It is a labor market that seems to have significant downside risks...”*

### Monthly Change In Nonfarm Payrolls



### Unemployment Rate

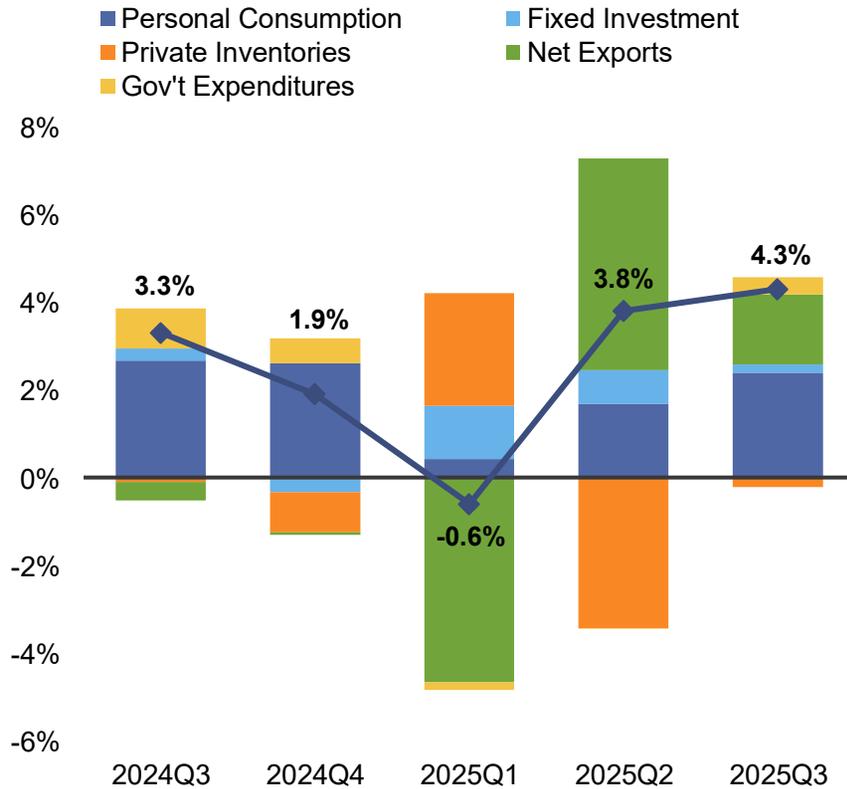


Source: FOMC Chair Jerome Powell Press Conference, December 10, 2025. Bureau of Labor Statistics and Bloomberg Finance L.P. as of December 2025.

## K-Shaped Economy

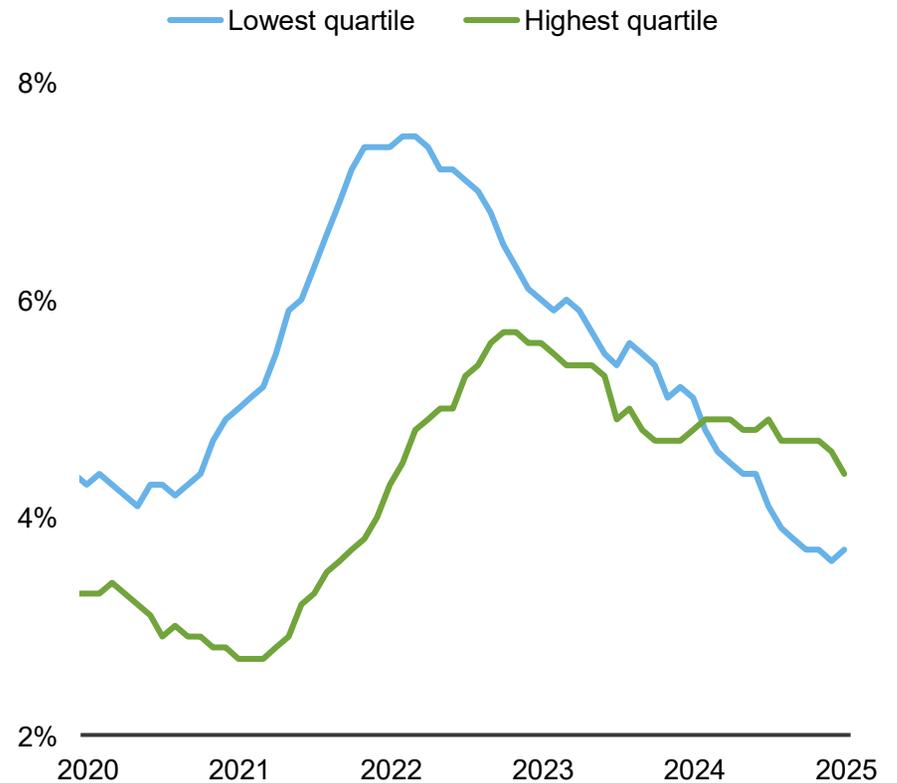
*Fed Chair Powell: "[T]he top third [of earners] accounts for way more than a third of the consumption ... So it's a good question how sustainable that is."*

### U.S. Real GDP Contributors and Detractors



### Wage Growth by Income Quartiles

Atlanta Fed Wage Growth Tracker



Source: FOMC Chair Jerome Powell Press Conference, December 10, 2025. Bloomberg Finance L.P. and Bureau of Economic Analysis, as of September 2025 (left). Federal Reserve Bank of Atlanta, as of September 2025 (right).

## Factors Shaping the Economic Outlook



### Negative

- ▶ Net new job creation nears zero
- ▶ Increasing retail credit card balances
- ▶ Rising student loan delinquencies
- ▶ Planned federal spending cuts



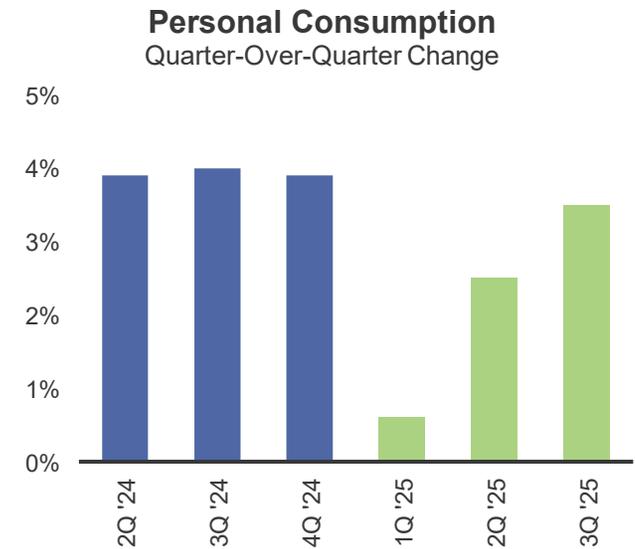
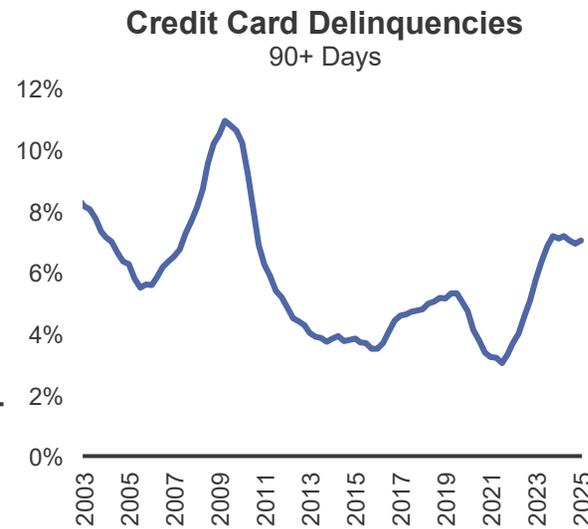
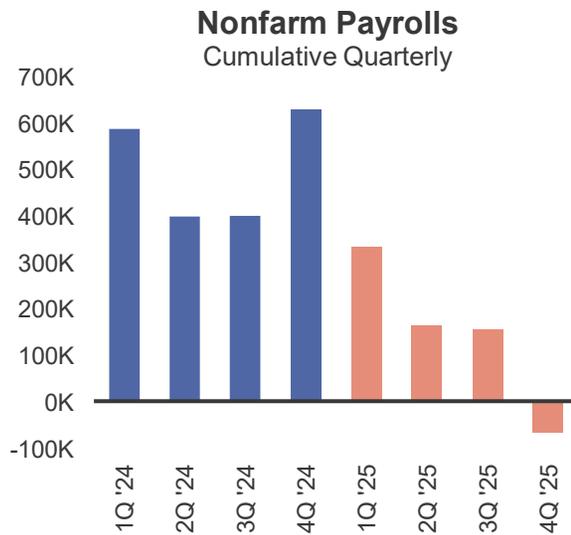
### Neutral

- ▶ Services disinflation
- ▶ Slower tariff-based inflation passthrough
- ▶ Stabilizing credit card delinquencies



### Positive

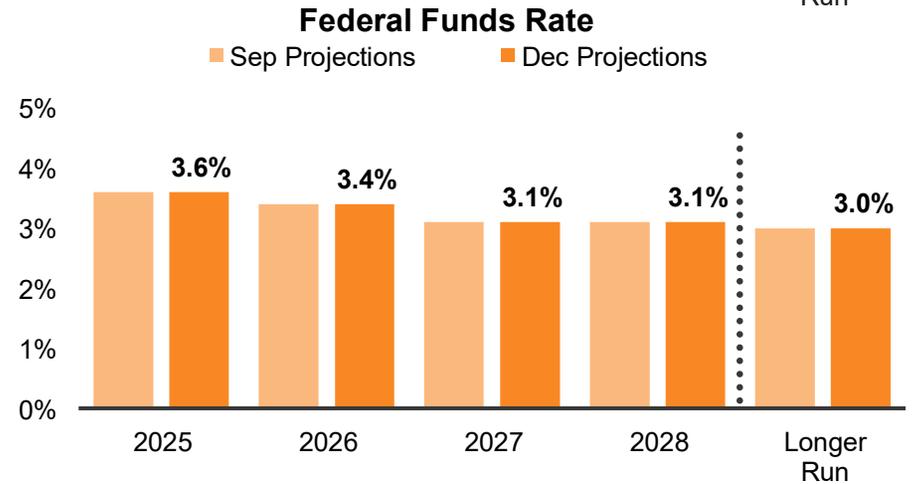
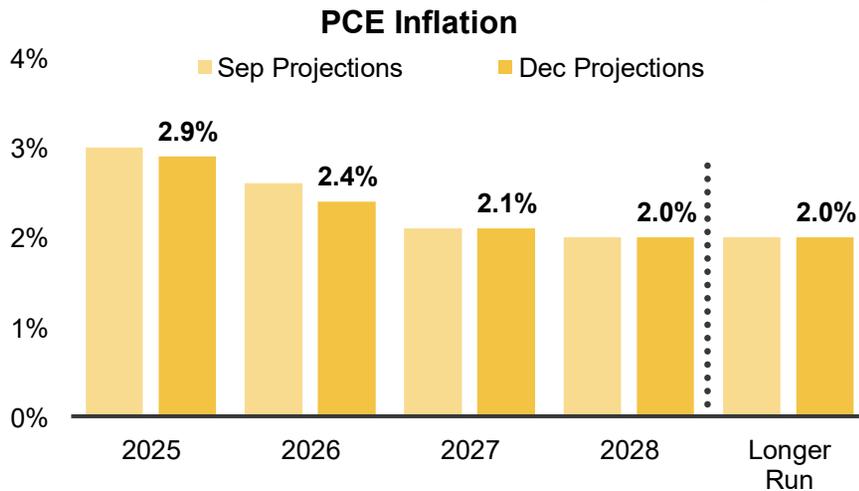
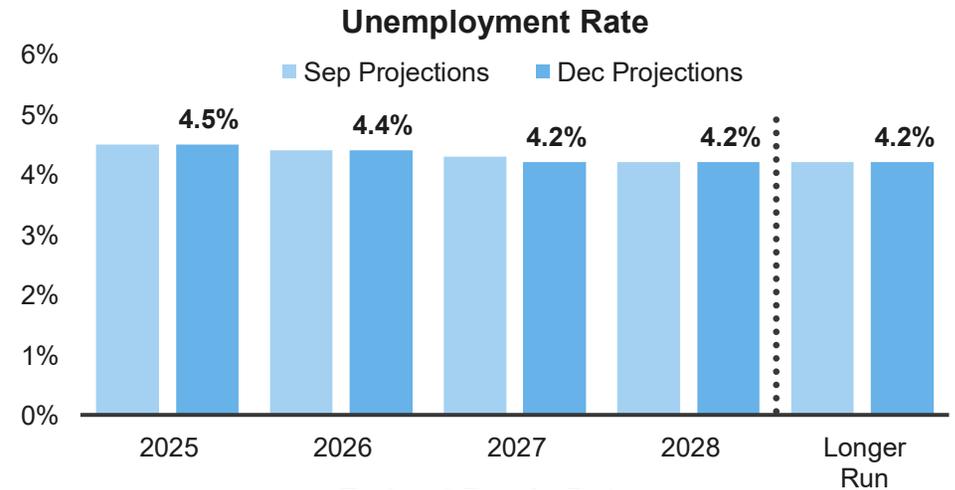
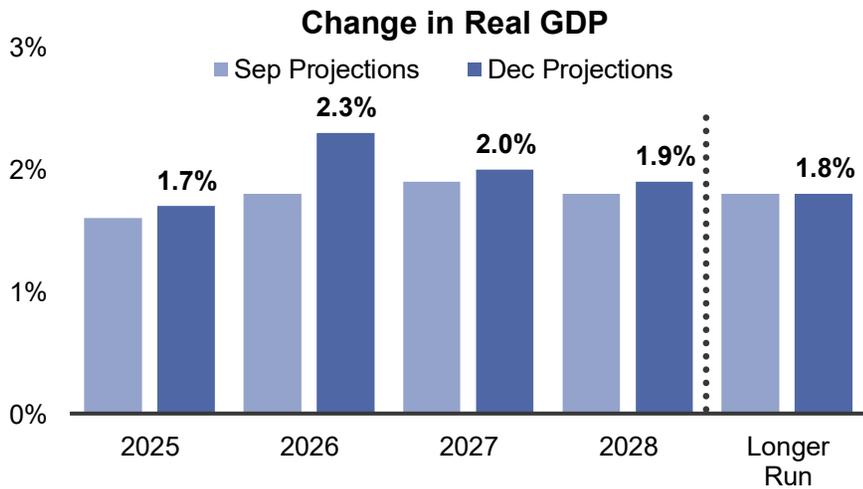
- ▶ Easing Fed Policy
- ▶ Fiscal tailwinds from tax and reconciliation bill
- ▶ Resilient consumer spending
- ▶ Positive real disposable personal income growth
- ▶ Corporate fundamentals



Source: Bloomberg Finance L.P., Bureau of Labor Statistics as of December 2025, Federal Reserve Bank of New York as of September 2025, and Bureau of Economic Analysis as of September 2025.

## Fed's Updated Summary of Economic Projections

*Fed Chair Powell: "[T]he baseline [expectation] would be solid growth next year" ... "[We] feel like we have made progress this year in nontariff-related inflation."*

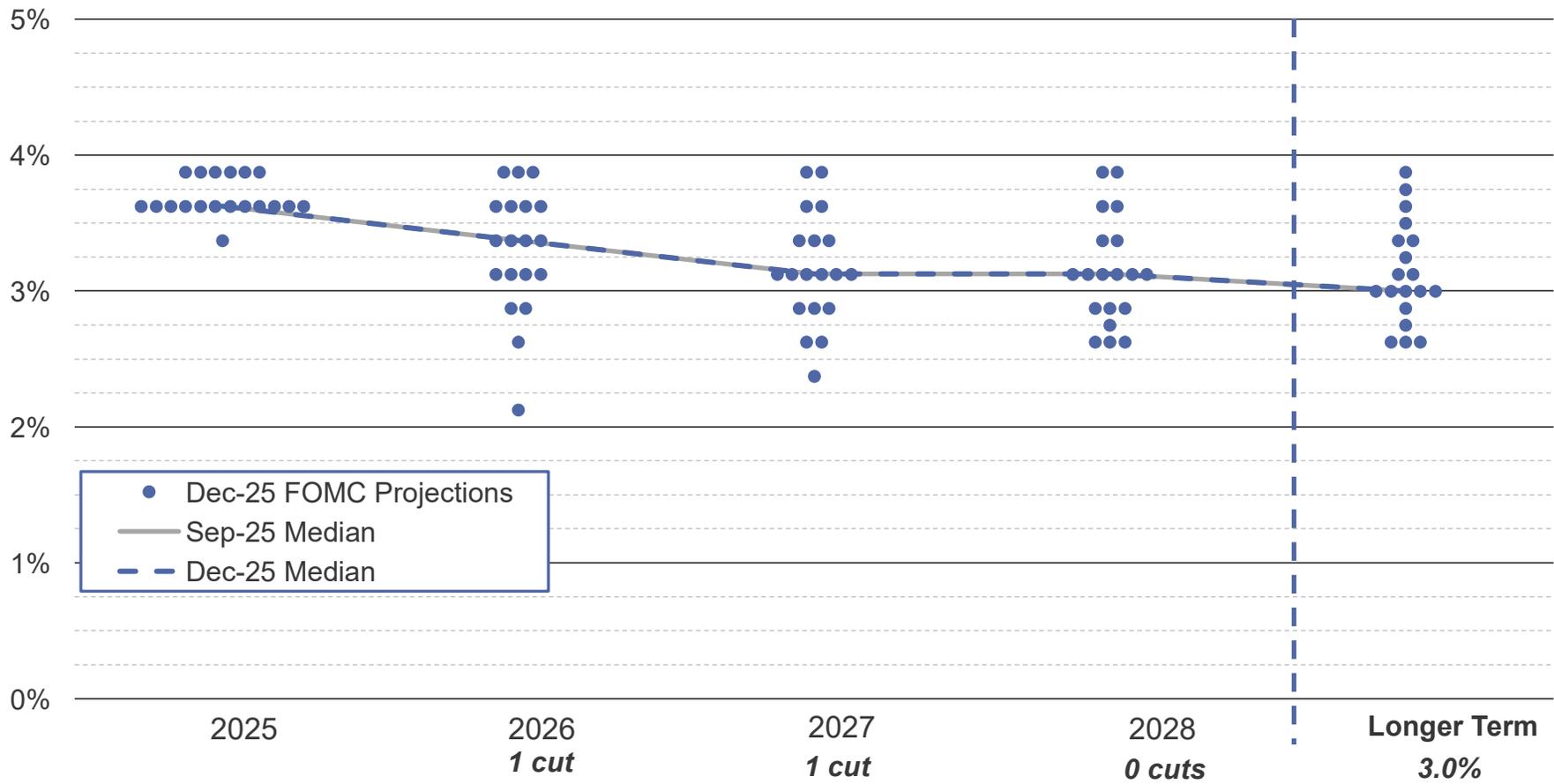


Source: FOMC Chair Jerome Powell Press Conference, December 10, 2025. Federal Reserve, latest median economic projections, as of December 2025.

### The December Fed "Dot Plot"

*Fed Chair Powell: "[I]t is very unusual to have persistent tension between the two parts of the mandate... But it is not like the normal situation where everyone agrees on the direction and what to do. It is more spread out."*

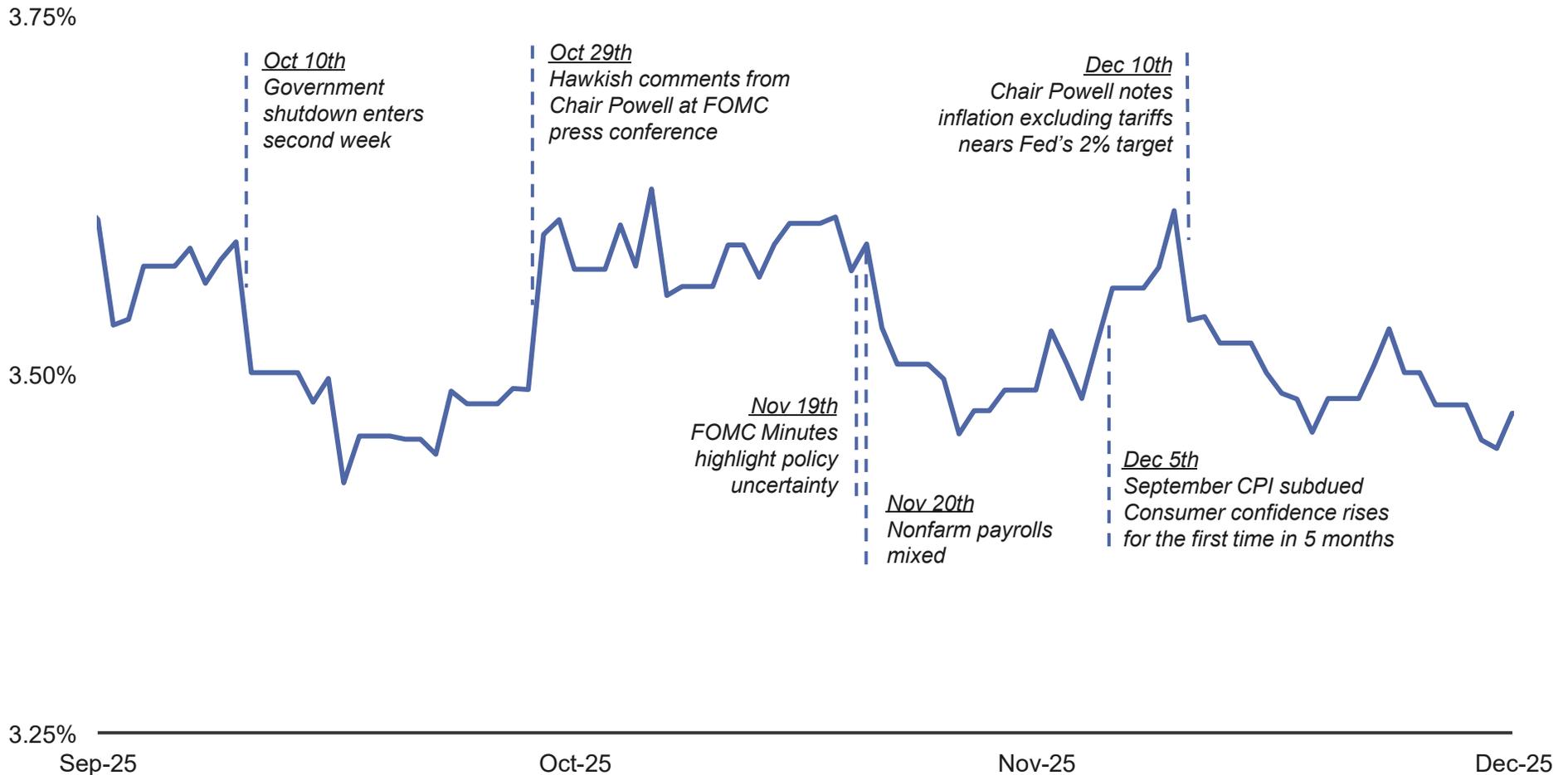
Fed Participants' Assessments of 'Appropriate' Monetary Policy



Source: FOMC Chair Jerome Powell Press Conference, December 10, 2025. Federal Reserve; Bloomberg Finance L.P.. Individual dots represent each Fed members' judgement of the midpoint of the appropriate target range for the federal funds rate at each year-end. As of December 2025.

## Treasury Yields Range Bound As Volatility Wanes

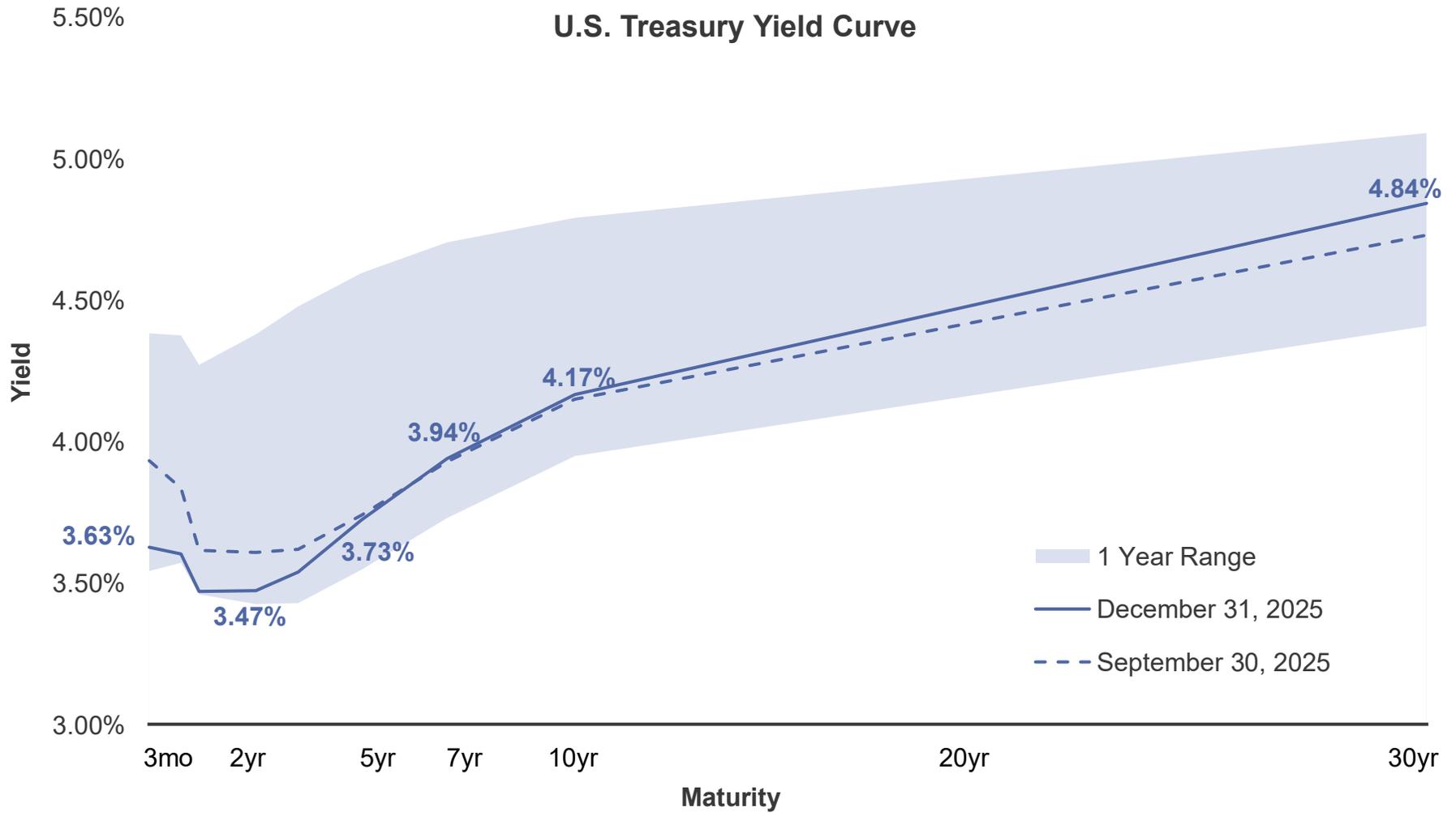
### 2-Year U.S. Treasury Yield September 30, 2025 – December 31, 2025



Source: Bloomberg Finance L.P., as of December 31, 2025.

### Treasury Yield Curve Nears Dis-inversion

#### U.S. Treasury Yield Curve

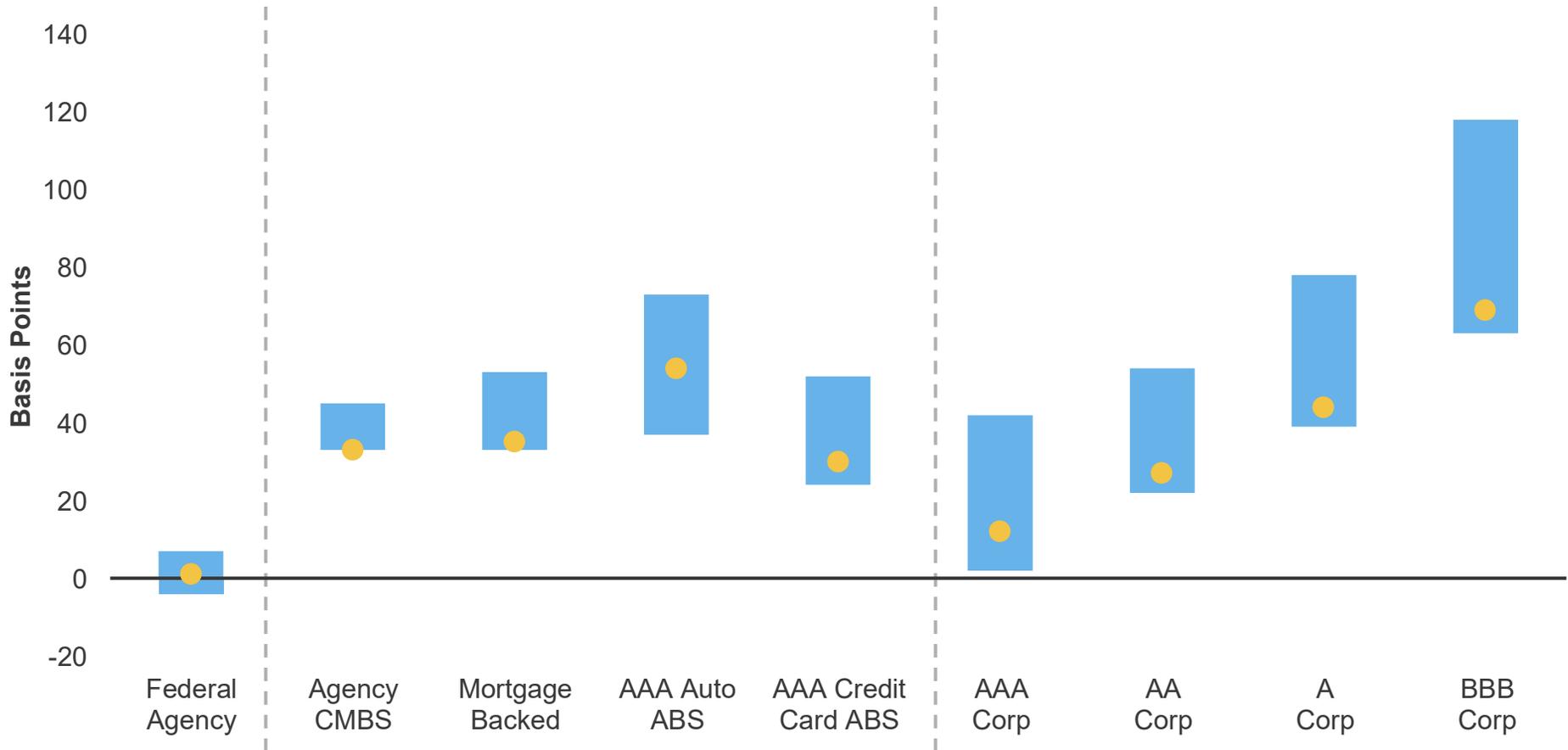


Source: Bloomberg Finance L.P., as of December 31, 2025.

## Sector Yield Spreads

### 1-3 Year Yield Spreads

■ 2025 Range ● Dec-25 Spread

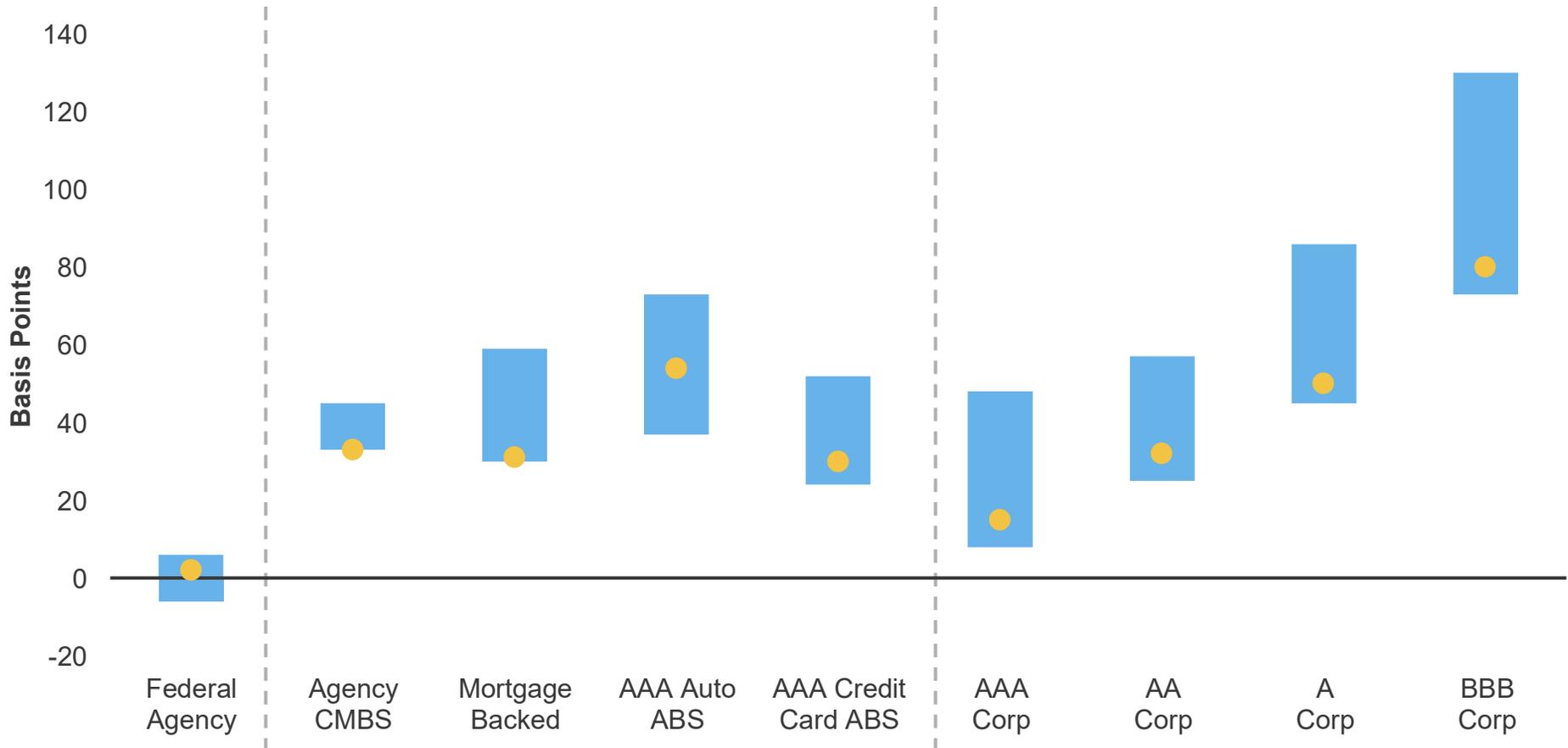


Source: ICE BofA 1-3 year Indices via Bloomberg Finance L.P. as of December 31, 2025. Spreads on ABS and MBS are option-adjusted spreads based on weighted average life; spreads on agencies are relative to comparable maturity Treasuries.  
 CMBS is Commercial Mortgage-Backed Securities and represented by the ICE BofA Agency CMBS Index.  
 Mortgage Backed is the ICE BofA US Mortgage-Backed Securities Index.

## Sector Yield Spreads

### 1-5 Year Yield Spreads

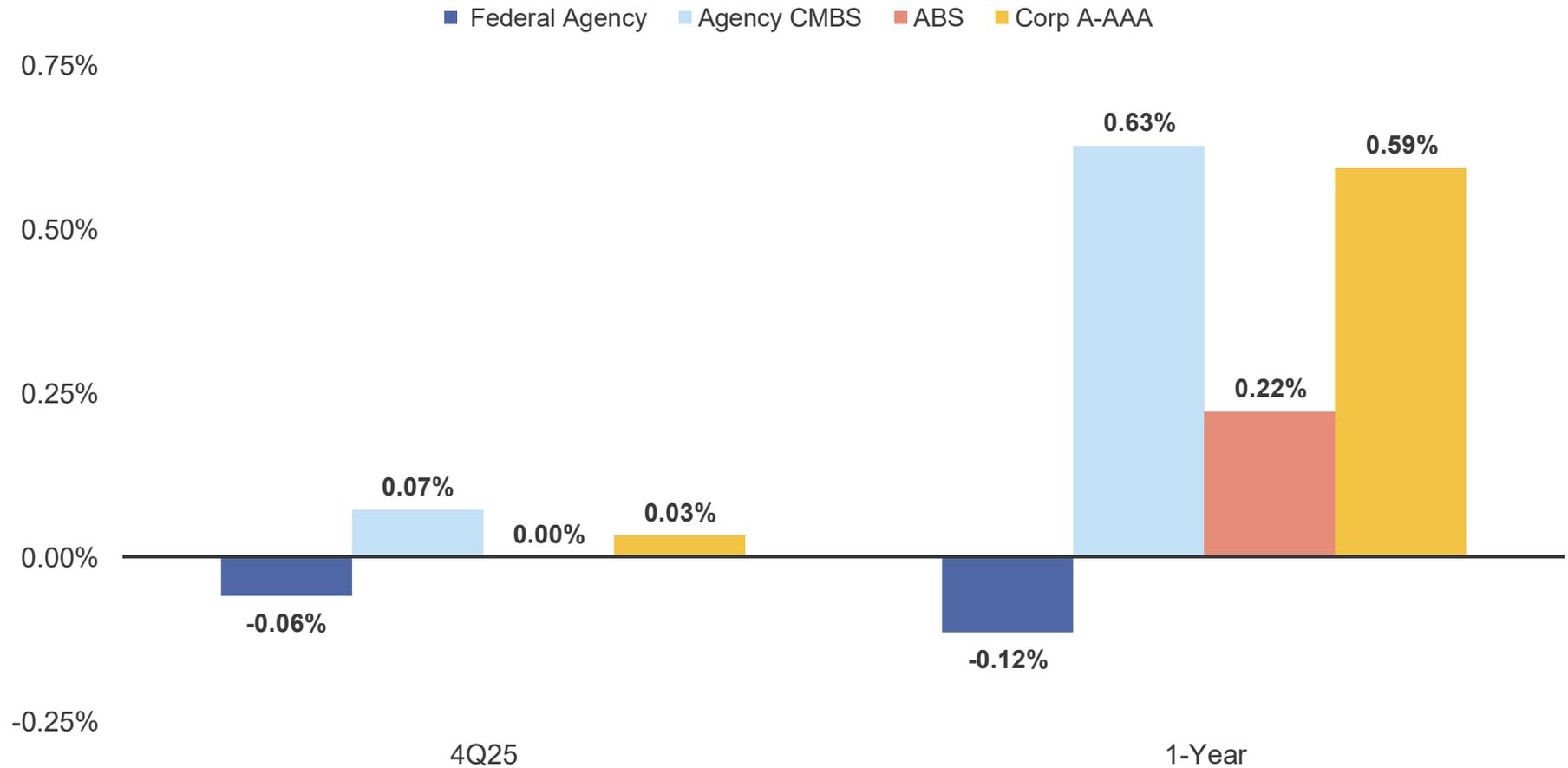
■ 2025 Range ● Dec-25 Spread



Source: ICE BofA 1-5 year Indices via Bloomberg Finance L.P. as of December 31, 2025. Spreads on ABS and MBS are option-adjusted spreads based on weighted average life; spreads on agencies are relative to comparable maturity Treasuries.  
 CMBS is Commercial Mortgage-Backed Securities and represented by the ICE BofA Agency CMBS Index.  
 Mortgage Backed is the ICE BofA US Mortgage-Backed Securities Index.

### Fixed-Income Index Excess Returns

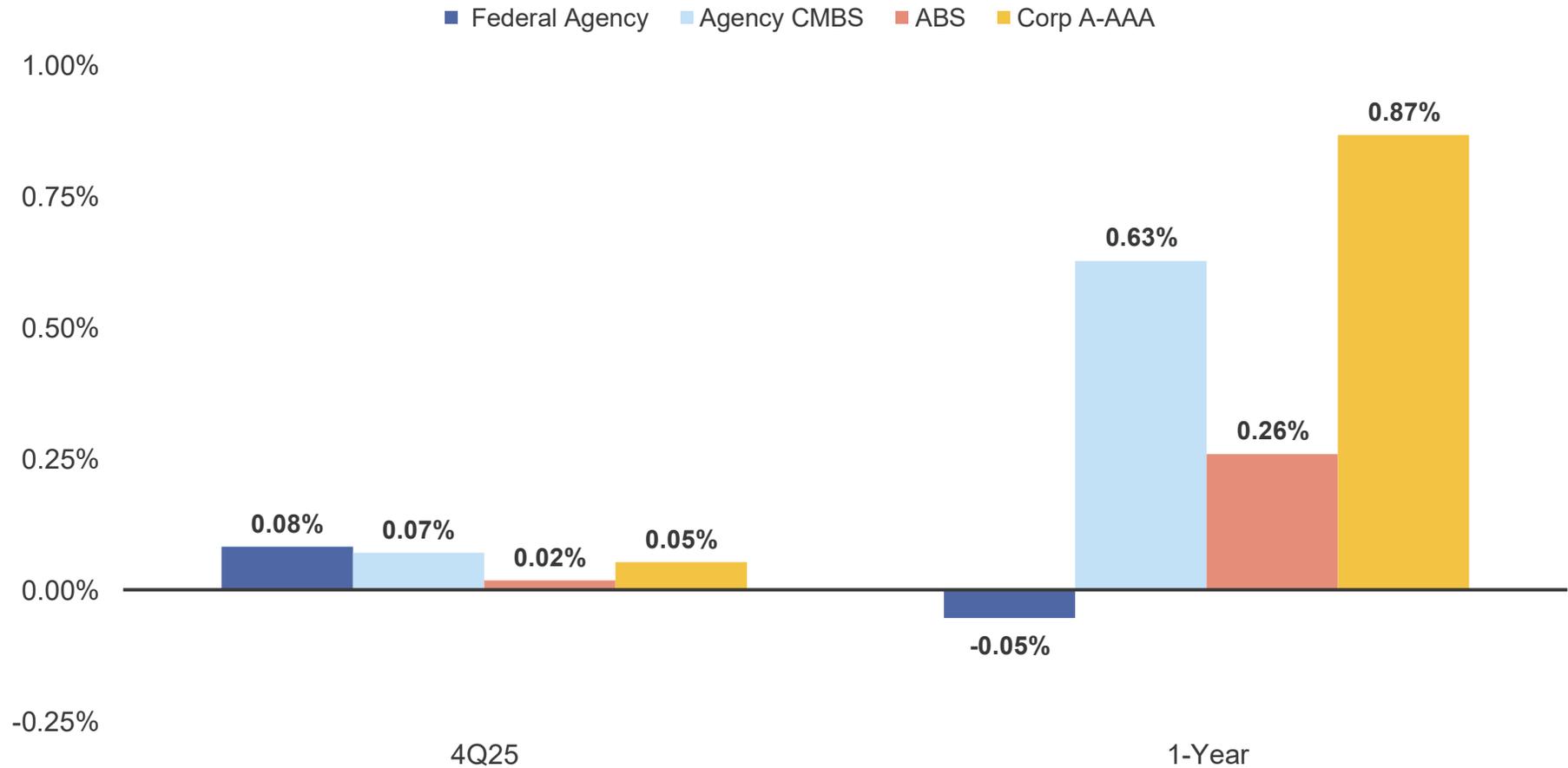
#### Excess Returns 1-3 Year Indices



Source: ICE BofA Indices. ABS indices are 0-3 year, based on weighted average life. Agency CMBS represented by ICE BofA CMBY Index. As of December 31, 2025.

### Fixed-Income Index Excess Returns

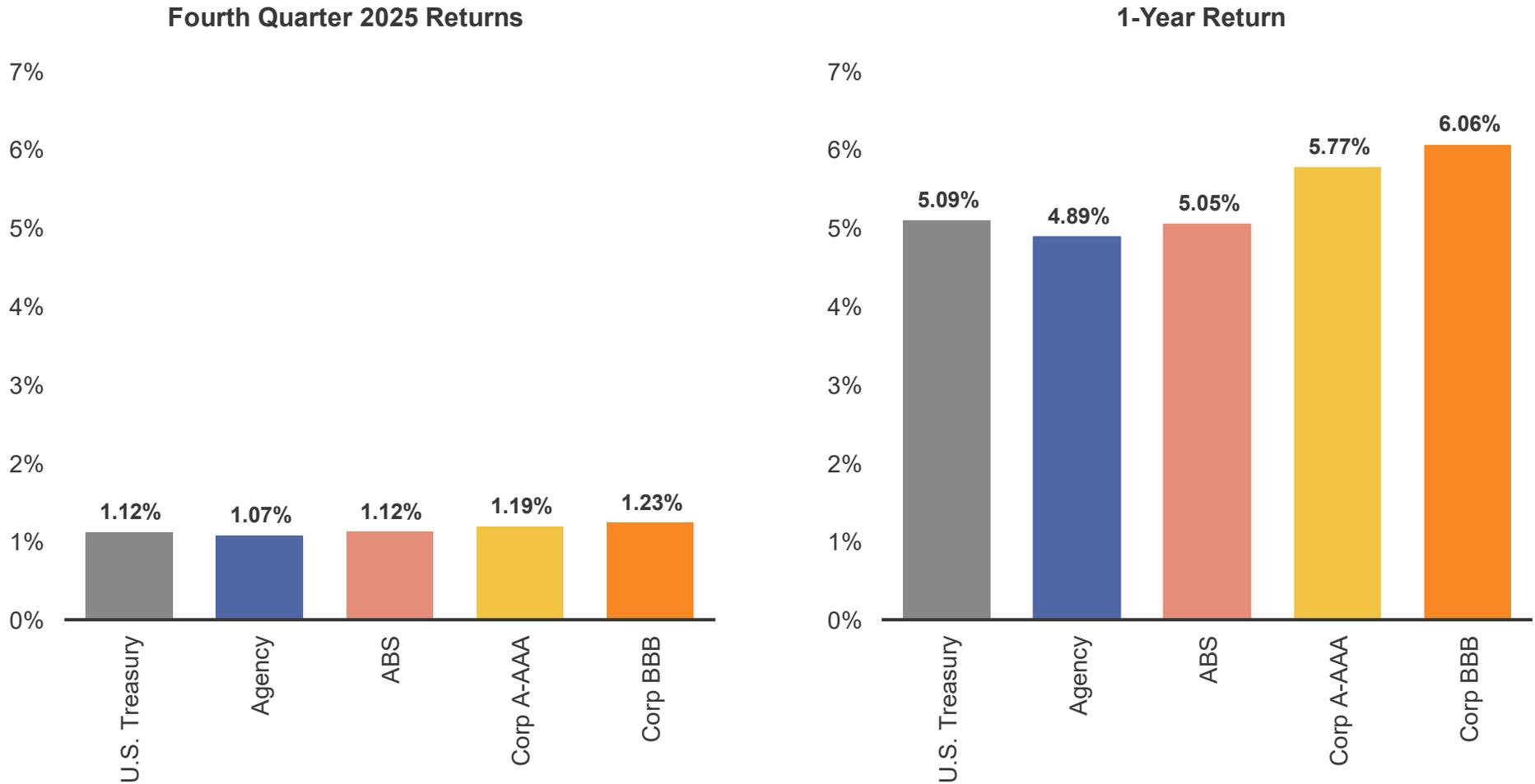
#### Excess Returns 1-5 Year Indices



Source: ICE BofA Indices. ABS indices are 0-5 year, based on weighted average life. Agency CMBS represented by ICE BofA CMBY Index. As of December 31, 2025.

## Fixed-Income Index Total Returns in 4Q 2025

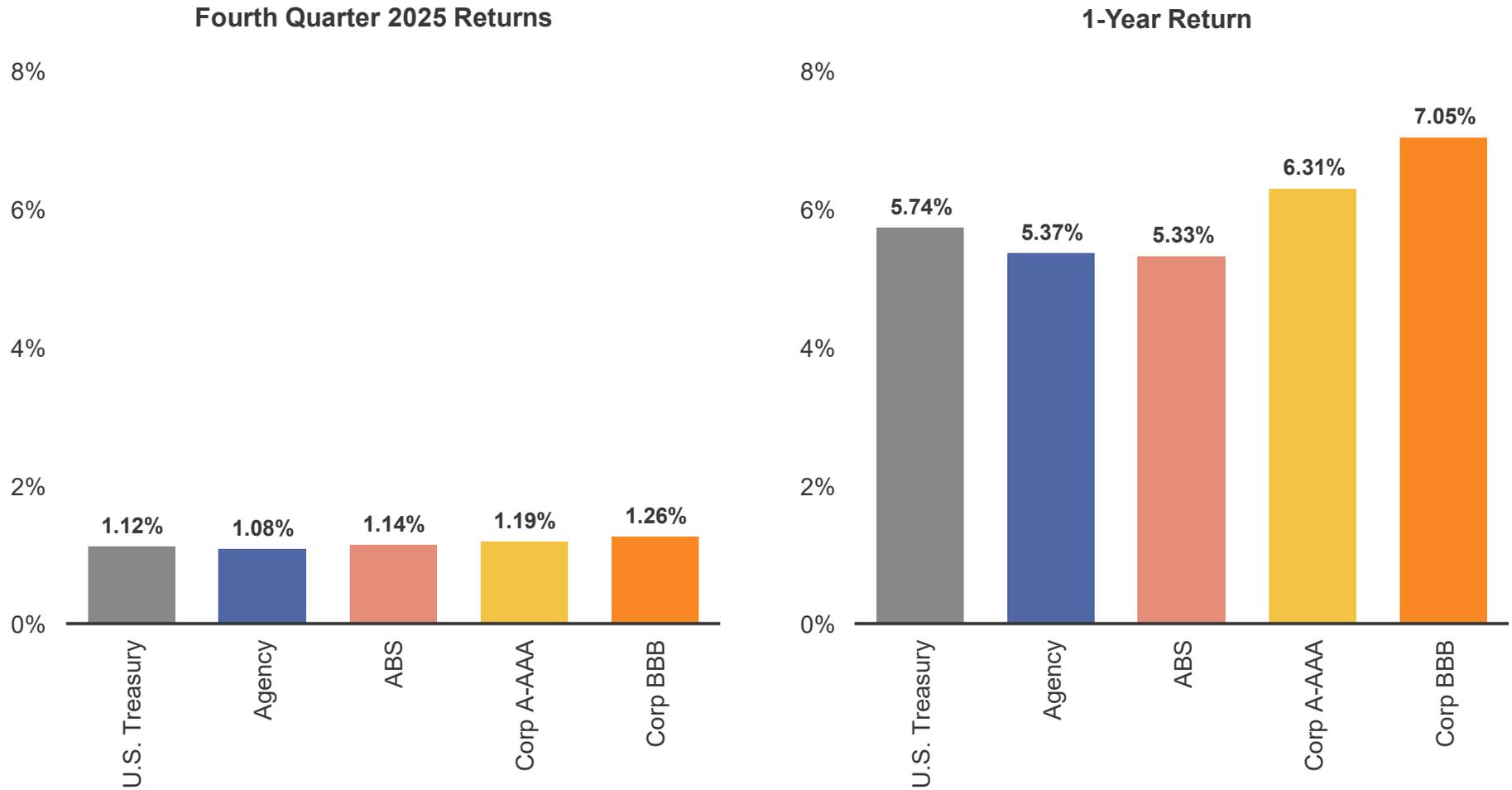
### 1-3 Year Indices



Source: ICE BofA Indices. ABS indices are 0-3 year, based on weighted average life. As of December 31, 2025.

## Fixed-Income Index Total Returns in 4Q 2025

### 1-5 Year Indices



Source: ICE BofA Indices. ABS Indices are 0-5 year, based on weighted average life. As of December 31, 2025.

## Treasury Yields Remain Above Historical Averages

### 2-Year Treasury Yield



Source: Bloomberg Finance L.P., as of December 31, 2025.

## Government Sector Strategy

### AGENCY BULLETS



Reduce allocations

**Summary:**

- Spreads remain rich, especially in the 1–7y area, trading near or through Treasuries
- Limited issuance outside of 12 months continues to keep spreads narrow

**Outlook:**

- Spreads expected to remain tight
- Opportunistically sell for rebalancing or swaps into new issue across sectors
- Continue monitoring ongoing privatization efforts of Fannie Mae and Freddie Mac

### CALLABLE AGENCIES



Reduce allocations

**Summary:**

- Front-end spreads have widened recently on an uptick in volatility and secondary supply
- Activity remains elevated versus 1H25 as redemptions drive more issuance
- Valuations remain rich across the front end

**Outlook:**

- Evaluate callables cautiously with a preference for longer lockouts

### SUPRANATIONALS



Reduce allocations

**Summary:**

- Spreads remain near historic lows with 1-5y maturities offering 5-10 bps over comparable federal agency bullets
- Flat spread curve favors shorter maturities
- Bonds continue to be well bid

**Outlook:**

- We expect more new issue supply in January and February
- Continue evaluating new issues, especially for constrained accounts
- Opportunistically sell for rebalancing or sector rotation

● Current outlook



Statements and opinions were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (12/31/2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

### Corporate Sector Strategy

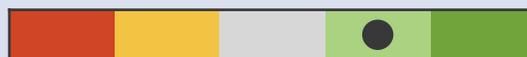
<b>OVERALL</b>		<p><b>Short (&lt;5 year) Corporates:</b> Maintain flexibility to add / swap as opportunities arise</p> <p><b>Longer Corporates:</b> Maintain underweight (contribution to duration) vs. benchmarks</p>
<b>FINANCIALS</b>		
<b>INDUSTRIALS</b>		

#### Fundamentals:



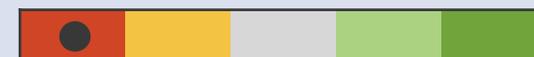
- Corporate balance sheets remain strong and default risk is low
- Revenue and EBITDA growth is solid but margins have softened
- Increased M&A activity poses idiosyncratic risks but is not expected to pressure spreads
- Economic backdrop remains supportive with recession risks appearing limited
- Risks include slower earnings growth, sticky inflation, and less accommodative Fed
- Political uncertainty and potential punitive policies could weigh on sentiment

#### Technicals:



- Supply expected to be heavy in 2026 given M&A activity and increasing AI capex
- Domestic demand remains strong given relative attractiveness of yields levels
- Foreign demand is mixed given lower yield differentials and high but declining hedging costs
- Short-term credit supported by increased demand from money market investors extending and long duration investors shortening
- Secondary market liquidity remains healthy, supporting tactical adjustments
- Lower yields and higher supply are main risks

#### Valuations:



- Short-term credit spreads have remained in narrow range for past 6 months
- Longer-duration credit is extremely rich with spreads near the tightest levels since late '90s
- Spread breakevens are snug on the long end yet favorable on the front end over a 1-year horizon
- Corporate credit curve remains flat and are expected to steepen on long end
- All-in yields remain elevated

● **Current outlook**



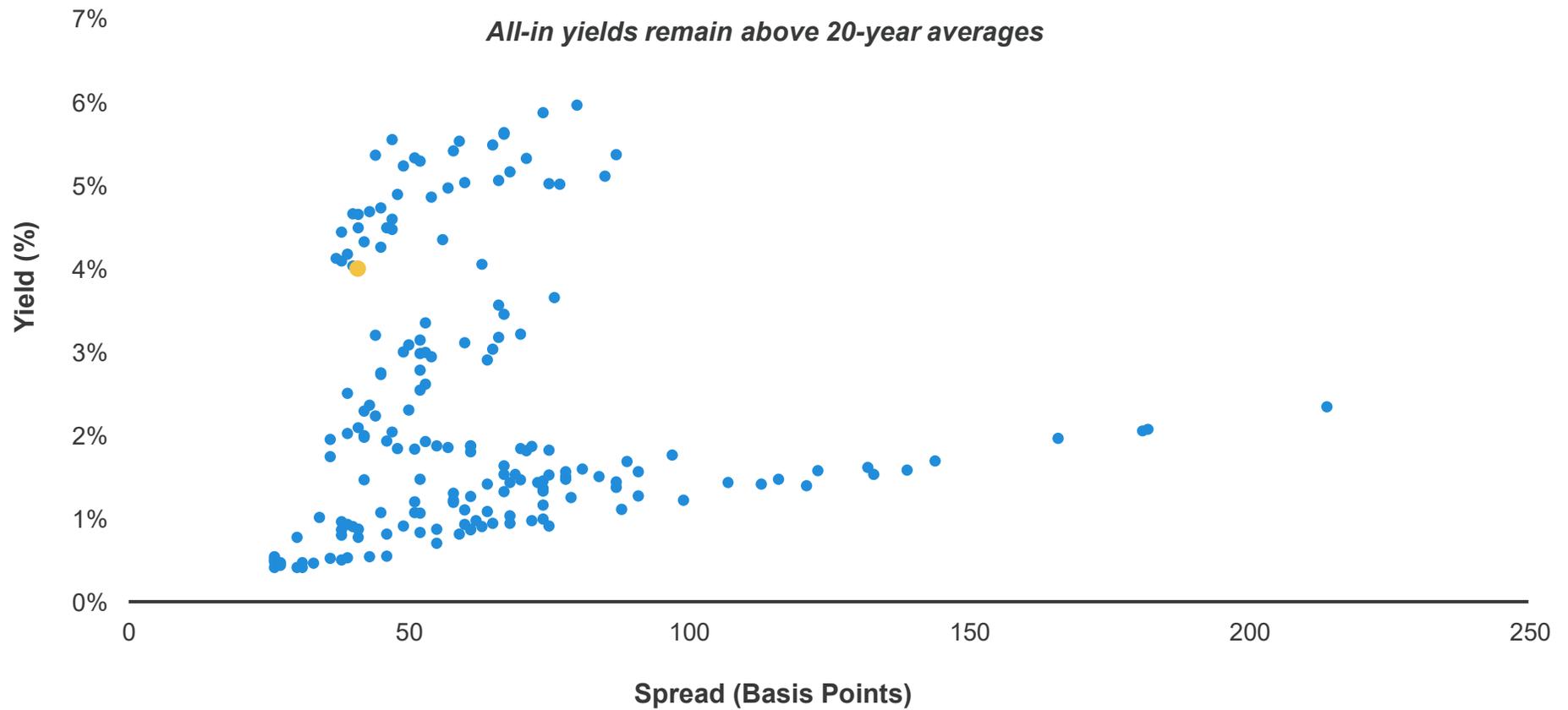
Statements and opinions were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (12/31/2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

### Corporate Index Yield vs OAS (2010 – 2025)

#### 1-3 Year U.S. Corporate AAA-A

Dec 2010 – Dec 2025

● Dec-25



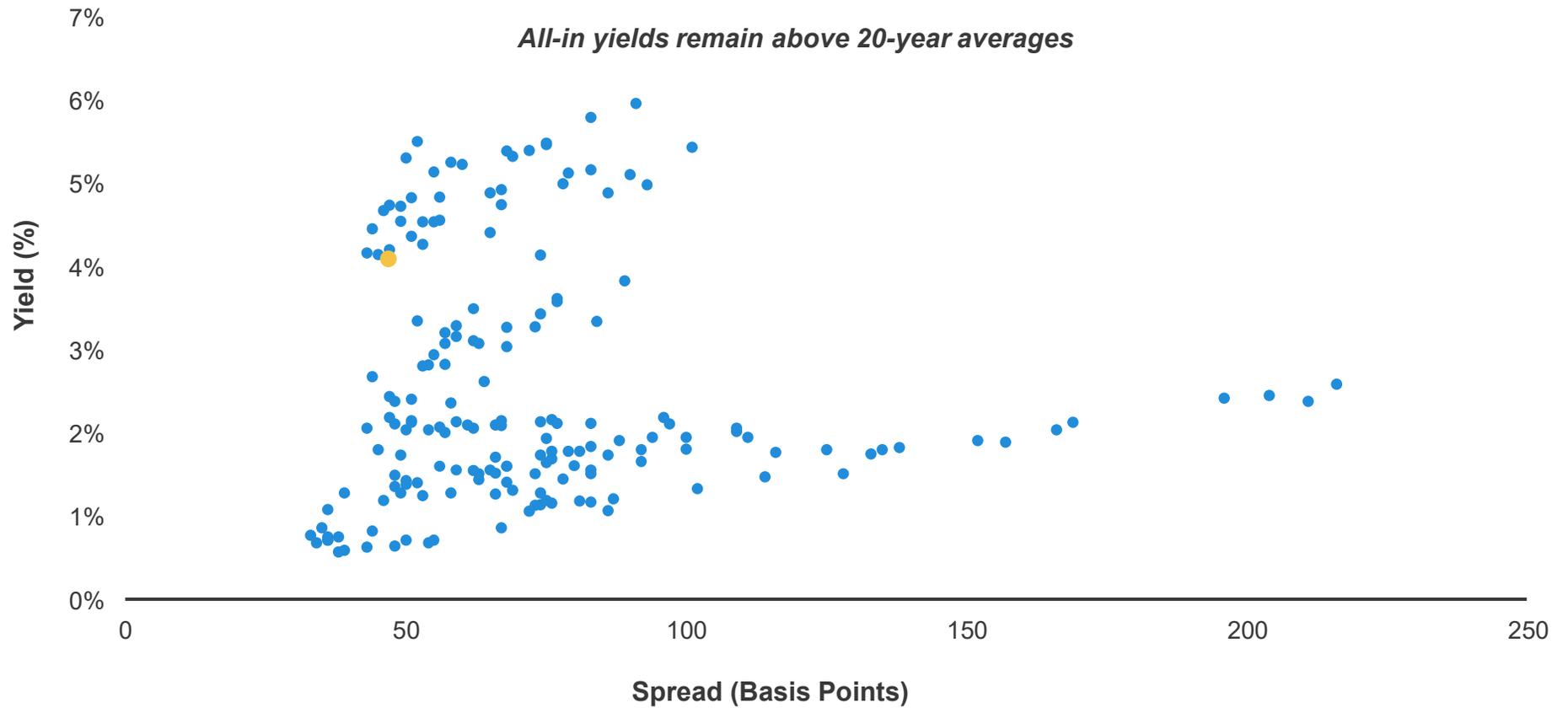
Source: Bloomberg Finance L.P., ICE BofA Indices. Spread is option adjusted spread (OAS). Monthly data from December 2010 to December 2025.

## Corporate Index Yield vs OAS (2010 – 2025)

### 1-5 Year U.S. Corporate AAA-A

Dec 2010 – Dec 2025

● Dec-25



Source: Bloomberg Finance L.P., ICE BofA Indices. Spread is option adjusted spread (OAS). Monthly data from December 2010 to December 2025.

## Securitized Sector Strategy

### AGENCY MBS



Maintain target allocations

**Summary:**

- Prepayments have begun to moderate after picking up last quarter
- 2026 net supply is projected to increase modestly
- Increase in demand from banks and government agencies supportive of technicals

**Outlook:**

- Maintain allocations favoring near-the-money coupons in 15- and 30-yr structures
- Look to take advantage of any increases in volatility

### AGENCY CMBS



Reduce through attrition

**Summary:**

- Spreads mostly range-bound near historically narrow levels
- Fundamentals are weak but stabilizing with soft rent growth and moderately high vacancies
- Secondary market activity remains light with heavy dealer inventory

**Outlook:**

- New issue remains robust
- Valuations are well inside historical averages
- Sector expected to perform well if/when volatility increases

### ASSET-BACKED



Reduce through attrition

**Summary:**

- Prime ABS fundamentals remain stable
- Credit metrics have normalized and structures remain resilient to recession scenarios
- Decline in all-in yields may lead to spread widening and softer demand

**Outlook:**

- Supply expected to be well digested, limiting new issue attractiveness
- Carry expected to be driver of excess returns
- Evolution of labor market and economy remain key risks

● Current outlook



Statements and opinions were developed based on our independent research with information obtained from Bloomberg. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (12/31/2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

### Fixed-Income Sector Commentary – 1Q 2026

Sector	Our Investment Preferences
COMMERCIAL PAPER / CD	
TREASURIES	
T-Bill	
T-Note	
FEDERAL AGENCIES	
Bullets	
Callables	
SUPRANATIONALS	
CORPORATES	
Financials	
Industrials	
SECURITIZED	
Asset-Backed	
Agency Mortgage-Backed	
Agency CMBS	
MUNICIPALS	



## Fixed-Income Sector Commentary – 4Q 2025

- ▶ The **Federal Open Market Committee (FOMC)** lowered the target range for the federal funds rate by 50 bps in Q4 but noted continuing challenges to achieving its dual mandate of maximum employment and stable prices.
- ▶ The **U.S. Treasury** yield curve steepened in response to the Fed as yields on the short end fell more than intermediate (2- to 5-year) maturities. Returns across 1-3, 1-5, and 1-10 Treasury benchmarks were similar over the quarter. Yields on longer-maturity securities increased, hurting performance for longer indices lower.
- ▶ **Federal Agency & supranational** issuance remained limited, keeping spreads narrow and excess returns muted. The ongoing privatization efforts of Fannie Mae and Freddie Mac remain a focus, though no substantial progress has been shared publicly
- ▶ **Investment-Grade (IG) corporate** bonds generated modest excess returns as spreads were relatively stable over the quarter. Lower-quality led performance, supported by strong investor demand. Positive carry remained the primary driver of returns.
- ▶ Spreads on **Asset-Backed Securities** widened marginally, keeping excess returns modest. Auto loan collateral marginally outperformed credit receivables.
- ▶ **Agency-backed mortgage-backed securities (MBS)** generated solid excess returns in Q4 and were a consistent top performer during the second half of the year. Longer-duration mortgages (30-year) outperformed shorter-duration (15-year) collateral. Lower bond volatility over the past few months continues to serve as a tailwind to the sector. **Agency-backed commercial MBS (CMBS)** also generated positive excess returns for the quarter but continue to lag residential MBS.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) yield spreads remained attractive over the quarter. Month-end funding pressures pushed repo rates above the upper bound of the federal funds rate, which created opportunities to add overnight repo and floating rate securities tied to SOFR.

*The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (12/31/2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.*

## Fixed-Income Sector Outlook – 1Q 2026

- ▶ **U.S. Treasury** yields remain reasonably attractive and near fair value. For shorter duration strategies, we prefer a modestly longer duration stance as we expect Fed policy to have a more direct impact on front-end yields. For longer duration strategies, we will maintain a curve steepening bias by modestly underweighting the long end of the curve.
- ▶ **Federal Agency & Supranational** spreads are likely to remain at tight levels. Government-only accounts may find occasional value on an issue-by-issue basis.
- ▶ **Taxable Municipals** continue to present limited opportunity due to an ongoing lack of supply and strong demand which is keeping yields low. We do not expect this to change in the near term.
- ▶ **Investment-Grade (IG) Corporate** bond fundamentals remain stable with technicals supportive of the sector. All-in yields remain reasonably attractive, though stretched valuations continue to argue for discipline and caution. We will continue to look for opportunities across new issue and secondary markets.
- ▶ **Asset-Backed Securities** fundamentals remain within expectations while credit enhancements remain robust. We expect supply to be well-digested, limiting new issue attractiveness. Household balance sheets for prime borrowers remain healthy, though further cooling in the labor market remains a risk. We expect spreads to remain stable with carry the driver of excess returns into 2026.
- ▶ **Mortgage-Backed Securities** is expected to increase modestly in 2026 and could present opportunity should spreads widen from current narrow levels. We may look to add to the sector on any increases in volatility.
- ▶ **Short-term credit** (commercial paper and negotiable bank CDs) spreads in Q1 are expected to be primarily driven by the FOMC's monetary policy decisions. We have a bias for longer weighted average maturities due to the flatness of the yield curve. Longer-maturity fixed rate securities are also an opportunity entering 2026 given positive carry and the potential for further Fed rate cuts.

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## Factors to Consider for 6-12 Months

<p><b>Monetary Policy (Global):</b></p>  <ul style="list-style-type: none"> <li>• The Fed cut rates by 50 bps in Q4 but noted continuing challenges to achieving its dual mandate of maximum employment and stable prices.</li> <li>• The “dot plot” indicates 25 bps of projected cuts in both 2026 and 2027, but the wide dispersion underscores growing differences of opinion.</li> <li>• Markets view policy risks as skewed towards additional easing assuming a more dovish Chair takes office in mid-2026 as expected.</li> <li>• Most major central banks have continued easing with the BOJ being the notable exception.</li> </ul>	<p><b>Economic Growth (Global):</b></p>  <ul style="list-style-type: none"> <li>• Strong consumer and business spending and steadier trade dynamics continue to fuel economic growth.</li> <li>• The effects of U.S. government shutdown are expected to be temporary and fully recouped in 1Q26.</li> <li>• Benefits from the tax and reconciliation bill and increases in anticipated AI capex are expected to support growth in 2026.</li> </ul>	<p><b>Inflation (U.S.):</b></p>  <ul style="list-style-type: none"> <li>• While headline inflation moved lower in Q4, significant gaps in data collection due to the U.S. government shutdown likely biased the data lower.</li> <li>• Lower shelter inflation continues to support disinflation going forward although goods prices continue to experience tariff passthroughs.</li> <li>• Fed Chair Powell noted inflation excluding tariffs is near 2%, suggesting the Fed is looking through these effects.</li> </ul>
<p><b>Financial Conditions (U.S.):</b></p>  <ul style="list-style-type: none"> <li>• Financial conditions eased further as corporate earnings exceeded expectations and tariff concerns abated.</li> <li>• Equities reached new all-time highs, credit spreads remain tight, and volatility remains low.</li> <li>• Fiscal uncertainty and geopolitical risks could reintroduce tighter financial conditions over the next 6-12 months.</li> </ul>	<p><b>Consumer Spending (U.S.):</b></p>  <ul style="list-style-type: none"> <li>• Consumer confidence sank given a more pessimistic views of the labor market, particularly among lower-income cohorts.</li> <li>• Consumer activity remained resilient through the holiday shopping season, highlighting the disconnect between sentiment and actual activity.</li> <li>• Consumer spending is dominated by higher-income cohorts who benefit from elevated wage growth, strong equity markets, and home price appreciation.</li> <li>• A significant correction in the equity market or a material slowdown in the labor market are the largest threats to consumer spending.</li> </ul>	<p><b>Labor Markets (U.S.):</b></p>  <ul style="list-style-type: none"> <li>• Labor market conditions continued to cool with net new job creation close to zero with gains concentrated in the healthcare sector.</li> <li>• The breakeven employment level to keep pace with labor force growth has fallen. Initial jobless claims and layoff rates remains low, easing some concerns over labor weakness.</li> <li>• The unemployment rate continued to tick higher, while job openings declined and the quits rate remain subdued, signaling reduced worker leverage.</li> <li>• Wage growth continues to exceed inflation, supporting consumer spending.</li> </ul>

● Current outlook    ○ Outlook one quarter ago    
 **Stance Unfavorable to Risk Assets**    
 Negative    Slightly Negative    Neutral    Slightly Positive    Positive    
 **Stance Favorable to Risk Assets**

Statements and opinions expressed about the next 6-12 months were developed based on our independent research with information obtained from Bloomberg Finance L.P. and FactSet. The views expressed within this material constitute the perspective and judgment of PFM Asset Management at the time of distribution (12/31/2025) and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management cannot guarantee its accuracy, completeness, or suitability.

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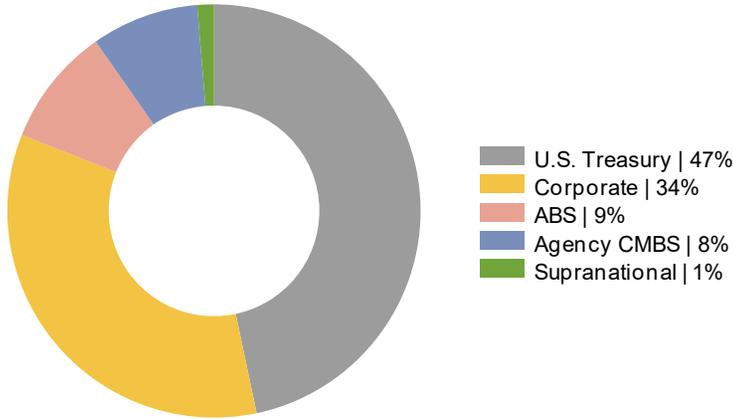
Portfolio Review:  
CSC BROWARD COUNTY CORE PORTFOLIO

## Portfolio Snapshot - CSC BROWARD COUNTY CORE PORTFOLIO<sup>1</sup>

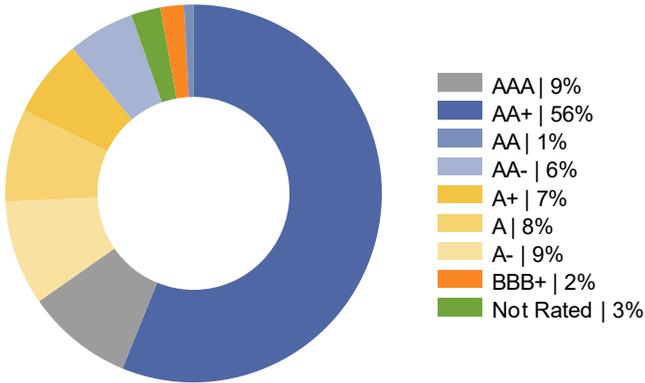
### Portfolio Statistics

<b>Total Market Value</b>	\$28,546,774.77
<i>Securities Sub-Total</i>	\$28,118,890.52
<i>Accrued Interest</i>	\$257,960.87
<i>Cash</i>	\$169,923.38
<b>Portfolio Effective Duration</b>	1.75 years
<b>Benchmark Effective Duration</b>	1.76 years
<b>Yield At Cost</b>	4.26%
<b>Yield At Market</b>	3.67%
<b>Portfolio Credit Quality</b>	AA

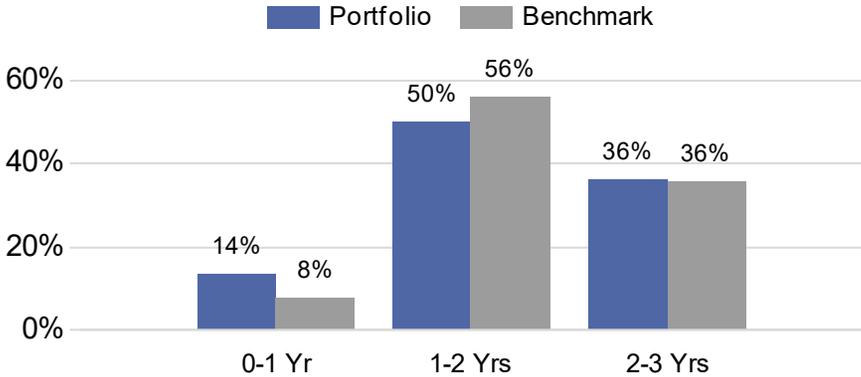
### Sector Allocation



### Credit Quality - S&P



### Duration Distribution



1. Yield and duration calculations exclude cash and cash equivalents. Sector allocation includes market values and accrued interest. The portfolio's benchmark is the ICE BofA 1-3 Year U.S. Treasury Index. Source: Bloomberg Financial LP. An average of each security's credit rating was assigned a numeric value and adjusted for its relative weighting in the portfolio.

## Issuer Diversification

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>U.S. Treasury</b>	<b>46.7%</b>	
United States Treasury	46.7%	AA / Aa / AA
<b>Agency CMBS</b>	<b>8.3%</b>	
Federal Home Loan Mortgage Corp	7.2%	AA / Aa / AA
Federal National Mortgage Association	1.1%	AA / Aa / AA
<b>Supranational</b>	<b>1.3%</b>	
African Development Bank	1.3%	AAA / Aaa / AAA
<b>Corporate</b>	<b>34.4%</b>	
Accenture PLC	0.1%	AA / Aa / NR
Adobe Inc	0.7%	A / A / NR
Advanced Micro Devices Inc	0.4%	A / A / NR
Air Products and Chemicals Inc	0.7%	A / A / NR
Alphabet Inc	0.1%	AA / Aa / NR
Amazon.com Inc	0.4%	AA / A / AA
American Express Co	0.4%	A / A / A
Analog Devices Inc	0.6%	A / A / A
ANZ Group Holdings Ltd	1.0%	AA / Aa / AA
Apple Inc	1.1%	AA / Aaa / NR
AstraZeneca PLC	0.3%	A / A / NR
Bank of America Corp	1.2%	A / A / AA
Bank of Montreal	0.6%	A / A / AA
Bayerische Motoren Werke AG	0.7%	A / A / NR
BlackRock Inc	0.5%	AA / Aa / NR
BP PLC	0.5%	A / A / A
Canadian Imperial Bank of Commerce	0.5%	A / A / AA
Caterpillar Inc	0.5%	A / A / A
Chevron Corp	0.6%	AA / Aa / NR

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>Corporate</b>	<b>34.4%</b>	
Cintas Corp	0.3%	A / A / NR
Cisco Systems Inc	0.5%	AA / A / NR
Citigroup Inc	0.7%	BBB / A / A
Commonwealth Bank of Australia	0.9%	AA / Aa / AA
Cooperatieve Rabobank UA	0.9%	A / Aa / AA
Cummins Inc	0.1%	A / A / NR
Deere & Co	0.7%	A / A / A
Diageo PLC	0.7%	A / A / NR
Eli Lilly & Co	0.6%	A / Aa / NR
Goldman Sachs Group Inc	0.6%	BBB / A / A
GSK PLC	0.3%	A / A / NR
Hershey Co	0.2%	A / A / NR
Home Depot Inc	0.4%	A / A / A
Honda Motor Co Ltd	0.5%	A / A / NR
Hormel Foods Corp	0.2%	A / A / NR
HSBC Holdings PLC	0.8%	A / A / A
Johnson & Johnson	0.7%	AAA / Aaa / NR
JPMorgan Chase & Co	1.2%	A / A / AA
Kingdom of Norway	1.2%	AA / Aa / NR
Lockheed Martin Corp	0.6%	A / A / A
Mastercard Inc	0.5%	A / Aa / NR
Merck & Co Inc	0.2%	A / Aa / NR
Morgan Stanley	1.2%	A / Aa / AA
National Rural Utilities Cooperative Fi	0.7%	A / A / A
Novartis AG	0.3%	AA / Aa / NR
PACCAR Inc	0.6%	A / A / NR

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

## Issuer Diversification

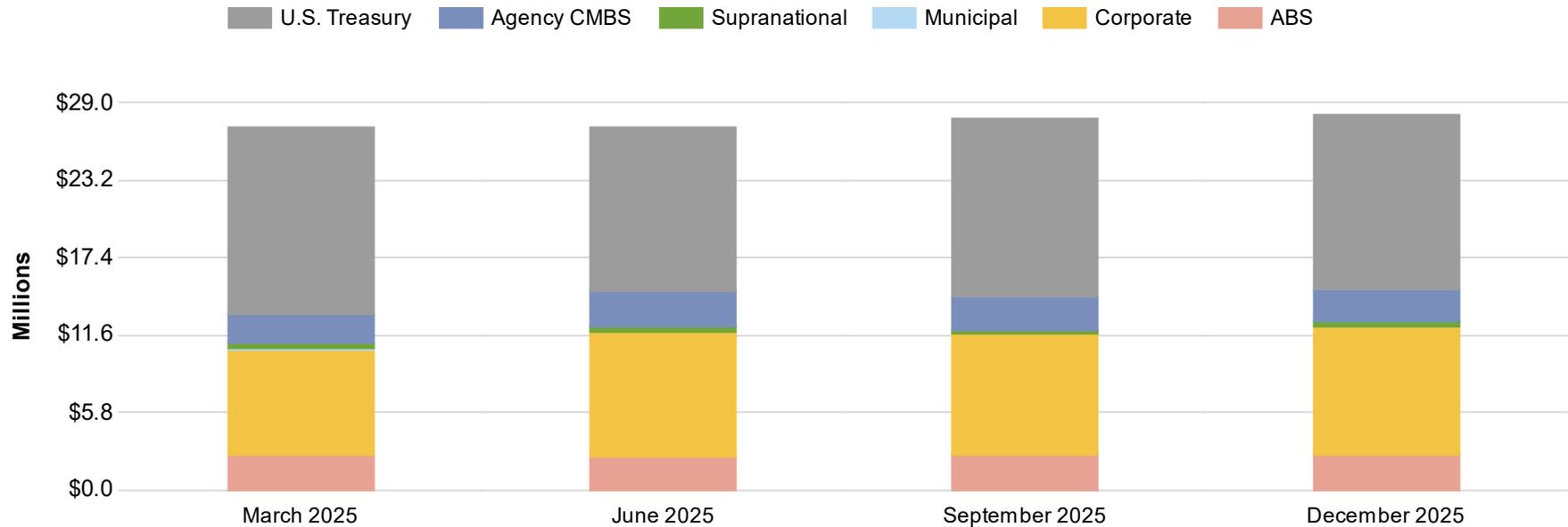
Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>Corporate</b>	<b>34.4%</b>	
PepsiCo Inc	0.7%	A / A / NR
Pfizer Inc	0.2%	A / A / NR
PNC Financial Services Group Inc	0.5%	A / A / A
Royal Bank of Canada	1.2%	A / A / AA
Sanofi SA	0.2%	AA / Aa / NR
State Street Corp	0.4%	A / Aa / AA
Target Corp	0.1%	A / A / A
Texas Instruments Inc	0.4%	A / Aa / NR
Toronto-Dominion Bank	1.0%	A / A / AA
Truist Financial Corp	0.9%	A / A / A
UnitedHealth Group Inc	0.7%	A / A / A
Walmart Inc	0.2%	AA / Aa / AA
Wells Fargo & Co	0.6%	BBB / A / A
Westpac Banking Corp	0.7%	AA / Aa / NR
<b>ABS</b>	<b>9.3%</b>	
Ally Auto Receivables Trust	0.2%	AAA / NR / AAA
American Express Co	1.3%	AAA / NR / AAA
BMW Vehicle Lease Trust	0.4%	AAA / NR / AAA
Capital One Financial Corp	0.7%	AAA / Aaa / AAA
CarMax Inc	0.2%	AAA / NR / AAA
CNH Equipment Trust	0.8%	AAA / Aaa / AAA
Ford Credit Auto Owner Trust	0.7%	AAA / Aaa / NR
GM Financial Consumer Automobile Receiv	0.7%	AAA / Aaa / AAA
Honda Auto Receivables Owner Trust	0.6%	NR / Aaa / AAA
Hyundai Auto Receivables Trust	0.4%	AAA / NR / AAA
John Deere Owner Trust	0.6%	NR / Aaa / AAA

Security Type / Issuer	Market Value (%)	S&P / Moody's / Fitch
<b>ABS</b>	<b>9.3%</b>	
Toyota Auto Receivables Owner Trust	0.5%	AAA / NR / AAA
Volkswagen Auto Loan Enhanced Trust	0.6%	NR / Aaa / AAA
WF Card Issuance Trust	1.0%	AAA / Aaa / AAA
World Omni Auto Trust	0.5%	AAA / NR / AAA
<b>Total</b>	<b>100.0%</b>	

Ratings shown are calculated by assigning a numeral value to each security rating, then calculating a weighted average rating for each security type / issuer category using all available security ratings, excluding Not-Rated (NR) ratings. For security type / issuer categories where a rating from the applicable NRSRO is not available, a rating of NR is assigned. Includes accrued interest and excludes balances invested in overnight funds.

### Sector Allocation Review - CSC BROWARD COUNTY CORE PORTFOLIO

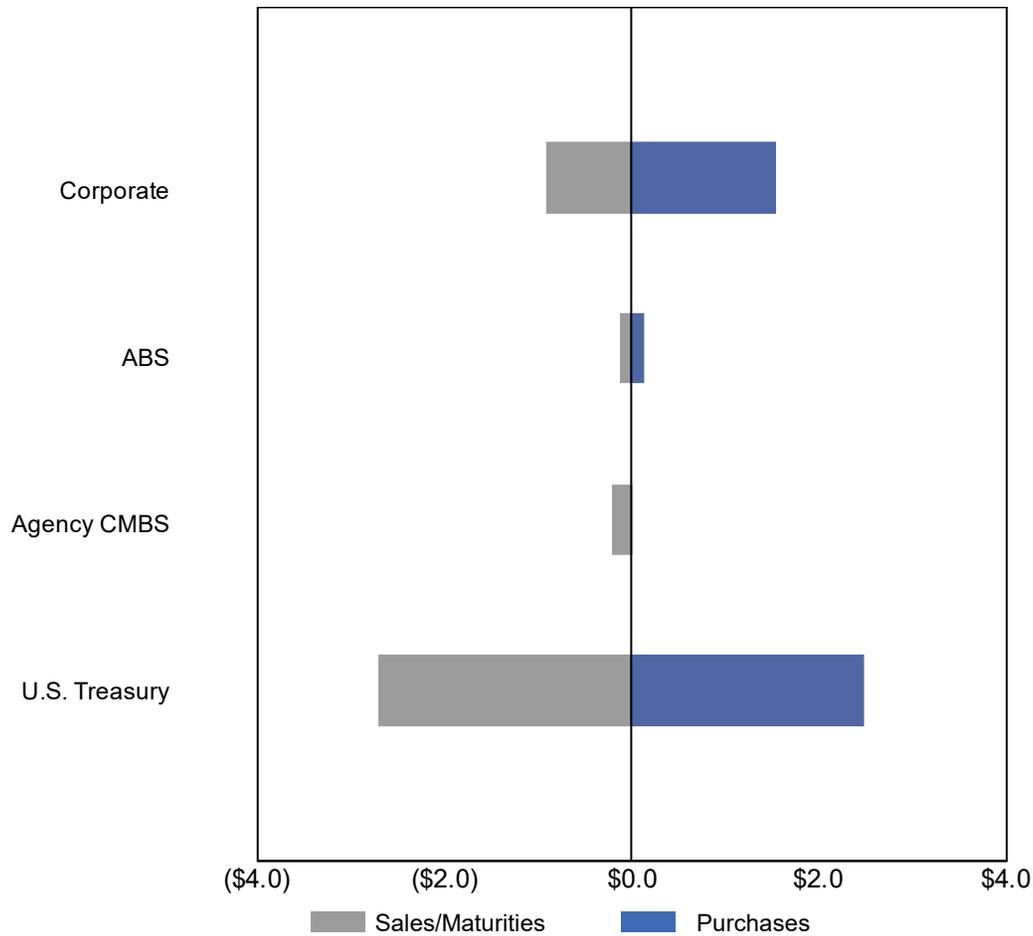
Security Type	Mar-25	% of Total	Jun-25	% of Total	Sep-25	% of Total	Dec-25	% of Total
U.S. Treasury	\$14.1	51.7%	\$12.3	45.1%	\$13.3	47.8%	\$13.1	46.7%
Agency CMBS	\$2.1	7.9%	\$2.7	9.8%	\$2.5	9.1%	\$2.4	8.4%
Supranational	\$0.4	1.4%	\$0.4	1.4%	\$0.4	1.3%	\$0.4	1.3%
Municipal	\$0.1	0.2%	\$0.0	0.0%	\$0.0	0.0%	\$0.0	0.0%
Corporate	\$7.9	29.0%	\$9.4	34.4%	\$9.0	32.4%	\$9.6	34.3%
ABS	\$2.7	9.8%	\$2.5	9.3%	\$2.6	9.4%	\$2.6	9.3%
<b>Total</b>	<b>\$27.2</b>	<b>100.0%</b>	<b>\$27.2</b>	<b>100.0%</b>	<b>\$27.8</b>	<b>100.0%</b>	<b>\$28.1</b>	<b>100.0%</b>



Market values, excluding accrued interest. Only includes fixed-income securities held within the separately managed account(s) and LGIPs managed by PFMAM. Detail may not add to total due to rounding.

## Portfolio Activity - CSC BROWARD COUNTY CORE PORTFOLIO

**Net Activity by Sector**  
(\$ millions)

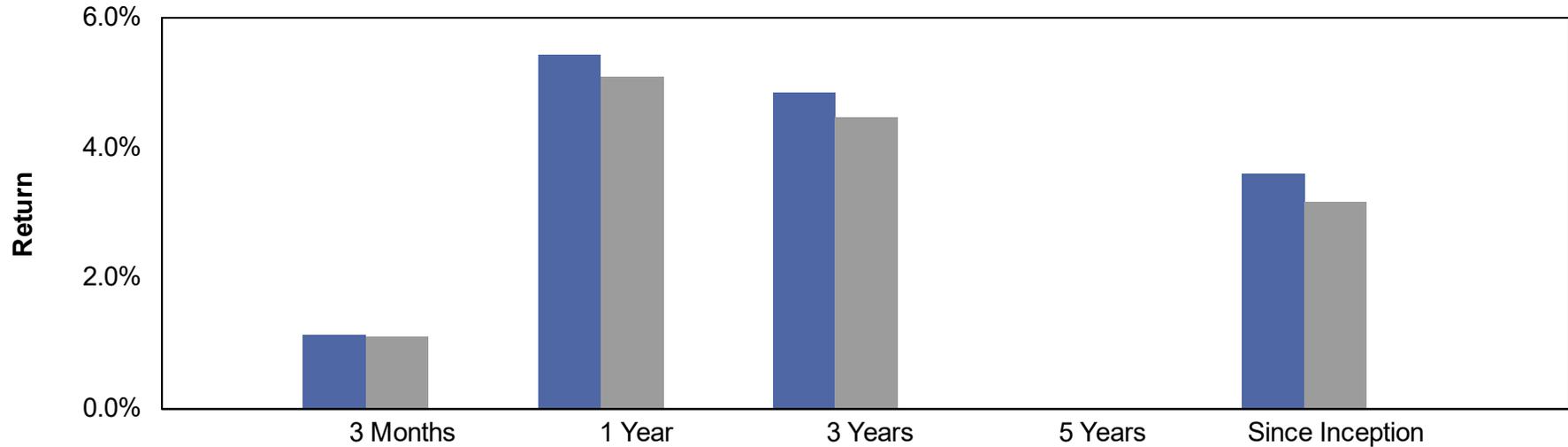


Sector	Net Activity
Corporate	\$629,019
ABS	\$11,907
Agency CMBS	(\$190,055)
U.S. Treasury	(\$226,854)
<b>Total Net Activity</b>	<b>\$224,016</b>

Based on total proceeds (principal and accrued interest) of buys, sells, maturities, and principal paydowns. Detail may not add to total due to rounding.

### Portfolio Performance

Portfolio Benchmark



Market Value Basis Earnings	3 Months	1 Year	3 Years	5 Years	Since Inception <sup>1</sup>
Interest Earned <sup>2</sup>	\$287,165	\$1,141,893	\$3,008,623	-	\$3,370,960
Change in Market Value	\$36,588	\$328,696	\$785,596	-	\$186,381
<b>Total Dollar Return</b>	<b>\$323,753</b>	<b>\$1,470,589</b>	<b>\$3,794,219</b>	-	<b>\$3,557,341</b>
<b>Total Return<sup>3</sup></b>					
Portfolio	1.15%	5.43%	4.87%	-	3.61%
Benchmark <sup>4</sup>	1.12%	5.09%	4.48%	-	3.19%

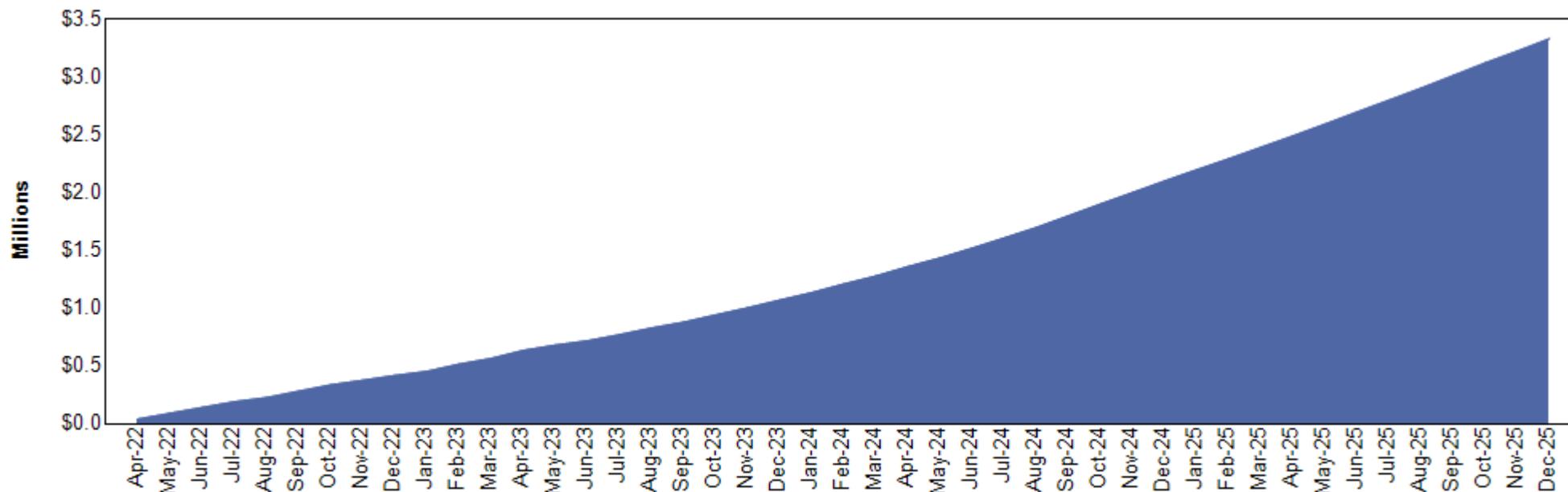
1. The lesser of 10 years or since inception is shown. Since inception returns for periods one year or less are not shown. Performance inception date is March 31, 2022.

2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.

3. Returns for periods one year or less are presented on a periodic basis. Returns for periods greater than one year are presented on an annualized basis.

4. The portfolio's benchmark is the ICE BofA 1-3 Year U.S. Treasury Index. Source: Bloomberg Financial LP.

### Accrual Basis Earnings - CSC BROWARD COUNTY CORE PORTFOLIO



Accrual Basis Earnings	3 Months	1 Year	3 Years	5 Year	Since Inception <sup>1</sup>
Interest Earned <sup>2</sup>	\$287,165	\$1,141,893	\$3,008,623	-	\$3,370,960
Realized Gains / (Losses) <sup>3</sup>	\$20,153	\$39,057	(\$295,979)	-	(\$374,288)
Change in Amortized Cost	\$11,522	\$50,608	\$202,698	-	\$334,399
<b>Total Earnings</b>	<b>\$318,840</b>	<b>\$1,231,558</b>	<b>\$2,915,343</b>	-	<b>\$3,331,071</b>

1. The lesser of 10 years or since inception is shown. Performance inception date is March 31, 2022.  
 2. Interest earned calculated as the ending accrued interest less beginning accrued interest, plus net interest activity.  
 3. Realized gains / (losses) are shown on an amortized cost basis.

### Issuer Distribution As of December 31, 2025

Issuer	Market Value (\$)	% of Portfolio
UNITED STATES TREASURY	13,124,616	46.69 %
FEDERAL HOME LOAN MORTGAGE CORP	2,030,527	7.23 %
AMERICAN EXPRESS CO	502,577	1.80 %
AFRICAN DEVELOPMENT BANK	368,422	1.32 %
KINGDOM OF NORWAY	353,165	1.26 %
ROYAL BANK OF CANADA	338,918	1.21 %
MORGAN STANLEY	336,149	1.20 %
JPMORGAN CHASE & CO	334,872	1.19 %
BANK OF AMERICA CORP	332,975	1.18 %
FEDERAL NATIONAL MORTGAGE ASSOCIATION	324,414	1.15 %
APPLE INC	297,473	1.06 %
WF CARD ISSUANCE TRUST	293,502	1.04 %
ANZ GROUP HOLDINGS LTD	277,652	0.99 %
TORONTO-DOMINION BANK	270,657	0.96 %
COMMONWEALTH BANK OF AUSTRALIA	251,736	0.90 %
COOPERATIEVE RABOBANK UA	251,048	0.89 %
TRUIST FINANCIAL CORP	249,809	0.89 %
CNH EQUIPMENT TRUST	224,656	0.80 %
HSBC HOLDINGS PLC	213,163	0.76 %
FORD CREDIT AUTO OWNER TRUST	212,084	0.75 %
PEPSICO INC	207,995	0.74 %
CITIGROUP INC	207,937	0.74 %
ADOBE INC	203,454	0.72 %
AIR PRODUCTS AND CHEMICALS INC	202,039	0.72 %

Issuer	Market Value (\$)	% of Portfolio
DIAGEO PLC	201,989	0.72 %
NATIONAL RURAL UTILITIES COOPERATIVE FI	201,447	0.72 %
BAYERISCHE MOTOREN WERKE AG	200,793	0.71 %
CAPITAL ONE FINANCIAL CORP	200,749	0.71 %
DEERE & CO	197,454	0.70 %
UNITEDHEALTH GROUP INC	196,634	0.70 %
GM FINANCIAL CONSUMER AUTOMOBILE RECEIV	191,981	0.68 %
WESTPAC BANKING CORP	186,147	0.66 %
JOHNSON & JOHNSON	183,400	0.65 %
BANK OF MONTREAL	182,485	0.65 %
GOLDMAN SACHS GROUP INC	179,373	0.64 %
WELLS FARGO & CO	177,187	0.63 %
VOLKSWAGEN AUTO LOAN ENHANCED TRUST	176,817	0.63 %
ELI LILLY & CO	171,814	0.61 %
ANALOG DEVICES INC	166,360	0.59 %
LOCKHEED MARTIN CORP	166,051	0.59 %
JOHN DEERE OWNER TRUST	163,340	0.58 %
CHEVRON CORP	162,488	0.58 %
PACCAR INC	162,316	0.58 %
HONDA AUTO RECEIVABLES OWNER TRUST	161,216	0.57 %
BP PLC	152,966	0.54 %
HONDA MOTOR CO LTD	146,523	0.52 %
CISCO SYSTEMS INC	141,670	0.50 %
TOYOTA AUTO RECEIVABLES OWNER TRUST	138,669	0.49 %
WORLD OMNI AUTO TRUST	137,842	0.49 %
CANADIAN IMPERIAL BANK OF COMMERCE	137,558	0.49 %
PNC FINANCIAL SERVICES GROUP INC	135,699	0.48 %

Issuer	Market Value (\$)	% of Portfolio
CATERPILLAR INC	132,156	0.47 %
MASTERCARD INC	131,631	0.47 %
BLACKROCK INC	126,644	0.45 %
TEXAS INSTRUMENTS INC	121,024	0.43 %
STATE STREET CORP	116,163	0.41 %
HYUNDAI AUTO RECEIVABLES TRUST	115,852	0.41 %
BMW VEHICLE LEASE TRUST	115,308	0.41 %
ADVANCED MICRO DEVICES INC	106,109	0.38 %
AMAZON.COM INC	105,321	0.37 %
HOME DEPOT INC	101,109	0.36 %
ASTRAZENECA PLC	91,004	0.32 %
GSK PLC	85,614	0.30 %
CINTAS CORP	80,397	0.29 %
NOVARTIS AG	75,244	0.27 %
PFIZER INC	65,213	0.23 %
SANOFI SA	65,051	0.23 %
HORMEL FOODS CORP	60,645	0.22 %
WALMART INC	60,411	0.21 %
MERCK & CO INC	59,980	0.21 %
ALLY AUTO RECEIVABLES TRUST	59,745	0.21 %
HERSHEY CO	55,864	0.20 %
CARMAX INC	51,836	0.18 %
TARGET CORP	35,409	0.13 %
ACCENTURE PLC	35,136	0.12 %
ALPHABET INC	20,098	0.07 %
CUMMINS INC	15,117	0.05 %
<b>Grand Total</b>	<b>28,118,891</b>	<b>100.00 %</b>

## Managed Account Detail of Securities Held

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>U.S. Treasury</b>											
US TREASURY N/B DTD 03/15/2024 4.250% 03/15/2027	91282CKE0	550,000.00	AA+	Aa1	4/2/2024	4/5/2024	546,068.36	4.51	6,973.76	548,333.93	554,662.35
US TREASURY N/B DTD 04/15/2024 4.500% 04/15/2027	91282CKJ9	600,000.00	AA+	Aa1	5/2/2024	5/6/2024	595,710.94	4.76	5,785.71	598,055.04	607,383.00
US TREASURY N/B DTD 05/15/2024 4.500% 05/15/2027	91282CKR1	740,000.00	AA+	Aa1	6/4/2024	6/5/2024	738,554.69	4.57	4,323.48	739,304.52	749,827.94
US TREASURY N/B DTD 06/17/2024 4.625% 06/15/2027	91282CKV2	545,000.00	AA+	Aa1	7/1/2024	7/2/2024	545,447.07	4.59	1,177.21	545,228.02	553,707.47
US TREASURY N/B DTD 08/15/2024 3.750% 08/15/2027	91282CLG4	110,000.00	AA+	Aa1	2/7/2025	2/10/2025	108,599.22	4.29	1,558.08	109,079.52	110,455.51
US TREASURY N/B DTD 08/15/2024 3.750% 08/15/2027	91282CLG4	740,000.00	AA+	Aa1	9/3/2024	9/4/2024	740,057.81	3.75	10,481.66	740,033.46	743,064.34
US TREASURY N/B DTD 08/15/2024 3.750% 08/15/2027	91282CLG4	370,000.00	AA+	Aa1	9/5/2024	9/6/2024	371,416.41	3.61	5,240.83	370,800.06	371,532.17
US TREASURY N/B DTD 09/16/2024 3.375% 09/15/2027	91282CLL3	900,000.00	AA+	Aa1	10/1/2024	10/2/2024	896,308.59	3.52	9,062.15	897,828.71	898,347.60
US TREASURY N/B DTD 09/16/2024 3.375% 09/15/2027	91282CLL3	200,000.00	AA+	Aa1	10/2/2024	10/4/2024	199,007.81	3.55	2,013.81	199,415.23	199,632.80
US TREASURY N/B DTD 10/15/2024 3.875% 10/15/2027	91282CLQ2	770,000.00	AA+	Aa1	10/31/2024	11/1/2024	764,706.25	4.12	6,393.75	766,726.00	775,143.60
US TREASURY N/B DTD 11/15/2024 4.125% 11/15/2027	91282CLX7	430,000.00	AA+	Aa1	12/2/2024	12/4/2024	429,815.23	4.14	2,302.94	429,880.53	434,904.58
US TREASURY N/B DTD 02/18/2025 4.250% 02/15/2028	91282CMN8	785,000.00	AA+	Aa1	3/3/2025	3/4/2025	791,378.13	3.96	12,601.60	789,656.93	796,989.31
US TREASURY N/B DTD 04/15/2025 3.750% 04/15/2028	91282CMW8	550,000.00	AA+	Aa1	5/12/2025	5/13/2025	546,541.02	3.98	4,419.64	547,263.51	552,857.25
US TREASURY N/B DTD 05/15/2025 3.750% 05/15/2028	91282CND9	500,000.00	AA+	Aa1	6/5/2025	6/9/2025	497,949.22	3.90	2,434.39	498,325.01	502,715.00
US TREASURY N/B DTD 06/16/2025 3.875% 06/15/2028	91282CNH0	700,000.00	AA+	Aa1	7/1/2025	7/2/2025	702,570.31	3.74	1,266.83	702,154.58	706,015.80

## CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Portfolio Holdings

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>U.S. Treasury</b>											
US TREASURY N/B DTD 07/15/2025 3.875% 07/15/2028	91282CNM9	470,000.00	AA+	Aa1	8/5/2025	8/6/2025	472,460.16	3.68	8,413.38	472,140.13	473,965.86
US TREASURY N/B DTD 08/15/2025 3.625% 08/15/2028	91282CNU1	1,120,000.00	AA+	Aa1	9/2/2025	9/3/2025	1,120,175.00	3.62	15,335.33	1,120,158.30	1,122,843.68
US TREASURY N/B DTD 08/15/2025 3.625% 08/15/2028	91282CNU1	500,000.00	AA+	Aa1	9/18/2025	9/19/2025	500,820.31	3.56	6,846.13	500,744.50	501,269.50
US TREASURY N/B DTD 09/15/2025 3.375% 09/15/2028	91282CNY3	1,015,000.00	AA+	Aa1	10/1/2025	10/2/2025	1,009,806.05	3.56	10,220.10	1,010,228.88	1,010,836.47
US TREASURY N/B DTD 10/15/2025 3.500% 10/15/2028	91282CPC9	620,000.00	AA+	Aa1	11/3/2025	11/4/2025	618,135.16	3.61	4,650.00	618,232.93	619,370.08
US TREASURY N/B DTD 10/15/2025 3.500% 10/15/2028	91282CPC9	140,000.00	AA+	Aa1	12/2/2025	12/3/2025	139,874.22	3.53	1,050.00	139,877.76	139,857.76
US TREASURY N/B DTD 11/17/2025 3.500% 11/15/2028	91282CPK1	700,000.00	AA+	Aa1	12/1/2025	12/3/2025	699,042.97	3.55	3,180.94	699,068.29	699,234.20
<b>Security Type Sub-Total</b>		<b>13,055,000.00</b>					<b>13,034,444.93</b>	<b>3.90</b>	<b>125,731.72</b>	<b>13,042,535.84</b>	<b>13,124,616.27</b>
<b>Supranational</b>											
AFRICAN DEVELOPMENT BANK DTD 11/29/2023 4.625% 01/04/2027	00828EEY1	365,000.00	AAA	Aaa	11/21/2023	11/29/2023	364,233.50	4.70	8,299.95	364,738.45	368,421.88
<b>Security Type Sub-Total</b>		<b>365,000.00</b>					<b>364,233.50</b>	<b>4.70</b>	<b>8,299.95</b>	<b>364,738.45</b>	<b>368,421.88</b>
<b>Corporate</b>											
BANK OF AMERICA CORP DTD 04/19/2016 3.500% 04/19/2026	06051GFX2	160,000.00	A-	A1	10/24/2023	10/26/2023	150,971.20	5.98	1,120.00	158,908.05	159,793.60
ROYAL BANK OF CANADA DTD 07/20/2023 5.200% 07/20/2026	78016FZZ0	200,000.00	A	A1	7/24/2023	7/26/2023	199,274.00	5.33	4,651.11	199,865.48	201,417.20
DIAGEO CAPITAL PLC (CALLABLE) DTD 10/05/2023 5.375% 10/05/2026	25243YBK4	200,000.00	A-	A3	10/2/2023	10/5/2023	199,458.00	5.47	2,568.06	199,854.51	201,989.00
WESTPAC BANKING CORP DTD 11/20/2024 4.600% 10/20/2026	961214FV0	185,000.00	AA-	Aa2	11/12/2024	11/20/2024	184,953.75	4.62	1,678.36	184,980.28	186,147.37
PACCAR FINANCIAL CORP DTD 11/09/2023 5.200% 11/09/2026	69371RS72	70,000.00	A+	A1	11/3/2023	11/9/2023	69,946.10	5.23	525.78	69,983.83	70,839.86

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
GOLDMAN SACHS GROUP INC (CALLABLE) DTD 11/16/2016 3.500% 11/16/2026	38145GAH3	180,000.00	BBB+	A2	11/13/2023	11/15/2023	168,307.20	5.89	787.50	176,592.75	179,372.52
COMMONWEALTH BK AUSTR NY DTD 11/27/2024 4.577% 11/27/2026	20271RAU4	250,000.00	AA-	Aa2	11/20/2024	11/27/2024	250,000.00	4.58	1,080.68	250,000.00	251,735.50
BANK OF MONTREAL DTD 12/11/2023 5.266% 12/11/2026	06368LC53	150,000.00	A-	A2	12/5/2023	12/11/2023	150,000.00	5.27	438.83	150,000.00	151,916.40
AUST & NZ BANKING GRP NY DTD 01/18/2024 4.750% 01/18/2027	05253JAZ4	275,000.00	AA-	Aa2	1/8/2024	1/18/2024	275,000.00	4.75	5,914.41	275,000.00	277,652.38
PNC FINANCIAL SERVICES (CALLABLE) DTD 01/24/2023 4.758% 01/26/2027	693475BL8	10,000.00	A-	A3	1/19/2023	1/24/2023	10,000.00	4.76	204.86	10,000.00	10,003.97
NATIONAL RURAL UTIL COOP (CALLABLE) DTD 02/05/2024 4.800% 02/05/2027	63743HFM9	90,000.00	A-	A2	1/24/2024	2/5/2024	89,973.00	4.81	1,752.00	89,989.76	90,862.02
TEXAS INSTRUMENTS INC (CALLABLE) DTD 02/08/2024 4.600% 02/08/2027	882508CE2	120,000.00	A+	Aa3	2/5/2024	2/8/2024	119,923.20	4.62	2,192.67	119,970.68	121,023.96
ELI LILLY & CO (CALLABLE) DTD 02/09/2024 4.500% 02/09/2027	532457CJ5	125,000.00	A+	Aa3	2/7/2024	2/9/2024	124,933.75	4.52	2,218.75	124,974.69	126,046.25
CISCO SYSTEMS INC (CALLABLE) DTD 02/26/2024 4.800% 02/26/2027	17275RBQ4	120,000.00	AA-	A1	2/21/2024	2/26/2024	119,844.00	4.85	2,000.00	119,937.57	121,345.32
ASTRAZENECA FINANCE LLC (CALLABLE) DTD 02/26/2024 4.800% 02/26/2027	04636NAK9	90,000.00	A+	A1	2/21/2024	2/26/2024	89,848.80	4.86	1,500.00	89,939.43	91,003.95
JOHN DEERE CAPITAL CORP DTD 03/07/2024 4.850% 03/05/2027	24422EXM6	195,000.00	A	A1	3/4/2024	3/7/2024	194,818.65	4.88	3,047.42	194,925.75	197,453.88
AMERICAN HONDA FINANCE DTD 03/13/2024 4.900% 03/12/2027	02665WFD8	145,000.00	A-	A3	3/11/2024	3/13/2024	144,920.25	4.92	2,151.24	144,966.89	146,522.93
GLAXOSMITHKLINE CAPITAL DTD 03/13/2025 4.315% 03/12/2027	377373AM7	85,000.00	A	A2	3/6/2025	3/13/2025	85,000.00	4.32	1,110.51	85,000.00	85,613.87
HORMEL FOODS CORP (CALLABLE) DTD 03/08/2024 4.800% 03/30/2027	440452AK6	60,000.00	A-	A2	3/5/2024	3/8/2024	59,941.80	4.84	728.00	59,982.32	60,644.76
ADOBE INC (CALLABLE) DTD 04/04/2024 4.850% 04/04/2027	00724PAE9	80,000.00	A+	A1	4/1/2024	4/4/2024	79,960.00	4.87	937.67	79,982.55	81,076.40

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
UNITEDHEALTH GROUP INC (CALLABLE) DTD 03/21/2024 4.600% 04/15/2027	91324PEY4	195,000.00	A+	A2	3/19/2024	3/21/2024	193,640.85	4.85	1,893.67	194,405.09	196,633.52
WALMART INC DTD 04/28/2025 4.100% 04/28/2027	931142FL2	60,000.00	AA	Aa2	4/23/2025	4/28/2025	59,992.20	4.11	430.50	59,994.79	60,410.94
CATERPILLAR FINL SERVICE DTD 05/14/2024 5.000% 05/14/2027	14913UAL4	130,000.00	A	A2	5/7/2024	5/14/2024	129,857.00	5.04	848.61	129,932.24	132,155.79
HOME DEPOT INC (CALLABLE) DTD 06/25/2024 4.875% 06/25/2027	437076DB5	65,000.00	A	A2	8/19/2024	8/20/2024	66,169.35	4.20	52.81	65,609.35	66,099.15
CANADIAN IMPERIAL BANK DTD 06/28/2024 5.237% 06/28/2027	13607L8C0	135,000.00	A-	A2	6/24/2024	6/28/2024	135,000.00	5.24	58.92	135,000.00	137,558.39
PNC FINANCIAL SERVICES (CALLABLE) DTD 07/23/2024 5.102% 07/23/2027	693475BY0	125,000.00	A-	A3	7/18/2024	7/23/2024	125,000.00	5.10	2,799.01	125,000.00	125,695.50
BLACKROCK FUNDING INC (CALLABLE) DTD 07/26/2024 4.600% 07/26/2027	09290DAH4	125,000.00	AA-	Aa3	7/17/2024	7/26/2024	124,996.25	4.60	2,475.69	124,998.13	126,644.25
BMW US CAPITAL LLC DTD 08/11/2025 4.150% 08/11/2027	05565EDA0	200,000.00	A	A2	8/6/2025	8/11/2025	199,830.00	4.19	3,227.78	199,862.19	200,792.60
ACCENTURE CAPITAL INC (CALLABLE) DTD 10/04/2024 3.900% 10/04/2027	00440KAA1	35,000.00	AA-	Aa3	10/1/2024	10/4/2024	34,954.85	3.95	329.88	34,972.93	35,136.22
JPMORGAN CHASE & CO (CALLABLE) DTD 10/23/2023 6.070% 10/22/2027	46647PDW3	80,000.00	A	A1	10/16/2023	10/23/2023	80,000.00	6.07	930.73	80,000.00	81,257.76
STATE STREET CORP (CALLABLE) DTD 10/22/2024 4.330% 10/22/2027	857477CP6	115,000.00	A	Aa3	10/17/2024	10/22/2024	115,000.00	4.33	954.40	115,000.00	116,163.34
PFIZER INC DTD 11/21/2025 3.875% 11/15/2027	717081FJ7	65,000.00	A	A2	11/18/2025	11/21/2025	64,992.85	3.88	279.86	64,993.26	65,213.14
BP CAP MARKETS AMERICA (CALLABLE) DTD 05/17/2024 5.017% 11/17/2027	10373QBY5	150,000.00	A-	A1	5/15/2024	5/17/2024	150,000.00	5.02	919.78	150,000.00	152,965.50
NATIONAL RURAL UTIL COOP DTD 12/10/2025 3.950% 12/10/2027	63743HGB2	95,000.00	NR	A2	12/1/2025	12/10/2025	94,929.70	3.99	218.90	94,931.80	95,357.11

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
MASTERCARD INC (CALLABLE) DTD 09/05/2024 4.100% 01/15/2028	57636QBA1	60,000.00	A+	Aa3	9/3/2024	9/5/2024	59,967.00	4.12	1,134.33	59,979.55	60,465.48
ADOBE INC (CALLABLE) DTD 01/17/2025 4.750% 01/17/2028	00724PAH2	120,000.00	A+	A1	1/14/2025	1/17/2025	119,936.40	4.77	2,596.67	119,955.86	122,378.04
WELLS FARGO & COMPANY (CALLABLE) DTD 01/24/2025 4.900% 01/24/2028	95000U3R2	105,000.00	BBB+	A1	1/16/2025	1/24/2025	105,000.00	4.90	2,243.79	105,000.00	105,883.89
NATIONAL RURAL UTIL COOP (CALLABLE) DTD 02/07/2025 4.750% 02/07/2028	63743HFW7	15,000.00	NR	A2	2/4/2025	2/7/2025	14,993.40	4.77	285.00	14,995.29	15,227.45
PEPSICO INC (CALLABLE) DTD 02/07/2025 4.450% 02/07/2028	713448GA0	205,000.00	A+	A1	2/5/2025	2/7/2025	204,913.90	4.47	3,649.00	204,938.62	207,995.05
ELI LILLY & CO (CALLABLE) DTD 02/12/2025 4.550% 02/12/2028	532457CU0	45,000.00	A+	Aa3	2/10/2025	2/12/2025	44,971.20	4.57	790.56	44,979.38	45,767.75
HERSHEY COMPANY (CALLABLE) DTD 02/24/2025 4.550% 02/24/2028	427866BK3	55,000.00	A	A1	2/19/2025	2/24/2025	54,962.05	4.57	882.83	54,972.42	55,864.44
CISCO SYSTEMS INC (CALLABLE) DTD 02/24/2025 4.550% 02/24/2028	17275RBW1	20,000.00	AA-	A1	2/19/2025	2/24/2025	19,978.40	4.59	321.03	19,984.27	20,324.90
CHEVRON USA INC (CALLABLE) DTD 02/26/2025 4.475% 02/26/2028	166756BB1	160,000.00	AA-	Aa2	2/24/2025	2/26/2025	160,000.00	4.48	2,486.11	160,000.00	162,488.32
JOHNSON & JOHNSON (CALLABLE) DTD 02/20/2025 4.550% 03/01/2028	478160DH4	140,000.00	AAA	Aaa	3/3/2025	3/4/2025	141,260.00	4.23	2,123.33	140,917.87	142,644.74
JOHNSON & JOHNSON (CALLABLE) DTD 02/20/2025 4.550% 03/01/2028	478160DH4	40,000.00	AAA	Aaa	2/18/2025	2/20/2025	39,976.80	4.57	606.67	39,983.11	40,755.64
PACCAR FINANCIAL CORP DTD 03/03/2025 4.550% 03/03/2028	69371RT63	90,000.00	A+	A1	2/20/2025	3/3/2025	89,945.10	4.57	1,342.25	89,959.70	91,476.45
MASTERCARD INC (CALLABLE) DTD 02/27/2025 4.550% 03/15/2028	57636QBF0	70,000.00	A+	Aa3	2/18/2025	2/27/2025	69,946.80	4.58	937.81	69,960.94	71,165.78
ADVANCED MICRO DEVICES (CALLABLE) DTD 03/24/2025 4.319% 03/24/2028	007903BJ5	105,000.00	A	A1	3/10/2025	3/24/2025	105,000.00	4.32	1,221.92	105,000.00	106,108.69
MORGAN STANLEY (CALLABLE) DTD 04/19/2024 5.652% 04/13/2028	61747YFP5	25,000.00	A-	A1	4/17/2024	4/19/2024	25,000.00	5.65	306.15	25,000.00	25,492.25

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
CINTAS CORPORATION NO. 2 (CALLABLE) DTD 05/02/2025 4.200% 05/01/2028	17252MAR1	80,000.00	A-	A3	4/28/2025	5/2/2025	79,897.60	4.25	560.00	79,919.28	80,397.12
CUMMINS INC (CALLABLE) DTD 05/09/2025 4.250% 05/09/2028	231021AY2	15,000.00	A	A2	5/6/2025	5/9/2025	14,989.50	4.28	92.08	14,991.65	15,116.91
APPLE INC (CALLABLE) DTD 05/12/2025 4.000% 05/12/2028	037833EY2	295,000.00	AA+	Aaa	5/5/2025	5/12/2025	294,421.80	4.07	1,606.11	294,539.24	297,472.99
EQUINOR ASA (CALLABLE) DTD 06/03/2025 4.250% 06/02/2028	29446MAL6	350,000.00	AA-	Aa2	5/27/2025	6/3/2025	349,797.00	4.27	1,198.26	349,834.38	353,164.70
HSBC USA INC DTD 06/03/2025 4.650% 06/03/2028	40428HR95	210,000.00	A-	A2	5/28/2025	6/3/2025	209,958.00	4.66	759.50	209,965.75	213,162.81
AIR PRODUCTS & CHEMICALS (CALLABLE) DTD 06/11/2025 4.300% 06/11/2028	009158BN5	200,000.00	A	A2	6/9/2025	6/11/2025	199,866.00	4.32	477.78	199,889.80	202,039.40
ANALOG DEVICES INC (CALLABLE) DTD 06/16/2025 4.250% 06/15/2028	032654BD6	165,000.00	A-	A2	6/12/2025	6/16/2025	164,821.80	4.29	311.67	164,852.69	166,360.43
TARGET CORP (CALLABLE) DTD 06/10/2025 4.350% 06/15/2028	87612EBU9	35,000.00	A	A2	6/5/2025	6/10/2025	34,999.65	4.35	67.67	34,999.76	35,409.33
JPMORGAN CHASE & CO (CALLABLE) DTD 07/22/2024 4.979% 07/22/2028	46647PEL6	125,000.00	A	A1	7/15/2024	7/22/2024	125,000.00	4.98	2,748.82	125,000.00	126,862.00
AMERICAN EXPRESS CO (CALLABLE) DTD 07/26/2024 5.043% 07/26/2028	025816DV8	35,000.00	A-	A2	7/22/2024	7/26/2024	35,000.00	5.04	759.95	35,000.00	35,590.77
LOCKHEED MARTIN CORP (CALLABLE) DTD 07/28/2025 4.150% 08/15/2028	539830CK3	135,000.00	A-	A2	11/6/2025	11/7/2025	135,688.50	3.95	2,381.06	135,652.25	135,859.68
LOCKHEED MARTIN CORP (CALLABLE) DTD 07/28/2025 4.150% 08/15/2028	539830CK3	30,000.00	A-	A2	7/23/2025	7/28/2025	29,961.90	4.19	529.13	29,966.97	30,191.04
HOME DEPOT INC (CALLABLE) DTD 09/15/2025 3.750% 09/15/2028	437076DH2	35,000.00	A	A2	9/8/2025	9/15/2025	34,977.25	3.77	386.46	34,979.40	35,009.83
TORONTO-DOMINION BANK DTD 10/14/2025 4.109% 10/13/2028	89115KAE0	270,000.00	A-	A2	10/6/2025	10/14/2025	270,000.00	4.11	2,372.95	270,000.00	270,657.18
COOPERAT RABOBANK UA/NY DTD 10/17/2025 3.957% 10/17/2028	21688ABP6	250,000.00	A+	Aa2	10/9/2025	10/17/2025	250,000.00	3.96	2,033.46	250,000.00	251,047.75

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
JPMORGAN CHASE & CO (CALLABLE) DTD 10/22/2024 4.505% 10/22/2028	46647PEP7	65,000.00	A	A1	10/15/2024	10/22/2024	65,000.00	4.51	561.25	65,000.00	65,637.00
SANOFI SA (CALLABLE) DTD 11/03/2025 3.800% 11/03/2028	801060AG9	65,000.00	AA	Aa3	10/27/2025	11/3/2025	64,996.10	3.80	397.94	64,996.36	65,051.09
NOVARTIS CAPITAL CORP (CALLABLE) DTD 11/05/2025 3.900% 11/05/2028	66989HAX6	75,000.00	AA-	Aa3	11/3/2025	11/5/2025	74,983.50	3.91	455.00	74,984.40	75,244.13
ALPHABET INC (CALLABLE) DTD 11/06/2025 3.875% 11/15/2028	02079KAV9	20,000.00	AA+	Aa2	11/3/2025	11/6/2025	19,982.80	3.91	118.40	19,983.64	20,097.56
AMAZON.COM INC (CALLABLE) DTD 11/20/2025 3.900% 11/20/2028	023135CS3	105,000.00	AA	A1	11/17/2025	11/20/2025	104,976.90	3.91	466.38	104,977.86	105,321.30
MORGAN STANLEY BANK NA (CALLABLE) DTD 01/21/2025 5.016% 01/12/2029	61690DK72	270,000.00	A+	Aa3	1/28/2025	1/29/2025	270,683.10	4.94	6,357.78	270,480.58	274,963.68
JPMORGAN CHASE & CO (CALLABLE) DTD 01/24/2025 4.915% 01/24/2029	46647PEU6	60,000.00	A	A1	1/16/2025	1/24/2025	60,000.00	4.92	1,286.09	60,000.00	61,115.40
BANK OF AMERICA CORP (CALLABLE) DTD 01/24/2025 4.979% 01/24/2029	06051GMK2	170,000.00	A-	A1	1/17/2025	1/24/2025	170,000.00	4.98	3,691.38	170,000.00	173,181.38
ROYAL BANK OF CANADA (CALLABLE) DTD 01/24/2025 4.965% 01/24/2029	78017DAA6	135,000.00	A	A1	1/21/2025	1/24/2025	135,000.00	4.97	2,923.14	135,000.00	137,500.88
BANK OF MONTREAL (CALLABLE) DTD 01/27/2025 5.004% 01/27/2029	06368MJG0	30,000.00	A-	A2	1/22/2025	1/27/2025	30,000.00	5.00	642.18	30,000.00	30,568.41
CITIGROUP INC (CALLABLE) DTD 03/04/2025 4.786% 03/04/2029	17327CAW3	205,000.00	BBB+	A3	2/25/2025	3/4/2025	205,000.00	4.79	3,188.67	205,000.00	207,937.24
MERCK & CO INC (CALLABLE) DTD 12/04/2025 3.850% 03/15/2029	58933YBW4	60,000.00	A+	Aa3	12/1/2025	12/4/2025	59,911.20	3.90	173.25	59,913.27	59,980.08
MORGAN STANLEY (CALLABLE) DTD 04/17/2025 4.994% 04/12/2029	61747YFY6	35,000.00	A-	A1	4/14/2025	4/17/2025	35,000.00	4.99	383.57	35,000.00	35,693.25
WELLS FARGO & COMPANY (CALLABLE) DTD 04/23/2025 4.970% 04/23/2029	95000U3T8	70,000.00	BBB+	A1	4/15/2025	4/23/2025	70,000.00	4.97	657.14	70,000.00	71,302.98

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Portfolio Holdings

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Corporate</b>											
AMERICAN EXPRESS CO (CALLABLE) DTD 04/25/2025 4.731% 04/25/2029	025816ED7	85,000.00	A-	A2	4/21/2025	4/25/2025	85,000.00	4.73	737.25	85,000.00	86,304.16
TRUIST BANK (CALLABLE) DTD 10/23/2025 4.136% 10/23/2029	89788JAH2	250,000.00	A	A3	10/20/2025	10/23/2025	250,000.00	4.14	1,953.11	250,000.00	249,809.25
<b>Security Type Sub-Total</b>		<b>9,550,000.00</b>					<b>9,527,200.40</b>	<b>4.64</b>	<b>113,233.27</b>	<b>9,545,108.61</b>	<b>9,646,632.95</b>
<b>Agency CMBS</b>											
FHMS K736 A2 DTD 09/01/2019 2.282% 07/01/2026	3137FNWX4	123,730.84	AA+	Aa1	10/5/2023	10/11/2023	114,803.86	5.05	235.29	121,916.99	122,706.35
FNA 2016-M12 A2 DTD 11/01/2016 2.435% 09/01/2026	3136AUKX8	118,084.88	AA+	Aa1	11/20/2023	11/27/2023	110,178.73	5.05	191.71	115,827.39	116,845.58
FHMS K062 A2 DTD 02/01/2017 3.413% 12/01/2026	3137BUX60	164,155.59	AA+	Aa1	4/29/2025	4/30/2025	162,084.40	4.24	466.89	162,833.64	163,366.98
FHMS K063 A2 DTD 03/01/2017 3.430% 01/01/2027	3137BVZ82	280,000.00	AA+	Aa1	4/22/2025	4/25/2025	276,128.13	4.28	800.33	277,476.37	278,720.12
FHMS K066 A2 DTD 08/01/2017 3.117% 06/01/2027	3137F2LJ3	120,000.00	AA+	Aa1	4/8/2025	4/11/2025	117,290.63	4.18	311.70	118,143.81	118,885.56
FNA 2024-M6 A2 DTD 11/01/2024 2.904% 07/01/2027	3136BTGM9	210,000.00	AA+	Aa1	12/12/2024	12/17/2024	202,650.00	4.32	508.19	205,462.96	207,568.41
FHMS K067 A2 DTD 09/01/2017 3.194% 07/01/2027	3137FAWS3	140,000.00	AA+	Aa1	6/24/2024	6/27/2024	133,568.75	4.84	372.63	136,502.03	138,751.34
FHMS K067 A2 DTD 09/01/2017 3.194% 07/01/2027	3137FAWS3	140,000.00	AA+	Aa1	6/4/2025	6/9/2025	137,035.94	4.23	372.63	137,785.92	138,751.34
FHMS K069 A2 DTD 11/01/2017 3.187% 09/01/2027	3137FBU79	184,516.00	AA+	Aa1	3/6/2025	3/11/2025	179,636.42	4.28	490.04	181,117.44	182,537.81
FHMS K739 A2 DTD 11/01/2020 1.336% 09/01/2027	3137F64P9	264,519.60	AA+	Aa1	10/30/2024	11/4/2024	244,215.65	4.14	294.50	252,011.19	255,310.35
FHMS K071 A2 DTD 12/01/2017 3.286% 11/01/2027	3137FCLD4	180,000.00	AA+	Aa1	5/6/2025	5/9/2025	176,020.31	4.20	492.90	176,981.92	178,194.78
FHMS K074 A2 DTD 03/01/2018 3.600% 01/01/2028	3137F4D41	79,917.16	AA+	Aa1	2/27/2025	3/4/2025	78,203.31	4.39	239.75	78,667.60	79,536.03
FHMS K073 A2 DTD 02/01/2018 3.350% 01/01/2028	3137FETN0	120,000.00	AA+	Aa1	3/7/2025	3/12/2025	116,892.19	4.31	335.00	117,718.45	118,889.16

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>Agency CMBS</b>											
FHMS K075 A2 DTD 04/01/2018 3.650% 02/01/2028	3137F4X72	80,000.00	AA+	Aa1	3/5/2025	3/10/2025	78,603.13	4.28	243.33	78,965.44	79,690.16
FHMS K076 A2 DTD 05/01/2018 3.900% 04/01/2028	3137FEZU7	85,000.00	AA+	Aa1	3/5/2025	3/10/2025	83,977.34	4.31	276.25	84,227.52	85,091.04
FHMS K076 A2 DTD 05/01/2018 3.900% 04/01/2028	3137FEZU7	90,000.00	AA+	Aa1	3/4/2025	3/7/2025	89,008.59	4.27	292.50	89,253.16	90,096.39
<b>Security Type Sub-Total</b>		<b>2,379,924.06</b>					<b>2,300,297.38</b>	<b>4.37</b>	<b>5,923.64</b>	<b>2,334,891.83</b>	<b>2,354,941.40</b>
<b>ABS</b>											
JDOT 2022-B A3 DTD 07/20/2022 3.740% 02/16/2027	47800AAC4	7,872.51	NR	Aaa	7/12/2022	7/20/2022	7,871.76	3.74	13.09	7,872.32	7,869.59
COPAR 2022-1 A3 DTD 05/04/2022 3.170% 04/15/2027	14043QAC6	4,764.24	AAA	NR	4/26/2022	5/4/2022	4,763.20	3.17	6.71	4,763.97	4,760.98
CARMX 2022-3 A3 DTD 07/20/2022 3.970% 04/15/2027	14318MAD1	14,725.12	AAA	NR	7/12/2022	7/20/2022	14,724.77	3.97	25.98	14,725.03	14,724.65
TAOT 2022-C A3 DTD 08/16/2022 3.760% 04/15/2027	89231CAD9	7,437.74	AAA	NR	8/8/2022	8/16/2022	7,436.50	3.76	12.43	7,437.40	7,436.37
COPAR 2022-2 A3 DTD 08/10/2022 3.660% 05/17/2027	14043GAD6	10,346.94	AAA	Aaa	8/2/2022	8/10/2022	10,346.20	3.66	16.83	10,346.73	10,343.16
CARMX 2022-4 A3 DTD 10/31/2022 5.340% 08/16/2027	14318UAD3	37,006.31	AAA	NR	10/26/2022	10/31/2022	36,997.63	5.35	87.83	37,003.37	37,111.74
WOART 2022-C A3 DTD 08/10/2022 3.660% 10/15/2027	98163TAD5	11,488.41	AAA	NR	8/2/2022	8/10/2022	11,487.54	3.66	18.69	11,488.11	11,483.32
CNH 2022-B A3 DTD 08/23/2022 3.890% 11/15/2027	12663JAC5	13,431.80	NR	Aaa	8/16/2022	8/23/2022	13,429.75	3.89	23.22	13,431.07	13,426.12
BMWLT 2025-2 A3 DTD 10/15/2025 3.970% 09/25/2028	05594HAD5	115,000.00	AAA	NR	10/8/2025	10/15/2025	114,999.68	3.97	76.09	114,999.70	115,307.63
WFCIT 2024-A1 A DTD 03/01/2024 4.940% 02/15/2029	92970QAA3	195,000.00	AAA	Aaa	2/21/2024	3/1/2024	194,947.08	4.95	428.13	194,965.65	197,581.60
TAOT 2024-C A3 DTD 07/30/2024 4.880% 03/15/2029	89237QAD2	80,000.00	AAA	NR	7/23/2024	7/30/2024	79,999.95	4.88	173.51	80,000.00	80,839.92
HAROT 2024-3 A3 DTD 08/21/2024 4.570% 03/21/2029	43813YAC6	160,000.00	NR	Aaa	8/9/2024	8/21/2024	159,974.86	4.57	203.11	159,981.82	161,216.00

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>ABS</b>											
GMCAR 2024-3 A3 DTD 07/10/2024 5.130% 04/16/2029	38013KAD2	105,000.00	AAA	Aaa	7/2/2024	7/10/2024	104,983.84	5.13	224.44	104,988.57	106,108.38
CNH 2024-A A3 DTD 01/24/2024 4.770% 06/15/2029	18978FAC0	29,101.71	AAA	Aaa	1/17/2024	1/24/2024	29,094.84	4.78	61.70	29,097.18	29,349.14
JDOT 2024-C A3 DTD 09/17/2024 4.060% 06/15/2029	477911AD3	155,000.00	NR	Aaa	9/10/2024	9/17/2024	154,963.95	4.07	279.69	154,973.56	155,470.27
COPAR 2024-1 A3 DTD 11/26/2024 4.620% 07/16/2029	14043NAD1	60,000.00	AAA	NR	11/19/2024	11/26/2024	59,991.50	4.62	123.20	59,993.54	60,573.36
ALLYA 2024-2 A3 DTD 09/27/2024 4.140% 07/16/2029	02007NAC2	59,648.10	AAA	NR	9/24/2024	9/27/2024	59,641.94	4.14	109.75	59,643.59	59,745.39
VALET 2025-1 A3 DTD 03/25/2025 4.500% 08/20/2029	92868MAD1	175,000.00	NR	Aaa	3/18/2025	3/25/2025	174,994.05	4.50	240.63	174,995.31	176,817.20
HART 2025-A A3 DTD 03/12/2025 4.320% 10/15/2029	44935CAD3	115,000.00	AAA	NR	3/4/2025	3/12/2025	114,983.04	4.32	220.80	114,985.96	115,851.58
FORDO 2025-A A3 DTD 03/25/2025 4.450% 10/15/2029	34535KAD0	210,000.00	AAA	Aaa	3/18/2025	3/25/2025	209,979.59	4.45	415.33	209,983.19	212,084.25
WFCIT 2024-A2 A DTD 10/24/2024 4.290% 10/15/2029	92970QAE5	95,000.00	AAA	Aaa	10/17/2024	10/24/2024	94,985.88	4.29	181.13	94,989.06	95,920.27
TAOT 2025-B A3 DTD 04/30/2025 4.340% 11/15/2029	89231HAD8	50,000.00	AAA	NR	4/24/2025	4/30/2025	49,997.14	4.34	96.44	49,997.69	50,392.35
AMXCA 2025-1 A DTD 02/11/2025 4.560% 12/17/2029	02582JKM1	255,000.00	AAA	NR	2/4/2025	2/11/2025	254,943.36	4.57	516.80	254,952.96	259,124.88
GMCAR 2025-1 A3 DTD 01/15/2025 4.620% 12/17/2029	362955AD8	85,000.00	NR	Aaa	1/9/2025	1/15/2025	84,993.68	4.62	163.63	84,995.09	85,872.95
WOART 2025-A A3 DTD 01/29/2025 4.730% 03/15/2030	98164YAD3	125,000.00	AAA	NR	1/22/2025	1/29/2025	124,990.76	4.73	262.78	124,992.39	126,358.25
AMXCA 2025-4 A DTD 07/22/2025 4.300% 07/15/2030	02582JKV1	120,000.00	AAA	NR	7/15/2025	7/22/2025	119,982.71	4.30	229.33	119,984.19	121,556.76
CNH 2025-A A3 DTD 03/19/2025 4.360% 08/15/2030	12674BAD7	180,000.00	AAA	Aaa	3/11/2025	3/19/2025	179,980.45	4.36	348.80	179,983.45	181,880.28

Security Type/Description Dated Date/Coupon/Maturity	CUSIP	Par	S&P Rating	Moody's Rating	Trade Date	Settle Date	Original Cost	YTM at Cost	Accrued Interest	Amortized Cost	Market Value
<b>ABS</b>											
COMET 2025-A1 A DTD 09/16/2025 3.820% 09/15/2030	14041NGF2	125,000.00	AAA	NR	9/9/2025	9/16/2025	124,976.30	3.82	212.22	124,977.96	125,071.63
<b>Security Type Sub-Total</b>		<b>2,600,822.88</b>					<b>2,600,461.95</b>	<b>4.46</b>	<b>4,772.29</b>	<b>2,600,548.86</b>	<b>2,624,278.02</b>
<b>Managed Account Sub Total</b>		<b>27,950,746.95</b>					<b>27,826,638.16</b>	<b>4.26</b>	<b>257,960.87</b>	<b>27,887,823.59</b>	<b>28,118,890.52</b>
<b>Securities Sub Total</b>		<b>\$27,950,746.95</b>					<b>\$27,826,638.16</b>	<b>4.26%</b>	<b>\$257,960.87</b>	<b>\$27,887,823.59</b>	<b>\$28,118,890.52</b>
<b>Accrued Interest</b>											<b>\$257,960.87</b>
<b>Total Investments</b>											<b>\$28,376,851.39</b>

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>BUY</b>									
10/1/2025	10/2/2025	1,015,000.00	91282CNY3	US TREASURY N/B	3.37%	9/15/2028	1,011,414.76	3.56%	
10/6/2025	10/14/2025	270,000.00	89115KAE0	TORONTO-DOMINION BANK	4.10%	10/13/2028	270,000.00	4.11%	
10/8/2025	10/15/2025	115,000.00	05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	114,999.68	3.97%	
10/9/2025	10/17/2025	250,000.00	21688ABP6	COOPERAT RABOBANK UA/NY	3.95%	10/17/2028	250,000.00	3.96%	
10/20/2025	10/23/2025	250,000.00	89788JAH2	TRUIST BANK (CALLABLE)	4.13%	10/23/2029	250,000.00	4.14%	
10/27/2025	11/3/2025	65,000.00	801060AG9	SANOFI SA (CALLABLE)	3.80%	11/3/2028	64,996.10	3.80%	
11/3/2025	11/4/2025	620,000.00	91282CPC9	US TREASURY N/B	3.50%	10/15/2028	619,327.47	3.61%	
11/3/2025	11/5/2025	75,000.00	66989HAX6	NOVARTIS CAPITAL CORP (CALLABLE)	3.90%	11/5/2028	74,983.50	3.91%	
11/3/2025	11/6/2025	20,000.00	02079KAV9	ALPHABET INC (CALLABLE)	3.87%	11/15/2028	19,982.80	3.91%	
11/6/2025	11/7/2025	140,000.00	20030NCT6	COMCAST CORP (CALLABLE)	4.15%	10/15/2028	140,630.86	4.08%	
11/6/2025	11/7/2025	135,000.00	539830CK3	LOCKHEED MARTIN CORP (CALLABLE)	4.15%	8/15/2028	137,229.19	3.95%	
11/17/2025	11/20/2025	105,000.00	023135CS3	AMAZON.COM INC (CALLABLE)	3.90%	11/20/2028	104,976.90	3.91%	
11/18/2025	11/21/2025	65,000.00	717081FJ7	PFIZER INC	3.87%	11/15/2027	64,992.85	3.88%	
12/1/2025	12/3/2025	700,000.00	91282CPK1	US TREASURY N/B	3.50%	11/15/2028	700,261.20	3.55%	
12/1/2025	12/4/2025	60,000.00	58933YBW4	MERCK & CO INC (CALLABLE)	3.85%	3/15/2029	59,911.20	3.90%	
12/1/2025	12/10/2025	95,000.00	63743HGB2	NATIONAL RURAL UTIL COOP	3.95%	12/10/2027	94,929.70	3.99%	

### Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>BUY</b>									
12/2/2025	12/3/2025	140,000.00	91282CPC9	US TREASURY N/B	3.50%	10/15/2028	140,533.84	3.53%	
<b>Total BUY</b>		<b>4,120,000.00</b>					<b>4,119,170.05</b>		<b>0.00</b>
<b>CALL</b>									
11/4/2025	11/4/2025	35,000.00	857477BX0	STATE STREET CORP (CALLABLE)	5.75%	11/4/2026	35,000.00		
<b>Total CALL</b>		<b>35,000.00</b>					<b>35,000.00</b>		<b>0.00</b>
<b>INTEREST</b>									
10/1/2025	10/1/2025		MONEY0002	MONEY MARKET FUND	0.00%		471.58		
10/1/2025	10/25/2025		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	311.70		
10/1/2025	10/25/2025		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	240.00		
10/1/2025	10/25/2025		3137FCLD4	FHMS K071 A2	3.28%	11/1/2027	492.90		
10/1/2025	10/25/2025		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	745.26		
10/1/2025	10/25/2025		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	800.33		
10/1/2025	10/25/2025		3137BMTX4	FHMS K052 A2	3.15%	11/1/2025	229.28		
10/1/2025	10/25/2025		3136BTGM9	FNA 2024-M6 A2	2.90%	7/1/2027	508.22		
10/1/2025	10/25/2025		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	236.47		
10/1/2025	10/25/2025		3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	253.75		
10/1/2025	10/25/2025		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	295.68		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
10/1/2025	10/25/2025		3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	229.79		
10/1/2025	10/25/2025		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	568.75		
10/1/2025	10/25/2025		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	335.00		
10/1/2025	10/25/2025		3137BUX60	FHMS K062 A2	3.41%	12/1/2026	469.29		
10/1/2025	10/25/2025		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	492.66		
10/1/2025	10/25/2025		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	243.33		
10/4/2025	10/4/2025		00440KAA1	ACCENTURE CAPITAL INC (CALLABLE)	3.90%	10/4/2027	682.50		
10/4/2025	10/4/2025		00724PAE9	ADOBE INC (CALLABLE)	4.85%	4/4/2027	1,940.00		
10/5/2025	10/5/2025		25243YBK4	DIAGEO CAPITAL PLC (CALLABLE)	5.37%	10/5/2026	5,375.00		
10/12/2025	10/12/2025		61747YFY6	MORGAN STANLEY (CALLABLE)	4.99%	4/12/2029	849.67		
10/13/2025	10/13/2025		61747YFP5	MORGAN STANLEY (CALLABLE)	5.65%	4/13/2028	706.50		
10/15/2025	10/15/2025		44918MAD2	HART 2022-B A3	3.72%	11/16/2026	14.60		
10/15/2025	10/15/2025		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	58.09		
10/15/2025	10/15/2025		98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	60.63		
10/15/2025	10/15/2025		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	654.00		
10/15/2025	10/15/2025		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	327.25		
10/15/2025	10/15/2025		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	802.75		

### Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
10/15/2025	10/15/2025		91282CLQ2	US TREASURY N/B	3.87%	10/15/2027	14,918.75		
10/15/2025	10/15/2025		89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	42.23		
10/15/2025	10/15/2025		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	414.00		
10/15/2025	10/15/2025		02582JKV1	AMXCA 2025-4 A	4.30%	7/15/2030	430.00		
10/15/2025	10/15/2025		14043NAD1	COPAR 2024-1 A3	4.62%	7/16/2029	231.00		
10/15/2025	10/15/2025		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	116.27		
10/15/2025	10/15/2025		12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	51.12		
10/15/2025	10/15/2025		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	139.13		
10/15/2025	10/15/2025		91282CMW8	US TREASURY N/B	3.75%	4/15/2028	10,312.50		
10/15/2025	10/15/2025		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	266.71		
10/15/2025	10/15/2025		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	339.63		
10/15/2025	10/15/2025		89237QAD2	TAOT 2024-C A3	4.88%	3/15/2029	325.33		
10/15/2025	10/15/2025		02008JAC0	ALLYA 2022-1 A3	3.31%	11/15/2026	0.19		
10/15/2025	10/15/2025		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	207.00		
10/15/2025	10/15/2025		02582JKM1	AMXCA 2025-1 A	4.56%	12/17/2029	969.00		
10/15/2025	10/15/2025		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	524.42		
10/15/2025	10/15/2025		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	778.75		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
10/15/2025	10/15/2025		14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	32.41		
10/15/2025	10/15/2025		14317HAC5	CARMX 2022-2 A3	3.49%	2/16/2027	19.01		
10/15/2025	10/15/2025		89231HAD8	TAOT 2025-B A3	4.34%	11/15/2029	180.83		
10/15/2025	10/15/2025		91324PEY4	UNITEDHEALTH GROUP INC (CALLABLE)	4.60%	4/15/2027	4,485.00		
10/15/2025	10/15/2025		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	492.71		
10/15/2025	10/15/2025		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	46.04		
10/15/2025	10/15/2025		91282CKJ9	US TREASURY N/B	4.50%	4/15/2027	13,500.00		
10/16/2025	10/16/2025		38013KAD2	GMCAR 2024-3 A3	5.13%	4/16/2029	448.88		
10/18/2025	10/18/2025		43815PAC3	HAROT 2022-2 A3	3.73%	7/20/2026	7.18		
10/19/2025	10/19/2025		06051GFX2	BANK OF AMERICA CORP	3.50%	4/19/2026	2,800.00		
10/20/2025	10/20/2025		961214FV0	WESTPAC BANKING CORP	4.60%	10/20/2026	4,255.00		
10/20/2025	10/20/2025		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	656.25		
10/21/2025	10/21/2025		43813YAC6	HAROT 2024-3 A3	4.57%	3/21/2029	609.33		
10/22/2025	10/22/2025		46647PEP7	JPMORGAN CHASE & CO (CALLABLE)	4.50%	10/22/2028	1,464.13		
10/22/2025	10/22/2025		857477CP6	STATE STREET CORP (CALLABLE)	4.33%	10/22/2027	2,489.75		
10/22/2025	10/22/2025		46647PDW3	JPMORGAN CHASE & CO (CALLABLE)	6.07%	10/22/2027	2,428.00		
10/23/2025	10/23/2025		95000U3T8	WELLS FARGO & COMPANY (CALLABLE)	4.97%	4/23/2029	1,739.50		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
10/25/2025	10/25/2025		025816ED7	AMERICAN EXPRESS CO (CALLABLE)	4.73%	4/25/2029	2,010.68		
10/28/2025	10/28/2025		931142FL2	WALMART INC	4.10%	4/28/2027	1,230.00		
11/1/2025	11/1/2025		17252MAR1	CINTAS CORPORATION NO. 2 (CALLABLE)	4.20%	5/1/2028	1,670.67		
11/1/2025	11/25/2025		3137BMTX4	FHMS K052 A2	3.15%	11/1/2025	2.88		
11/1/2025	11/25/2025		3137BUX60	FHMS K062 A2	3.41%	12/1/2026	468.91		
11/1/2025	11/25/2025		3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	158.89		
11/1/2025	11/25/2025		3136BTGM9	FNA 2024-M6 A2	2.90%	7/1/2027	525.15		
11/1/2025	11/25/2025		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	568.75		
11/1/2025	11/25/2025		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	800.33		
11/1/2025	11/25/2025		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	491.78		
11/1/2025	11/25/2025		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	240.00		
11/1/2025	11/25/2025		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	311.70		
11/1/2025	11/25/2025		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	335.00		
11/1/2025	11/25/2025		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	243.33		
11/1/2025	11/25/2025		3137FCLD4	FHMS K071 A2	3.28%	11/1/2027	492.90		
11/1/2025	11/25/2025		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	745.26		
11/1/2025	11/25/2025		3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	248.73		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
11/1/2025	11/25/2025		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	236.07		
11/1/2025	11/25/2025		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	295.14		
11/3/2025	11/3/2025		MONEY0002	MONEY MARKET FUND	0.00%		770.77		
11/4/2025	11/4/2025		857477BX0	STATE STREET CORP (CALLABLE)	5.75%	11/4/2026	1,006.43		
11/9/2025	11/9/2025		69371RS72	PACCAR FINANCIAL CORP	5.20%	11/9/2026	1,820.00		
11/9/2025	11/9/2025		231021AY2	CUMMINS INC (CALLABLE)	4.25%	5/9/2028	318.75		
11/12/2025	11/12/2025		037833EY2	APPLE INC (CALLABLE)	4.00%	5/12/2028	5,900.00		
11/14/2025	11/14/2025		14913UAL4	CATERPILLAR FINL SERVICE	5.00%	5/14/2027	3,250.00		
11/15/2025	11/15/2025		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	48.75		
11/15/2025	11/15/2025		98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	51.48		
11/15/2025	11/15/2025		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	802.75		
11/15/2025	11/15/2025		91282CKR1	US TREASURY N/B	4.50%	5/15/2027	16,650.00		
11/15/2025	11/15/2025		89231HAD8	TAOT 2025-B A3	4.34%	11/15/2029	180.83		
11/15/2025	11/15/2025		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	327.25		
11/15/2025	11/15/2025		14041NGF2	COMET 2025-A1 A	3.82%	9/15/2030	782.57		
11/15/2025	11/15/2025		14043NAD1	COPAR 2024-1 A3	4.62%	7/16/2029	231.00		
11/15/2025	11/15/2025		44918MAD2	HART 2022-B A3	3.72%	11/16/2026	0.48		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
11/15/2025	11/15/2025		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	136.22		
11/15/2025	11/15/2025		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	654.00		
11/15/2025	11/15/2025		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	339.63		
11/15/2025	11/15/2025		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	492.71		
11/15/2025	11/15/2025		91282CLX7	US TREASURY N/B	4.12%	11/15/2027	8,868.75		
11/15/2025	11/15/2025		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	207.00		
11/15/2025	11/15/2025		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	414.00		
11/15/2025	11/15/2025		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	778.75		
11/15/2025	11/15/2025		14317HAC5	CARMX 2022-2 A3	3.49%	2/16/2027	9.01		
11/15/2025	11/15/2025		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	37.87		
11/15/2025	11/15/2025		89237QAD2	TAOT 2024-C A3	4.88%	3/15/2029	325.33		
11/15/2025	11/15/2025		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	92.78		
11/15/2025	11/15/2025		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	231.23		
11/15/2025	11/15/2025		02582JKV1	AMXCA 2025-4 A	4.30%	7/15/2030	430.00		
11/15/2025	11/15/2025		02582JKM1	AMXCA 2025-1 A	4.56%	12/17/2029	969.00		
11/15/2025	11/15/2025		91282CND9	US TREASURY N/B	3.75%	5/15/2028	9,375.00		
11/15/2025	11/15/2025		89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	35.45		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
11/15/2025	11/15/2025		12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	48.63		
11/15/2025	11/15/2025		14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	25.41		
11/15/2025	11/15/2025		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	524.42		
11/16/2025	11/16/2025		38145GAH3	GOLDMAN SACHS GROUP INC (CALLABLE)	3.50%	11/16/2026	3,150.00		
11/16/2025	11/16/2025		38013KAD2	GMCAR 2024-3 A3	5.13%	4/16/2029	448.88		
11/17/2025	11/17/2025		10373QBY5	BP CAP MARKETS AMERICA (CALLABLE)	5.01%	11/17/2027	3,762.75		
11/18/2025	11/18/2025		43815PAC3	HAROT 2022-2 A3	3.73%	7/20/2026	2.06		
11/20/2025	11/20/2025		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	656.25		
11/21/2025	11/21/2025		43813YAC6	HAROT 2024-3 A3	4.57%	3/21/2029	609.33		
11/25/2025	11/25/2025		05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	507.28		
11/27/2025	11/27/2025		20271RAU4	COMMONWEALTH BK AUSTR NY	4.57%	11/27/2026	5,721.25		
12/1/2025	12/1/2025		MONEY0002	MONEY MARKET FUND	0.00%		241.75		
12/1/2025	12/25/2025		3137BUX60	FHMS K062 A2	3.41%	12/1/2026	467.93		
12/1/2025	12/25/2025		3137FCLD4	FHMS K071 A2	3.28%	11/1/2027	492.90		
12/1/2025	12/25/2025		3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	235.70		
12/1/2025	12/25/2025		3136BTGM9	FNA 2024-M6 A2	2.90%	7/1/2027	508.20		
12/1/2025	12/25/2025		3137BVZ82	FHMS K063 A2	3.43%	1/1/2027	800.33		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
12/1/2025	12/25/2025		3137FBU79	FHMS K069 A2	3.18%	9/1/2027	490.94		
12/1/2025	12/25/2025		3137F4X72	FHMS K075 A2	3.65%	2/1/2028	243.33		
12/1/2025	12/25/2025		3137FEZU7	FHMS K076 A2	3.90%	4/1/2028	568.75		
12/1/2025	12/25/2025		3137FAWS3	FHMS K067 A2	3.19%	7/1/2027	745.26		
12/1/2025	12/25/2025		3137FETN0	FHMS K073 A2	3.35%	1/1/2028	335.00		
12/1/2025	12/25/2025		3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	240.15		
12/1/2025	12/25/2025		3137F2LJ3	FHMS K066 A2	3.11%	6/1/2027	311.70		
12/1/2025	12/25/2025		3137F4D41	FHMS K074 A2	3.60%	1/1/2028	240.00		
12/1/2025	12/25/2025		3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	59.59		
12/1/2025	12/25/2025		3137F64P9	FHMS K739 A2	1.33%	9/1/2027	294.83		
12/2/2025	12/2/2025		29446MAL6	EQUINOR ASA (CALLABLE)	4.25%	6/2/2028	7,396.18		
12/3/2025	12/3/2025		40428HR95	HSBC USA INC	4.65%	6/3/2028	4,882.50		
12/11/2025	12/11/2025		06368LC53	BANK OF MONTREAL	5.26%	12/11/2026	3,949.50		
12/11/2025	12/11/2025		009158BN5	AIR PRODUCTS & CHEMICALS (CALLABLE)	4.30%	6/11/2028	4,300.00		
12/15/2025	12/15/2025		02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	207.00		
12/15/2025	12/15/2025		14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	18.56		
12/15/2025	12/15/2025		47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	29.52		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
12/15/2025	12/15/2025		87612EBU9	TARGET CORP (CALLABLE)	4.35%	6/15/2028	782.40		
12/15/2025	12/15/2025		032654BD6	ANALOG DEVICES INC (CALLABLE)	4.25%	6/15/2028	3,486.77		
12/15/2025	12/15/2025		34535KAD0	FORDO 2025-A A3	4.45%	10/15/2029	778.75		
12/15/2025	12/15/2025		477911AD3	JDOT 2024-C A3	4.06%	6/15/2029	524.42		
12/15/2025	12/15/2025		89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	28.93		
12/15/2025	12/15/2025		89237QAD2	TAOT 2024-C A3	4.88%	3/15/2029	325.33		
12/15/2025	12/15/2025		12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	45.89		
12/15/2025	12/15/2025		362955AD8	GMCAR 2025-1 A3	4.62%	12/17/2029	327.25		
12/15/2025	12/15/2025		14043NAD1	COPAR 2024-1 A3	4.62%	7/16/2029	231.00		
12/15/2025	12/15/2025		14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	69.70		
12/15/2025	12/15/2025		14041NGF2	COMET 2025-A1 A	3.82%	9/15/2030	397.92		
12/15/2025	12/15/2025		89231HAD8	TAOT 2025-B A3	4.34%	11/15/2029	180.83		
12/15/2025	12/15/2025		98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	42.60		
12/15/2025	12/15/2025		91282CNH0	US TREASURY N/B	3.87%	6/15/2028	13,562.50		
12/15/2025	12/15/2025		02582JKM1	AMXCA 2025-1 A	4.56%	12/17/2029	969.00		
12/15/2025	12/15/2025		92970QAE5	WFCIT 2024-A2 A	4.29%	10/15/2029	339.63		
12/15/2025	12/15/2025		91282CKV2	US TREASURY N/B	4.62%	6/15/2027	12,603.13		

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>INTEREST</b>									
12/15/2025	12/15/2025		44935CAD3	HART 2025-A A3	4.32%	10/15/2029	414.00		
12/15/2025	12/15/2025		98164YAD3	WOART 2025-A A3	4.73%	3/15/2030	492.71		
12/15/2025	12/15/2025		14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	39.59		
12/15/2025	12/15/2025		02582JKV1	AMXCA 2025-4 A	4.30%	7/15/2030	430.00		
12/15/2025	12/15/2025		12674BAD7	CNH 2025-A A3	4.36%	8/15/2030	654.00		
12/15/2025	12/15/2025		18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	124.78		
12/15/2025	12/15/2025		92970QAA3	WFCIT 2024-A1 A	4.94%	2/15/2029	802.75		
12/15/2025	12/15/2025		14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	196.23		
12/16/2025	12/16/2025		38013KAD2	GMCAR 2024-3 A3	5.13%	4/16/2029	448.88		
12/20/2025	12/20/2025		92868MAD1	VALET 2025-1 A3	4.50%	8/20/2029	656.25		
12/21/2025	12/21/2025		43813YAC6	HAROT 2024-3 A3	4.57%	3/21/2029	609.33		
12/25/2025	12/25/2025		437076DB5	HOME DEPOT INC (CALLABLE)	4.87%	6/25/2027	1,584.38		
12/25/2025	12/25/2025		05594HAD5	BMWLT 2025-2 A3	3.97%	9/25/2028	380.46		
12/28/2025	12/28/2025		13607L8C0	CANADIAN IMPERIAL BANK	5.23%	6/28/2027	3,534.98		
<b>Total INTEREST</b>		<b>0.00</b>					<b>238,309.26</b>		<b>0.00</b>
<b>PAYDOWNS</b>									
10/1/2025	10/25/2025	334.61	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	334.61		7.01

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>PAYDOWNS</b>									
10/1/2025	10/25/2025	209.36	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	209.36		4.43
10/1/2025	10/25/2025	6,597.58	3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	6,597.58		167.12
10/1/2025	10/25/2025	86,222.08	3137BMTX4	FHMS K052 A2	3.15%	11/1/2025	86,222.08		44.90
10/1/2025	10/25/2025	486.26	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	486.26		26.15
10/1/2025	10/25/2025	28,410.24	3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	28,410.24		22.62
10/1/2025	10/25/2025	133.03	3137BUX60	FHMS K062 A2	3.41%	12/1/2026	133.03		1.33
10/15/2025	10/15/2025	2,621.53	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	2,621.53		0.07
10/15/2025	10/15/2025	2,163.45	89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	2,163.45		0.12
10/15/2025	10/15/2025	3,001.77	98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	3,001.77		0.09
10/15/2025	10/15/2025	7,100.34	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	7,100.34		0.05
10/15/2025	10/15/2025	4,555.13	44918MAD2	HART 2022-B A3	3.72%	11/16/2026	4,555.13		
10/15/2025	10/15/2025	766.40	12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	766.40		0.05
10/15/2025	10/15/2025	3,435.76	14317HAC5	CARMX 2022-2 A3	3.49%	2/16/2027	3,435.76		0.15
10/15/2025	10/15/2025	3,063.86	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	3,063.86		0.07
10/15/2025	10/15/2025	2,650.47	14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	2,650.47		0.18
10/15/2025	10/15/2025	69.69	02008JAC0	ALLYA 2022-1 A3	3.31%	11/15/2026	69.69		
10/15/2025	10/15/2025	7,972.95	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	7,972.95		0.72

### Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>PAYDOWNS</b>									
10/15/2025	10/15/2025	730.47	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	730.47		0.74
10/18/2025	10/18/2025	1,647.05	43815PAC3	HAROT 2022-2 A3	3.73%	7/20/2026	1,647.05		0.02
11/1/2025	11/25/2025	197.29	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	197.29		3.74
11/1/2025	11/25/2025	279.91	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	279.91		14.45
11/1/2025	11/25/2025	344.60	3137BUX60	FHMS K062 A2	3.41%	12/1/2026	344.60		3.23
11/1/2025	11/25/2025	315.40	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	315.40		6.34
11/1/2025	11/25/2025	39,784.15	3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	39,784.15		20.36
11/1/2025	11/25/2025	232.52	3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	232.52		5.41
11/1/2025	11/25/2025	1,095.89	3137BMTX4	FHMS K052 A2	3.15%	11/1/2025	1,095.89		0.25
11/15/2025	11/15/2025	3,003.48	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	3,003.48		0.06
11/15/2025	11/15/2025	2,678.54	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	2,678.54		0.07
11/15/2025	11/15/2025	7,866.51	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	7,866.51		0.68
11/15/2025	11/15/2025	2,078.30	89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	2,078.30		0.11
11/15/2025	11/15/2025	3,099.41	14317HAC5	CARMX 2022-2 A3	3.49%	2/16/2027	3,099.40		0.11
11/15/2025	11/15/2025	6,976.74	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	6,976.74		0.05
11/15/2025	11/15/2025	2,877.77	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	2,877.77		0.46
11/15/2025	11/15/2025	845.68	12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	845.68		0.05

### Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>PAYDOWNS</b>									
11/15/2025	11/15/2025	154.47	44918MAD2	HART 2022-B A3	3.72%	11/16/2026	154.46		-0.01
11/15/2025	11/15/2025	2,590.15	14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	2,590.15		0.16
11/15/2025	11/15/2025	2,910.95	98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	2,910.95		0.08
11/18/2025	11/18/2025	662.68	43815PAC3	HAROT 2022-2 A3	3.73%	7/20/2026	662.67		
12/1/2025	12/25/2025	293.66	3137F64P9	FHMS K739 A2	1.33%	9/1/2027	293.66		14.52
12/1/2025	12/25/2025	336.75	3137FBU79	FHMS K069 A2	3.18%	9/1/2027	336.75		6.48
12/1/2025	12/25/2025	23,876.15	3137BN6G4	FHMS K053 A2	2.99%	12/1/2025	23,876.15		5.43
12/1/2025	12/25/2025	245.09	3136AUKX8	FNA 2016-M12 A2	2.43%	9/1/2026	245.09		5.20
12/1/2025	12/25/2025	366.78	3137BUX60	FHMS K062 A2	3.41%	12/1/2026	366.78		3.20
12/1/2025	12/25/2025	210.68	3137FNWX4	FHMS K736 A2	2.28%	7/1/2026	210.68		3.55
12/1/2025	12/25/2025	82.84	3137F4D41	FHMS K074 A2	3.60%	1/1/2028	82.84		1.34
12/15/2025	12/15/2025	725.11	12663JAC5	CNH 2022-B A3	3.89%	11/15/2027	725.11		0.04
12/15/2025	12/15/2025	2,631.79	14043GAD6	COPAR 2022-2 A3	3.66%	5/17/2027	2,631.79		0.06
12/15/2025	12/15/2025	7,089.71	14318UAD3	CARMX 2022-4 A3	5.34%	8/16/2027	7,089.71		0.58
12/15/2025	12/15/2025	2,290.05	18978FAC0	CNH 2024-A A3	4.77%	6/15/2029	2,290.05		0.36
12/15/2025	12/15/2025	2,478.44	98163TAD5	WOART 2022-C A3	3.66%	10/15/2027	2,478.44		0.06
12/15/2025	12/15/2025	6,342.58	14318MAD1	CARMX 2022-3 A3	3.97%	4/15/2027	6,342.58		0.04

### Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>PAYDOWNS</b>									
12/15/2025	12/15/2025	2,263.14	14043QAC6	COPAR 2022-1 A3	3.17%	4/15/2027	2,263.14		0.13
12/15/2025	12/15/2025	1,599.98	47800AAC4	JDOT 2022-B A3	3.74%	2/16/2027	1,599.98		0.04
12/15/2025	12/15/2025	351.90	02007NAC2	ALLYA 2024-2 A3	4.14%	7/16/2029	351.90		0.03
12/15/2025	12/15/2025	1,796.79	89231CAD9	TAOT 2022-C A3	3.76%	4/15/2027	1,796.79		0.09
<b>Total PAYDOWNS</b>		<b>293,147.91</b>					<b>293,147.88</b>		<b>372.57</b>
<b>SELL</b>									
10/1/2025	10/2/2025	715,000.00	91282CJP7	US TREASURY N/B	4.37%	12/15/2026	730,460.53		3,820.65
10/1/2025	10/2/2025	105,000.00	857477CD3	STATE STREET CORP (CALLABLE)	5.27%	8/3/2026	106,860.62		953.40
10/1/2025	10/2/2025	70,000.00	91282CJT9	US TREASURY N/B	4.00%	1/15/2027	70,923.75		291.84
10/6/2025	10/7/2025	200,000.00	89115A2S0	TORONTO-DOMINION BANK	5.53%	7/17/2026	204,694.67		2,086.21
10/7/2025	10/8/2025	50,000.00	91282CJT9	US TREASURY N/B	4.00%	1/15/2027	50,674.85		191.15
10/9/2025	10/10/2025	100,000.00	91282CJT9	US TREASURY N/B	4.00%	1/15/2027	101,359.71		370.77
10/9/2025	10/10/2025	260,000.00	21688ABF8	COOPERAT RABOBANK UA/NY	4.33%	8/28/2026	262,104.75		790.40
10/21/2025	10/22/2025	70,000.00	14913UAE0	CATERPILLAR FINL SERVICE	4.50%	1/8/2027	71,558.90		680.60
10/21/2025	10/22/2025	40,000.00	69371RT55	PACCAR FINANCIAL CORP	4.50%	11/25/2026	41,070.20		354.10
11/3/2025	11/4/2025	520,000.00	91282CJT9	US TREASURY N/B	4.00%	1/15/2027	528,239.82		1,696.08
11/3/2025	11/4/2025	80,000.00	91282CJT9	US TREASURY N/B	4.00%	1/15/2027	81,267.66		225.88

## Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amount (\$)	Yield at Market	Realized G/L (BV)
<b>SELL</b>									
11/6/2025	11/7/2025	280,000.00	91282CNM9	US TREASURY N/B	3.87%	7/15/2028	285,643.76		907.05
11/19/2025	11/20/2025	65,000.00	91282CLG4	US TREASURY N/B	3.75%	8/15/2027	65,815.15		169.52
11/20/2025	11/20/2025	40,000.00	110122EE4	BRISTOL-MYERS SQUIBB CO (CALLABLE)	4.90%	2/22/2027	41,001.91		541.59
12/1/2025	12/3/2025	770,000.00	91282CKA8	US TREASURY N/B	4.12%	2/15/2027	784,005.95		6,420.76
12/2/2025	12/3/2025	140,000.00	20030NCT6	COMCAST CORP (CALLABLE)	4.15%	10/15/2028	141,323.47		279.97
<b>Total SELL</b>		<b>3,505,000.00</b>					<b>3,567,005.70</b>		<b>19,779.97</b>

## Important Disclosures

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- Money market fund/cash balances are included in performance and duration computations.
- Standard & Poor's is the source of the credit ratings. Distribution of credit rating is exclusive of money market fund/LGIP holdings.
- Callable securities in the portfolio are included in the maturity distribution analysis to their stated maturity date, although, they may be called prior to maturity.
- MBS maturities are represented by expected average life.

## Glossary

- **Accrued Interest:** Interest that is due on a bond or other fixed income security since the last interest payment was made.
- **Agencies:** Federal agency securities and/or Government-sponsored enterprises.
- **Amortized Cost:** The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premium with respect to short-term securities (those with less than one year to maturity at time of issuance) is amortized on a straight line basis. Such discount or premium with respect to longer-term securities is amortized using the constant yield basis.
- **Asset-Backed Security:** A financial instrument collateralized by an underlying pool of assets – usually ones that generate a cash flow from debt, such as loans, leases, credit card balances, and receivables.
- **Bankers' Acceptance:** A draft or bill of exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill as well as the insurer.
- **Commercial Paper:** An unsecured obligation issued by a corporation or bank to finance its short-term credit needs, such as accounts receivable and inventory.
- **Contribution to Total Return:** The weight of each individual security multiplied by its return, then summed for each sector to determine how much each sector added or subtracted from the overall portfolio performance.
- **Effective Duration:** A measure of the sensitivity of a security's price to a change in interest rates, stated in years.
- **Effective Yield:** The total yield an investor receives in relation to the nominal yield or coupon of a bond. Effective yield takes into account the power of compounding on investment returns, while nominal yield does not.
- **FDIC:** Federal Deposit Insurance Corporation. A federal agency that insures bank deposits to a specified amount.
- **Interest Rate:** Interest per year divided by principal amount and expressed as a percentage.
- **Market Value:** The value that would be received or paid for an investment in an orderly transaction between market participants at the measurement date.
- **Maturity:** The date upon which the principal or stated value of an investment becomes due and payable.
- **Negotiable Certificates of Deposit:** A CD with a very large denomination, usually \$1 million or more, that can be traded in secondary markets.
- **Par Value:** The nominal dollar face amount of a security.
- **Pass-through Security:** A security representing pooled debt obligations that passes income from debtors to its shareholders. The most common type is the mortgage-backed security.

## Glossary

- **Repurchase Agreements:** A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date.
- **Settle Date:** The date on which the transaction is settled and monies/securities are exchanged. If the settle date of the transaction (i.e., coupon payments and maturity proceeds) occurs on a non-business day, the funds are exchanged on the next business day.
- **Supranational:** A multinational union or association in which member countries cede authority and sovereignty on at least some internal matters to the group, whose decisions are binding on its members.
- **Trade Date:** The date on which the transaction occurred; however, the final consummation of the security transaction and payment has not yet taken place.
- **Unsettled Trade:** A trade which has been executed; however, the final consummation of the security transaction and payment has not yet taken place.
- **U.S. Treasury:** The department of the U.S. government that issues Treasury securities.
- **Yield:** The rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.
- **YTM at Cost:** The yield to maturity at cost is the expected rate of return based on the original cost, the annual interest receipts, maturity value, and the time period from purchase date to maturity, stated as a percentage on an annualized basis.
- **YTM at Market:** The yield to maturity at market is the rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.